



SunLine Transit Agency/ SunLine Services Group May 24, 2023 12:00 p.m.

Joint Regular Meeting of the SunLine Transit Agency & SunLine Services Group Board of Directors Regular Board of Directors Meeting

Board Room 32-505 Harry Oliver Trail Thousand Palms, CA 92276

NOTICE TO THE PUBLIC

SunLine has discontinued its COVID-19 Emergency Declaration and has returned its Board and Board Committee meetings to live and in-person attendance at the location noted above. These meetings are no longer available for viewing, attendance, or comment by two-way audiovisual platform, two-way telephonic service, webcasting, or streaming video broadcast. SunLine may prepare audio or video recordings of Board meetings. In accordance with the Brown Act and California Public Records Act, these recordings are subject to public inspection for a period for thirty (30) days after the meeting.

In compliance with the Brown Act, agenda materials distributed to the Board 72 hours or less prior to the meeting, which are public records relating to open session agenda items, will be available for inspection by members of the public prior to or at the meeting at SunLine Transit Agency's Administration Building, 32505 Harry Oliver Trail, Thousand Palms, CA 92276 and on the Agency's website, www.sunline.org.

In compliance with the Americans with Disabilities Act, Government Code Section 54954.2, and the Federal Transit Administration Title VI, please contact the Clerk of the Board at (760) 343-3456 if special assistance is needed to participate in a Board meeting, including accessibility and translation services. Notification of at least 72 hours prior to the meeting time will assist staff in assuring reasonable arrangements can be made to provide assistance at the meeting.

<u>ITEM</u> <u>RECOMMENDATION</u>

- 1. CALL TO ORDER
- 2. FLAG SALUTE
- 3. ROLL CALL

SUNLINE TRANSIT AGENCY/ SUNLINE SERVICES GROUP BOARD OF DIRECTORS MEETING MAY 24, 2023

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<u>ITEM</u> <u>RECOMMENDATION</u>

4. PRESENTATIONS

- a) Safety Slogan Contest Winner
- b) Zero-Emission Hydrogen Strategy Presentation

(Staff: Rudy Le Flore, Chief Project Consultant) (PAGE 5-12)

5. FINALIZATION OF AGENDA

6. APPROVAL OF MINUTES APPROVE

a) April 26, 2023 Joint Board Meeting (PAGE 13-16)

7. PUBLIC COMMENTS

RECEIVE COMMENTS

NON AGENDA ITEMS

Members of the public may address the Board regarding any item within the subject matter jurisdiction of the Board; however, no action may be taken on off-agenda items unless authorized. Comments shall be limited to matters not listed on the agenda. Members of the public may comment on any matter listed on the agenda at the time that the Board considers that matter. Each person's presentation is limited to a maximum of three (3) minutes.

8. BOARD MEMBER COMMENTS

RECEIVE COMMENTS

9. CONSENT CALENDAR

All items on the Consent Calendar will be approved by one motion, and there will be no discussion of individual items unless a Board Member requests a specific item be pulled from the calendar for separate discussion. The public may comment on any item.

	RECEIVE & FILE
9a) Checks \$1,000 and Over Report for March 2023	(PAGE 17-21)
9b) Credit Card Statement for March 2023	(PAGE 22-25)
9c) Monthly Budget Variance Report for March 2023	(PAGE 26-30)
9d) Contracts Signed in Excess of \$25,000 for April 2023	(PAGE 31-32)
9e) Union & Non-Union Pension Investment Asset Summary March 2023	(PAGE 33-49)
9f) Quarterly Performance Summary for Q1 of Calendar Year 2023	(PAGE 50-54)
9g) Ridership Report for April 2023	(PAGE 55-58)
9h) SunDial Operational Notes for April 2023	(PAGE 59-61)
9i) Metrics for April 2023	(PAGE 62-84)
9j) Board Member Attendance for April 2023	(PAGE 85-86)

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ITEN	·	RECOMMENDATION
	9k) SSG/SRA Checks \$1,000 and Over Report for March 2023	(PAGE 87-88)
	9l) SSG Monthly Budget Variance Report for March 2023	(PAGE 89-91)
	9m) Taxi Trip Data – April 2023	(PAGE 92-93)
10.	PROJECT MANAGEMENT SUPPORT (Kathleen Kelly, Chair of Finance/Audit Committee; Staff: Walter Watcher, Procurement Officer)	ACTION (PAGE 94-95)
11.	LEGAL SERVICES REQUEST FOR PROPOSALS (Kathleen Kelly, Chair of Finance/Audit Committee; Staff: Luis Garcia, Controller/Assistant Chief Financial Officer)	ACTION (PAGE 96)
12.	REVIEW AND DISCUSSION OF SUNLINE FUNDING AND THE DRAFT FY24 OPERATING AND CAPITAL BUDGET (Kathleen Kelly, Chair of Finance/Audit Committee; Staff: Luis Garcia, Controller/Assistant Chief Financial Officer)	DISCUSSION (PAGE 97-222)
13.	DRAFT FY24-28 SHORT RANGE TRANSIT PLAN (SRTP) (Lisa Middleton, Chair of Strategic Planning & Operational Committee; Staff: Manuel Alcala, Planning Manager)	DISCUSSION (PAGE 223-412)
14.	SUNLINE REGULATORY ADMINISTRATION DRAFT FY24 BUDGET (Kathleen Kelly, Chair of Taxi Committee; Staff: Luis Garcia, Controller/Assistant Chief Financial Officer)	DISCUSSION (PAGE 413-430)
15.	HYDROGEN CONSULTING CONTRACT TERMINATION	INFORMATION (PAGE 431)

TERMINATION (PAGE 431)

(Kathleen Kelly, Chair of Finance/Audit Committee; Staff: Rudy Le Flore, Chief Project Consultant)

16. UPCOMING ELECTION OF OFFICERS **INFORMATION** (Staff: Edith Hernandez, Clerk of the Board/Clean (PAGE 432-434) Cities Coordinator)

SUNLINE TRANSIT AGENCY/ SUNLINE SERVICES GROUP BOARD OF DIRECTORS MEETING MAY 24, 2023 ITEM

PAGE 4

RECOMMENDATION

- 17. GENERAL COUNSEL'S REPORT
- 18. CEO/GENERAL MANAGER'S REPORT
- 19. CLOSED SESSION

a) PUBLIC EMPLOYEE APPOINTMENT

Pursuant to Government Code section 54957(b)(1) Title: CEO/General Manager

20. NEXT MEETING DATE

June 28, 2023 at 12 p.m. Board Room 32-505 Harry Oliver Trail Thousand Palms, CA 92276

21. ADJOURN



Zero-Emission Hydrogen Strategy

Rudy Le Flore

Chief Project Consultant, SunLine Transit Agency



Electrolyzer

Background

Grant from California Air Resources Board

Contract with Proton Sept. 2017

Contract Price: \$8,334,391

Hydrogen produced on site and can fuel 30 fixed route vehicles

Status

Site Acceptance delayed by 3 years / Inconsistent performance

Amendment No. 3 issued to provide contract clarity



Liquid Hydrogen Station



Agency's Strategy:

- CEC Funding \$4.9M & FTA Funding \$3.5M
- Hydrogen produced elsewhere and trucked in
- Can fuel 44 vehicles
- More resilient and stable technology
- Contract \$7.7M
- Complete second quarter 2024



Division II





- Liquid hydrogen planned
- Public and private fueling
- Reduces deadhead for buses serving east valley
- Applied for a grant to bridge gap in funding
- Programmed Funding: \$3.8M

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01 Reduces cost of hydrogen

Adds resiliency to battery and hydrogen electric buses

03 Reduces hydrogen cost over 85%

Goal for hydrogen to be more cost effective than CNG

Public Station

Funding & Location

- \$8M discretionary funding awarded
- Location being evaluated on Ramon Rd.
- Working on design for new land









In-Service Management

Three Internal Technicians

- Training included in all hydrogen fueling system contracts
- Operations and Maintenance options available on the liquid hydrogen system
- Investing in spare parts inventory



Thank you!

PRESENTED BY:

Rudy Le Flore Chief Project Consultant



ITEM 6

MINUTES

Joint SunLine Transit Agency/SunLine Services Group Board of Directors Meeting April 26, 2023

A joint regular meeting of the SunLine Transit Agency and SunLine Services Group Board of Directors was held at 12:00 p.m. on Wednesday, April 26, 2023 in the Board Room at SunLine Transit Agency, 32-505 Harry Oliver Trail, Thousand Palms, CA 92276.

1. CALL TO ORDER

The meeting was called to order at 12:02 p.m. by Chairperson Glenn Miller.

2. FLAG SALUTE

Board Member Betts led the pledge of allegiance.

3. ROLL CALL

Members Present:

Glenn Miller, Chair, SunLine Agency Board Member, City of Indio
Lisa Middleton, Vice-Chair, SunLine Agency Board Member, City of Palm Springs
Denise Delgado, SunLine Agency Board Member, City of Coachella
Nancy Ross, SunLine Agency Board Member, City of Cathedral City
Russell Betts, SunLine Agency Board Member, City of Desert Hot Springs
Ty Peabody, SunLine Agency Board Member, City of Indian Wells
John Peña, SunLine Agency Board Member, City of La Quinta
Kathleen Kelly, SunLine Agency Board Member, City of Palm Desert
Lynn Mallotto, SunLine Agency Board Member, City of Rancho Mirage
Supervisor V. Manuel Perez, SunLine Agency Board Member, County of
Riverside*

*Joined the meeting after it was called to order.

4. PRESENTATIONS

a) Earth Day Presentation

An Earth Day video presentation was presented by Carmen Cubero, Marketing & Events Manager, and Edith Hernandez, Clerk of the Board/Clean Cities Coordinator.

*Supervisor Perez joined the meeting at 12:09 pm.

SUNLINE TRANSIT AGENCY/
SUNLINE SERVICES GROUP
BOARD OF DIRECTORS MEETING - MINUTES
APRIL 26, 2023

5. FINALIZATION OF AGENDA

No changes to the agenda.

6. APPROVAL OF MINUTES FOR THE JOINT STA/SSG MARCH 22, 2023 BOARD MEETING

Board Member Betts moved to approve the minutes of the March 22, 2023 Joint STA/SSG Board meeting. The motion was seconded by Board Member Middleton. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

7. PUBLIC COMMENTS

One (1) public comment was made by:

Bill Meyers

8. BOARD MEMBER COMMENTS

None

9. CONSENT CALENDAR

Board Member comments were made by:

Board Member Ross, City of Cathedral City

Board Member Betts moved to approve the consent calendar. The motion was seconded by Board Member Mallotto. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

10. RESOLUTION NO. 0803 TO OBTAIN LOW CARBON TRANSIT OPERATIONS PROGRAM FUNDING

Finance/Audit Committee Chair Kelly reported that this item was brought to the committee and they unanimously approved the item. SunLine Transit Agency Board Member Kelly moved to approve the Resolution No. 0803 to Obtain Low Carbon Transit Operations Program Funding. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

11. PAYROLL SERVICES

Finance/Audit Committee Chair Kelly reported that this item was brought to the committee and they unanimously approved the item. SunLine Transit Agency Board Member Kelly moved to approve the Payroll Services. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

SUNLINE TRANSIT AGENCY/ SUNLINE SERVICES GROUP BOARD OF DIRECTORS MEETING - MINUTES APRIL 26, 2023

12. ENHANCED SECURITY GUARD SERVICES

Finance/Audit Committee Chair Kelly reported that this item was brought to the committee and they unanimously approved the item. SunLine Transit Agency Board Member Kelly moved to approve the Enhanced Security Guard Services. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

13. EMPLOYEE HANDBOOK

Board Operations Committee Chair Betts reported that this item was brought to the committee and they unanimously approved the item. SunLine Transit Agency Board Member Betts moved to approve the Employee Handbook. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

14. APPROVAL OF A LETTER OF AGREEMENT (LOA) WITH TEAMSTERS LOCAL 1932 (TEAMSTERS)

Board Operations Committee Chair Betts reported that this item was brought to the committee and they unanimously approved the item. An oral report was provided by Isabel Vizcarra, Chief Transportation Officer. SunLine Transit Agency Board Member Betts moved to approve the Approval of a Letter of Agreement (LOA) with Teamsters Local 1932 (Teamsters). The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

15. APPROVAL OF THE MEMORANDUM OF UNDERSTANDING (MOU) WITH AMALGAMATED TRANSIT UNION (ATU) LOCAL 1277

An oral report was provided by Isabel Vizcarra, Chief Transportation Officer. SunLine Transit Agency Board Member Peña moved to approve the Approval of the Memorandum of Understanding (MOU) with Amalgamated Transit Union (ATU) Local 1277. The motion was seconded by Board Member Betts. The motion was approved by a unanimous vote of 10 yes; 0 no; 0 abstain

16. SUNRIDE CATHEDRAL CITY SERVICE OVERVIEW

An oral report was provided by Jill Plaza, Taxi/Contracted Transportation Services Administrator on this information item.

Board Member comments were made by:

- Board Member Ross, City of Cathedral City
- Board Member Kelly, City of Palm Desert
- Board Member Lynn, City of Rancho Mirage
- Supervisor Perez, County of Riverside
- Board Member Betts, City of Desert Hot Springs
- Board Member Miller, City of Indio

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17. GENERAL COUNSEL'S REPORT

General Counsel, Eric Vail, provided a brief oral report.

18. CEO/GENERAL MANAGER'S REPORT

Interim CEO/General Manager, Gloria Salazar, provided a brief oral report.

19. CLOSED SESSION

a) PUBLIC EMPLOYEE APPOINTMENT

Pursuant to Government Code section 54957(b)(1) Titles: CEO/General Manager

a) There was no reportable action taken

20. NEXT MEETING DATE

May 24, 2023 at 12 p.m. Board Room 32-505 Harry Oliver Trail Thousand Palms, CA 92276

21. ADJOURN

The SunLine Services Group and SunLine Transit Agency meeting concurrently adjourned at 1:10 p.m.

Respectfully Submitted,

Edith Hernandez Clerk of the Board

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Checks \$1,000 and Over Report March 2023

Summary:

The Checks \$1,000 and Over Report lists all of the checks processed at the Agency with a value of over \$1,000 for a given month.

• The table below identifies the checks \$50,000 and over in the month of March which required signature from the Chair or Vice Chair.

VendorCheck #AmountMotor Coach Industries, Inc692281\$896,469.63

Recommendation:

Receive and file.

Vendor Filed As Name	Description	Check #	Payment Date	Payment Amount
MOTOR COACH INDUSTRIES, INC.	WIP-Expansion (1) MCI BUS CNG D4500- Project Acct#2201-00	692281	03/16/2023	896,469.63
ANEW RNG, LLC	Utilities	692311	03/24/2023	813,303.88
CALPERS	Group Health Premiums	692314	03/24/2023	342,763.45
CALPERS	Group Health Premium	692127	03/02/2023	341,072.75
ANEW RNG, LLC	Utilities	692386	03/31/2023	155,755.67
U.S. BANK INSTITUTIONAL TRUST-WESTERN	Pension Deposit	692248	03/09/2023	117,656.45
U.S. BANK INSTITUTIONAL TRUST-WESTERN	Pension Deposit	692379	03/24/2023	117,238.55
IMPERIAL IRRIGATION DIST	Utilities	692275	03/16/2023	98,117.78
SO CAL GAS CO.	Utilities	692291	03/16/2023	56,043.26
VASQUEZ AND COMPANY LLP	Audit Services	692252	03/09/2023	36,562.50
MUTUAL OF OMAHA INSURANCE COMPANY	Supplement Benefits LTD/STD/LIFE Ins Prem	692159	03/02/2023	34,861.55
MUTUAL OF OMAHA INSURANCE COMPANY	Supplement Benefits LTD/STD/LIFE Ins Prem	692409	03/31/2023	33,062.18
ATKINSON, ANDELSON, LOYA RUUD AND ROMO	Legal Service	692388	03/31/2023	31,630.10
BURKE, WILLIAMS & SORENSEN, LLP	Legal Service	692389	03/31/2023	30,212.00
KRAUTHAMER & ASSOCIATES LLC	Consulting-General	692403	03/31/2023	27,778.00
MICHELIN NORTH AMERICA, INC.	Lease Tires Services	692407	03/31/2023	25,036.58
RUSH TRUCK CENTERS OF CALIFORNIA, INC.	Inventory Repair Parts	692364	03/24/2023	20,994.36
YELLOW CAB OF THE DESERT	SunRide Ride Share Expenses	692420	03/31/2023	19,593.32
RUSH TRUCK CENTERS OF CALIFORNIA, INC.	Inventory Repair Parts	692167	03/02/2023	18,116.55
NFI PARTS	Inventory Repair Parts	692118	03/02/2023	18,063.09
MAKAI SOLUTIONS	WIP-Facility Improvement -Project Acct#1508	692345	03/24/2023	17,832.32
MICHELIN NORTH AMERICA, INC.	Lease Tires Services	692215	03/09/2023	17,539.35
THE LEFLORE GROUP LLC	Projects Consultant	692238	03/09/2023	17,175.43
TRUGUARD SECURITY SERVICES, INC	Security Guard Services	692247	03/09/2023	16,622.24
NAPA AUTO PARTS	Inventory Repair Parts	692216	03/09/2023	15,988.15
A AND A FLEET PAINTING INC	Repair Claims	692116	03/02/2023	15,910.92
RUSH TRUCK CENTERS OF CALIFORNIA, INC.	Inventory Repair Parts	692412	03/31/2023	14,939.19
SEFAC USA, INC.	WIP-Facility Improvement -Project Acct#2115-00	692290	03/16/2023	14,500.70
OLD GREEN HOUSE LLC	Projects Consultant	692361	03/24/2023	14,355.00
YELLOW CAB OF THE DESERT	SunRide Ride Share Expenses	692181	03/02/2023	13,107.32
PASTION INDUSTRIES, INC	WIP-Fire System Repairs Indio- Project Acct#1913-01	692227	03/09/2023	12,730.00
IBI GROUP, A CALIFORNIA PARTNERSHIP	WIP-Radio System Replacement-Project Acct#1905	692146	03/02/2023	12,479.00
NFI PARTS	Inventory Repair Parts	692254	03/16/2023	12,080.56
VERIZON WIRELESS	Wireless Telephone Service	692253	03/09/2023	11,247.43
UNUM	Group Dental & Vision Premiums	692295	03/16/2023	10,877.22
TEC EQUIPMENT, INC.	Inventory Repair Parts	692245	03/09/2023	10,648.28
GLORIA G. SALAZAR	Consulting	692269	03/16/2023	10,282.80
COACHELLA VALLEY TAXI	SunRide Ride Share Expenses	692156	03/02/2023	10,188.30
PALM SPRINGS MOTORS, INC.	Inventory Repair Parts	692161	03/02/2023	10,158.66
, -	, ,		,,	20,200.00

Vendor Filed As Name COACHELLA VALLEY TAXI	Description SunRide Ride Share Expenses	Check # 692404	Payment Date 03/31/2023	Payment Amount 10,142.75
TRANSIT PRODUCTS & SERVICES	Inventory Repair Parts	692376	03/24/2023	9,747.50
HTEC HYDROGEN TECHNOLOGY & ENERGY	Consulting-General	692272	03/16/2023	9,337.50
TOWNSEND PUBLIC AFFAIRS, INC	Consulting-General	692374	03/24/2023	9,000.00
NFI PARTS	Inventory Repair Parts	692303	03/24/2023	8,603.91
DYNAMIC BUILDING MAINTENANCE INC	Janitorial Services	692262	03/16/2023	7,899.00
CDW GOVERNMENT, INC	Computer/Network Software Agreement	692260	03/16/2023	7,459.20
MOTOR VEHICLE NETWORK	Advertising	692165	03/02/2023	7,410.00
BATTERY RUSH	Bus Stop Supplies	692126	03/02/2023	6,827.12
YELLOW CAB OF THE DESERT	SunRide Ride Share Expenses	692302	03/16/2023	6,545.11
SOCALGAS	Utilities	692292	03/16/2023	6,505.02
DESERT SUN PUBLISHING LLC	Advertising	692334	03/24/2023	6,000.00
GALLAGHER BENEFIT SERVICES, INC	Consulting-General	692396	03/31/2023	5,993.75
AMETZA ARIZONA, LLC.	Lubricants- Oil	692123	03/02/2023	5,941.66
SPECIALTY FIELD SERVICE, INC.	Outside Repair-Fixed Route	692370	03/24/2023	5,940.00
AMALGAMATED TRANSIT UNION	Union Dues	692185	03/09/2023	5,774.84
AMALGAMATED TRANSIT UNION	Union Dues	692309	03/24/2023	5,711.00
COMPLETE COACH WORKS	Repair Parts-Fixed Route	692196	03/09/2023	5,656.88
BAE SYSTEMS CONTROLS, INC.	Inventory Repair Parts	692257	03/16/2023	5,567.72
GARON WYATT INVESTIGATIVE SERVICES, LLC.	Insurance Loss	692141	03/02/2023	5,540.15
JESSE FRESCAS JR.	Consulting-General	692151	03/02/2023	5,520.00
US BANK VOYAGER FLEET SYSTEMS	Unleaded/Diesel Fuel	692250	03/09/2023	5,326.54
COMPLETE COACH WORKS	Repair Parts-Fixed Route	692321	03/24/2023	5,314.04
ROMAINE ELECTRIC CORP.	Inventory Repair Parts	692289	03/16/2023	5,118.13
COACHELLA VALLEY TAXI	SunRide Ride Share Expenses	692278	03/16/2023	5,070.15
TYLER TECHNOLOGIES, INC.	Contracted Services	692378	03/24/2023	5,029.00
PLAZA TOWING, INC.	Towing Services	692164	03/02/2023	4,887.50
SC FUELS	Lubricants- Oil	692170	03/02/2023	4,856.51
IMPERIAL IRRIGATION DIST	Utilities	692147	03/02/2023	4,675.76
SC FUELS	Lubricants- Oil	692239	03/09/2023	4,659.47
PROMELI MEDIA, LLC	Contracted Services	692131	03/02/2023	4,402.82
FRANKLIN TRUCK PARTS, INC	Inventory Repair Parts	692205	03/09/2023	4,311.52
XEBEC ADSORPTION INC.	Inventory Repair Parts	692301	03/16/2023	4,282.00
NFI PARTS	Inventory Repair Parts	692183	03/09/2023	4,232.58
TPX COMMUNICATIONS	Communication Service	692375	03/24/2023	4,149.06
ANDERSON COMMUNICATIONS	Radio Repeater Hill Top Rental	692312	03/24/2023	4,000.00
PDC MACHINES, INC	Inventory Repair Parts	692354	03/24/2023	3,943.66
PDC MACHINES, INC	Inventory Repair Parts	692162	03/02/2023	3,857.45
SC FUELS	Lubricants- Oil	692414	03/31/2023	3,636.58

Vendor Filed As Name CARQUEST AUTO PARTS STORES	Description Inventory Repair Parts	Check # 692129	Payment Date 03/02/2023	Payment Amount 3,466.84
ROBERT BACH	Consulting-General	692235	03/09/2023	3,108.23
SOUTHERN CALIFORNIA GAS COMPANY	Contracted Services-General	692293	03/16/2023	3,057.19
CHARTER COMMUNICATIONS	Utilities	692294	03/16/2023	2,974.98
MRO ELECTRIC AND SUPPLY	WIP-Fixed Assets Facility Improvements-Project Acct#1912-05	692385	03/31/2023	2,858.00
PALM SPRINGS MOTORS, INC.	Inventory Repair Parts	692351	03/24/2023	2,660.36
HTEC HYDROGEN TECHNOLOGY & ENERGY	Consulting-General	692271	03/16/2023	2,587.50
TRANSIT RESOURCES, INC.	Inventory Repair Parts	692296	03/16/2023	2,549.42
GILLIG LLC	Inventory Repair Parts	692335	03/24/2023	2,524.32
ALPHA MEDIA LLC	Advertising	692308	03/24/2023	2,500.00
CALIFORNIA STATE DISBURSEMENT UNIT	Garnishment	692192	03/09/2023	2,498.35
CALIFORNIA STATE DISBURSEMENT UNIT	Garnishment	692315	03/24/2023	2,498.35
VERONICA MANZO STUMPF	WIP-Consultant TAM Software- Project Acct #1512-01	692417	03/31/2023	2,454.46
MILE3 WEB DEVELOPMENT	Website Maintenance	692347	03/24/2023	2,450.00
TRAPEZE SOFTWARE GROUP INC.	WIP-Timekeeping Software Integration – Project #2213	692297	03/16/2023	2,431.26
BURRTEC WASTE & RECYCLING SERVICES	Trash Service	692190	03/09/2023	2,430.00
JACKSON LEWIS P.C.	Insurance Loss	692213	03/09/2023	2,340.00
PRUDENTIAL OVERALL SUPPLY	Uniforms	692357	03/24/2023	2,299.00
JOSEPH LYNN FRIEND	Contracted Services	692277	03/16/2023	2,090.00
BALLARD POWER SYSTEMS	Inventory Repair Parts	692188	03/09/2023	2,046.18
KUNA FM	Advertising	692155	03/02/2023	2,000.00
COACHELLA VALLEY TRANSIT EMPLOYEE RELIEF	Employee Relief Fund	692319	03/24/2023	1,972.50
AMERICAN MOVING PARTS	Inventory Repair Parts	692310	03/24/2023	1,936.98
ROMAINE ELECTRIC CORP.	Inventory Repair Parts	692166	03/02/2023	1,912.80
TRANSIT RESOURCES, INC.	Inventory Repair Parts	692377	03/24/2023	1,849.85
HARTFORD FIRE INSURANCE COMPANY	Annual Flood Insurance Premium	692210	03/09/2023	1,796.00
DEAN HOLM	Consulting-General	692322	03/24/2023	1,791.90
A AND A FLEET PAINTING INC	Repair Claims	692182	03/09/2023	1,700.00
BURRTEC WASTE & RECYCLING SERVICES	Trash Service	692189	03/09/2023	1,679.03
GRAINGER	Inventory Repair Parts	692208	03/09/2023	1,660.44
ELDORADO NATIONAL (CALIFORNIA), INC.	Inventory Repair Parts	692200	03/09/2023	1,658.88
HOME DEPOT CREDIT SERVICES	Bus Stop Supplies	692338	03/24/2023	1,633.53
GRAINGER	Facility Maintenance	692144	03/02/2023	1,618.01
CITY CAB	Taxi Voucher Program	692367	03/24/2023	1,605.24
AIR & LUBE SYSTEMS INC	Contracted Services-General	692184	03/09/2023	1,543.33
RAVE MOBILE SAFETY	Computer/Network Software Agreement	692233	03/09/2023	1,535.00
FRONTIER COMMUNICATIONS	Utilities- OPS Bldg	692267	03/16/2023	1,525.00
VALLEY OFFICE EQUIPMENT, INC.	Copier Service	692298	03/16/2023	1,522.95
C V WATER DISTRICT	Utilities	692320	03/24/2023	1,476.45

Vendor Filed As Name	Description	Check #	Payment Date	Payment Amount
PDC MACHINES, INC	Inventory Repair Parts	692287	03/16/2023	1,476.18
MILE3 WEB DEVELOPMENT	Website Maintenance	692280	03/16/2023	1,470.00
SERVEXO	Security Services	692172	03/02/2023	1,423.50
SERVEXO	Security Services	692368	03/24/2023	1,423.50
OMNITRACS, LLC	General Services	692223	03/09/2023	1,380.00
ALPHA MEDIA LLC	Advertising	692256	03/16/2023	1,333.00
AIRWAVE COMMUNICATIONS	WIP-Radio Install MCI BUS CNG- Project Acct#2201-00	692120	03/02/2023	1,250.19
TOTAL CARE WORK INJURY CLINIC	Medical Exam & Testing	692383	03/24/2023	1,230.00
HTEC HYDROGEN TECHNOLOGY & ENERGY	Consulting-General	692212	03/09/2023	1,204.71
CARQUEST AUTO PARTS STORES	Inventory Repair Parts	692316	03/24/2023	1,197.44
DESERT HOSE & SUPPLY CORP.	Inventory Repair Parts	692261	03/16/2023	1,185.70
MOWERS PLUS, INC.	Bus Stop Supplies	692348	03/24/2023	1,105.66
AMERICAN SEATING COMPANY	Contract Service Freight	692122	03/02/2023	1,102.30
PASTION INDUSTRIES, INC	WIP-Facility Improvement TP -Project Acct#1912-02	692228	03/09/2023	1,045.00
PASTION INDUSTRIES, INC	WIP-Facility Improvement Indio -Project Acct#1913-01	692229	03/09/2023	1,045.00
PLAZA TOWING, INC.	Towing Services	692231	03/09/2023	1,037.50
BAE SYSTEMS CONTROLS, INC.	Outside Repair-Fixed Route	692125	03/02/2023	1,017.40
GRAINGER	Facility Maintenance	692337	03/24/2023	1,014.51
OCTAVIO MENDOZA	Reimbursement Expense	692284	03/16/2023	1,000.00
QUADIENT FINANCE USA, INC.	Postage	692358	03/24/2023	1,000.00
CUMMINS SALES AND SERVICE	Repair Parts-Fixed Route	692198	03/09/2023	1,000.00

 Total Checks Over \$1,000
 \$3,831,054.32

 Total Checks Under \$1,000
 \$38,209.15

 Total Checks
 \$3,869,263.47

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Credit Card Statements for March 2023

Summary:

The attached report summarizes the Agency's credit card expenses for March 2023. Credit card transactions through the CEO/General Manager credit card align with the statement closing date of April 3, 2023. The report also summarizes transactions for the credit card utilized for Procurement which aligns with the statement closing date of March 31, 2023.

Recommendation:

Receive and file.

SunLine Transit Agency Visa Credit Card Statement

Closing Date: 04/03/2023 Name on Card: Lauren Skiver

ĺ	Trans. Date	Post Date	Reference	Detail - Description	Credits	Charges
1	3/7/2023	3/8/2023		PTAANZ ZEB Symposium in Sydney Australia - Parking at Palm Springs Airport; Lauren Skiver, CEO/General Manager *Receipt pending*		\$202.00
2	3/9/2023	3/12/2023	Classic Club	Meeting at the Classic Club; Executive Team and Lauren Skiver, CEO/General Manager		\$311.68
3	3/14/2023	3/29/2023	Grand Hyatt	2023 APTA Legislative Conference in Washington, D.C Lodging for 3 Nights; Lauren Skiver, CEO/General Manager		\$1,220.76
4	3/14/2023	3/29/2023	АРТА	2023 APTA Legislative Conference March 10-14, 2023 - Registration; Brittney Sowell, Chief of Staff *Registration canceled; reimbursement from previous statement*	\$780.00	
	-			Credits and Charges:	\$780.00	\$1,734.44





VISA

Page 1 of 2

SUB ACCOUNT MEMO STATEMENT

Prepared For	SUNLINE TRANSIT LAURA SKIVER
Sub Account Number	
Statement Closing Date	04/03/23
Next Statement Date	05/03/23

For Customer Service Call: 800-231-5511

Inquiries or Questions: Wells Fargo SBL PO Box 29482 Phoenix, AZ 85038-8650

\$40,000 Monthly Spending Limit*

Sub Account Summary

Purchases and Other Charges	+	\$1,734.44
Cash Advances	+	\$0.00
Credits	-	\$780.00
Statement Total		\$954.44

This Account is closed to future transactions. The transactions detailed reflect activity on this card number only. The company control account has been billed for all transactions. Please refer payment inquiries to your company card administrator or owner.

Sub	Ассои	unt Transactions				
Trans	Post	Reference Number	Description		Credits	Charges
03/07	03/08	244310622BM7DK9DH	PALM SPRINGS AIRPORT	PALM SPRINGS CA		202.00
03/09	03/12	240009725FRN2RBHA	CLASSIC CLUB - F&B 76	0-6013601 CA		311.68
03/14	03/16	24943002AM0EH6EK2	GRAND HYATT WASHINGTO	ON WASHINGTON DC		1,220.76
03/24	03/29	74639232PS66FQ77F	APTA WASHING	TON DC	780.00	
04/03	04/03	000000000000COMPC	TOTAL PURCHASES	\$1,734.44		
			TOTAL RETURNS	\$780.00		
			TOTAL	\$954.44		

See reverse side for important information.

The transactions detailed on this statement are for informational use only.

Sub Account Number

No Payment is due on this Sub Account

արմարիրի իրգորհիրերի հայուրի հանդարանի ELITE CARD PAYMENT CENTER

PO BOX 77066 MINNEAPOLIS MN 55480-7766

YTG 29 SUNLINE TRANSIT LAURA SKIVER 32505 HARRY OLIVER TRL THOUSAND PALMS CA 92276-3501 3905

^{*}Available funds are subject to the monthly spending limit and the available credit on the control account.

SunLine Transit Agency Visa Credit Card Statement

Closing Date: 03/31/2023

Name on Card: Walter Watcher (Procurement Card)

Trans. Date	Post. Date	Name	Detail-Description	Credits		Charges
1 2/28/2023	3/1/2023	Amazon	7/16 Unistrut Channel Nuts		\$	74.08
2 3/1/2023	3/2/2023	Dropbox	Software Subscription		\$	103.84
3 3/1/2023	3/2/2023	Newark Corpoartion	ARCOL Resistors HS Series HS50150RF		\$	135.85
4 3/3/2023	3/3/2023	Amazon	Alexa for Business Subscription		\$	6.40
5 3/3/2023	3/6/2023	Quickesign	InfoBoard Quickesign		\$	199.00
6 3/7/2023	3/8/2023	Ihire, LLC	Job Posting and Recruiting on Ihire's Website		\$	1,215.00
7 3/8/2023	3/9/2023	Smartsign	California No Trespassing Shield Sign, Penal Code Sec.602		\$	96.03
8 3/8/2023	3/9/2023	Sp Sweepscrub.com	Suction Hose		\$	25.30
9 3/9/2023	3/10/2023	Amazon	Relay for New Flyer (636)		\$	103.38
10 3/9/2023	3/10/2023	Sp Elite Gates	Gate parts, Elite Q003 Chain Bolt		\$	218.48
11 3/9/2023	3/10/2023	Amazon	LeYi Compatible for iPhone 8 Case. iPhone 7 case		\$	75.04
12 3/9/2023	3/10/2023	Amazon	QIEGL Bird Spikes for Pigeons Small Birds		\$	36.17
13 3/9/2023	3/10/2023	Amazon	UPS Battery replacement for Learning Center		\$	258.59
14 3/9/2023	3/10/2023	Amazon	Yellow Fire Hydrant Cover (Out of Service)		\$	90.47
15 3/9/2023	3/10/2023	Amazon	6" Sliding Gate Guide Roller Hard Rubber Roller		\$	32.33
16 3/14/2023	3/15/2023	Branom Instrument Co.	CNG Compressor Station Oil Drain Valves		\$	29.32
17 3/16/2023	3/16/2023	Amazon	Parts Room Supplies - Pallet Wrap		\$	55.42
18 3/20/2023	3/21/2023	Sq Unique Bite Eatery	Board Meeting Catering Order- uniQue		\$	534.51
19 3/20/2023	3/21/2023	Amazon	Silicone Spray		\$	114.12
20 3/20/2023	3/21/2023	Amazon	Silicone Spray- Taxes for order		\$	8.84
21 3/21/2023	3/22/2023	Amazon	Parts Room Supplies - Stretch Film Small Rolls (4)		\$	32.30
			Pavious Studio Voor Subscription		\$	195.00
22 3/22/2023	3/23/2023	Reviewstudio	Review Studio Year Subscription		\$	1.95
23 3/22/2023	3/23/2023	Reviewstudio	Review Studio Fee		\$	169.86
24 3/23/2023	3/24/2023	Sams Club	Boardroom/Meeting Supplies Flight to Think Transit Training, Planning Manager,		\$	513.20
25 3/24/2023	3/27/2023	United	Manuel Acala Flight to Think Transit Training, Planning Manager,		\$	405.20
26 3/24/2023	3/27/2023	United	Manuel Acala Think Transit Training 2023 Fee, Planning Manager,		\$	1,500.00
27 3/24/2023	3/27/2023	Trapezegrp	Manuel Acala Hotel stay for Think Transit Training, Planning Manager,		\$	2,278.13
28 3/24/2023	3/27/2023	Omni Nashville	Manuel Acala Seat Cost for Flight- Think Transit Training, Planning Manager,		\$	24.00
29 3/25/2023	3/27/2023	Priceline United Airline	Manuel Acala Airline Reimbursement for seat, Planning Manager,		ς.	_
30 3/25/2023	3/27/2023	Priceline United Airline	Manuel Acala Airline Reimbursement for seat, Planning Manager,	\$ 9.50	\$	
31 3/25/2023	3/27/2023	Priceline United Airline	Manuel Acala	\$ 5.00	4	
32 3/29/2023	3/30/2023	FiveOmotors	Credit Memo for returning Fuel Injectors(11)	\$ 676.70	\$	676.70
33 3/29/2023	3/30/2023	FiveOmotors	Purchase Fuel Injectors(11)		\$	2,024.33
34 3/29/2023	3/31/2023	FiveOmotorsport, Inc.	Trolley/DAR Injectors		\$	250.00
35 3/30/2023	3/31/2023	Latinos In Transit	Latinos In Transit Training Fee	\$ 691.20		11,482.84
				3 091.20	Þ	11,402.84

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Monthly Budget Variance Report for March 2023

Summary:

The budget variance report compares revenues and expenses to the respective line item budgets. The report identifies current monthly revenues and expenses as well as fiscal year to date (FYTD) values. The budgetary figures are represented as a straight line budget. Accordingly, the current monthly budget values are calculated by taking 1/12th of the annual budget. The FYTD budget values for the month of March 2023 are equal to 9/12^{ths} of the yearly budget.

Year to Date Summary:

- As of March 31, 2023, the Agency's FYTD revenues are \$134,000 or 11.41% above the FYTD budget due to an increase in ridership over FY22.
- As of March 31, 2023, the Agency's FYTD expenditures are \$2,372,632 or 6.86% below the FYTD budget.

Monthly Spotlight:

 The negative variance in CNG fuel is primarily attributed to increased usage of CNG fixed route vehicles over budgeted estimates and an increase in the cost of natural gas.

Recommendation:

Receive and file.

SunLine Transit Agency Budget Variance Report March 2023

		Cı	urrent Month			Fiscal Year to Date		
Description	FY23 Total Budget	Actual	Budget	Positive (Negative)	FYTD Actual	FY23 FYTD Budget	Positive (Negative)	Percentage Remaining
Operating Revenues:		-	-					<u> </u>
Passenger Revenue	1,529,001	148,801	127,417	21,385	1,278,258	1,146,751	131,507	16.4%
Other Revenue	37,500	4,390	3,125	1,265	30,617	28,125	2,492	18.4%
Total Operating Revenue	1,566,501	153,191	130,542	22,649	1,308,875	1,174,876	134,000	16.4%
Operating Expenses:								
Operator & Mechanic Salaries & Wages	9,851,638	723,296	820,970	97,674	6,254,146	7,388,728	1,134,583	36.5%
Operator & Mechanic Overtime	1,067,000	118,546	88,917	(29,629)	1,067,885	800,250	(267,635)	-0.1%
Administration Salaries & Wages	6,986,398	545,218	582,200	36,982	4,627,143	5,239,799	612,656	33.8%
Administration Overtime	105,449	7,576	8,787	1,211	69,039	79,087	10,049	34.5%
Fringe Benefits	10,874,750	744,215	906,229	162,014	7,054,586	8,156,063	1,101,477	35.1%
Communications	277,879	20,402	23,157	2,755	185,772	208,409	22,638	33.1%
Legal Services	398,485	53,816	33,207	(20,609)	412,304	298,864	(113,440)	-3.5%
Computer/Network Software Agreement	750,000	57,195	62,500	5,305	534,124	562,500	28,376	28.8%
Uniforms	132,610	2,421	11,051	8,630	38,297	99,458	61,160	71.1%
Contracted Services	704,809	63,069	58,734	(4,335)	478,344	528,607	50,262	32.1%
Equipment Repairs	34,000	0	2,833	2,833	2,899	25,500	22,601	91.5%
Security Services	200,000	20,339	16,667	(3,673)	173,879	150,000	(23,879)	13.1%
Fuel - CNG	1,599,327	140,058	133,277	(6,781)	2,228,307	1,199,495	(1,028,812)	-39.3%
Fuel - Hydrogen	1,250,000	124,551	104,167	(20,384)	1,057,544	937,500	(120,044)	15.4%
Tires	237,165	16,704	19,764	3,060	150,525	177,874	27,349	36.5%
Office Supplies	71,085	6,859	5,924	(935)	45,821	53,314	7,493	35.5%
Travel/Training	136,980	5,934	11,415	5,481	56,265	102,735	46,470	58.9%
Repair Parts	1,627,700	116,660	135,642	18,981	1,226,367	1,220,775	(5,592)	24.7%
Facility Maintenance	49,300	1,145	4,108	2,964	44,660	36,975	(7,685)	9.4%
Electricity - CNG & Hydrogen	1,345,000	133,580	112,083	(21,497)	1,148,448	1,008,750	(139,698)	14.6%
Natural Gas	2,325,000	160,188	193,750	33,562	2,535,860	1,743,750	(792,110)	-9.1%
Water and Gas	13,500	981	1,125	144	8,979	10,125	1,146	33.5%
Insurance Losses	1,650,000	221,084	137,500	(83,584)	1,185,412	1,237,500	52,088	28.2%
Insurance Premium - Property	79,394	13,885	6,616	(7,269)	102,706	59,546	(43,161)	-29.4%
Repair Claims	200,000	0	16,667	16,667	132,685	150,000	17,315	33.7%
Fuel Taxes	70,998	12,493	5,916	(6,577)	96,086	53,248	(42,838)	-35.3%
Other Expenses	7,014,340	560,622	584,528	23,907	4,574,097	5,260,755	686,658	34.8%
Self Consumed Fuel	(2,967,162)	(264,609)	(247,264)	17,346	(3,300,577)	(2,225,372)	1,075,206	-11.2%
Total Operating Expenses (Before Depreciation)	46,085,646	3,606,227	3,840,471	234,243	32,191,602	34,564,235	2,372,632	30.1%
Operating Expenses in Excess of Operating Reve	nue	\$ (3,453,036)			\$ (30,882,727)			
Subsidies:								
Local - Measure A, Commuter 10, Haul Pass	11,231,000	871,110	935,917	64,807	7,790,893	8,423,250	632,357	30.6%
State - LTF, LCTOP	24,349,683	1,888,633	2,029,140	140,507	16,891,264	18,262,262	1,370,999	30.6%
Federal	8,938,462	693,293	744,872	51,578	6,200,570	6,703,847	503,276	30.6%
Total Subsidies	44,519,145	3,453,036	3,709,929	256,892	30,882,727	33,389,359	2,506,632	30.6%
Net Operating Gain (Loss) After Subsidies	\$ -	\$ -			\$ -			
	·				*			

SunLine Transit Agency Budget Variance Report March 2023

FY23 Total Budget

> 28,885,236 5,284,960

> > 3,064,617 237,165

2,265,936

4,029,280

3,561,934

1,652,682

(2,967,162)

46,085,646

1,529,001 37,500

1,566,501

11,231,000

24,349,683

8,938,462 **44,519,145**

70,998

Description

Services Fuels & Lubricants

Tires

Utilities

Operating Expenses: Wages & Benefits

Materials and Supplies

Miscellaneous Expenses

Total Operating Expenses (Before Depreciation)

Casualty & Liability

Self Consumed Fuel

Taxes and Fees

Revenues: Passenger Revenue

Subsidies:

State - LTF, LCTOP

Total Subsidies

Other Revenue

Total Operating Revenue

Net Operating Gain (Loss)

Local - Measure A, Commuter 10, Haul Pass

Net Operating Gain (Loss) After Subsidies

Federal - CMAQ,5307,5309,5310,5311,5311(f),5312

	Current Month		I	Fiscal Year to Date		
Actual	Actual Budget		FYTD Actual	FY22 FYTD Budget	Positive (Negative)	Percentage Remaining
2,138,851	2,407,103	268,252	19,072,798	21,663,927	2,591,129	34.0%
392,954	440,413	47,459	3,542,315	3,963,720	421,405	33.0%
281,140	255,385	(25,755)	3,437,711	2,298,463	(1,139,249)	-12.2%
16,704	19,764	3,060	150,525	177,874	27,349	36.5%
140,956	188,828	47,872	1,526,472	1,699,452	172,980	32.6%
322,561	335,773	13,212	3,969,189	3,021,960	(947,229)	1.5%
454,079	296,828	(157,251)	2,846,053	2,671,451	(174,603)	20.1%
12,493	5,916	(6,577)	96,086	53,248	(42,838)	-35.3%
111,098	137,724	26,625	851,030	1,239,512	388,482	48.5%
(264,609)	(247,264)	17,346	(3,300,577)	(2,225,372)	1,075,206	-11.2%
3,606,227	3,840,471	234,243	32,191,602	34,564,235	2,372,632	30.1%
148,801	127,417	21,385	1,278,258	1,146,751	131,507	16.4%
4,390	3,125	1,265	30,617	28,125	2,492	18.4%
153,191	130,542	22,649	1,308,875	1,174,876	134,000	16.4%
\$ (3,453,036)			\$ (30,882,727)			
· (Area proof)						
871,110	935,917	64,807	7,790,893	8,423,250	632,357	30.6%
1,888,633	2,029,140	140,507	16,891,264	18,262,262	1,370,999	30.6%
693,293	744,872	51,578	6,200,570	6,703,847	503,276	30.6%
3,453,036	3,709,929	256,892	30,882,727	33,389,359	2,506,632	30.6%

Passenger Revenue

- The positive variance in passenger revenue is due to an 19.1% increase in ridership over FY22.
- As of March, ridership was at 19.1% above FY22 FYTD totals.
- Total system ridership was 321,418 trips above FY22 FYTD amounts.

	EV22 Manuels	EV22 Manuel	Mi	0/ Å
	FY22-March	FY23-March	Variance	%∆
Fixed Route	213,938	234,896	20,958	9.8%
Paratransit	9,349	9,809	460	4.9%
SolVan	1,621	1,817	196	12.1%
SunRide	419	1,045	626	149.4%
System Total	225,327	247,567	22,240	9.9%

Ridership

	FYTD-FY22	FYTD-FY23	Variance	%∆
Fixed Route	1,589,218	1,901,052	311,834	19.6%
Paratransit	74,738	80,080	5,342	7.1%
SolVan	12,356	14,652	2,296	18.6%
SunRide	3,741	5,687	1,946	52.0%
System Total	1,680,053	2,001,471	321,418	19.1%

Other Revenue

Other revenue is within an accepted range of the budget amount.

Operator & Mechanic Salaries & Wages

• The positive variance in operator and mechanic wage expenditures is attributed to absences and vacant positions.

Operator & Mechanic Overtime

• The negative variance is primarily attributed to required overtime for operators and mechanics to cover absences.

Administration Salaries & Wages

The positive variance in administrative salaries and wages is attributed to vacant positions across the Agency.

Administration Overtime

• Administrative overtime expenses are within an accepted range of the budget amount.

Fringe Benefits

· Savings in fringe benefit expenditures are associated with vacancies across the Agency.

Communications

• Savings in communications are primarily attributed to fewer YTD cellular expenditures.

Legal Services

- Legal service fees are a variable cost that change depending on usage; expenditures vary from month-to-month.
- Legal services have had higher expenses due to negotiations and labor legal counsel.

Computer/Network Software Agreement

• Software agreement expenditures are dependent on annual renewals of software agreements.

Uniforms

• Savings in uniform expenditures are related to fewer employees utilizing the entire uniform allowance.

Contracted Services

• The positive variance in contracted services is attributed to multiple expense line items which have not yet been incurred.

Equipment Repairs

• The positive variance in equipment repair is attributed to fewer YTD repairs than budgeted.

Security Services

• Security service costs have increased due to in increase in scope and services of the security guards.

Fuel - CNG

- The negative variance is primarily attributed to increased usage of CNG fixed route vehicles over budgeted estimates for FY23.
- The negative variance is also attributed to an increase in the cost of natural gas.

Fuel - Hydrogen

• The negative variance is attributed to an increase cost of hydrogen production.

Tires

• The lower tire expenditures are attributed to fewer miles than the budgeted amount.

Office Supplies

· Office Supplies expenditures are within an acceptable range of the budgeted amount.

Travel/Training

• The favorable variance for travel & training savings can be attributed to different times at which training sessions are attended.

Repair Parts

• The negative variance is primarily attributed to higher FYTD expenses for fixed route vehicles in the months of September through November.

Facility Maintenance

• The negative variance primarily due to bus vacuum repairs in the month of January.

Electricity - CNG & Hydrogen

• The unfavorable variance is due to the increased kilowatt usage in production of hydrogen.

Natural Gas

• The negative variance is attributed to increased natural gas usage due to an increase in outside fuel sales and cost of natural gas used to produce CNG.

Water and Gas

• Water and gas expenses are within an acceptable range of the budget.

Insurance Losses

• Insurance loss experience has not exceeded budgeted expectations as of March.

Insurance Premium - Property

• Insurance premiums for property increased exceeding budgeted amount.

Repair Claims

• Repair claim expenses are within an acceptable range of the budget.

Fuel Taxes

• The negative variance in fuel taxes is due to larger fleet fuel sales.

Other Expenses

• Costs vary from month to month depending on the needs of the Agency or when programs are active.

Self-Consumed Fuel

• The positive variance in self-consumed fuel is due to higher fuel cost.

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Contracts Signed between \$25,000 and \$250,000 for April 2023

Summary:

In accordance with Chapter 2, Section 1.2 of the Procurement Policy, the attached report summarizes SunLine's contracts, purchase orders and amendments signed in excess of \$25,000 and less than \$250,000. This ensures the Board is aware of the obligations entered into under the CEO/General Manager's authority.

There was three (3) agreements and two (2) purchase orders executed between \$25,000 and \$250,000:

Vendor	Purpose	Amount
eScribe Software	Boardroom Management Software	\$42,216.00
Gallagher Benefit Services (Koff & Associates)	Compensation Study	\$55,350.00
Hypertec USA, Inc.	Software Renewal	\$28,570.20
Trapeze Software Group	Software Renewal	\$25,388.00
David Rzepinski	Consulting	\$49,300.00

Recommendation:

Receive and file.

Contracts Signed Between \$25,000 and \$250,000 April 2023

Vendor	Product/Service	Need	Budgeted	Budgeted Amount	Cost	Туре
eScribe Software Ltd	Software	Boardroom Management	FY23 FY24 FY25	\$46,740.00	\$42,416.00	Agreement
Gallagher Benefit Services (Koff & Associates)	Consultant	Compensation Study	FY23	\$55,350.00	\$55,350.00	Agreement
Hypertec USA	Software Renewal	Company Data Back-Ups	FY23	\$29,322.00	\$28,570.20	Purchase Order
Trapeze Software Group	Software Renewal	Operations Time Keeping	FY23	\$25,388.00	\$25,388.00	Purchase Order
David Rzepinski	Consultant	CAD/AVL Radio Replacement	FY23	\$49,300.00	\$49,300.00	Agreement

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Union & Non-Union Pension Investment Asset Summary for March 2023

Summary:

The pension asset summary demonstrates the market value of all assets as well as the total asset allocation for SunLine's union and non-union retirement plans. The following table states the target and range values for asset allocations based on the current investment policy:

Ass	Asset Class		Range
Growth Assets			
	Domestic Equity	36.0%	16% – 56%
	International Equity	19.0%	0% - 39%
	Other		0% – 20%
Income Assets			
	Fixed Income	45.0%	25% - 65%
	Other		0% – 20%
Real Return Assets		0.0%	0% – 20%
Cash Equivalent	ts	0.0%	0% – 20%

For the month of March, SunLine's investments fell within the approved range of investment type for the union and non-union assets.

Union

Ass	et Class	Actual	Range
Growth Assets			
	Domestic Equity	34.8%	16% – 56%
	International Equity	18.7%	0% - 39%
	Other	2.3%	0% – 20%
Income Assets			
	Fixed Income	42.7%	25% - 65%
	Other	1.1%	0% – 20%
Real Return Ass	ets	0.0% 0% – 20%	
Cash Equivalent	ts	0.5%	0% – 20%

Non-Union

Ass	Asset Class		Range
Growth Assets			
	Domestic Equity	34.6%	16% – 56%
	International Equity		0% - 39%
	Other		0% – 20%
Income Assets			
	Fixed Income	42.7%	25% - 65%
	Other		0% – 20%
Real Return Assets		0.0%	0% – 20%
Cash Equivalent	ts	0.6%	0% – 20%

Components may not sum to 100.0% due to rounding.

For the month of March, the market value of assets increased by \$577,662 and \$570,403 for the union and non-union plans, respectively.

Month to Month Asset Comparison

Month	Market Value - Union	Market Value - Non-Union		
February 2023	\$35,731,146	\$35,816,892		
March 2023	\$36,313,422	\$36,391,908		
Increase (Decrease)	\$577,662	\$570,403		

Recommendation:

Receive and file.



Unsettled Trades

Portfolio Summary and Statistics

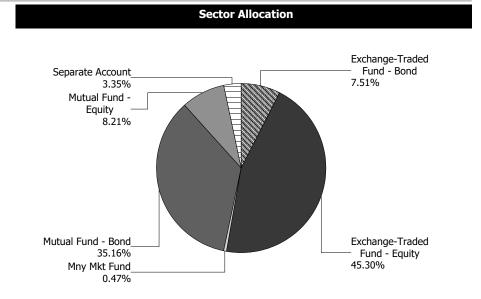
0.00

For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIREMENT BARGAINING -

Account Summary							
Description	Par Value	Market Value	Percent				
Separate Account	1,084,269.37	1,218,096.66	3.35				
Mutual Fund - Equity	108,965.54	2,982,567.70	8.21				
Mutual Fund - Bond	1,323,662.40	12,767,768.06	35.16				
Money Market Mutual Fund	171,469.43	171,469.43	0.47				
Exchange-Traded Fund - Equity	163,753.00	16,447,289.70	45.30				
Exchange-Traded Fund - Bond	34,923.00	2,726,230.56	7.51				
Managed Account Sub-Total	2,887,042.74	36,313,422.11	100.00%				
Accrued Interest		0.00					
Total Portfolio	2,887,042.74	36,313,422.11					

0.00





Detail of Securities Held & Market Analytics

For the Month Ending March 31, 2023

Color Colo	SUNLINE EMPLOYEES RETIREM	ENT BARGA	INING -							
ISHARES INTERMEDIATE-TERM CO	Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares		_				Percentage
ISHARES INTERMEDIATE-TERM CO	Exchange-Traded Fund - Bond									
ISHARES INTERMEDIATE-TERM CO	ISHARES CORE U.S. AGGREGATE	464287226	AGG	19,342.00	98.65	1,908,088.30	99.64	1,927,236.88	19,148.58	5.3
ISHARES INTERMEDIATE-TERM CO	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	965.00	61.01	58,874.65	51.28	49,485.20	(9,389.45	0.1
ISHARES INTERMEDIATE-TERM CO	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	1,146.00	61.13	70,054.98	51.28	58,766.88	(11,288.10	0.1
ISHARES INTERMEDIATE-TERM CO 464286638 IGIB 631.00 56.69 35,771.39 51.28 32,357.68 (3,413.71) 0.0 (15HARES INTERMEDIATE-TERM CO 464286638 IGIB 2,399.00 60.31 144.080.59 51.28 122,507.92 (21,572.67) 0.0 (21,	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	633.00	56.99	36,074.67	51.28	32,460.24	(3,614.43	0.0
SHARES INTERMEDIATE-TERM CO 464288638 IGIB 2,389.00 60.31 144,080.59 51.28 122,507.92 (21,572.67) 0.0	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	7,097.00	50.33	357,192.01	51.28	363,934.16	6,742.15	1.0
SHARES INTERMEDIATE-TERM CO 464288638 IGIB 2,720.00 57.68 156,892.32 51.28 139,481.60 (17,410.72) 0.0	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	631.00	56.69	35,771.39	51.28	32,357.68	(3,413.71	0.0
Security Type Sub-Total 34,923.00 2,767,028.91 458.60 2,726,230.56 (40,798.35) 7. Exchange-Traded Fund - Equity INVESCO S&P 500 EQUAL WEIGHT ETF	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	2,389.00	60.31	144,080.59	51.28	122,507.92	(21,572.67	0.34
EXChange-Traded Fund - Equity INVESCO S&P 500 EQUAL WEIGHT ETF	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	2,720.00	57.68	156,892.32	51.28	139,481.60	(17,410.72) 0.3
INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 161.00 143.44 23,093.84 144.62 361,550.00 15,825.25 1. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 161.00 143.44 23,093.84 144.62 23,283.82 189.98 0. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 268.00 156.88 42,043.81 144.62 38,758.16 (3,285.65) 0. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 268.00 156.88 42,043.81 144.62 38,758.16 (3,285.65) 0. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 4,594.00 140.55 645.686.70 144.62 664,384.28 18,697.58 1. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 960.00 260.71 250.280.64 250.16 240,153.60 (10,127.04) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 950.00 234.30 175,958.55 250.16 152,597.60 6,485.15 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 254.30 175,958.55 250.16 187,870.16 11,911.61 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 664,424.96 (69,693.44) I. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (89,45.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.83 250.184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 (2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 172,512.80 (2,125.30) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 172,512.80 (2,125.30) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 172,512.80 (2,125.30) 0. ISHARES CORE S&P S	Security Type Sub-Total			34,923.00)	2,767,028.91	458.60	2,726,230.56	(40,798.35)	7.5
INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 161.00 143.44 23,093.84 144.62 23,283.82 189,98 0. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 268.00 156.88 42,043.81 144.62 38,758.16 (3,285.65) 0. INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 4,594.00 140.55 645,686.70 144.62 664,384.28 18,697.58 1. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 960.00 260.71 250,280.64 250.16 250.16 152,597.60 6,485.15 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 9751.00 234.30 175,958.55 250.16 187,870.16 11,911.61 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 664,424.96 (69,693.44) I. ISHARES CORE S&P MIDCAP ETF 464287807 IJH 884.00 106.82 94,428.35 96.70 85,428.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,428.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,008.6 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,008.6 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,008.6 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,008.6 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,008.6 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804	Exchange-Traded Fund - Equity									
INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 161.00 143.44 23,093.84 144.62 23,283.82 189.98 0.0 INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 268.00 156.88 42,043.81 144.62 38,758.16 (3,285.65) 0.0 INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 4,594.00 140.55 645,686.70 144.62 664,384.28 18,697.58 1.1 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 960.00 239.53 146,112.45 250.16 240,153.60 (10,127.04) 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 751.00 234.30 175,958.55 250.16 152,597.60 6,485.15 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 751.00 234.30 175,958.55 250.16 152,597.60 6,485.15 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248.322.60 250.16 239,903.44 (8,419.16) 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248.322.60 250.16 239,903.44 (8,419.16) 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248.322.60 250.16 624,249.66 (69,693.44) 1.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248.322.60 250.16 624,249.66 (69,693.44) 1.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248.322.60 250.16 664,424.96 (69,693.44) 1.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 88.40 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 8,251.00 117.36 381.537.03 96.70 314.371.70 (67,165.33) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248.331.03 96.70 235,174.40 (13,156.63) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248.331.03 96.70 235,174.00 (14,913.80) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 172,512.80 2,124.03 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE S&P SMA	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	2,500.00	138.29	345,724.75	144.62	361,550.00	15,825.25	1.0
INVESCO S&P 500 EQUAL WEIGHT ETF 46137V357 RSP 4,594.00 140.55 645,686.70 144.62 664,384.28 18,697.58 1. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 960.00 260.71 250,280.64 250.16 240,153.60 (10,127.04) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 610.00 239.53 146,112.45 250.16 152,597.60 6,485.15 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 751.00 234.30 175,958.55 250.16 187,870.16 11,911.61 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 9550.00 258.94 248,322.60 250.16 239,903.44 (8,4191.61 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (89,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.83 250,184.90 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 107.25 134,813.12 96.70 172,512.80 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 9219438	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	161.00	143.44	23,093.84	144.62	23,283.82	189.98	0.0
ISHARES CORE 5&P MIDCAP ETF 464287507 IJH 960.00 260.71 250,280.64 250.16 240,153.60 (10,127.04) 0.0 ISHARES CORE 5&P MIDCAP ETF 464287507 IJH 610.00 239.53 146,112.45 250.16 152,597.60 6,485.15 0.0 ISHARES CORE 5&P MIDCAP ETF 464287507 IJH 751.00 234.30 175,958.55 250.16 187,870.16 11,911.61 0.0 ISHARES CORE 5&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0.0 ISHARES CORE 5&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,711.40 (13,156.63) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,711.10 (14,913.80) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,711.10 (14,913.80) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0.0 ISHARES CORE 5&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 175,580.60 4,727.16 0.0 VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.0 VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.0 VANGUARD FTSE DEVELOPED MARKETS ETF	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	268.00	156.88	42,043.81	144.62	38,758.16	(3,285.65) 0.1
ISHARES CORE S&P MIDCAP ETF 464287507 IJH 610.00 239.53 146.112.45 250.16 152,597.60 6,485.15 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 751.00 234.30 175,958.55 250.16 187,870.16 11,911.61 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	4,594.00	140.55	645,686.70	144.62	664,384.28	18,697.58	1.8
ISHARES CORE S&P MIDCAP ETF 464287507 IJH 751.00 234.30 175.958.55 250.16 187,870.16 11,911.61 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0.0 ISHARES CORE S&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 172,512.80 2,124.03 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0.0 ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 175,800.60 4,727.16 0.0 VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.0 VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	960.00	260.71	250,280.64	250.16	240,153.60	(10,127.04) 0.6
ISHARES CORE S&P MIDCAP ETF 464287507 IJH 959.00 258.94 248,322.60 250.16 239,903.44 (8,419.16) 0. ISHARES CORE S&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	610.00	239.53	146,112.45	250.16	152,597.60	6,485.15	0.4
ISHARES CORE S&P MIDCAP ETF 464287507 IJH 2,656.00 276.40 734,118.40 250.16 664,424.96 (69,693.44) 1. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	751.00	234.30	175,958.55	250.16	187,870.16	11,911.61	0.5
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 884.00 106.82 94,428.35 96.70 85,482.80 (8,945.55) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	959.00	258.94	248,322.60	250.16	239,903.44	(8,419.16) 0.6
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 3,251.00 117.36 381,537.03 96.70 314,371.70 (67,165.33) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	2,656.00	276.40	734,118.40	250.16	664,424.96	(69,693.44) 1.8
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,432.00 102.11 248,331.03 96.70 235,174.40 (13,156.63) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	884.00	106.82	94,428.35	96.70	85,482.80	(8,945.55	0.2
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 2,433.00 102.83 250,184.90 96.70 235,271.10 (14,913.80) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	3,251.00	117.36	381,537.03	96.70	314,371.70	(67,165.33) 0.8
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,784.00 95.51 170,388.77 96.70 172,512.80 2,124.03 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2,432.00	102.11	248,331.03	96.70	235,174.40	(13,156.63) 0.6
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,234.00 106.97 132,000.86 96.70 119,327.80 (12,673.06) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2,433.00	102.83	250,184.90	96.70	235,271.10	(14,913.80	0.6
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,257.00 107.25 134,813.12 96.70 121,551.90 (13,261.22) 0. ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804		1,784.00	95.51	170,388.77	96.70		2,124.03	0.4
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,234.00	106.97	132,000.86	96.70	119,327.80	(12,673.06	0.3
ISHARES CORE S&P SMALL-CAP E 464287804 IJR 1,818.00 94.10 171,073.44 96.70 175,800.60 4,727.16 0. VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 15,565.00 42.95 668,507.41 45.17 703,071.05 34,563.64 1.	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,257.00	107.25	134,813.12	96.70	121,551.90	(13,261.22) 0.3
5213 15050	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,818.00	94.10	171,073.44	96.70	175,800.60		
VANGUARD FTSE DEVELOPED MARKETS ETF 921943858 VEA 6,816.00 38.86 264,869.76 45.17 307,878.72 43,008.96 0.	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	15,565.00	42.95	668,507.41	45.17	703,071.05	34,563.64	1.9
	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	6,816.00	38.86	264,869.76	45.17	307,878.72	43,008.96	0.8

PFM Asset Management LLC

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For the Month Ending March 31, 2023

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	Original Cost	Market Price	Market Value	Unreal G/L on Cost	Percentage
Exchange-Traded Fund - Equity				,					
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	2,614.00	37.17	97,162.38	45.17	118,074.38	20,912.00	0.3
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	9,194.00	39.68	364,817.92	45.17	415,292.98	50,475.06	1.1
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	1,584.00	49.91	79,056.49	45.17	71,549.28	(7,507.21	0.2
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	2,193.00	42.18	92,500.74	45.17	99,057.81	6,557.07	0.2
VANGUARD TOTAL INTL STOCK	921909768	VXUS	1,932.00	53.54	103,439.28	55.21	106,665.72	3,226.44	0.2
VANGUARD TOTAL INTL STOCK	921909768	VXUS	6,979.00	65.37	456,217.23	55.21	385,310.59	(70,906.64	1.0
VANGUARD TOTAL INTL STOCK	921909768	VXUS	21,430.00	52.12	1,116,931.60	55.21	1,183,150.30	66,218.70	3.2
VANGUARD TOTAL INTL STOCK	921909768	VXUS	8,244.00	52.51	432,892.44	55.21	455,151.24	22,258.80	1.2
VANGUARD TOTAL INTL STOCK	921909768	VXUS	553.00	64.35	35,585.55	55.21	30,531.13	(5,054.42	0.0
VANGUARD TOTAL INTL STOCK	921909768	VXUS	18,820.00	47.87	900,909.64	55.21	1,039,052.20	138,142.56	2.8
VANGUARD TOTAL INTL STOCK	921909768	VXUS	2,875.00	51.82	148,982.21	55.21	158,728.75	9,746.54	0.4
VANGUARD TOTAL INTL STOCK	921909768	VXUS	593.00	56.01	33,213.93	55.21	32,739.53	(474.40	0.0
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	764.00	191.49	146,298.36	204.10	155,932.40	9,634.04	0.4
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	4,809.00	195.76	941,409.84	204.10	981,516.90	40,107.06	2.7
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	27,008.00	169.04	4,565,432.32	204.10	5,512,332.80	946,900.48	15.1
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	625.00	199.58	124,737.50	204.10	127,562.50	2,825.00	0.3
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	1,546.00	226.21	349,720.35	204.10	315,538.60	(34,181.75	0.8
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	624.00) 198.24	123,701.76	204.10	127,358.40	3,656.64	0.3
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	433.00	233.92	101,287.36	204.10	88,375.30	(12,912.06	0.2
Security Type Sub-Total			163,753.00)	15,341,773.31	4,744.28	16,447,289.70	1,105,516.39	45.29
Money Market Mutual Fund									
FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	171,469.43	3 1.00	171,469.43	1.00	171,469.43	0.00	0.4
Security Type Sub-Total			171,469.43	3	171,469.43	1.00	171,469.43	0.00	0.4
Mutual Fund - Bond									
BAIRD CORE PLUS BOND - INST	057071870	BCOIX	419,478.68	3 11.13	4,669,572.25	10.09	4,232,539.83	(437,032.42	11.6
BBH LIMITED DURATION I	05528X851	BBBIX	68,781.04	10.00	687,841.04	10.03	689,873.88	2,032.84	
DOUBLELINE CORE FIXED INCOME I	258620301	DBLFX	198,792.06	10.59	2,104,907.20	9.41	1,870,633.25	(234,273.95	5.1

PFM Asset Management LLC



For the Month Ending March 31, 2023

Date Date Coupon Maturity CUSIP Ticker Share Cost Share Cost Price Value on Cost Percentage Mutual Fund - Bond	SUNLINE EMPLOYEES RETIREMI	ENT BARGA	INING -							
NATISTAY MACKAY HIGH YIELD CORP BD R6 56063N881 MHYSX 138,180.56 5.25 725,478.18 5.01 692,284.61 (33,193.57) 1.4	Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares		_			•	Percentage
ACLIFIC FUNDS FLOATING RATE INCOME 69447T771 PLFRX 1.57 9.29 14.57 9.29 14.57 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0	Mutual Fund - Bond									
UND RUDENTIAL TOTAL RETRIN BND-Q 74440884 PTRQX 285,192.76 14.10 4,020,265.43 11.98 3,416,609.32 (603,656.11) 9-070 NOVA INTERNEDIATE BOND RS 92913L569 IIBZX 213,235.73 10.20 2,174,748.83 8.75 1,865,812.60 (308,936.23) 5. SECURITY TYPE SUB-TOTAL TOTAL RETRIN BND-Q 74408884 PTRQX 213,235.73 10.20 2,174,748.83 8.75 1,865,812.60 (308,936.23) 5. SECURITY TYPE SUB-TOTAL TOTAL RETRIN BND-Q 7440884 PTRQX 35.1	MAINSTAY MACKAY HIGH YIELD CORP BD R6	56063N881	MHYSX	138,180.56	5.25	725,478.18	5.01	692,284.61	(33,193.57) 1.91
1,323,662.40 14,382,827.50 64.56 12,767,768.06 (1,615,059.44) 35.3	PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	1.57	9.29	14.57	9.29	14.57	0.00	0.00
Committy Type Sub-Total 1,323,662.40 14,382,827.50 64.56 12,767,768.06 (1,615,059.44) 35.31	PRUDENTIAL TOTAL RETRN BND-Q	74440B884	PTRQX	285,192.76	14.10	4,020,265.43	11.98	3,416,609.32	(603,656.11) 9.41
Mutual Fund - Equity IARDING LOEVNER INTERNATIONAL EQUITY	VOYA INTERMEDIATE BOND R6	92913L569	IIBZX	213,235.73	10.20	2,174,748.83	8.75	1,865,812.60	(308,936.23	5.14
ARDING LOEVNER INTERNATIONAL EQUITY 412295107 HLMIX 27,166.56 27.62 750,346.39 25.24 685,683.98 (64,662.41) 1.1 (1.1 (1.1 (1.1 (1.1 (1.1 (1.1 (1.	Security Type Sub-Total			1,323,662.40		14,382,827.50	64.56	12,767,768.06	(1,615,059.44) 35.17
RITFERD SCHR EM MRKIT EQ-SDR 41665H789 SEMTX 43,458.78 17.24 749,204.67 15.32 665,788.49 (83,416.18) 1.4 FINENEN QUALITY GROWTH-Y 476313408 JENYX 22,640.24 52.88 1,197,160.33 57.01 1,290,720.16 93,559.83 3.3 (65,788.49 1) 1.2 (65,31849 1) 1.2 (Mutual Fund - Equity									
ENSEN QUALITY GROWTH-Y 476313408 JENYX 22,640.24 52.88 1,197,160.33 57.01 1,290,720.16 93,559.83 3.1 OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 15,699.95 27,19 426,844.20 21,68 340,374.95 (86,469.25) 0.5 OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 15,699.95 27,19 426,844.20 21,68 340,374.95 (86,469.25) 0.5 OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 15,699.95 27,19 426,844.20 21,68 340,374.95 (86,469.25) 0.5 OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 15,699.95 27,19 426,844.20 21,68 340,374.95 (86,469.25) 0.5 OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 10.01 11.25 0.09 11.53 0.09 0.00 0.00 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2 OHCM INTERNATIONAL SELECT I 108,965.54 3,124.26 81.7.6 OHCM INTERNATIONAL SELECT I 108,965.54 3,124.26 81.7.6 OHCM INTERNATIONAL SELECT I 108,965.54 3,124.26 81.7.6 OHCM INTERNATIONAL SELECT I 108,965.54 3,124.26 SELECT I 108,965.54 3,124.28 OHCM INTERNATIONAL SELECT I 108	HARDING LOEVNER INTERNATIONAL EQUITY POR	412295107	HLMIX	27,166.56	27.62	750,346.39	25.24	685,683.98	(64,662.41) 1.89
OHCM INTERNATIONAL SELECT I 46653M849 JOHIX 15,699.95 27.19 426,844.20 21.68 340,374.95 (86,469.25) 0.0 IFS EMERGING MARKETS DEBT R6 552746364 MEDHX 0.01 11.25 0.09 11.53 0.09 0.00 0.0 IFS EMERGING MARKETS DEBT R6 552746364 MEDHX 0.00 33.33 0.03 29.65 0.03 0.00 0.0 INTEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 30,625.00 1.00 30,625.00 102.67 31,442.76 817.76 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 21,070.00 1.00 21,070.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 22,050.00 1.00 22,050.00 102.67 22,638.78 588.78 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 24,500.00 102.67 25,154.20 654.20 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 24,500.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 22,050.00 102.67 22,638.78 588.78 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 24,500.00 102.67 25,154.20 654.20 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.28 1,210.28 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 51,314.58 1,334.58 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 ITEL PRIVATE DEBT PARTNERS II AT	HRTFRD SCHR EM MRKT EQ-SDR	41665H789	SEMTX	43,458.78	17.24	749,204.67	15.32	665,788.49	(83,416.18	1.83
AFS EMERGING MARKETS DEBT R6 552746364 MEDHX 0.01 11.25 0.09 11.53 0.09 0.00 0.00 0.00 0.00 0.00 0.00 0.0	JENSEN QUALITY GROWTH-Y	476313408	JENYX	22,640.24	52.88	1,197,160.33	57.01	1,290,720.16	93,559.83	3.55
ANGUARD TOT INST ST IDX - ADM 921909818 VTIAX 0.00 33.33 0.03 29.65 0.03 0.00 0.00 0.00 0.00 0.00 0.00 0.0	JOHCM INTERNATIONAL SELECT I	46653M849	JOHIX	15,699.95	27.19	426,844.20	21.68	340,374.95	(86,469.25	0.94
108,965.54 3,123,555.71 160.43 2,982,567.70 (140,988.01) 8.2	MFS EMERGING MARKETS DEBT R6	552746364	MEDHX	0.01	11.25	0.09	11.53	0.09	0.00	0.00
Separate Account ITEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 30,625.00 1.00 30,625.00 102.67 31,442.76 817.76 0.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	VANGUARD TOT INST ST IDX - ADM	921909818	VTIAX	0.00	33.33	0.03	29.65	0.03	0.00	0.00
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 30,625.00 1.00 30,625.00 102.67 31,442.76 817.76 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 21,070.00 1.00 21,070.00 102.67 21,632.62 562.62 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 22,050.00 1.00 22,050.00 102.67 22,638.78 588.78 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 24,500.00 1.00 24,500.00 102.67 25,154.20 654.20 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 60,308.41 1,308.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.28 1,210.28 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0	Security Type Sub-Total			108,965.54		3,123,555.71	160.43	2,982,567.70	(140,988.01) 8.21
ATEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0000	Separate Account									
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 21,070.00 1.00 21,070.00 102.67 21,632.62 562.62 0.00	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	30,625.00	1.00	30,625.00	102.67	31,442.76	817.76	0.09
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 22,050.00 1.00 22,050.00 102.67 22,638.78 588.78 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 24,500.00 1.00 24,500.00 102.67 25,154.20 654.20 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.28 1,210.28 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 12,074.46 1.00 12,074.46 102.67 12,396.87 322.41 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0 (TEL PRIVATE DEBT PARTNERS II ATE	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	49,000.00	1.00	49,000.00	102.67	50,308.41	1,308.41	0.14
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 24,500.00 1.00 24,500.00 102.67 25,154.20 654.20 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.28 1,210.28 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 12,074.46 1.00 12,074.46 102.67 12,396.87 322.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	21,070.00	1.00	21,070.00	102.67	21,632.62	562.62	0.06
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,000.00 1.00 49,000.00 102.67 50,308.41 1,308.41 0.000	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	22,050.00	1.00	22,050.00	102.67	22,638.78	588.78	0.06
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.28 1,210.28 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 12,074.46 1.00 12,074.46 102.67 12,396.87 322.41 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,33	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	24,500.00	1.00	24,500.00	102.67	25,154.20	654.20	0.07
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 12,074.46 1.00 12,074.46 102.67 12,396.87 322.41 0.0 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.0 TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.0	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	49,000.00	1.00	49,000.00	102.67	50,308.41	1,308.41	0.14
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 45,325.00 1.00 45,325.00 102.67 46,535.27 1,210.27 0.1 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.1 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.1 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.1 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.1 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 1.0 (TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	45,325.00	1.00	45,325.00	102.67	46,535.28	1,210.28	0.13
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 49,980.00 1.00 49,980.00 102.67 51,314.58 1,334.58 0.00	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	12,074.46	1.00	12,074.46	102.67	12,396.87	322.41	0.03
	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	45,325.00	1.00	45,325.00	102.67	46,535.27	1,210.27	0.13
TEL PRIVATE DEBT PARTNERS II ATEL00019 SA406 34,300.00 1.00 34,300.00 102.67 35,215.89 915.89 0.00	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	49,980.00	1.00	49,980.00	102.67	51,314.58	1,334.58	0.14
	ATEL PRIVATE DEBT PARTNERS II	ATEL00019	SA406	34,300.00	1.00	34,300.00	102.67	35,215.89	915.89	0.10

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIRE	MENT BARGAI	NING							
Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	Original Cost	Market Price	Market Value	Unreal G/L on Cost	Percentage
Separate Account									
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV007	SA425	68,756.25	1.00	68,756.25	117.63	80,878.36	12,122.11	0.22
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV007	SA425	191,676.07	1.00	191,676.07	117.63	225,469.62	33,793.55	0.62
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV007	SA425	309,750.00	1.00	309,750.00	117.63	364,360.63	54,610.63	1.00
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV007	SA425	130,837.59	1.00	130,837.59	117.63	153,904.98	23,067.39	0.42
Security Type Sub-Total			1,084,269.37		1,084,269.37	1,599.89	1,218,096.66	133,827.29	3.35
Managed Account Sub-Total			2,887,042.74		36,870,924.23	7,028.76	36,313,422.11	(557,502.12) 100.00
Securities Sub-Total			\$2,887,042.74		\$36,870,924.23	\$7,028.76	\$36,313,422.11	(\$557,502.12) 100.00%
Accrued Interest							\$0.00		
Total Investments							\$36,313,422,11		

Total Investments \$36,313,422.11



Unsettled Trades

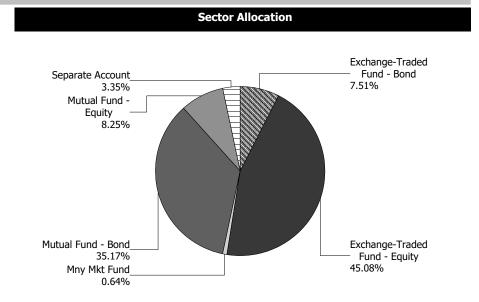
Portfolio Summary and Statistics

0.00

SUNLINE EMPLOYEES RETIREMENT NON-BARGAIN -

A	ccount Summary		
Description	Par Value	Market Value	Percent
Separate Account	1,084,269.37	1,218,096.66	3.35
Mutual Fund - Equity	109,948.54	3,003,155.91	8.25
Mutual Fund - Bond	1,326,833.74	12,798,491.90	35.17
Money Market Mutual Fund	233,207.71	233,207.71	0.64
Exchange-Traded Fund - Equity	163,465.00	16,404,436.56	45.08
Exchange-Traded Fund - Bond	35,029.00	2,734,519.48	7.51
Managed Account Sub-Total	2,952,753.37	36,391,908.22	100.00%
Accrued Interest		0.00	
Total Portfolio	2,952,753.37	36,391,908.22	

0.00





For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIREM	ENT NON-BA	ARGAIN -							
Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	Original Cost	Market Price	Market Value	Unreal G/L on Cost	Percentage
Exchange-Traded Fund - Bond									
ISHARES CORE U.S. AGGREGATE	464287226	AGG	19,401.00	98.65	1,913,908.65	99.64	1,933,115.64	19,206.99	5.31
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	633.00	56.99	36,074.67	51.28	32,460.24	(3,614.43	0.09
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	631.00	56.69	35,771.39	51.28	32,357.68	(3,413.71	0.09
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	7,130.00	50.33	358,852.90	51.28	365,626.40	6,773.50	1.00
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	2,734.00	57.68	157,699.85	51.28	140,199.52	(17,500.33	0.39
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	982.00	61.01	59,911.82	51.28	50,356.96	(9,554.86	0.14
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	1,113.00	61.13	68,037.69	51.28	57,074.64	(10,963.05	0.16
ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	2,405.00	60.31	145,045.55	51.28	123,328.40	(21,717.15) 0.34
Security Type Sub-Total			35,029.00		2,775,302.52	458.60	2,734,519.48	(40,783.04	7.52
Exchange-Traded Fund - Equity									
INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	4,620.00	140.55	649,341.00	144.62	668,144.40	18,803.40	1.84
INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	2,442.00	138.29	337,703.94	144.62	353,162.04	15,458.10	0.97
ISHARES CORE S&P MIDCAP ETF	464287507	IJH	751.00	234.30	175,958.55	250.16	187,870.16		
ISHARES CORE S&P MIDCAP ETF	464287507	IJH	616.00	239.53	147,549.62	250.16	154,098.56	6,548.94	0.42
ISHARES CORE S&P MIDCAP ETF	464287507	IJH	959.00	258.94	248,322.60	250.16	239,903.44	(8,419.16	0.66
ISHARES CORE S&P MIDCAP ETF	464287507	IJH	2,662.00	276.40	735,776.80	250.16	665,925.92	(69,850.88	1.83
ISHARES CORE S&P MIDCAP ETF	464287507	IJH	960.00	260.71	250,280.64	250.16	240,153.60	(10,127.04	0.66
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,798.00	95.51	171,725.90	96.70	173,866.60	2,140.70	0.48
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2,432.00	102.11	248,331.03	96.70	235,174.40	(13,156.63) 0.65
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,836.00	94.10	172,767.23	96.70	177,541.20	4,773.97	0.49
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2,433.00	102.83	250,184.90	96.70	235,271.10	(14,913.80	0.65
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,233.00	106.97	131,893.89	96.70	119,231.10	(12,662.79	0.33
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	1,256.00	107.25	134,705.87	96.70	121,455.20	(13,250.67	0.33
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	3,250.00	117.36	381,419.68	96.70	314,275.00	(67,144.68	0.86
ISHARES CORE S&P SMALL-CAP E	464287804	IJR	886.00	106.82	94,641.99	96.70	85,676.20	(8,965.79) 0.24
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	2,614.00	37.17	97,162.38	45.17	118,074.38	20,912.00	0.32
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	6,915.00	38.86	268,716.90	45.17	312,350.55	43,633.65	0.86
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	1,422.00	49.91	70,971.17	45.17	64,231.74	(6,739.43	0.18
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	15,623.00	42.95	670,998.48	45.17	705,690.91	34,692.43	1.94

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIREME	ENT NON-BA	ARGAIN -							
Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	Original Cost	Market Price	Market Value	Unreal G/L on Cost	Percentage
Exchange-Traded Fund - Equity									
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	9,189.0	00 39.68	364,619.52	45.17	415,067.13	50,447.6	1.14
VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	2,211.0	00 42.18	93,259.98	45.17	99,870.87	6,610.89	0.27
VANGUARD TOTAL INTL STOCK	921909768	VXUS	1,714.0	00 53.54	91,767.56	55.21	94,629.94	2,862.38	0.26
VANGUARD TOTAL INTL STOCK	921909768	VXUS	2,875.0	00 51.82	148,982.21	55.21	158,728.75	9,746.5	1 0.44
VANGUARD TOTAL INTL STOCK	921909768	VXUS	580.0	00 56.01	32,485.80	55.21	32,021.80	(464.00	0.09
VANGUARD TOTAL INTL STOCK	921909768	VXUS	21,287.0	00 52.12	1,109,478.44	55.21	1,175,255.27	65,776.83	3.23
VANGUARD TOTAL INTL STOCK	921909768	VXUS	632.0	00 64.35	40,669.20	55.21	34,892.72	(5,776.48	3) 0.10
VANGUARD TOTAL INTL STOCK	921909768	VXUS	18,935.0	00 47.87	906,414.66	55.21	1,045,401.35	138,986.69	2.87
VANGUARD TOTAL INTL STOCK	921909768	VXUS	8,570.0	00 52.51	450,010.70	55.21	473,149.70	23,139.0	1.30
VANGUARD TOTAL INTL STOCK	921909768	VXUS	6,883.0	00 65.37	449,941.71	55.21	380,010.43	(69,931.28	3) 1.04
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	499.0	00 198.24	98,921.76	204.10	101,845.90	2,924.14	0.28
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	500.0	00 199.58	99,790.00	204.10	102,050.00	2,260.00	0.28
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	1,551.0	00 226.21	350,851.40	204.10	316,559.10	(34,292.30	0.87
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	983.0	00 191.49	188,234.67	204.10	200,630.30	12,395.63	0.55
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	433.0	00 233.92	101,287.36	204.10	88,375.30	(12,912.06	5) 0.24
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	26,984.0	00 169.04	4,561,375.36	204.10	5,507,434.40	946,059.0	15.13
VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	4,931.0	00 195.76	965,292.56	204.10	1,006,417.10	41,124.5	1 2.77
Security Type Sub-Total			163,465.0	0	15,291,835.46	4,455.04	16,404,436.56	1,112,601.10	45.09
Money Market Mutual Fund									
FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	233,207.7	71 1.00	233,207.71	1.00	233,207.71	0.00	0.64
Security Type Sub-Total			233,207.7	1	233,207.71	1.00	233,207.71	0.00	0.64
Mutual Fund - Bond									
BAIRD CORE PLUS BOND - INST	057071870	BCOIX	420,456.9	00 11.13	4,679,812.80	10.09	4,242,410.09	(437,402.7	11.66
BBH LIMITED DURATION I	05528X851	BBBIX	69,033.2	25 10.00	690,363.20	10.03	692,403.54		
DOUBLELINE CORE FIXED INCOME I	258620301	DBLFX	199,259.2	29 10.59	2,110,197.86	9.41	1,875,029.93	(235,167.93	3) 5.15
MAINSTAY MACKAY HIGH YIELD CORP BD R6	56063N881	MHYSX	138,483.7	74 5.25	727,182.07	5.01	693,803.53	(33,378.54	

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIREMI	ENT NON-BA	ARGAIN -							
Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	Original Cost	Market Price	Market Value	Unreal G/L on Cost	Percentage
Mutual Fund - Bond									
PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	1.58	9.29	14.66	9.29	14.66	0.00	0.00
PRUDENTIAL TOTAL RETRN BND-Q	74440B884	PTRQX	285,863.48	14.09	4,029,231.60	11.98	3,424,644.48	(604,587.12	9.41
VOYA INTERMEDIATE BOND R6	92913L569	IIBZX	213,735.51	10.20	2,180,235.85	8.75	1,870,185.67	(310,050.18	3) 5.14
Security Type Sub-Total			1,326,833.74		14,417,038.04	64.56	12,798,491.90	(1,618,546.14	35.17
Mutual Fund - Equity									
HARDING LOEVNER INTERNATIONAL EQUITY POR	412295107	HLMIX	27,260.23	27.58	751,954.90	25.24	688,048.18	(63,906.72	2) 1.89
HRTFRD SCHR EM MRKT EQ-SDR	41665H789	SEMTX	44,189.92	17.21	760,684.42	15.32	676,989.64	(83,694.78	3) 1.86
JENSEN QUALITY GROWTH-Y	476313408	JENYX	22,741.95	52.89	1,202,795.81	57.01	1,296,518.55	93,722.7	3.56
JOHCM INTERNATIONAL SELECT I	46653M849	JOHIX	15,756.43	27.17	428,171.05	21.68	341,599.41	(86,571.64	1) 0.94
MFS EMERGING MARKETS DEBT R6	552746364	MEDHX	0.01	11.25	0.09	11.53	0.09	0.00	0.00
VANGUARD TOTAL STOCK MARKET INDEX	922908801	VITSX	0.00	75.00	0.03	99.38	0.04	0.0	0.00
Security Type Sub-Total			109,948.54		3,143,606.30	230.16	3,003,155.91	(140,450.39	8.25
Separate Account									
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	24,500.00	1.00	24,500.00	102.67	25,154.20	654.20	0.07
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	22,050.00	1.00	22,050.00	102.67	22,638.78	588.78	0.06
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	45,325.00	1.00	45,325.00	102.67	46,535.28	1,210.28	0.13
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	21,070.00	1.00	21,070.00	102.67	21,632.62	562.62	0.06
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	49,000.00	1.00	49,000.00	102.67	50,308.41	1,308.4	0.14
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	12,074.46	1.00	12,074.46	102.67	12,396.87	322.4	0.03
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	49,000.00	1.00	49,000.00	102.67	50,308.41	1,308.4	0.14
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	30,625.00	1.00	30,625.00	102.67	31,442.76	817.76	0.09
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	49,980.00	1.00	49,980.00	102.67	51,314.58	1,334.58	0.14
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	45,325.00	1.00	45,325.00	102.67	46,535.27	1,210.2	7 0.13
ATEL PRIVATE DEBT PARTNERS II	ATEL00020	SA407	34,300.00	1.00	34,300.00	102.67	35,215.89	915.89	0.10
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV008	SA426	191,676.07	1.00	191,676.07	117.63	225,469.62	33,793.5	5 0.61

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLINE EMPLOYEES RETIRE	MENT NON-BA	RGAIN -							
Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Ticker	Shares	Average Cost/Share	_	Market Price	Market Value	Unreal G/L on Cost	Percentage
Separate Account									
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV008	SA426	68,756.	25 1.00	68,756.25	117.63	80,878.36	12,122.11	0.22
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV008	SA426	130,837	59 1.00	130,837.59	117.63	153,904.98	23,067.39	0.42
NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV008	SA426	309,750.	00 1.00	309,750.00	117.63	364,360.63	54,610.63	3 1.00
Security Type Sub-Total			1,084,269.	37	1,084,269.37	1,599.89	1,218,096.66	133,827.29	3.34
Managed Account Sub-Total			2,952,753.	37	36,945,259.40	6,809.25	36,391,908.22	(553,351.18	100.01
Securities Sub-Total			\$2,952,753.	37	\$36,945,259.40	\$6,809.25	\$36,391,908.22	(\$553,351.18	100.01%
Accrued Interest							\$0.00		
Total Investments							\$36 391 908 22	_	

Total Investments \$36,391,908.22



For the Month Ending March 31, 2023

SUNLIN	NE EMPL	OYEES RETIREMENT NON-B	ARGAIN -							
Transact	ion Type		-				Transaction		Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Ticker	Shares	Price	Amount	Interest/ Dividend	Cost	Method
BUY										
03/01/23	03/02/23	HRTFRD SCHR EM MRKT EQ-SDR	41665H789	SEMTX	22.383.15	15.19	(340.000.00)	0.00		
03/01/23	03/03/23	VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	500.00	199.57	(99.790.00)	0.00		
03/01/23	03/03/23	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2.433.00	102.82	(250.184.90)	0.00		
03/01/23	03/03/23	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	960.00	260.70	(250.280.64)	0.00		
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	600.000.00	1.00	(600.000.00)	0.00		
03/02/23	03/06/23	VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	499.00	198.23	(98.921.76)	0.00		
03/02/23	03/06/23	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	959.00	258.93	(248.322.60)	0.00		
03/02/23	03/06/23	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	2.432.00	102.10	(248.331.03)	0.00		
03/06/23	03/07/23	MAINSTAY MACKAY HIGH YIELD CORP BD R6	56063N881	MHYSX	77 <i>.</i> 464.79	4.97	(384.999.99)	0.00		
03/07/23	03/07/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	6,945.76	1.00	(6,945.76)	0.00		
03/08/23	03/08/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	254.315.77	1.00	(254.315.77)	0.00		
03/09/23	03/09/23	NB SECONDARY OPPORTUNITIES V OFFSHORE	NBSOFV008	SA426	309,750.00	100.00	(309,750.00)	0.00		
03/10/23	03/10/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	25.00	1.00	(25.00)	0.00		
03/14/23	03/14/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	63.310.68	1.00	(63.310.68)	0.00		
03/15/23	03/15/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	45.60	1.00	(45.60)	0.00		
03/17/23	03/17/23	JENSEN QUALITY GROWTH-Y	476313408	JENYX	69.90	54.79	(3.830.04)	0.00		
03/23/23	03/23/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	13.472.31	1.00	(13.472.31)	0.00		
03/24/23	03/24/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	4,882.60	1.00	(4,882.60)	0.00		
03/28/23	03/28/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	28.209.64	1.00	(28.209.64)	0.00		
03/28/23	03/28/23	BAIRD CORE PLUS BOND - INST	057071870	BCOIX	1.224.62	10.03	(12.282.93)	0.00		
03/29/23	03/29/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	10.611.19	1.00	(10.611.19)	0.00		

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLIN	IE EMPL	OYEES RETIREMENT NON-B	ARGAIN -							
Transact	ion Type						Transaction		Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Ticker	Shares	Price	Amount	Interest/ Dividend	Cost	Method
BUY										
03/30/23	03/30/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	11.589.98	1.00	(11.589.98)	0.00		
03/31/23	03/31/23	PRUDENTIAL TOTAL RETRN BND-Q	74440B884	PTROX	1.048.85	11.98	(12.565.27)	0.00		
03/31/23	03/31/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	765.22	1.00	(765.22)	0.00		
03/31/23	03/31/23	VOYA INTERMEDIATE BOND R6	92913L569	IIBZX	658.27	8.75	(5,759.88)	0.00		
03/31/23	03/31/23	PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	1.58	9.29	(14.66)	0.00		
03/31/23	03/31/23	DOUBLELINE CORE FIXED INCOME I	258620301	DBLFX	778.85	9.41	(7.328.98)	0.00		
03/31/23	03/31/23	MAINSTAY MACKAY HIGH YIELD CORP BD R6	56063N881	MHYSX	630.11	5.01	(3.156.85)	0.00		
03/31/23	03/31/23	BBH LIMITED DURATION I	05528X851	BBBIX	269.77	10.02	(2,703.05)	0.00		
Transactio	on Type Sul	b-Total			1,416,236.64		(3,272,396.33)	0.00		
INTERE	ST, DIVID	ENDS & CAPITAL GAINS DISTRIBU	UTIONS							
03/07/23	03/07/23	ISHARES INTERMEDIATE-TERM CO	464288638	IGIB	0.00		0.00	2,410.43		
03/07/23	03/07/23	ISHARES CORE U.S. AGGREGATE	464287226	AGG	0.00		0.00	4,535.33		
03/17/23	03/17/23	JENSEN QUALITY GROWTH-Y	476313408	JENYX	0.00		0.00	3,830.04		
03/23/23	03/23/23	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	0.00		0.00	6,064.45		
03/23/23	03/23/23	VANGUARD TOTAL INTL STOCK	921909768	VXUS	0.00		0.00	7.407.86		
03/24/23	03/24/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	0.00		0.00	4.882.60		
03/28/23	03/28/23	VANGUARD TOTAL STOCK MKT ETF	922908769	VTI	0.00		0.00	28.209.64		
03/28/23	03/28/23	BAIRD CORE PLUS BOND - INST	057071870	BCOIX	0.00		0.00	12.282.93		
03/29/23	03/29/23	ISHARES CORE S&P MIDCAP ETF	464287507	IJH	0.00		0.00	5.631.13		
03/29/23	03/29/23	ISHARES CORE S&P SMALL-CAP E	464287804	IJR	0.00		0.00	4.980.06		
03/31/23	03/31/23	BBH LIMITED DURATION I	05528X851	BBBIX	0.00		0.00	2.703.05		
03/31/23	03/31/23	DOUBLELINE CORE FIXED INCOME I	258620301	DBLFX	0.00		0.00	7.328.98		
03/31/23	03/31/23	PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	0.00		0.00	14.66		
03/31/23	03/31/23	MAINSTAY MACKAY HIGH YIELD CORP BD R6	56063N881	MHYSX	0.00		0.00	3,156.85		

PFM Asset Management LLC

Account



For the Month Ending March 31, 2023

SUNLIN	NE EMPLO	OYEES RETIREMENT NON-B	ARGAIN -							
Transact	ion Type		•				Transaction		Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Ticker	Shares	Price	Amount	Interest/ Dividend	Cost	Method
INTER	ST, DIVID	ENDS & CAPITAL GAINS DISTRIBU	JTIONS							
03/31/23	03/31/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	0.00		0.00	761.51		
03/31/23	03/31/23	PRUDENTIAL TOTAL RETRN BND-Q	74440B884	PTROX	0.00		0.00	12.565.27		
03/31/23	03/31/23	VOYA INTERMEDIATE BOND R6	92913L569	IIBZX	0.00		0.00	5 <i>.</i> 759.88		
Transacti	on Type Sul	o-Total			0.00		0.00	112,524.67		
SELL										
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	13,099.69	1.00	13,099.69	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	340.48	1.00	340.48	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	2,461.83	1.00	2,461.83	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	64,257.82	1.00	64,257.82	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	23.242.99	1.00	23.242.99	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	10,678.91	1.00	10,678.91	0.00	0.00	FIFO
03/01/23	03/01/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	386.08	1.00	386.08	0.00	0.00	FIFO
03/01/23	03/02/23	JENSEN QUALITY GROWTH-Y	476313408	JENYX	11,183.60	53.65	599,999.95	0.00	58,378.38	FIFO
03/01/23	03/03/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	2,040.00	146.67	299,184.21	0.00	(18,830.99)	FIFO
03/01/23	03/03/23	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	723.00	44.53	32,187.70	0.00	(3,896.80)	FIFO
03/01/23	03/03/23	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	3,112.00	44.53	138,545.13	0.00	(14,967.96)	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	3.44	1.00	3.44	0.00	0.00	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	62,717.37	1.00	62,717.37	0.00	0.00	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	175.905.08	1.00	175.905.08	0.00	0.00	FIFO

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLIN	NE EMPLO	OYEES RETIREMENT NON-B	ARGAIN							
Transact	ion Type						Transaction		Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Ticker	Shares	Price	Amount	Interest/ Dividend	Cost	Method
SELL										
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	7.052.46	1.00	7.052.46	0.00	0.00	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	62.677.81	1.00	62.677.81	0.00	0.00	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	31,033.58	1.00	31,033.58	0.00	0.00	FIFO
03/02/23	03/02/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	610.26	1.00	610.26	0.00	0.00	FIFO
03/02/23	03/06/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	1,642.00	145.68	239,188.38	0.00	(18,408.41)	FIFO
03/02/23	03/06/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	397.00	145.68	57,830.57	0.00	(4,057.68)	FIFO
03/02/23	03/06/23	VANGUARD FTSE DEVELOPED MARKETS ETF	921943858	VEA	3,835.00	44.24	169,620.69	0.00	(21,781.85)	FIFO
03/03/23	03/03/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	130.338.50	1.00	130.338.50	0.00	0.00	FIFO
03/06/23	03/06/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	128.935.75	1.00	128.935.75	0.00	0.00	FIFO
03/06/23	03/07/23	BBH LIMITED DURATION I	05528X851	BBBIX	38,346.61	10.04	384,999.99	0.00	1,533.87	FIFO
03/06/23	03/08/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	1,622.00	150.05	243,362.94	0.00	(11,096.26)	FIFO
03/06/23	03/08/23	INVESCO S&P 500 EQUAL WEIGHT ETF	46137V357	RSP	73.00	150.05	10,952.83	0.00	857.67	FIFO
03/09/23	03/09/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	6,945.76	1.00	6,945.76	0.00	0.00	FIFO
03/09/23	03/09/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	137.186.01	1.00	137.186.01	0.00	0.00	FIFO
03/09/23	03/09/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	164,820.67	1.00	164,820.67	0.00	0.00	FIFO
03/20/23	03/20/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	8.322.41	1.00	8.322.41	0.00	0.00	FIFO
03/29/23	03/30/23	PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	1.46	9.26	13.52	0.00	(0.10)	FIFO
03/29/23	03/30/23	PACIFIC FUNDS FLOATING RATE INCOME FUND	69447T771	PLFRX	216.23	9.26	2,002.31	0.00	(17.30)	FIFO
03/31/23	03/31/23	FIRST AMERICAN GOVERNMENT OBLIGATION - Z	31846V567	FGZXX	8.511.86	1.00	8.511.86	0.00	0.00	FIFO

PFM Asset Management LLC



For the Month Ending March 31, 2023

SUNLI	NE EMPL	OYEES RETIREMENT NO	ON-BARGAIN -							
Transac Trade	ction Type Settle	Security Description	CUSIP	Ticker	Shares	Price	Transaction Amount	Interest/ Dividend	Realized G/L Cost	Sale Method
Transaction Type Sub-Total				1,102,720.66		3,217,416.98	0.00	(32,287.43)		
Managed Account Sub-Total							(54,979.35)	112,524.67	(32,287.43)	
Total Se	curity Trans	sactions					(\$54,979.35)	\$112,524.67	(\$32,287.43)	

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Quarterly Performance Summary for the First Quarter of Calendar Year

2023

Summary:

The following quarterly reports demonstrate the performance of the bargaining and non-bargaining pension plans for the first quarter of calendar year 2023. The report shows market value, asset allocation percentage and performance compared to benchmarks. The bargaining and non-bargaining pension assets posted positive returns of 4.42% and 4.43% in the first quarter of calendar year 2023, respectively. The pension plans utilize a conservative 6% return assumption. Expected returns for pension plans typically focus on long term performance. Over a 30-year timeframe, asset returns are expected to exceed and fall below the 6% assumption.

Recommendation:

Receive and file.

	Allocation								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	Since Inception	Inception Date
Total Fund	36,313,422	100.00	4.42	4.42	-6.90	9.26	5.65	6.12	07/01/2017
PFM Blended Benchmark			5.23	5.23	-5.88	8.37	5.19	5.58	07/01/2017
Domestic Equity	12,631,756	34.79	5.00	5.00	-9.12	N/A	N/A	0.46	04/01/2021
Russell 3000 Index			7.18	7.18	-8.58	18.48	10.45	1.15	04/01/2021
Vanguard Total Stock Market ETF	7,308,617	20.13	7.15	7.15	-8.77	18.36	10.36	18.36	04/01/2020
Russell 3000 Index			7.18	7.18	-8.58	18.48	10.45	18.48	04/01/2020
Invesco S&P 500 Equal Weight ETF	1,087,976	3.00	2.89	2.89	-6.47	21.82	9.78	-3.77	03/01/2022
S&P 500			7.50	7.50	-7.73	18.60	11.19	-3.98	03/01/2022
Jensen Quality Growth Fund	1,290,720	3.55	4.60	4.60	-5.35	17.79	12.40	11.19	04/01/2019
S&P 500			7.50	7.50	-7.73	18.60	11.19	11.61	04/01/2019
iShares Core S&P Mid-Cap ETF	1,484,950	4.09	3.81	3.81	-5.13	22.05	7.62	-1.72	10/01/2021
S&P MidCap 400			3.81	3.81	-5.12	22.10	7.67	-1.70	10/01/2021
iShares Core S&P Small-Cap ETF	1,459,493	4.02	2.57	2.57	-8.90	21.61	6.24	-6.29	02/01/2022
S&P SmallCap 600			2.57	2.57	-8.82	21.71	6.30	-6.21	02/01/2022
International Equity	6,798,101	18.72	7.27	7.27	-8.58	N/A	N/A	-7.52	04/01/2021
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	-3.29	04/01/2021
Vanguard Total International Stock ETF	3,391,329	9.34	6.65	6.65	-4.61	12.72	2.53	12.72	04/01/2020
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	11.80	04/01/2020
J. O. Hambro International Select	340,375	0.94	8.35	8.35	-14.51	7.07	1.84	3.91	07/01/2017
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	3.88	07/01/2017
Harding Loevner International Equity	685,684	1.89	7.77	7.77	-3.43	11.66	3.69	6.10	07/01/2020
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	6.96	07/01/2020
Vanguard FTSE Developed Markets ETF	1,714,924	4.72	7.77	7.77	-2.91	13.86	3.45	-2.38	03/01/2022
MSCI EAFE (net)			8.47	8.47	-1.38	12.99	3.52	-0.69	03/01/2022
Hartford Schroders Emerging Markets Equity	665,788	1.83	5.15	5.15	-10.24	7.85	-0.55	-0.64	03/01/2018
MSCI EM (net)			3.96	3.96	-10.70	7.83	-0.91	-1.26	03/01/2018
Other Growth	824,614	2.27	0.00	0.00	-16.06	N/A	N/A	0.10	04/01/2021
CA US Private Equity Index	<u> </u>		0.00	0.00	-5.21	22.08	14.89	9.57	04/01/2021
NB Secondary Opportunities Fund V Offshore[CE]	824,614	2.27	0.00	0.00	14.56	N/A	N/A	60.37	03/01/2022
CA US Private Equity Index			0.00	0.00	-5.21	22.08	14.89	-5.12	03/01/2022

Returns are net of mutual fund fees.

Returns are expressed as percentages. *Asset class level returns may vary from individual underlying manager returns due to cash flows.

	Allocati	Performance(%)								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	Since Inception	Inception Date	
Fixed Income	15,493,999	42.67	3.12	3.12	-4.83	-0.76	1.09	0.97	07/01/2017	
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.74	07/01/2017	
Baird Core Plus	4,232,540	11.66	3.04	3.04	-4.34	-1.13	1.44	1.29	07/01/2017	
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.74	07/01/2017	
DoubleLine Core Fixed Income	1,870,633	5.15	3.56	3.56	-5.03	-0.56	0.68	0.49	09/01/2017	
PGIM Total Return Bond Fund	3,416,609	9.41	3.17	3.17	-6.05	-1.14	1.00	0.78	09/01/2017	
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.53	09/01/2017	
Voya Intermediate Bond	1,865,813	5.14	3.23	3.23	-5.46	-1.21	1.10	-1.58	01/01/2020	
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	-1.63	01/01/2020	
iShares Core US Aggregate Bond ETF	1,927,237	5.31	3.13	3.13	-4.75	-2.77	0.88	-0.11	02/01/2023	
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	-0.11	02/01/2023	
iShares Intermediate-Term Corporate Bond ETF	798,994	2.20	3.94	3.94	-3.93	0.36	2.14	-0.70	10/01/2019	
ICE BofA U.S. Corporate 5-10 Year Index			3.65	3.65	-4.04	0.42	2.11	-0.65	10/01/2019	
BBH Limited Duration	689,874	1.90	1.68	1.68	1.97	2.78	2.19	0.35	02/01/2023	
Blmbg. U.S. Treasury: 1-3 Year			1.59	1.59	0.23	-0.84	1.09	0.85	02/01/2023	
MainStay MacKay High Yield Corp Bond Fund	692,285	1.91	3.92	3.92	-1.03	6.71	3.51	-1.01	06/01/2021	
ICE BofA High Yield Master II			3.72	3.72	-3.60	5.82	3.04	-2.88	06/01/2021	
Other Income	393,483	1.08	0.00	0.00	-12.41	N/A	N/A	-11.09	09/01/2021	
Cliffwater Direct Lending Index			0.00	0.00	4.45	9.93	7.82	7.23	09/01/2021	
ATEL Private Debt Partners II[CE]	393,483	1.08	0.00	0.00	5.01	N/A	N/A	5.55	10/01/2021	
Cliffwater Direct Lending Index			0.00	0.00	4.45	9.93	7.82	5.77	10/01/2021	
Cash Equivalent	171,469	0.47	1.05	1.05	2.55	0.87	1.28	1.25	07/01/2017	
First American Prime Obligation - Z	171,469	0.47	1.10	1.10	2.73	0.99	1.43	1.41	07/01/2017	

*[Current Estimate] At any point in time the valuation for private equity and other illiquid asset classes may be different from market prices due to an inherent lag effect in the industry. The reporting lag inherent in this process means that there can be a valuation lag of a quarter or, in some cases, even longer. For such illiquid asset classes shown herein, performance is calculated for the relevant period(s) using a roll-forward valuation approach whereby the last reported valuation is adjusted for cash flows to provide an initial estimated valuation, typically resulting in a zero return for the lagging period. Performance is adjusted and finalized when the updated valuation is reported. Returns are gross of management fees. The roll-forward valuation methodology described is consistent with guidance provided within the CFA Institute's Global Investment Performance Standards (GIPS). Performance is calculated using the Modified-Dietz time weighted methodology to maintain consistency with the other returns in this exhibit. For since inception IRR performance, please refer to the fund-specific overview page.

Returns are net of mutual fund fees.

Returns are expressed as percentages.

^{*}Asset class level returns may vary from individual underlying manager returns due to cash flows.

	Allocation								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	Since Inception	Inception Date
Total Fund - Non-Bargaining	36,391,908	100.00	4.43	4.43	-6.87	9.28	5.66	6.12	07/01/2017
PFM Blended Benchmark			5.23	5.23	-5.88	8.37	5.19	5.58	07/01/2017
Domestic Equity	12,591,580	34.60	5.03	5.03	-9.10	N/A	N/A	0.47	04/01/2021
Russell 3000 Index			7.18	7.18	-8.58	18.48	10.45	1.15	04/01/2021
Vanguard Total Stock Market ETF	7,323,312	20.12	7.15	7.15	-8.77	18.36	10.36	18.36	04/01/2020
Russell 3000 Index			7.18	7.18	-8.58	18.48	10.45	18.48	04/01/2020
Invesco S&P 500 Equal Weight ETF	1,021,306	2.81	2.89	2.89	-6.47	21.82	9.78	-3.77	03/01/2022
S&P 500			7.50	7.50	-7.73	18.60	11.19	-3.98	03/01/2022
Jensen Quality Growth Fund	1,296,519	3.56	4.60	4.60	-5.35	17.79	12.40	11.19	04/01/2019
S&P 500			7.50	7.50	-7.73	18.60	11.19	11.61	04/01/2019
iShares Core S&P Mid-Cap ETF	1,487,952	4.09	3.81	3.81	-5.13	22.05	7.62	-1.72	10/01/2021
S&P MidCap 400			3.81	3.81	-5.12	22.10	7.67	-1.70	10/01/2021
iShares Core S&P Small-Cap ETF	1,462,491	4.02	2.57	2.57	-8.90	21.61	6.24	-6.29	02/01/2022
S&P SmallCap 600			2.57	2.57	-8.82	21.71	6.30	-6.21	02/01/2022
International Equity	6,816,013	18.73	7.26	7.26	-8.57	N/A	N/A	-7.51	04/01/2021
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	-3.29	04/01/2021
Vanguard Total International Stock ETF	3,394,090	9.33	6.65	6.65	-4.61	12.72	2.53	12.72	04/01/2020
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	11.80	04/01/2020
J. O. Hambro International Select	341,599	0.94	8.35	8.35	-14.51	7.07	1.84	3.91	07/01/2017
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	3.88	07/01/2017
Harding Loevner International Equity	688,048	1.89	7.77	7.77	-3.43	11.66	3.69	6.10	07/01/2020
MSCI AC World ex USA (Net)			6.87	6.87	-5.07	11.80	2.47	6.96	07/01/2020
Vanguard FTSE Developed Markets ETF	1,715,286	4.71	7.77	7.77	-2.91	13.86	3.45	-2.38	03/01/2022
MSCI EAFE (net)			8.47	8.47	-1.38	12.99	3.52	-0.69	03/01/2022
Hartford Schroders Emerging Markets Equity	676,990	1.86	5.15	5.15	-10.24	7.85	-0.55	-0.64	03/01/2018
MSCI EM (net)			3.96	3.96	-10.70	7.83	-0.91	-1.26	03/01/2018
Other Growth	824,614	2.27	0.00	0.00	-16.06	N/A	N/A	0.11	04/01/2021
CA US Private Equity Index			0.00	0.00	-5.21	22.08	14.89	9.57	04/01/2021
NB Secondary Opportunities Fund V Offshore[CE]	824,614	2.27	0.00	0.00	14.56	N/A	N/A	60.37	03/01/2022
CA US Private Equity Index			0.00	0.00	-5.21	22.08	14.89	-5.12	03/01/2022

Returns are net of mutual fund fees.

Returns are expressed as percentages. *Asset class level returns may vary from individual underlying manager returns due to cash flows.

	Allocati	on		Performance(%)								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	Since Inception	Inception Date			
Fixed Income	15,533,011	42.68	3.12	3.12	-4.83	-0.76	1.09	0.97	07/01/2017			
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.74	07/01/2017			
Baird Core Plus	4,242,410	11.66	3.04	3.04	-4.34	-1.13	1.44	1.29	07/01/2017			
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.74	07/01/2017			
DoubleLine Core Fixed Income	1,875,030	5.15	3.56	3.56	-5.03	-0.56	0.68	0.49	09/01/2017			
PGIM Total Return Bond Fund	3,424,644	9.41	3.17	3.17	-6.05	-1.14	1.00	0.78	09/01/2017			
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	0.53	09/01/2017			
Voya Intermediate Bond	1,870,186	5.14	3.23	3.23	-5.46	-1.21	1.10	-1.58	01/01/2020			
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	-1.63	01/01/2020			
iShares Core US Aggregate Bond ETF	1,933,116	5.31	3.13	3.13	-4.75	-2.77	0.88	-0.11	02/01/2023			
Blmbg. U.S. Aggregate			2.96	2.96	-4.78	-2.77	0.90	-0.11	02/01/2023			
iShares Intermediate-Term Corporate Bond ETF	801,404	2.20	3.94	3.94	-3.93	0.36	2.14	-0.70	10/01/2019			
ICE BofA U.S. Corporate 5-10 Year Index			3.65	3.65	-4.04	0.42	2.11	-0.65	10/01/2019			
BBH Limited Duration	692,404	1.90	1.75	1.75	2.25	3.05	2.47	0.39	02/01/2023			
Blmbg. U.S. Treasury: 1-3 Year			1.59	1.59	0.23	-0.84	1.09	0.85	02/01/2023			
MainStay MacKay High Yield Corp Bond Fund	693,804	1.91	3.92	3.92	-1.03	6.71	3.51	-1.01	06/01/2021			
ICE BofA High Yield Master II			3.72	3.72	-3.60	5.82	3.04	-2.88	06/01/2021			
Other Income	393,483	1.08	0.00	0.00	-12.55	N/A	N/A	-11.17	09/01/2021			
Cliffwater Direct Lending Index			0.00	0.00	4.45	9.93	7.82	7.23	09/01/2021			
ATEL Private Debt Partners II[CE]	393,483	1.08	0.00	0.00	5.06	N/A	N/A	5.58	10/01/2021			
Cliffwater Direct Lending Index			0.00	0.00	4.45	9.93	7.82	5.77	10/01/2021			
Cash Equivalent	233,208	0.64	1.05	1.05	2.55	0.87	1.28	1.25	07/01/2017			
First American Prime Obligation - Z	233,208	0.64	1.10	1.10	2.73	0.99	1.43	1.41	07/01/2017			

*[Current Estimate] At any point in time the valuation for private equity and other illiquid asset classes may be different from market prices due to an inherent lag effect in the industry. The reporting lag inherent in this process means that there can be a valuation lag of a quarter or, in some cases, even longer. For such illiquid asset classes shown herein, performance is calculated for the relevant period(s) using a roll-forward valuation approach whereby the last reported valuation is adjusted for cash flows to provide an initial estimated valuation, typically resulting in a zero return for the lagging period. Performance is adjusted and finalized when the updated valuation is reported. Returns are gross of management fees. The roll-forward valuation methodology described is consistent with guidance provided within the CFA Institute's Global Investment Performance Standards (GIPS). Performance is calculated using the Modified-Dietz time weighted methodology to maintain consistency with the other returns in this exhibit. For since inception IRR performance, please refer to the fund-specific overview page.

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SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Ridership Report for April 2023

Summary:

Mon	thly Ridership	Monthly Variance				
	Apr-23	Apr-22	Net	Percent		
Fixed Route	214,292	196,568	17,724	9.0%		
SolVan	1,690	1,498	192	12.8%		
SunRide	964	383	581	60.3%		
Taxi Voucher*	230	233	(3)	(1.3)%		
SunDial	9,383	8,784	599	6.8%		
Total	226,559	207,466	19,093	9.2%		

^{*}Taxi Voucher rides are included for the system total; however, they are not NTD reportable.

Yearly Ridership								
Fiscal Year 2023	2,230,214							
Fiscal Year 2022	1,889,949							
Ridership Increase	340,262							

Fiscal year to date system ridership is up by 340,262 rides or 18% increase compared to the previous fiscal year. The baseline of the attached COVID-19 Recovery chart is calendar year 2020, this allows a comparison of three (3) years.

Recommendation:

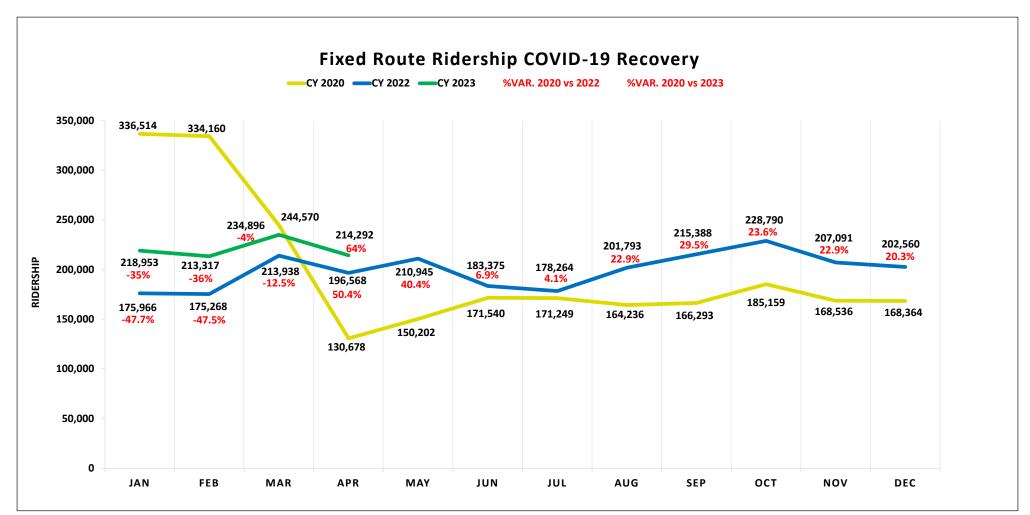
Receive and file.



SunLine Transit Agency Monthly Ridership Report April 2023

	Fixed Route			FY 2023	FY 2022	Month					
			Apr 2022	YTD	YTD	YTD Passengers/ Passengers/ Rev. Hours Re		l Bikes		Wheeld	chairs
	•							Monthly	FYTD	Monthly	FYTD
Route 1	Coachella - Hwy 111 - Palm Springs	84,563	82,305	866,392	733,392	16.1	1.0	3,670	37,597	718	7,308
Route 2	Desert Hot Springs - Palm Springs - Cathedral City	58,268	49,630	562,103	481,411	19.6	1.5	2,151	19,265	527	5,382
Route 3	Desert Hot Springs - Desert Edge	5,042	4,860	57,598	48,988	13.8	0.8	164	1,213	52	761
Route 4	Westfield Palm Desert - Palm Springs	18,353	16,773	175,150	155,052	10.2	0.7	900	6,335	104	1,025
Route 5	Desert Hot Springs - CSUSB - Palm Desert	2,048	1,484	18,626	9,984	8.0	0.3	89	545	7	57
Route 6	Coachella - Fred Waring - Westfield Palm Desert	9,104	7,711	83,755	63,886	7.8	0.5	289	2,566	75	492
Route 7	Bermuda Dunes - Indian Wells - La Quinta	6,746	5,651	59,830	53,721	12.3	0.8	256	1,993	17	345
Route 8	North Indio - Coachella -Thermal/Mecca	15,165	12,413	140,369	106,480	9.6	0.6	402	3,678	72	630
Route 9	North Shore - Mecca - Oasis	6,988	6,406	65,234	54,856	7.0	0.3	75	490	19	202
Route 10	Indio - CSUSB - San Bernardino - Metrolink	2,752	2,799	23,282	17,025	13.7	0.2	44	223	11	62
Route 200 SB	Palm Springs High School AM Tripper	67	279	2,343	2,831	27.5	1.6	-	12	-	1
Route 400 SB	Raymond Cree / Palm Springs HS Tripper	29	80	848	1,434	9.8	0.5	-	-	-	1
Route 401 SB	Palm Canyon / Stevens AM Tripper	-	-	-	206	-	-	-	-	-	-
Route 402 NB	Palm Canyon / Stevens AM Tripper	-	43	203	425	3.3	0.2	-	-	-	2
Route 403 NB	Vista Chino /Sunrise PM Tripper	-	130	481	1,114	14.2	0.5	-	8	-	-
Route 500 SB	Westfield Palm Desert PM Tripper	174	305	2,205	2,296	38.1	2.4	-	11	-	3
Route 501 NB	Palm Desert High School AM Tripper	-	-	-	95	-	-	-	5	-	-
Route 700 SB/NB	Harris / Washington - Calle Madrid / Ave Vallejo AM Tripper	212	456	2,746	3,418	19.3	1.5	-	71	-	1
Route 701 SB/NB	Harris / Washington - Calle Madrid / Ave Vallejo PM Tripper	321	763	5,719	7,830	40.1	3.2	6	32	-	3
Route 800 NB	Shadow Hills High School AM Tripper	1,135	764	10,048	15,000	64.4	3.7	-	3	-	-
Route 801 SB	Jackson / 44th PM Tripper	1,813	1,705	18,054	18,286	115.4	7.9	2	124	-	4
Route 802 SB	Hwy 111 / Golf Center Pkwy PM Tripper	389	707	5,244	3,602	34.3	2.1	-	25	-	8
Route 803 NB	Shadow Hills High School AM Tripper	1,123	1,304	15,114	4,454	116	7	-	1	-	-
	Fixed Route Total	214,292	196,568	2,115,344	1,785,786	14.0	0.9	8,048	74,197	1,602	16,287
SolVan		1,690	1,498	16,342	13,854						
SunRide		964	383	6,651	4,124						
Taxi Voucher		230	233	2,414	2,663						
SunDial		9,383	8,784	89,463	83,522	1.9	0.1				
	System Total	226,559	207,466	2,230,214	1,889,949	10.7	0.7			_	
		Apr-23	Apr-22							'	
	Weekdays:	20	21								
	Saturdays:	5	5								
	Sundays:	5	4								
	Total Days:	30	30								

On Sunday, May 2, 2021, SunLine resumed fare collection. Haul Pass Programs returned, Haul Pass COD contributed with 5,458 rides, CSUSB with 1,496 rides. Mobile Ticketing contributed with 31,566 rides, the total for April 2023 includes 147 paratransit mobile tickets.

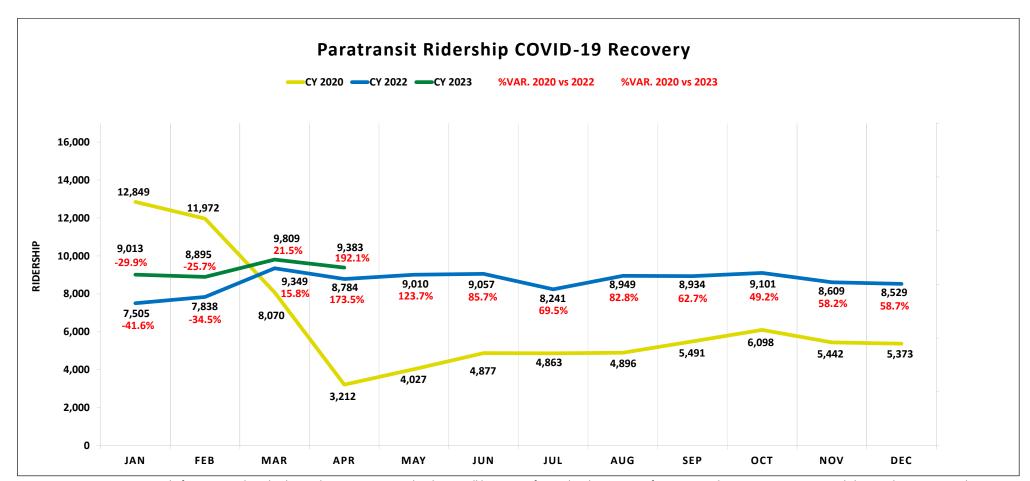


The COVID-19 pandemic caused a major national and global disruption with closures of businesses, schools and entertainment venues due to the implementation of national and statewide public health policies. Variances are in red close to their corresponding ridership number. 2022 and 2023 are referring to the baseline of 2020.

CY 2021 has been removed to reflect the two (2) most recent years in recovery. CY 2020 will remain on the chart since it is the baseline needed to compare ridership recovery for CY 2022 & CY 2023.

Ridership:

FY 2022 Actual = 2,303,785 FY 2023 SRTP Predicted = 2,506,993



Beginning January 2022, instead of comparing the ridership to the 2019 pre COVID levels, we will be moving forward with comparing from 2020 and 2022. Variances are in red close to their corresponding ridership number. 2022 and 2023 are referring to the baseline of 2020. January 2020 and February 2020 show pre-pandemic COVID-19 ridership numbers.

CY 2021 has been removed to reflect the two (2) most recent years in recovery. CY 2020 will remain on the chart since it is the baseline needed to compare ridership recovery for CY 2022 & CY 2023.

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: SunDial Operational Notes for April 2023

Summary:

The attached report summarizes SunDial's operation for the month of April 2023. This report identifies that for the month of April, the on-time performance for SunDial did meet the internal service goal of 85% which is comparable to the fixed route service goal. The on-time performance for the month of April was 90.9%.

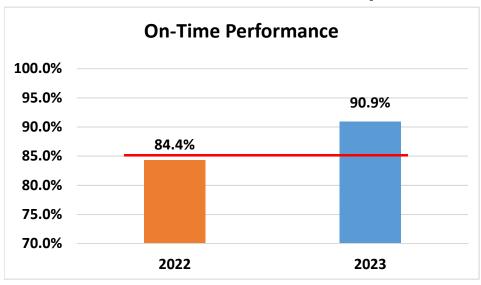
Fiscal-year-to-date, SunDial has maintained an on-time performance of 87.9%. Total vehicle miles for April 2023 increased by 3,013 compared to April 2022. Total trips for the month of April were 8,351. When compared to April 2022, this is an increase of 541 trips or 6.5%.

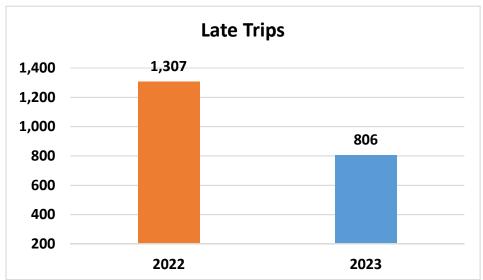
Total passengers for the month of April were 9,383. When compared to April 2022, this is a increase of 603 passengers or 6.9%. Mobility device boardings for April 2023 increased by 291 or 23% compared to April 2022. Field supervisors performed 57 onboard inspections and 59 safety evaluations which included pretrip inspections and trailing evaluations. With the goal of 60 on board inspections and 60 safety evaluations, the workforce shortage of two field supervisors in the month of April effected the departments onboard inspections and safety evaluation goals by 3%.

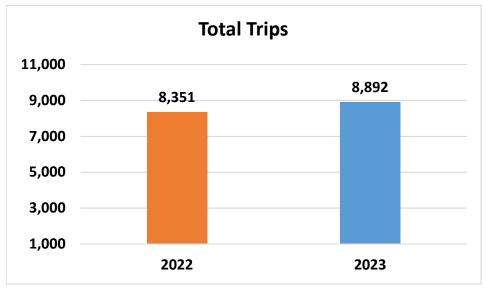
Recommendation:

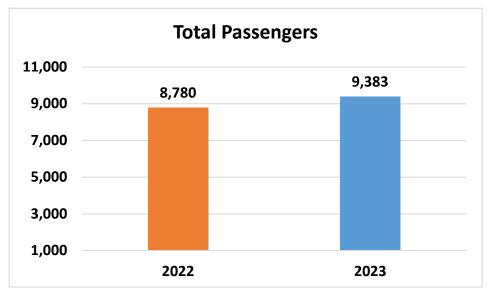
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SunDial Operational Charts April 2022 vs. April 2023



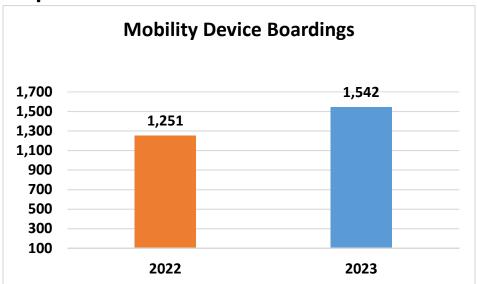


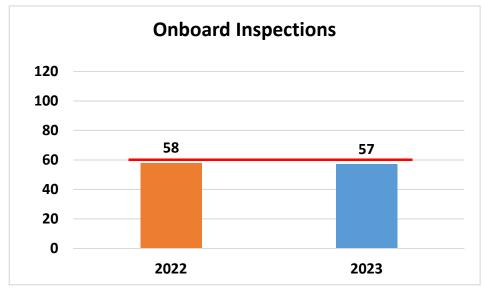


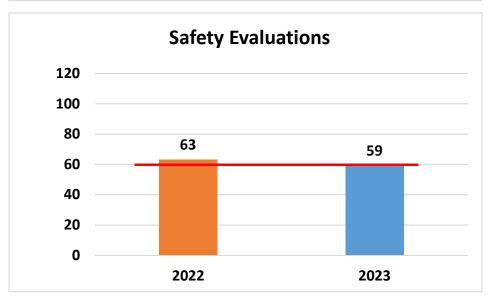


SunDial Operational Charts April 2022 vs. April 2023









SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Metrics for April 2023

Summary:

The metrics packet includes data highlighting on-time performance, early departures, late departures, late cancellations, operator absences, fixed route customer complaints, paratransit customer complaints, advertising revenue, and system performance. SunRide performance includes system-wide metrics, trip booking method and geo-fence metrics for Desert Hot Springs/Desert Edge, Palm Desert, Coachella, Mecca/North Shore, Indio, Cathedral City and Palm Springs. Included in this packet is ridership data for the mobile ticketing usage of the Token Transit application and the Haul Pass programs with the various High Schools in the Coachella Valley, College of the Desert (COD) and California State University San Bernardino (CSUSB) Palm Desert Campus.

SunRide

- Desert Hot Springs had its best month to date with 207 rides by 228 passengers.
- Palm Desert remains strong with 349 rides by 371 passengers.
- Indio had its best month with 105 rides by 108 passengers.
- Coahcella had 100% of trips booked using the app. This is the first time for 100% app usage for ride booking.
- Cathedral City launched the expanded geo-fence on the afternoon of Thursday, April 27th.

Fixed Route

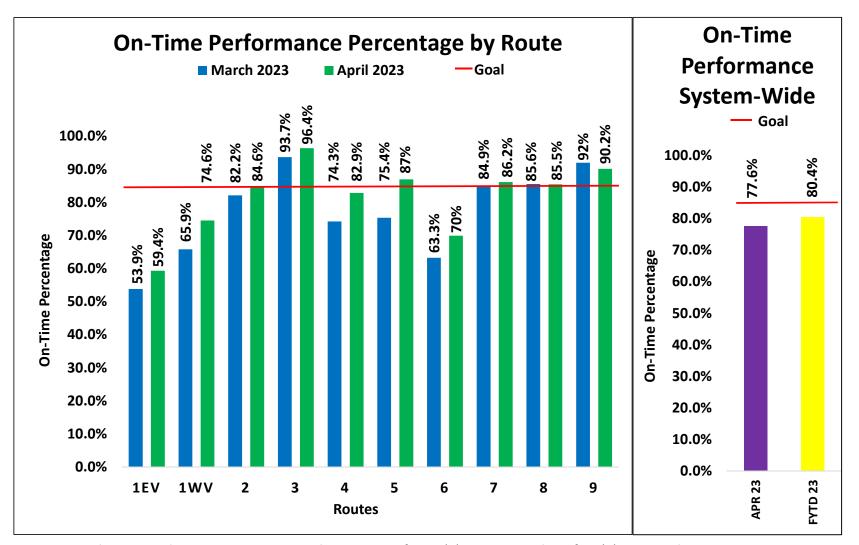
- Fixed route's on-time performance had an increase of 4.8% from March 2023 to April 2023. Multiple routes experienced heavy delays due to weather conditions and road closures.
- For the month of April 2023, the Agency did not meet its service standard goal of 85%. Routes 1EV, 1WV, 2, 4 and 6 did not meet their on-time

performance for the month. All routes were impacted due to weather conditions, traffic, and shortage of operators.

- Routes 1EV, 1WV, & 6 Staff have observed running times for the route and will adjust with the upcoming May service change.
- Routes 2 & 4 Wash closures at Gene Autry Trail and Vista Chino due to heavy winds.
- Early departures had an increase of 0.9% when compared to the previous month. This is due to operators leaving early from specific timepoints. We have supervisors collaborating with operators to improve early pulls, corrective measures have been taken.
- Late departures for April 2023 had an increase of 3% when compared to the previous month.
- For the month of April 2022, 19% of SunLine's fixed route operator workforce was absent when compared to April 2023 at 21%.
- Workforce for April 2022 was at a total of 149 operators when compared to April 2023 at 133 operators.
- Ridership for CSUSB Haul Pass has decreased due to the following reasons:
 - There was one (1) less weekday in the month of April 2023 (20 days) compared to April 2022 (21 days) which accounts for a daily average of 136 riders. Additionally, the Route 10 Commuter Link had 377 rides that were categorized as "Free" which could be a result from CSUSB ID's not properly swiped. We are working with CSUSB on troubleshooting possible issues with IDs.
 - Reports indicate that every Friday for the month of April ridership ranges from as low as 58 riders to as high as 78 riders.
 - The last trip of the day shows the lowest ridership with a daily average of 17 riders. We are currently working with CSUSB's request for a later trip departing from the campus to accommodate evening classes.
 - o Continuously working with Marketing to advertise Haul Pass CSUSB.
 - Public hearings to revise the Commuter Link off-peak/season fare are slated for the 30th and 31st of May 2023.

Recommendation:

Receive and file.

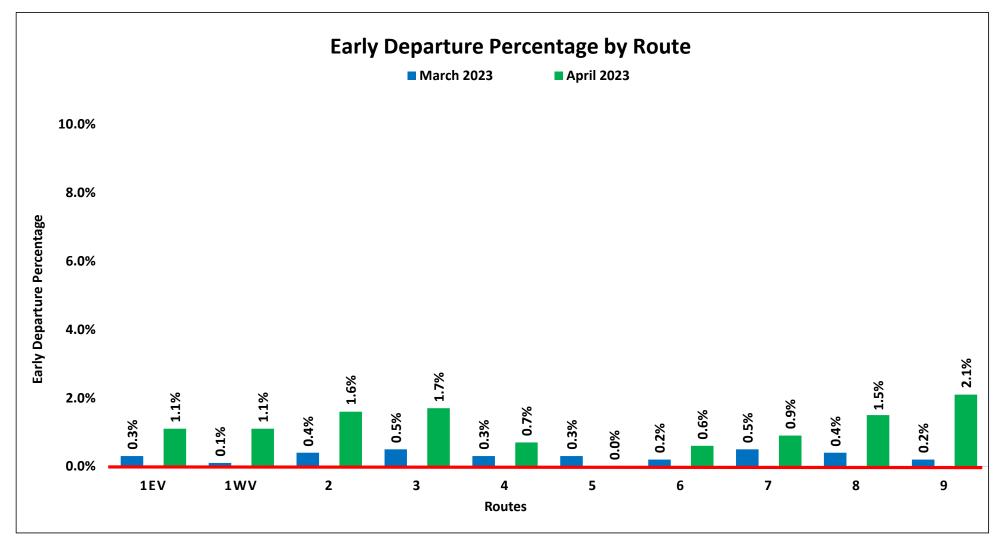


On-Time: When a trip departs a time point within a range of zero (0) minutes early to five (5) minutes late.

Goal: Minimum target for On-Time Performance is 85%.

Note: For the month of April 2023, the Agency's on-time performance was at 77.4% when compared to April 2022 at 82.9%. This is a decrease of 5.5%.

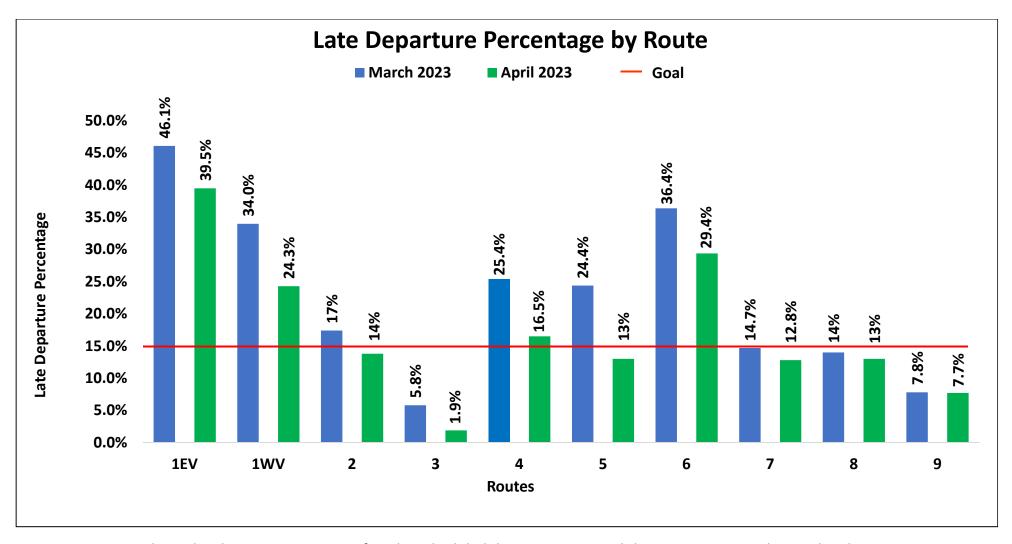
Multiple routes experienced delays due to weather conditions and road closures. Staff has observed running times for the routes and will adjust with the upcoming May service change.



Early Departure: When a bus leaves a time point ahead of the scheduled departure time.

Goal: To reduce early departures to 0%.

Note: Early departures had an increase of 0.9% when compared to the previous month. This is due to operators leaving early from specific timepoints. We have supervisors collaborating with operators to improve early pulls, corrective measures have been taken.



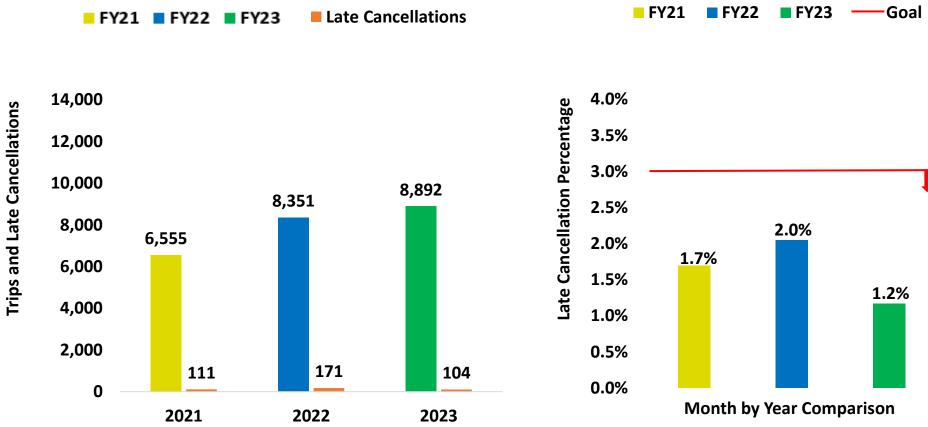
Late Departure: When a bus leaves a time point after the scheduled departure time and the route is running late with a departure greater than five (5) minutes.

Goal: To ensure late departures remain below 15%.

Note: For the month of April 2023, we did not meet the Agency's overall goal of 85% due to road closures/detours caused by weather conditions, traffic, and shortage of operators.

Total Trips vs. Late Cancellations April FY21 FY22 FY23 Late Cancellations

Late Cancellations by Percentage

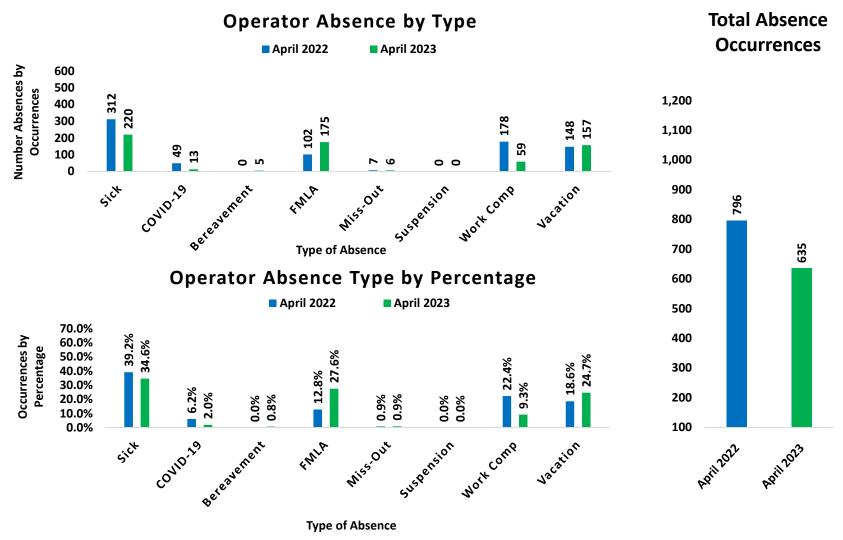


Trip: A one-way trip booked by the rider. A round trip is counted as two (2) trips.

Late Cancellation: A trip for which a rider cancels two (2) hours or less before the scheduled pick-up time.

Goal for Late Cancellations: 3% or below.

Total Trips: Total one-way trips completed.

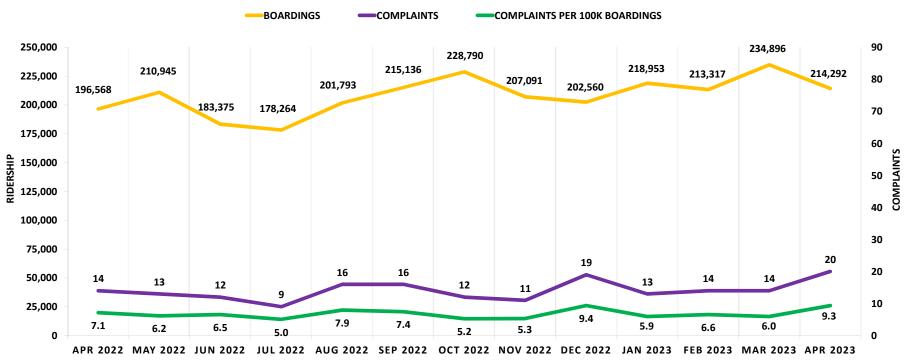


This chart includes unplanned/unscheduled and COVID-19 absences for Fixed Route drivers.

For the month of April 2022, 19% of SunLine's fixed route operator workforce was absent when compared to April 2023 at 21%.

Workforce for April 2022 was at a total of 149 operators when compared to April 2023 at 133 operators.

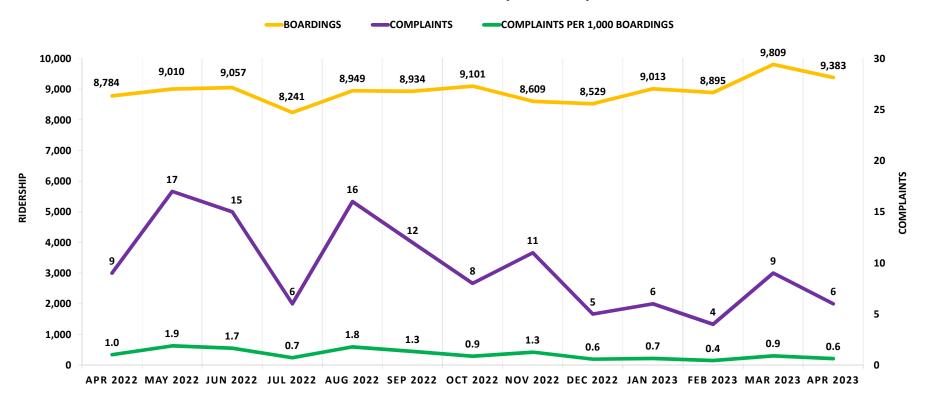
Fixed Route Customer Complaints April 2023



This chart represents the number of boardings and total valid complaints, as well as the number of valid complaints per 100,000 boardings for the fixed route system.

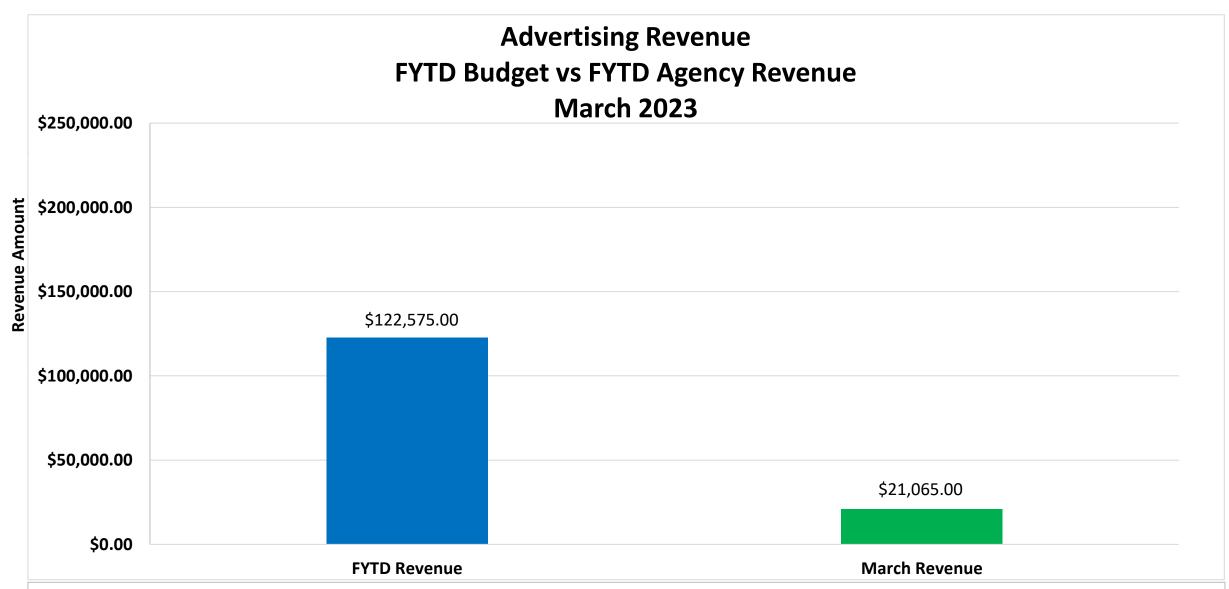
For the month of April, 99.99% of our total boardings did not receive a complaint.

Paratransit Customer Complaints April 2023



This chart represents the total number of boardings and valid complaints, as well as the number of valid complaints per 1,000 boardings for the paratansit service.

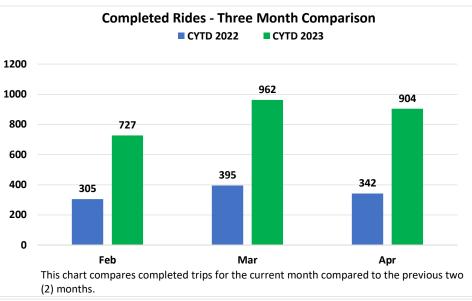
For the month of April, 99.94% of our total boardings did not receive a complaint.



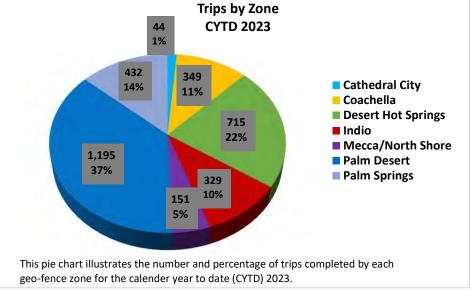
Advertising revenue tracks revenue of invoiced contracts for bus shelter and bus wrap advertising. The graph tracks FYTD revenue accrued with the monthly revenue accrued. The annual budget amount for FY23 is \$250,000 (advertising revenues follow Finance Department reporting from the previous two (2) months).

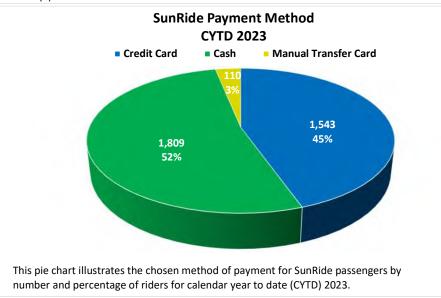
SunRide System-Wide Metrics CYTD 2023

Total Completed Trips: 3,215



Total Number of Passengers: 3,462





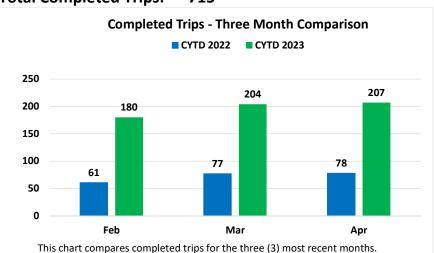




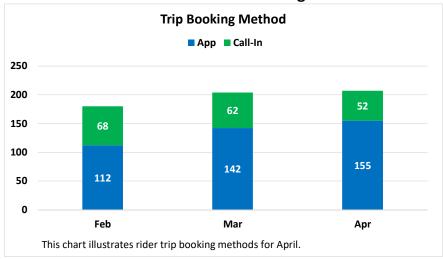
Percentage of Trips System-wide as Ridesharing: 11%

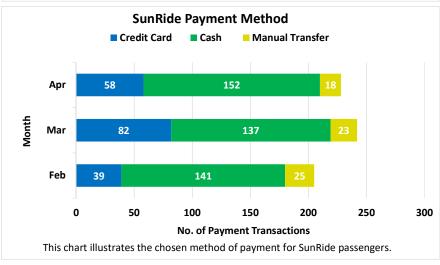
Desert Hot Springs/Desert Edge Geo-Fence Metrics CYTD 2023

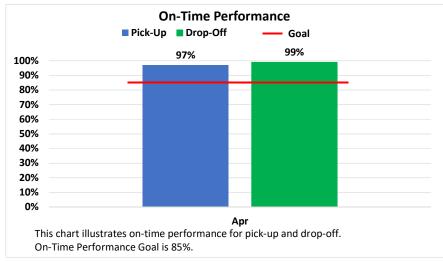
Total Completed Trips: 715



Total Number of Passengers: 808







<u></u>

Percentage of Trips as Ridesharing: 22%

Customer Satisfaction Rating Avg. rider trip rating 4.9

Goal: 4.5

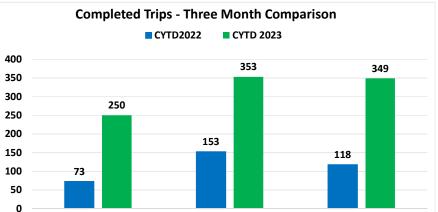


Palm Desert Geo-Fence Metrics CYTD 2023

Apr

Total Completed Trips: 1,195

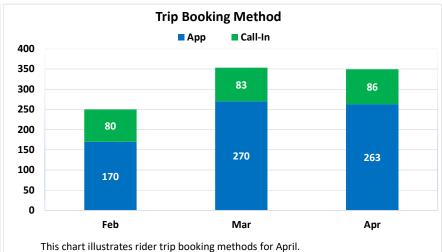
Feb

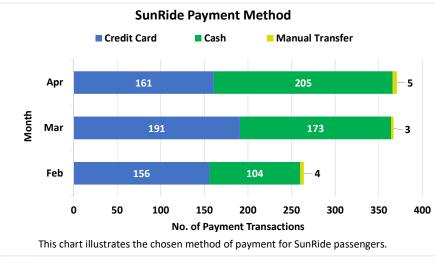


Mar

This chart compares completed trips for the three (3) most recent months.

Total Number of Passengers: 1,258





On-Time Performance ■ Pick-Up ■ Drop-Off — Goal 97% 100% 90% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% **Apr** This chart illustrates on-time performance for pick-up and drop-off. On-Time Performance Goal is 85%.



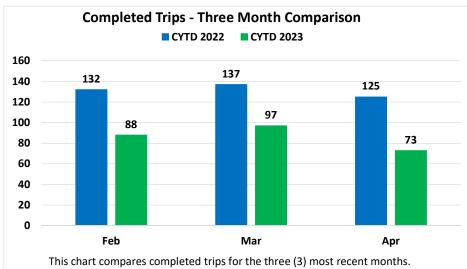
Percentage of Trips as Ridesharing: 36%

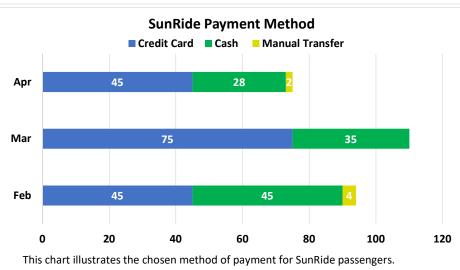
Customer Satisfaction Rating Avg. rider trip rating: 5.0 Goal: 4.5



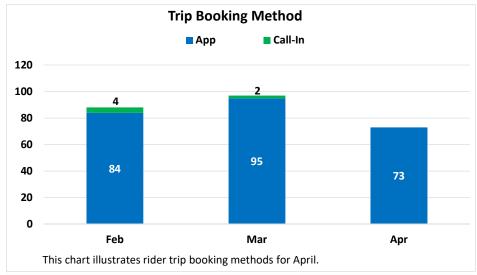
Coachella Geo-Fence Metrics CYTD 2023

Total Completed Trips: 349





Total Number of Passengers: 377







Percentage of Trips as Ridesharing: Three (3) percent

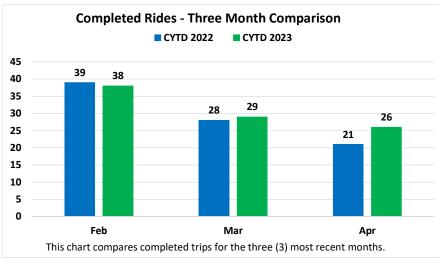
Customer Satisfaction RatingAvg. rider trip rating: 4.9
Goal: 4.5

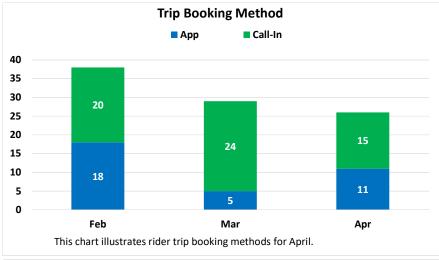


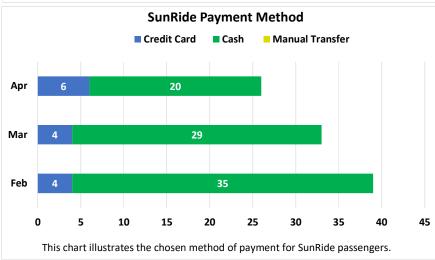
Mecca/North Shore Geo-Fence Metrics CYTD 2023

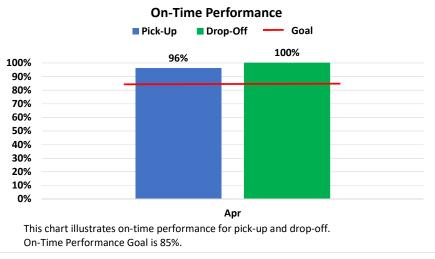
Total Completed Trips: 151













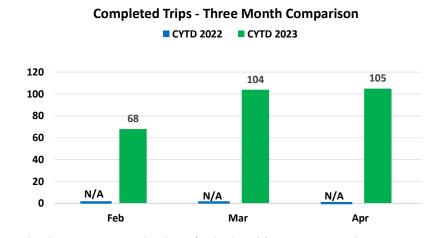
Percentage of Trips as Ridesharing: Eight (8) percent

Customer Satisfaction Rating Avg. rider trip rating: 5.0

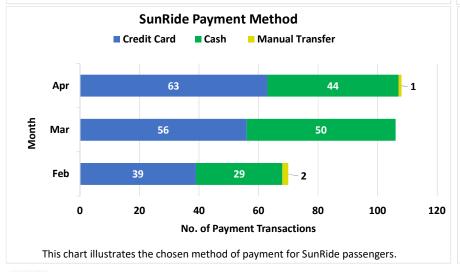
Goal: 4.5 **EXCEEDS GOAL!**

Indio Geo-Fence Metrics CYTD 2023

Total Completed Trips: 329

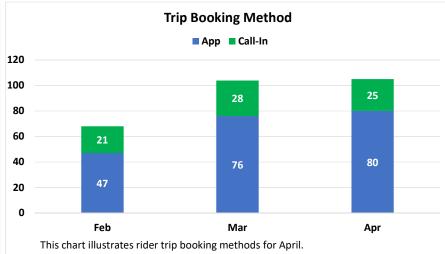


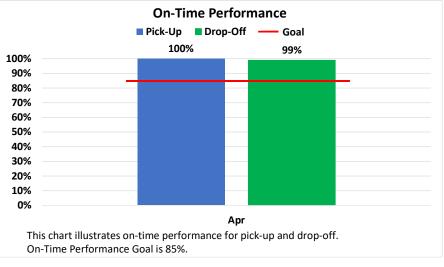
This chart compares completed trips for the three (3) most recent months.



Percentage of Trips as Ridesharing: Four (4) percent

Total Number of Passengers: 343



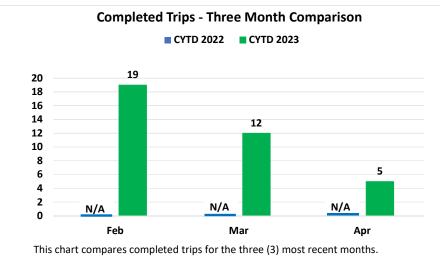


Customer Satisfaction Rating Avg. rider trip rating 5.0 Goal: 4.5

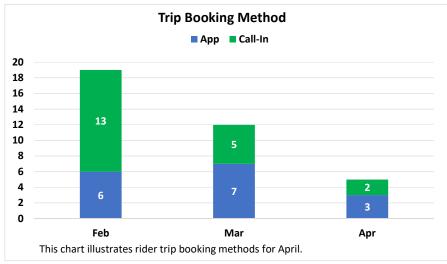


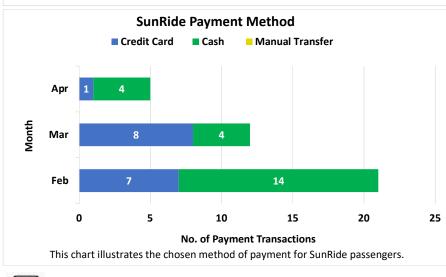
Cathedral City Geo-Fence Metrics CYTD 2023

Total Completed Trips: 44











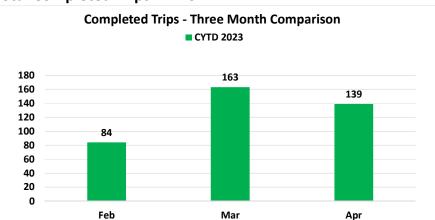
Percentage of Trips as Ridesharing: Zero (0) percent

Customer Satisfaction RatingAvg. rider trip rating 5.0
Goal: 4.5

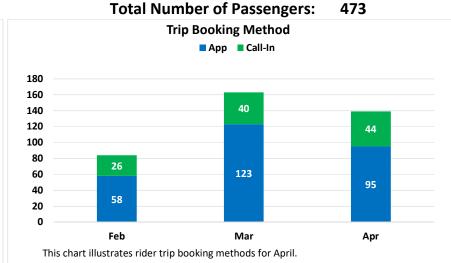


Palm Springs Geo-Fence Metrics CYTD 2023

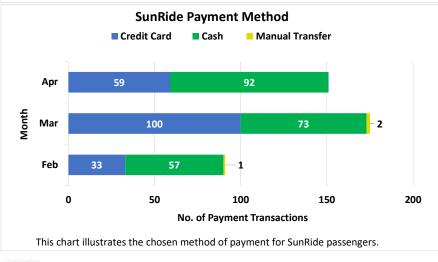
Total Completed Trips: 432



This chart compares completed trips for the three (3) most recent months.



473



On-Time Performance ■ Pick-Up ■ Drop-Off 100% 99% 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% Apr This chart illustrates on-time performance for pick-up and drop-off. On-Time Performance Goal is 85%.

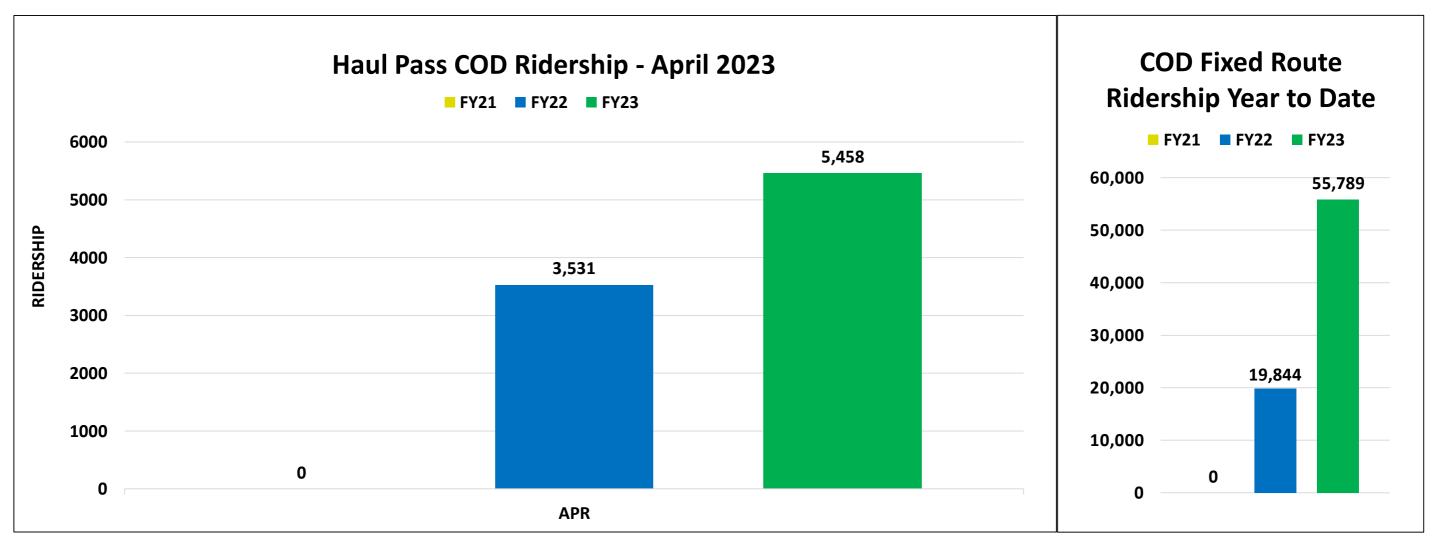


Percentage of Trips as Ridesharing: Six (6) percent

Customer Satisfaction Rating Avg. rider trip rating 5.0

Goal: 4.5



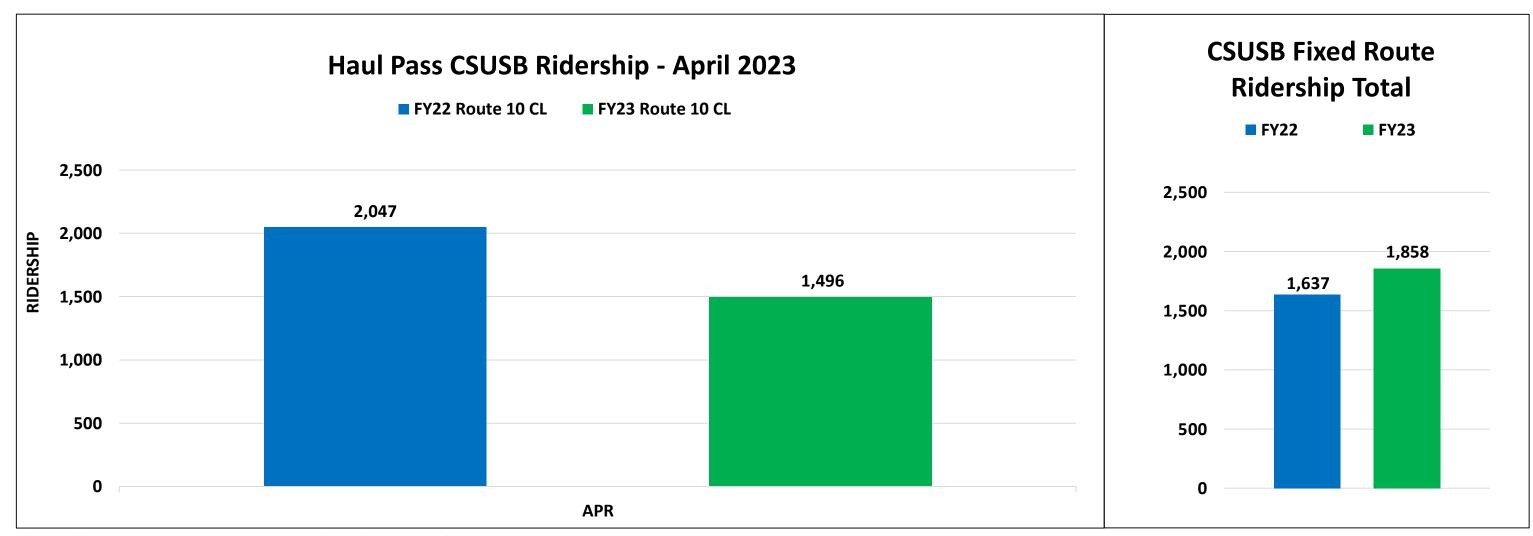


The Haul Pass program was introduced in August 2018.

This chart represents monthly ridership on the Haul Pass COD.

Haul Pass COD contributed with 5,458 rides from 333 unique riders.

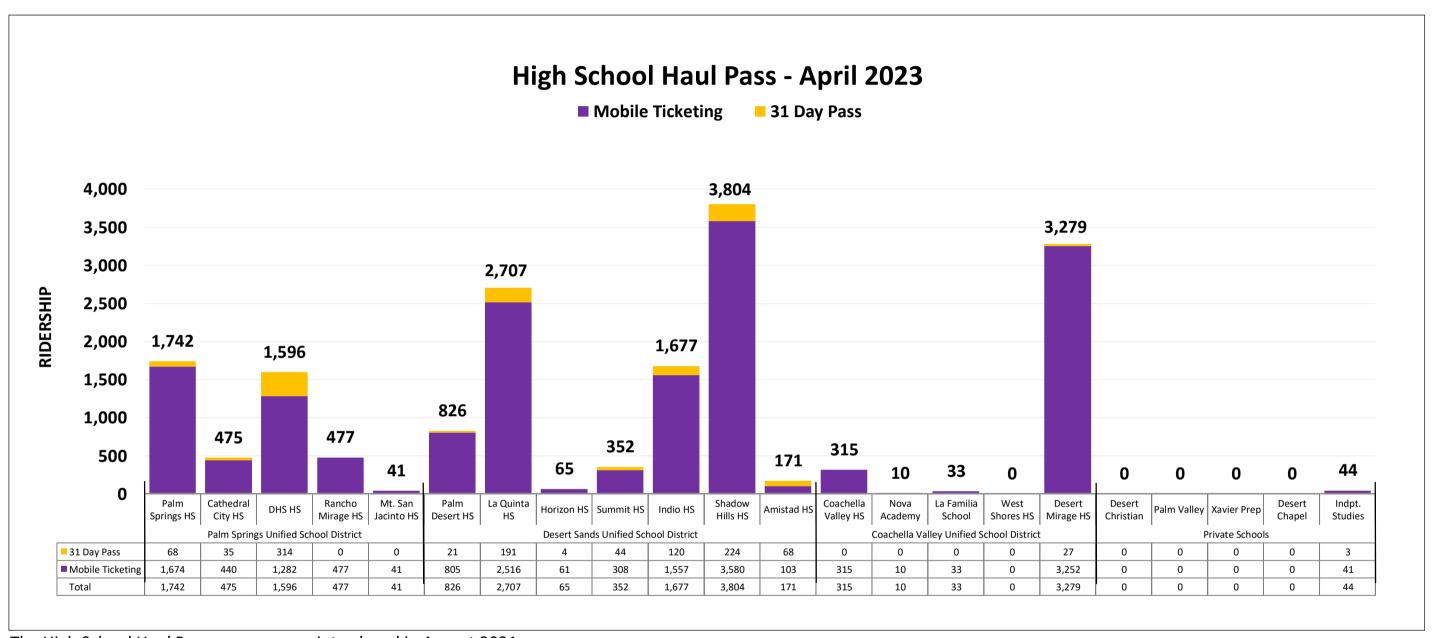
April 2021 has zero (0) ridership data due to SunLine not collecting fares until May 2021.



The Haul Pass CSUSB program was introduced in September 2019.

This chart represents monthly ridership on the Haul Pass CSUSB.

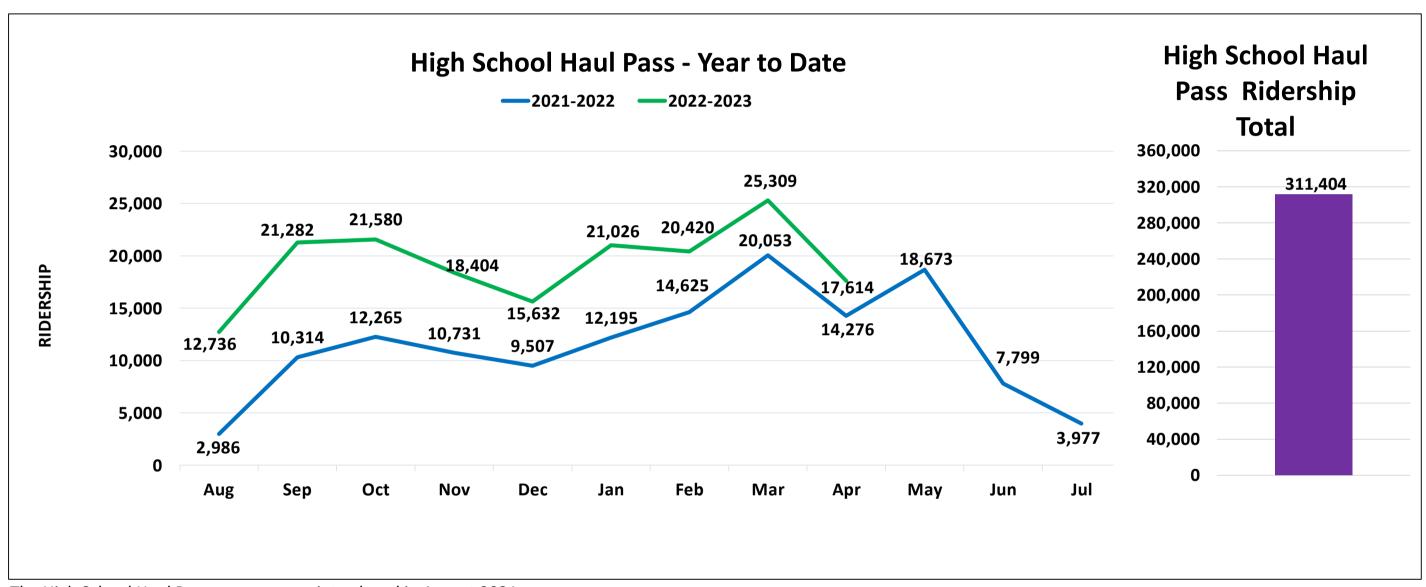
CSUSB contributed 1,746 rides from 189 unique users. From that total 1,496 rides were used on Route 10, and 250 rides on the fixed route system. In May 2021, SunLine resumed fare collection.



The High School Haul Pass program was introduced in August 2021.

This chart represents monthly ridership by school for the High School Haul Pass.

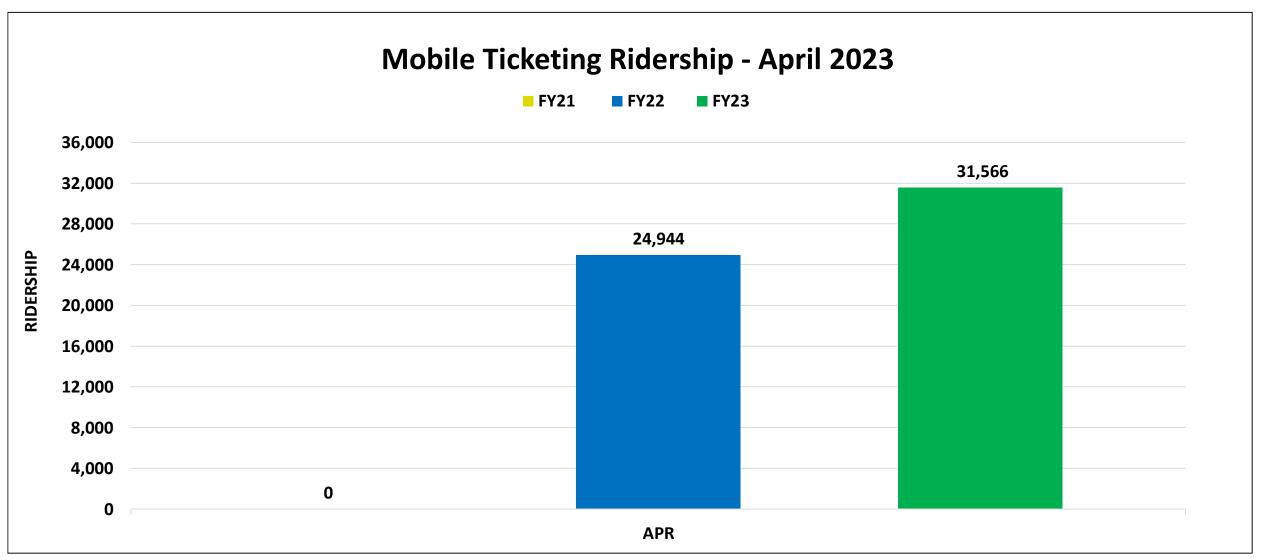
The total active users as of April 2023 are 3,425 using the High School Haul Pass.



The High School Haul Pass program was introduced in August 2021.

This chart represents monthly ridership comparison for the High School Haul Pass.

Ridership is at its highest since commencement of the program in August 2021.



This chart represents all monthly mobile ticketing usage based on the Token Transit app data.

The total for April 2023 includes 147 paratransit mobile tickets. A total of 2,093 unique users used mobile ticketing in the month of April 2023. April 2021 has zero (0) ticket usage due to SunLine not collecting fares until May 2021.

SunLine Transit Agency

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Finance/Audit Committee

Board of Directors

RE: Board Member Attendance for April 2023

Summary:

The attached report summarizes the Board of Directors' attendance for fiscal year to date April 2023.

Recommendation:

Receive and file.

FY 22/23		Board Member Matrix Attendance												
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Meetings	Total Attended
Desert Hot Springs	X		Χ	X		Χ	Χ	Χ	Χ	Χ			10	8
Palm Desert	Χ		Χ	Χ		Χ	Χ	Χ	Χ	X			10	8
Palm Springs	Х		Χ	Χ			Χ	Χ	Χ	X			10	7
Cathedral City	Х		X	Х		X	Χ	X	Х	X			10	8
Rancho Mirage	Χ		Χ			Χ	Χ	Χ	Χ	Χ			10	7
Indian Wells	Х		Χ	Χ			Χ	Χ	Χ	X			10	7
La Quinta	Х		Χ	Χ		Χ	Χ	Χ	Χ	X			10	8
Indio	Х		X	Х		X	Χ	X	Х	X			10	8
Coachella	Χ			X		Χ	Χ	Χ	X	X			10	7
County of Riverside	Х		Χ	Χ		Χ	Χ	Χ		X			10	7

X - ATTENDED (Primary/Alternate)

DARK -

SunLine Services Group

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Taxi Committee

Board of Directors

RE: Checks \$1,000 and Over Report for March 2023

Summary:

This report lists all of the checks processed at the Agency with a value of over \$1,000 for a given month.

Recommendation:

Receive and file.

SunLine Regulatory Administration Checks \$1,000 and Over March 2023

Vendor Filed As Name SUNLINE TRANSIT AGENCY SUNLINE TRANSIT AGENCY SUNLINE TRANSIT AGENCY	Description Overhead Allocations Mar 2023 Payroll Liabilities 03/17/2023 Payroll Liabilities 03/03/2023	Check # 91166 91176 91167	Payment Date 03/09/2023 03/31/2023 03/09/2023	Payment Amount 2,461.67 2,287.57 2,141.84
Total Checks Over \$1,000 Total Checks Under \$1,000 Total Checks	\$6,891.08 \$1,407.96 \$8,299.04			

SunLine Services Group

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Taxi Committee

Board of Directors

RE: Monthly Budget Variance Report for March 2023

Summary:

The budget variance report compares revenues and expenses to the respective line item budgets. The report identifies current monthly revenues and expenses as well as fiscal year to date (FYTD) values. The budgetary figures are represented as a straight line budget. Accordingly, the current monthly budget values are calculated by taking 1/12th of the annual budget. The FYTD budget values for the month of March 2023 are equal to 9/12^{ths} of the yearly budget.

Year to Date Summary

- As of March 31, 2023, the organization's revenues are \$18,621 or 13.26% above the FYTD budget.
- As of March 31, 2023, expenditures are \$35,551 or 25.32% below the FYTD budget.
- The net FYTD operating gain (loss) after expenses is \$54,171.

Recommendation:

Receive and file.

SunLine Regulatory Administration Budget Variance Report March 2023

			Current Month	1	Year to Date						
Description	FY23 Total Budget	Actual	Budget	Positive (Negative)	FYTD Actual	FY23 FYTD Budget	Positive (Negative)	Percentage Remaining			
Revenues:											
Revenue Fines	1,500	800	125	675	5,175	1,125	4,050	-245.0%			
New Driver Permit Revenue	750	150	63	88	1,425	563	863	-90.0%			
Taxi Business Permit	96,000	8,350	8,000	350	76,772	72,000	4,772	20.0%			
Driver Transfer Revenue	250	-	21	(21)	125	188	(63)	50.0%			
Driver Renewal Revenue	1,500	200	125	75	1,725	1,125	600	-15.0%			
Driver Permit Reinstatement/Replacement	50	-	4	(4)	-	38	(38)	100.0%			
Vehicle Permit Revenue	85,000	6,675	7,083	(408)	73,799	63,750	10,049	13.2%			
Other Revenue	650	-	54	(54)	-	488	(488)	100.0%			
Operator Application Fee	1,500		125	(125)		1,125	(1,125)	100.0%			
Total Revenue	187,200	16,175	15,600	575	159,021	140,400	18,621	13.3%			
Expenses:								·			
Salaries and Wages	89,364	5,996	7,447	1,451	41,673	67,023	25,350	53.4%			
Fringe Benefits	32,076	3,813	2,673	(1,140)	17,266	24,057	6,791	46.2%			
Services	27,015	450	2,251	1,802	22,907	20,261	(2,645)	15.2%			
Supplies and Materials	4,193	86	349	263	13,240	3,145	(10,096)	-215.8%			
Utilities	22,138	469	1,845	1,376	4,217	16,604	12,387	81.0%			
Casualty and Liability	5,589	466	466	-	4,192	4,192	-	25.0%			
Taxes and Fees	100	-	8	8	-	75	75	100.0%			
Miscellaneous	6,725	62	560	499	1,355	5,044	3,688	79.8%			
Total Expenses	187,200	11,340	15,600	4,260	104,849	140,400	35,551	25.3%			
Total Operating Surplus (Deficit)	\$ -	\$ 4,835			\$ 54,171						

Budget Variance Analysis - SunLine Regulatory Administration

Revenue

- The positive variance in revenue is largely due to an increase in Vehicle Permit Revenue.
- The negative variance in taxi trips is largely due to the seasonal decline during the summer months and the visitors who were still unable to go home last year due to COVID-19 restrictions who have since returned home.
- As of FYTD23, there is a decrease of 16,093 taxi trips compared to FYTD22.

Та		

	FY22-March	FY23-March	Variance	%∆
Trips	16,522	14,742	(1,780)	-10.8%

Т	ax	Τr	'Ir	21

	FYTD-FY22	EVED EV22	Variance	%∆
	FYID-FY22	FYTD-FY23	variance	%Δ
Trips	111,126	95,033	(16,093)	-14.5%

Salaries and Wages

• The favorable amount in salary and wage expenses is attributed to a vacant position.

Fringe Benefits

• The favorable amount in fringe benefit expenses is attributed to a vacant position.

Services

• The unfavorable variance in services is due to temporary help.

Supplies and Materials

• The unfavorable variance in supplies and materials is due to the cost of CNG fuel related to higher than anticipated use of CNG vehicle.

Utilities

• Utility expenses are within an acceptable range of the budget.

Casualty and Liability

• Casualty and liability expenses are within an acceptable range of the budget.

Taxes and Fees

• The favorable variance in taxes and fees is due to timing of expenses.

Miscellaneous

• The favorable variance in miscellaneous is due to timing of expenses for training which have not yet occurred.

SunLine Services Group

CONSENT CALENDAR

DATE: May 24, 2023 RECEIVE & FILE

TO: Taxi Committee

Board of Directors

RE: Taxi Trip Data – April 2023

Summary:

The attached charts summarize the total number of taxi trips generated in the Coachella Valley for the previous three (3) month period and total taxi trips for the current fiscal year to date (FYTD) compared to the last two (2) fiscal years.

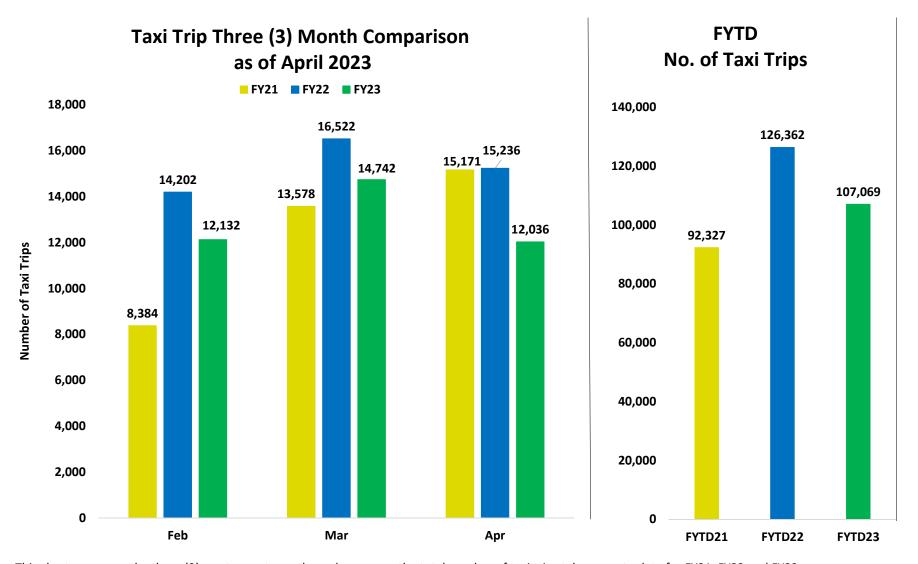
There were 3,200 fewer taxi trips in April 2023 serviced by three (3) more cabs compared to April 2022 (70 cabs in 2023 compared to 67 cabs in 2022).

The decrease in trips for April 2023 is attributed to increased seasonal visitors in 2022.

There were 19,293 fewer taxi trips for FYTD23 compared to FYTD22.

Recommendation:

Receive and file.



This chart compares the three (3) most recent months and measures the total number of taxi trips taken year to date for FY21, FY22 and FY23.

SunLine Transit Agency

DATE: May 24, 2023 ACTION

TO: Finance/Audit Committee

Board of Directors

FROM: Walter Watcher, Procurement Officer

RE: Project Management Support

Recommend

Recommend that the Board of Directors delegate authority to the CEO/General Manager to directly negotiate and execute an agreement with The Le Flore Group LLC (TLG), for three (3) years with two (2) one-year options in an amount not to exceed \$700,000 over a period of five (5) years, upon review and approval as to form by SunLine's General Counsel.

Background

The Le Flore Group, LLC has been working with SunLine since late 2008. The TLG has been integral to the development of SunLine's capital program. In the past several years, its principal, Rudy Le Flore, has functioned as SunLine's Chief Project Consultant. This included writing grants and assisting with overseeing some of the Agency's most complex projects. Notably has been project management of the Operations Facility, the Administration Building, the Solar Project, the Center of Excellence and the purchase of hydrogen and battery electric buses.

TLG has brought many best practices to the Agency, from design/build experience managing the Glendale Transit Facility to BRT experience as part of the Fresno BRT project. TLG teaches FTA procurement courses for the University of the Pacific, and it was that experience that resulted in drafting SunLine's procurement policies and procedures manual. SunLine has benefitted greatly from its relationship with TLG.

Staff is requesting that TLG be contracted to support many of its ongoing projects such as the Liquid Hydrogen Station, Center of Excellence Construction, Center of Excellence Training Program, SunLine's Hydrogen Hub application, SunLine's Over-the-Road application, the additional Public Fueling Station, the Nel Electrolyzer and other as needed project support.

Federal Transit Administration guidelines and California state law allow SunLine to contract with TLG under their contract with the California Department of General Services without further competition at established market rates.

Financial Impact

The majority of TLG's efforts will be funded from capital grants. Any operational support will be budgeted from operating funds in the appropriate fiscal year as they have in the past.

SunLine Transit Agency

DATE: May 24, 2023 ACTION

TO: Finance/Audit Committee

Board of Directors

FROM: Luis Garcia, Controller/Assistant Chief Financial Officer

RE: Legal Services Request for Proposals

Recommendation

Recommend that the Board of Directors nominate and approve an ad hoc committee which would be involved in the solicitation process for legal services for SunLine Transit Agency.

Background

In December 2022, the Board of Directors approved the ratification of the award of one (1) option year with Burke, Williams & Sorensen, LLP for legal services related to SunLine Transit Agency (STA) and SunLine Services Group (SSG). Along with the item, staff made the Board aware of the intent to solicit legal service before the expiration of the option year which will end on November 3, 2023. Approval of this item will allow the staff to coordinate with the ad hoc committee throughout the solicitation process which includes scoring and interviewing legal firms. The recommended of the ad hoc committee will come before the full Board for approval before the execution of an agreement.

Financial Impact

There is no financial impact.

SunLine Transit Agency

DATE: May 24, 2023 DISCUSSION

TO: Finance/Audit Committee

Board of Directors

FROM: Luis Garcia, Controller/Assistant Chief Financial Officer

RE: Review and Discussion of SunLine Funding and the Draft FY24

Operating and Capital Budget

Background

In accordance with the SunLine Transit Agency Joint Powers Agreement, the Board of Directors must approve an annual budget. The action for approval and adoption of the annual budget is completed at the June Board meeting. In preparation for the upcoming June Board meeting, staff has provided a draft budget for the Finance/Audit Committee's discussion and review.

The proposed operating and capital budgets for the Fiscal Year 2024 are \$47,467,374 and \$35,752,541, respectively. The proposed operating budget for FY24 represents a sustainable 3.00% increase over the FY23 budget. The proposed FY24 operating budget includes cost increases related to the recently approved Memorandum of Understanding, maintaining current levels of service, and implementation of a compensation study.

The capital budget incorporates key projects to help further advance the Agency's capital improvement program. The capital improvement program for FY24 focuses on improving rider experience, improving facilities and equipment for employees, and continuing SunLine's investment in alternative fuel technology. This discussion item allows the Board to either move forward with this budget for approval at the June Board meeting or hold special Finance/Audit Committee meetings during the upcoming weeks to continue discussion and allow for any modifications.

Attachment:

- Item 12a Proposed FY24 Operating and Capital Budget Presentation
- Item 12b Draft Proposed FY24 Operating and Capital Budget Book



Proposed FY24 Operating and Capital Budget

Luis Garcia, Controller/Assistant Chief Financial Officer

Rudy Le Flore, Chief Project Consultant

Harman Singh, Deputy Chief Performance Officer





FY23 ACCOMPLISHMENTS

- New microtransit zones
- New revolving fund and capital replacement fund policy
- 19% Ridership Growth (FYTD March 2022 to March 2023)
- Negotiation of Memorandum of Understanding with Amalgamated Transit Union
- Resolution of pending issues with Teamsters
- Center of Excellence Training Workshops
- Optimized fare cash handling processes
- Awarded over \$21M in discretionary grants
- \$13.5M in pending applications
- Initiation and completion of major capital projects
 - \$27.5M







LARGE CLOSED PROJECTS

CLOSED A TOTAL OF (12) CAPITAL PROJECTS

Totaling: \$27.5M

- ☐ CNG Station Replacement \$8M
- Operations Facility Replacement\$8M
- ☐ Purchase of Five (5) Fuel Cell Buses \$5.9M
- ☐ Land Acquisition \$2.1M

ZERO-EMISSION BUS FUNDING PROGRAMMING







- ☐ (10) recent zero-emission hydrogen fuel cell buses purchases
 - Total Budget: \$12M
 - 74% funded by discretionary/competitive grants: \$8.9M out of \$12M

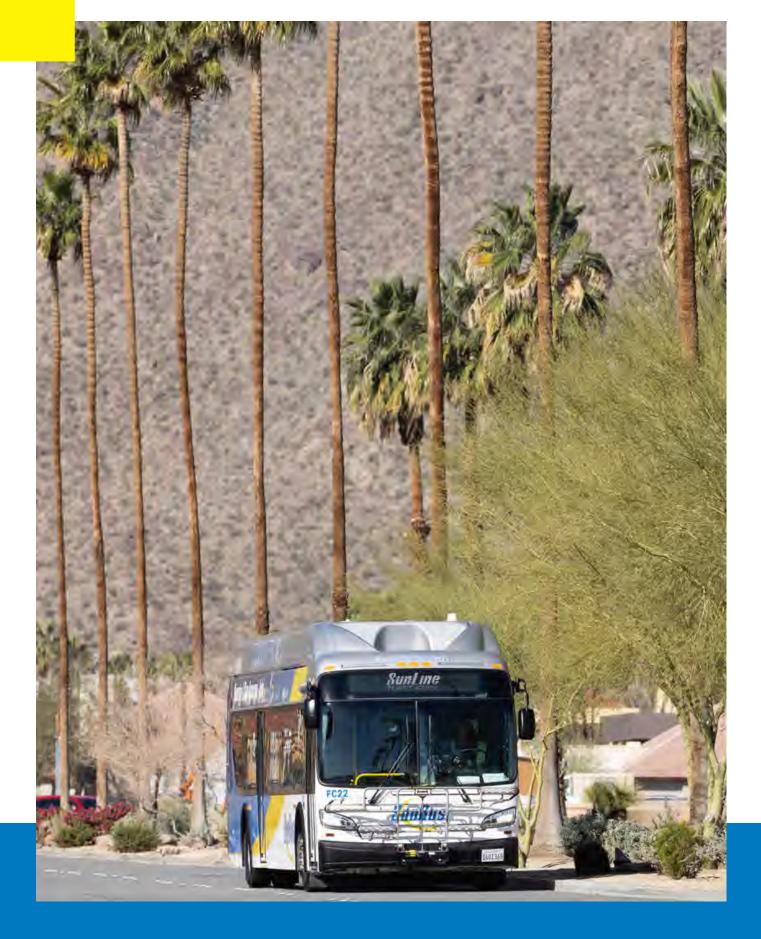
FY24 CAPITAL PROGRAM HIGHLIGHTS

- □ Purchase of (6) Electric Buses & (3) Bus Charging Stations: \$8.7M
 - Discretionary Grant Percentage: 82%
 - SunLine's Cash Match: 18%
- □ Liquid Hydrogen Fueling Station Enhancement & (3) fuel cell battery electric buses: \$9.0M
 - Discretionary Grant Percentage: 86%
 - SunLine's Cash Match: 14%
- □ Public Hydrogen Fueling Station: \$8.8M
 - Discretionary Grant Percentage: 79%
 - SunLine's Cash Match: 21%











FY24 STRATEGIC PLAN

- □ Reviewed vision and mission
- ☐ Assessed where we are (SWOT Analysis)
- Determined priorities and objectives
- Defined responsibilities
- Discussed how to measure and evaluate results



FY24 ORGANIZATIONAL STRATEGIC GOALS

Goal 1

To provide dynamic organizational leadership and change consistent with the growth of the transit agency

Goal 2

To continue the advancement of innovative transportation and alternative fuel technologies

Goal 3

To provide leadership for the region's mobility needs

Goal 4

To provide high quality transportation services that are safe, efficient, and effective

SunBus



FY24 TACTICAL GOALS ESTABLISHED

Established by Senior Leadership team to focus on actions necessary to achieve strategic goals

Broad consensus and approval by the leadership team

Focuses organizational efforts for FY24

In-Line with Agency's budget preparation



FY24 Operating Budget Highlights

- □ \$47,467,374 total proposed operating budget
- 3% increase compared to FY23
- Continue funding of revolving and capital replacement funds
 - Over \$2M contribution by the end of FY23
 - Planned \$2.5M increase in FY24
- □ Balanced budget incorporates expense increases due to MOU requirements, fuel and compensation study for non-bargaining staff
- Assumes current levels of service
- Driving towards increasing staffing and improving service
 - Significant progress could require mid-year budget amendment

SunLine Transit Agency

Statement of Budget Revenue and Expenses

For fiscal year period covering July 1, 2023 to June 30, 2024

							Vest Cost				
							enter of				
Sources of Funds	FY	2024 Budget		Operations	SunFuels	Ex	cellence	Cle	an Cities	R∈ I	eserves
Local Transportation Fund	\$	25,925,542	\$	25,925,542							
Measure A	•	8,275,000	•	8,275,000							
Section 5307 UZA		4,078,659		4,078,659							
Section 5307 UZA Obligated		3,374,010		3,374,010							
Section 5307 UZA ARPA		325,000		325,000							
Section 5311 Rural		417,464		417,464							
Section 5311 ARPA		410,551		410,551							
Section 5311 (f)		300,000		300,000							
Section 5311 (f) ARPA		208,681		208,681							
LCTOP		433,333		433,333							
CMAQ Obligated - SunRide		680,000		680,000							
Taxi Voucher Program		37,500		37,500							
CSUSB Haul Pass Reimbursement		181,000		181,000							
Farebox		1,550,964		1,550,964							
Center of Excellence		200,000				\$	200,000				
CARB		200,000					200,000				
Clean Cities		50,000						\$	50,000		
Gross Outside Sales		819,670			\$ 819,670					\$	462,609
Advertising											152,265
CNG Rebates											784,162
Emission Credits											966,503
Bus Stop Shelter Maintenance											111,207
Others (Non-Trans Revenue, SRA											
Overhead Fee, Recycling, Insurance											
Recoveries, Payroll Garnishment, Net											
Interest Income)											56,475
Total Revenue	\$	47,467,374	\$	46,197,704	\$ 819,670	\$	400,000	\$	50,000	\$	2,533,221



FY24 Operating Budget

SunLine Transit Agency

Statement of Budget Revenue and Expenses

For fiscal year period covering July 1, 2023 to June 30, 2024

						est Cost enter of		
	FY	2024 Budget	Operations	SunFuels		cellence	Cle	an Cities
Expenses by Category								
Operators Salaries and Fringe	\$	13,377,816	\$ 13,377,816					
Other Salaries and Fringe		16,516,485	16,456,220	\$ 60,265				
Services		5,903,231	5,447,324	5,907	\$	400,000	\$	50,000
Utilities, Fuel, & Tires		4,746,068	4,033,619	712,449				
Casualty & Liability Cost		3,670,673	3,670,673					
Materials & Supplies		2,500,071	2,487,537	12,534				
Contingency (Compensation Study)		350,000	350,000					
Miscellaneous Expenses		288,630	277,274	11,356				
Taxes		114,400	97,241	17,159				
Total Expenses	\$	47,467,374	\$ 46,197,704	\$ 819,670	\$	400,000	\$	50,000
Profit (Loss)	\$		\$ -	\$ -	\$	-	\$	
	To	tal Amount	Operations	SunFuels	Ce	est Cost enter of cellence	Cle	an Cities
Total FY 2023 Budgeted Expenses	\$	46,085,646	\$ 44,258,675	\$ 1,341,971	\$	450,000	\$	35,000
Variance		3.00%	 					



FY24 Operating Budget



FY24 Capital Budget

Project	Total Amount of Funds
Hydrogen Electric Fuel Cell Bus (3)	\$4,459,708
Hydrogen Electric Fuel Cell Bus (3)	\$723,400
Liquid Hydrogen Fueling Station	\$8,861,653
Purchase of Electric Bus (6)	\$7,064,109
Bus Charger Project	\$1,679,854
Hydrogen Electric Fuel Cell Bus (4) (additional funding to SL-23-07)	\$862,572
Public Hydrogen Fueling Station	\$8,825,000
Operator Training Ground	\$1,000,000
CNG Paratransit Vehicles	\$440,000
Purchase of Paratransit Vehicles (15)	\$3,600,000
IT Projects	\$400,000
Safety Projects	\$200,000
Purchase of Specialized Tools and Fueling Equipment	\$150,000
Facility Maintenance Upgrade & Equipment	\$600,000
Bus Stop Upgrade & Improvement	\$400,000
Bus Rehabilitation	\$500,000
West Coast Center of Excellence	\$750,000
Purchase of Four Micro Transit (Expansion)	\$310,000
Office Furniture & Equipment	\$150,000
Fare Collection Modernization Study	\$100,000
Maintenance Facility Modernization Study	\$200,000
Project Management and Administration	\$650,000
Radio Replacement Phase II & Upgrade to ITS (add'l funding)	\$1,336,981
Purchase of 1 Hydrogen Fuel Cell Bus (6th Bus from AQMD)	\$1,288,786
Sub-total Ca	apital \$44,552,063



Next Steps

- No action required on budget today
- Answer any questions
- ☐ If necessary, allow time for special Finance/Audit Committee prior to June Board Meeting
- □ Approval of FY24 Budget required at June 28, 2023 Board meeting





ANNUAL BUDGET

FY2024



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SUNLINE TRANSIT AGENCY THOUSAND PALMS, CA

ANNUAL BUDGET FISCAL YEAR 2024

BOARD OF DIRECTORS

Indio: Glenn Miller, Chair

Palm Springs: Lisa Middleton, Vice Chair

Cathedral City: Nancy Ross Coachella: Denise Delgado

Desert Hot Springs: Russell Betts

Indian Wells: Ty Peabody La Quinta: John Peña

Palm Desert: Kathleen Kelly Rancho Mirage: Lynn Mallotto Riverside County: V. Manuel Perez

INTERIM CHIEF EXECUTIVE OFFICER/GENERAL MANAGER

Gloria Salazar

EXECUTIVE SUMMARY

SunLine experienced major changes and progress on key initiatives in FY23. One of the largest changes included the departure of its CEO/General Manager, Lauren Skiver, after nine (9) years of dedicated service. Under Lauren Skiver's direction, the Agency made major advancements in service improvements and progress on the Agency's alternative fuels program. The Agency's forward thinking allowed it to be well positioned to meet the requirements laid out in the State's Innovative Clean Transit (ICT) regulation. Due to the hard work of all Agency staff, it is well situated to welcome a new CEO/General Manager and capable of executing positive changes.

SERVICE & RIDERSHIP

SunLine has experienced a continual increase in ridership for FY23. SunLine anticipates that ridership will continue to grow with the implementation of full service. Ridership has experienced slow growth nationwide, however, SunLine appears to have recovered ridership quicker than some of its peers.

The Agency's newest service, SunRide, has been a contributor to the overall increase in ridership. In FY23, SunLine introduced new microtransit zones and closely monitored existing SunRide resources to ensure they were efficient and effective.

REVENUES & SUBSIDIES

SunLine is required to meet a performance standard known as a farebox recovery ratio in order to avoid funding issues with state funding. Although farebox revenue has decreased compared to revenues prior to COVID-19, SunLine's budget is still compliant with the farebox requirement.

The proposed revenues for FY24 consist of a mix of passenger fares, federal, state, local funding, and other revenues with the main assumptions being as follows:

- The utilization of Local Transportation Funding (LTF) has an increased for FY24 due to an overall increase in available LTF funding throughout the state which is driven by sales taxes.
- Measure A funding decreased for FY24 over the last fiscal year due to an abnormally large use in FY23. In FY3, the Agency was able to utilize previous year's leftover funding. The leftover funding was made possible primarily due to less utilization in Measure A due to an increase use in emergency federal COVID assistance.
- In FY24, SunLine will use various forms of federal funding including FTA Section 5307, CARES, ARPA, 5311, and Congestion Mitigation and Air Quality Improvement (CMAQ) Program.

- Following a significant downturn in ridership in March 2020 related to the COVID-19 pandemic, SunLine has experienced an increase in passenger revenue which aligns with projected ridership increases.
- In August 2018, SunLine launched its Haul Pass Program to improve student access to Coachella Valley's colleges and university. Both the College of the Desert (COD) and the California State University, San Bernardino (CSUSB) Palm Desert Campus are partners. COD and CSUSB underwrite the cost of the passes for their students. In FY22, Sunline expanded the program to include high school students. The Haul Pass program for high school students is funded through a grant from the Low Carbon Transit Operations Program (LCTOP).



CAPITAL PROJECTS

The capital budget incorporates key projects to help further advance the Agency's Capital Improvement Program (CIP). The CIP for FY24 focuses on riders, replacing employee equipment and facilities and continuing SunLine's investment in alternative fuel technology for vehicles and infrastructure.

New Projects

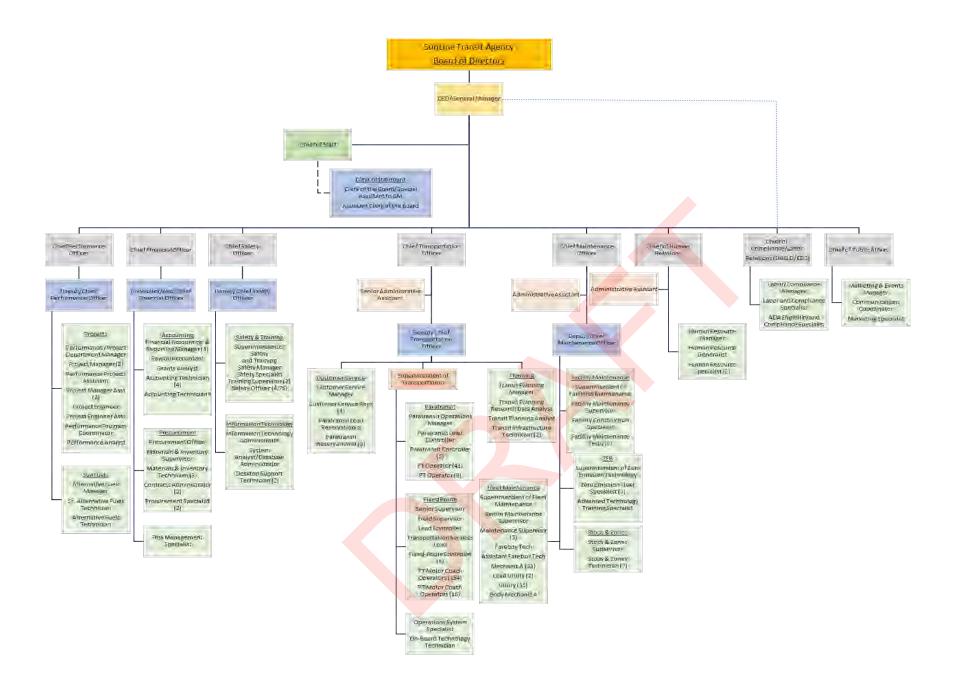
There are 23 capital projects programmed in FY24 which include new projects and additional funding for existing projects. The FY24 capital budget reflects over \$28.2 million in competitive funds which were awarded to the Agency. These projects represent an emphasis on innovation while aligning with the Agency's Board approved Innovative Clean Transit (ICT) plan. The requests in FY24 will be in addition to the existing CIP. These projects cover necessities in fleet and facilities. They support replacement and rehabilitation of existing assets as well as continue the advancement of alternative fuel technology:

Fleet:

- Hydrogen Electric Fuel Cell Bus (3)
- Purchase of Electric Bus (6)
- Hydrogen Electric Fuel Cell Bus (4) (additional funding)
- CNG Paratransit Vehicles (additional funding)
- Purchase of CNG Paratransit Vehicles (15)
- o Bus Rehabilitation
- Purchase of Four Expansion Microtransit Vehicles
- Radio Replacement Phase II & Upgrade to ITS (additional funding)
- Purchase of 1 Hydrogen Fuel Cell Bus
- Facilities, Studies, IT and Equipment:
 - Liquid Hydrogen Fueling Station
 - Bus Charger Project
 - Public Hydrogen Fueling Station
 - Operator Training Ground
 - IT Projects
 - Safety Projects
 - Purchase of Specialized Tools and Fueling Equipment
 - o Facility Maintenance Upgrade & Equipment
 - Bus Stop Upgrade & Improvement
 - West Coast Center of Excellence (additional funding)

- o Office Furniture & Equipment
- o Fare Collection Modernization Study
- o Maintenance Facility Modernization Study
- o Project Management and Administration





AGENCY PERSONNEL SUMMARY

Department	FY23 Base FTE's	Changes to Base	Proposed New Positions	FY24 Proposed Base FTE's	Variance			
EXECUTIVE OFFICE								
Marketing (31)	4.00	-	-	4.00	-			
Executive Office (40)	8.00	-	-	8.00	-			
HUMAN RESOURCES OFFICE	HUMAN RESOURCES OFFICE							
Human Resources (32)	6.00	-	-	6.00	-			
PERFORMANCE MANAGEMENT OFFICE								
SunFuels (10)	4.00	(1.00)	-	3.00	(1.00)			
Performance Office (44)	11.00	1.00	-	12.00	1.00			
SAFETY AND SECURITY OFFICE	SAFETY AND SECURITY OFFICE							
Safety and Security (15)	13.75	-	-	13.75	-			
Information Technology (42)	4.00	-	-	4.00	-			
TRANSPORTATION OFFICE								
Operations - Fixed Route (11,12)	204.00	-	1	204.00	-			
Operations - Paratransit (13, 14)	55.50	- /	_	55.50	-			
Customer Service (45)	12.00	-	-	12.00	-			
Service Planning (49)	4.00	_	-	4.00	-			
FINANCE OFFICE			•					
Finance (41)	23.00		(1.00)	22.00	(1.00)			
MAINTENANCE OFFICE								
Maintenance (21, 22)	52.00	-	-	52.00	-			
Facilities Maintenance (23, 24)	8.00	-	-	8.00	-			
Stops & Zones (25)	8.00	-	-	8.00				
Total FTEs	417.25	-	(1.00)	416.25	(1.00)			

Notes:

- Changes to base FTEs are due to inter-department transfers, changes in employee status from part-time (PT) to full-time (FT), changes in grant funded salaries, and allocations to other departments.
- Full-time employees (FTEs) may be less than one (1) due to salaries being allocated to capital grants, or for part time employees.

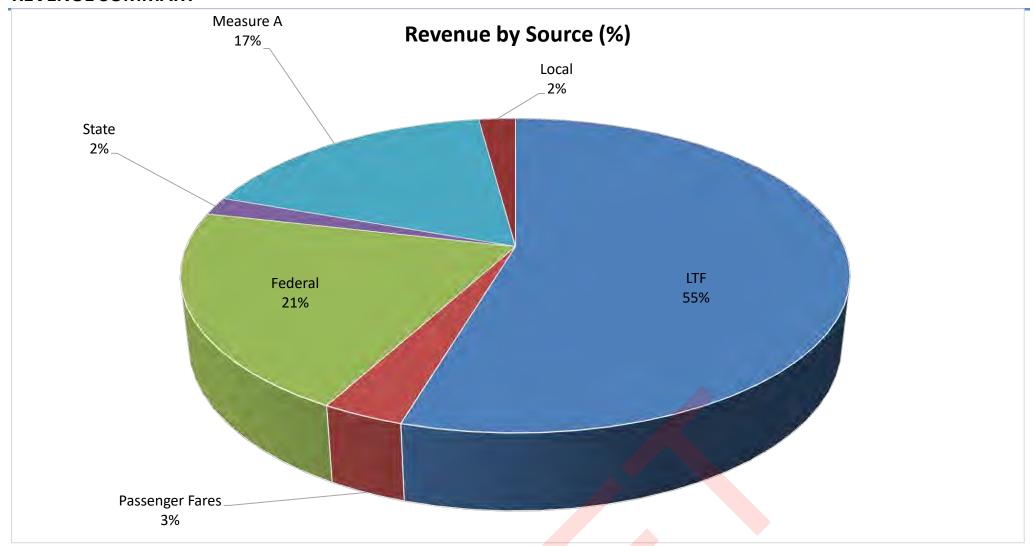
Performance Office

•The Performance Office reallocated one (1) position from SunFuels to the Performance department.

Finance

•One (1) FTE reduced.

REVENUE SUMMARY



Sources of Funding (Operating)	FY23 Approved Budget	FY23 Estimates	FY23 Variance	FY24 Proposed Budget	FY24 Variance	Туре
CARES Act FTA Section 5311	832,331	832,331	-	-	(832,331)	Federal
CARES Act FTA Section 5311(f)	1	-	-	208,681	208,681	Federal
ARPA FTA Section 5311	-	-	-	410,551	410,551	Federal
ARPA FTA Section 5307	200,000	115,000	(85,000)	325,000	125,000	Federal
CMAQ	893,098	591 <mark>,3</mark> 77	(301,721)	680,000	(213,098)	Federal
Clean Cities	35,000	35,000	-	50,000	15,000	State
California Energy Commission	250,000	50,000	(200,000)	200,000	(50,000)	State
Haul Pass & Commuterlink	331,000	331,000	-	181,000	(150,000)	Local
Farebox - Fixed Route	1,303,543	1,464,392	160,849	1,332,606	29,063	Sales
Farebox - Paratransit	<mark>21</mark> 0,816	220,392	9,576	197,937	(12,879)	Sales
SunRide Revenue	14,642	19,560	4,918	20,421	5,779	Sales
FTA Section 5307	5,869,769	3,117,354	(2,752,415)	7,452,669	1,582,900	Federal
California Air Resource Board	200,000	25,000	(175,000)	200,000	-	State
FTA Section 5311	409,279	409,279	-	417,464	8,185	Federal
FTA Section 5311(f)	248,985	248,985	-	300,000	51,015	Federal
Local Transportation Funds (LTF)	24,157,511	24,157,511	-	25,925,542	1,768,031	State
Low-Carbon Transit Operations Program	192,172	186,088	(6,084)	433,333	241,161	State
Measure A	10,900,000	10,900,000	-	8,275,000	(2,625,000)	Local
SunFuels - Outside Sales	-		-	819,670	819,670	Sales
Taxi Voucher (Passenger Sales)	37,500	40,823	3,323	37,500	-	Sales
Total Operating Revenue	46,085,646	42,744,092	\$ (3,341,554)	47,467,374	1,381,728	

Notes:

- The majority of the emergency federal funding was utilized in FY20 FY23.
- The FY23 variance reflects the difference between FY23 estimates and FY23 approved budget. The FY24 variance indicates the difference between FY24 proposed budget and FY23 approved budget.



In addition to passenger and other revenues, the Agency receives a mix of funding from federal, state, and local funding sources. These are utilized to fund the operation of nine (9) routes, connecting the Coachella Valley from Desert Hot Springs and Palm Springs in the northwest to Mecca, Oasis, and North Shore in the east, one (1) express line on hwy 111 and one (1) regional Commuter route operating between Indio and San Bernardino. The Agency's service includes complementary paratransit service to locations within 3/4 miles of the local fixed route network. An overview of each funding source is outlined below.

CARES ACT & ARPA FTA SECTION 5311 & 5311(f)

The CARES Act & ARPA funding includes provisions for new transit funding to assist transit providers during the COVID-19 pandemic. Eligible expenses include Projects for preventing, preparing for, and responding to the COVID-19 disease such as: operating costs to maintain service, lost revenue due to COVID-19 public health emergency, purchase of personal protective equipment associated with response to the pandemic, administrative leave salaries for operations personnel.

HAUL PASS

In August 2018, SunLine launched its Haul Pass Program to improve student access to Coachella Valley's colleges and university. Both the College of the Desert (COD) and the California State University, San Bernardino (CSUSB) Palm Desert Campus are partners. COD and CSUSB underwrite the cost of the passes for their students. In FY22 SunLine expanded the program to include high school students. The Haul Pass program for high school students is funded through a grant from the Low Carbon Transit Operations Program (LCTOP).

CONGESTION MITIGATION & AIR QUALITY (CMAQ)

CMAQ funds are used to support the SunRide and the proposed Route 1X.

EMISSIONS CREDITS (SALES OF FUEL CREDITS)

Included within AB 32 is the Low Carbon Fuel Standards (LCFS) program which regulates the carbon content of transportation fuels through the designation of regulated parties for various types of fuels. CNG is considered a low carbon fuel and is exempt from all LCFS regulation unless the Regulated Party wishes to earn and trade their LCFS credits. Under California Air Resources Board (CARB) regulations, the Agency, as the owner of the CNG fueling stations, can earn LCFS credits for CNG Therm usage. Those credits may then be sold to other entities that have difficulty attaining the legislated standards for their carbon cap limits. These entities will be able to purchase carbon credits to offset their carbon deficits.

FAREBOX

Farebox revenues are generated from the collection of passenger fares and ticket sales. This revenue is projected based on historical data and planned service levels.

FTA SECTION 5307

Section 5307 is a Federal Urbanized Area Formula Fund authorized under MAP 21 legislation which apportions federal funding on factors such as urbanized area population and ridership.

CALIFORNIA ENERGY COMMISSION AND CALIFORNIA AIR RESOURCES BOARD

The California Energy Commission (CEC) and California Air Resources Board (CARB) are two State agencies that focus on reducing green house gas emissions. Funding for FY24 will be utilized for training and curriculum for the Center of Excellence.

REVENUE & FUNDING SOURCES

FTA SECTION 5311/5311(f)

Section 5311 is a Federal Rural Area Formula Fund authorized under MAP 21 legislation which apportions federal funding in support of transportation services in rural areas (< 50,000 population). Section 5311(f) is funding allocated for intercity bus operations.

CLEAN CITIES

In 2021, SunLine became a member of the Clean Cities Program. Under this Program, SunLine was designated as Clean Cities Coordinator for the Coachella Valley. The Program was formed in 1993 by the U.S. Department of Energy in coordation with the Environmental Protection Agency. SunLine has leveraged its designation as Coordinator to receive funding to support various data tracking and reporting activities related to our existing use, and production of alternative fuels.

LOCAL TRANSPORTATION FUND (LTF)

This funding is derived from a 1/4 cent of the general sales tax collected statewide.

LOW-CARBON TRANSIT OPERATIONS PROGRAM (LCTOP)

LCTOP funding was created from the Transit, Affordable Housing, and Sustainable Communities Program in 2014. The program provides operating and capital assistance for transit agencies to reduce greenhouse gas emissions and improve mobility with a priority on disadvantaged communities.

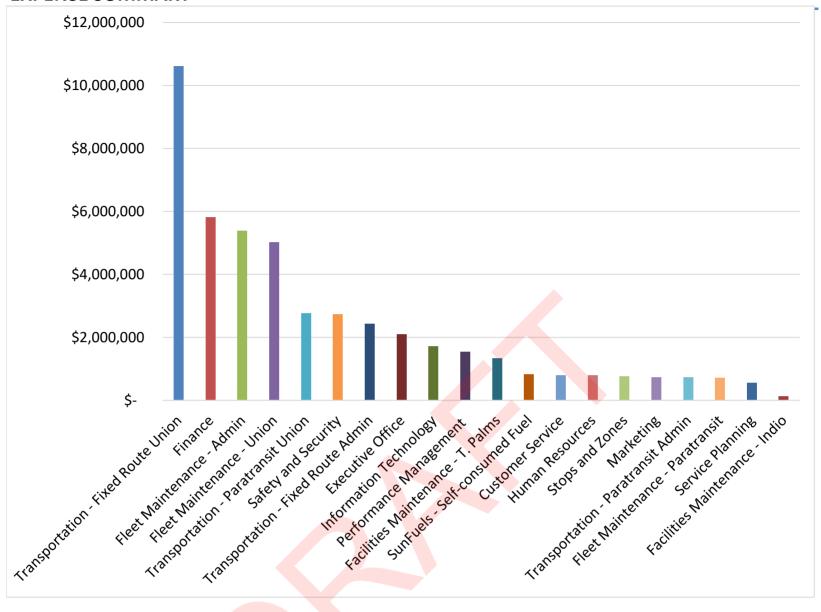
MEASURE A

Measure A is local funding for specialized transportation projects approved by voters in 1988. This funding is a half-cent sales tax for Riverside County and was re-approved by voters in 2002. This funding will continue until 2039.

TAXI VOUCHER PROGRAM (Passenger Sales)

This revenue is generated from customers purchasing taxi vouchers from SunLine as part of our Taxi Voucher Program. The customer receives a match from SunLine for the amount paid (\$1 for \$1). Customers are limited to a programmed limit per month and can reload their cards during a specific time frame.

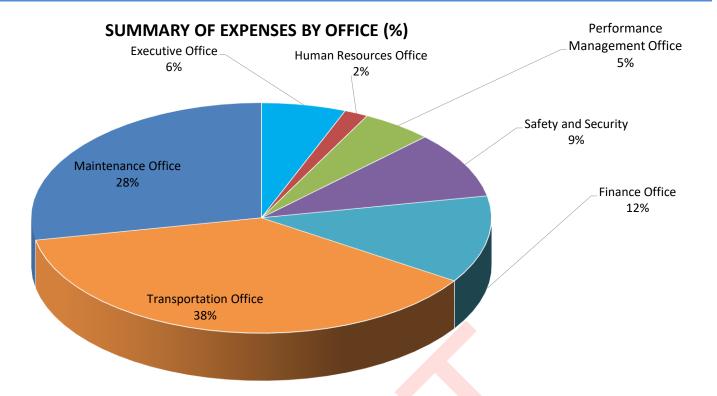
EXPENSE SUMMARY



EXPENSE SUMMARY

Division	Division Name	FY23 Approved Budget	FY24 Proposed Budget	Variance			
EXECUTIV	'E OFFICE						
31	Marketing	626,863	729,046	102,183			
40	Executive Office	2,318,897	2,090,657	(228,240)			
HUMAN F	RESOURCES OFFICE						
32	Human Resources	614,956	793,435	178,479			
PERFORM	IANCE MANAGEMENT OFFICE						
10	SunFuels - Self-consumed Fuel	1,341,971	819,670	(522,301)			
44	Performance Management	1,750,624	1,545,181	(205,443)			
SAFETY A	SAFETY AND SECURITY OFFICE						
15	Safety and Security	2,900,373	2,727,242	(173,131)			
42	Information Technology	1,481,102	1,711,571	230,469			
FINANCE	FINANCE OFFICE						
41	Finance	5,313,340	5,820,786	507,446			
TRANSPO	RTATION OFFICE						
11	Transportation - Fixed Route Admin	2,320,777	2,431,209	110,432			
12	Transportation - Fixed Route Union	10,620,299	10,608,196	(12,103)			
13	Transportation - Paratransit Admin	679,454	724,898	45,444			
14	Transportation - Paratransit Union	2,604,014	2,769,620	165,606			
45	Customer Service	807,716	798,838	(8,878)			
49	Service Planning	618,766	550,393	(68,373)			
MAINTEN	ANCE OFFICE						
13	Fleet Maintenance - Paratransit	532,699	714,591	181,892			
21	Fleet Maintenance - Admin	4,548,054	5,381,497	833,443			
22	Fleet Maintenance - Union	4,957,656	5,021,865	64,209			
23	Facilities Maintenance - T. Palms	1,175,344	1,339,126	163,782			
24	Facilities Maintenance - Indio	119,480	125,095	5,615			
25	Stops and Zones	753,263	764,459	11,196			
Total		46,085,646	47,467,374	1,381,728			

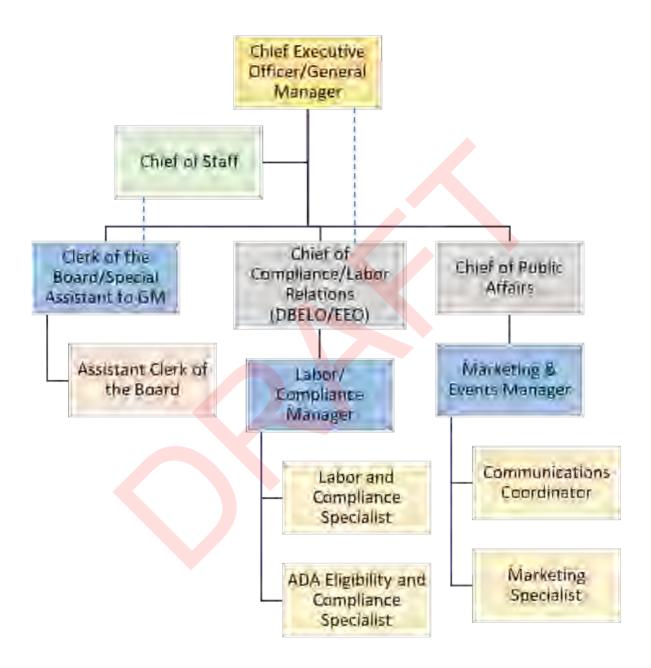
EXPENSE SUMMARY BY OFFICE



	EV22	FY24		
Office	FY23		0/ of Dudget	
Отпсе	Approved	Proposed	% of Budget	
	Budget	Budget		
EXECUTIVE OFFICE				
Marketing	626,863	729,046	2%	
Executive Office	2,318,897	2,090,657	4%	
Executive Office	2,945,759	2,819,703	6%	
HUMAN RESOURCES OFFICE				
Human Resources	614,956	793,435	2%	
Human Resources Office	614,956	793,435	2%	
PERFORMANCE MANAGEMENT OFFICE				
SunFuels	1,341,971	819,670	2%	
Performance Management	1,750,624	1,545,181	3%	
Performance Office	3,092,595	2,364,851	5%	
SAFETY AND SECURITY OFFICE				
Safety and Security	2,900,373	2,727,242	6%	
Information Technology	1,481,102	1,711,571	4%	
Sa <mark>fety a</mark> nd Se <mark>curi</mark> ty Office	4,381,475	4,438,813	9%	
FINANCE OFFICE				
Finance	5,313,340	5,820,786	12%	
Finance Office	5,313,340	5,820,786	12%	
TRANSPORTATION OFFICE				
Transportation - Fixed Route Admin	2,320,777	2,431,209	5%	
Transportation - Fixed Route Operators	10,620,299	10,608,196	22%	
Transportation - Paratransit Admin	679,454	724,898	2%	
Transportation - Paratransit Operators	2,604,014	2,769,620	6%	
Customer Service	807,716	798,838	2%	
Service Planning	618,766	550,393	1%	
Transportation Office	17,651,026	17,883,154	38%	
MAINTENANCE OFFICE				
Fleet Maintenance - Paratransit	532,699	714,591	2%	
Fleet Maintenance - Admin	4,548,054	5,381,497	11%	
Fleet Maintenance - Mechanics	4,957,656	5,021,865	11%	
Facilities Maintenance - T. Palms	1,175,344	1,339,126	3%	
Facilities Maintenance - Indio	119,480	125,095	0.3%	
Stops & Zones	753,263	764,459	2%	
Maintenance Office	12,086,495	13,346,632	28%	
Total Expenses	46,085,646	47,467,374	100%	

EXECUTIVE OFFICE





EXECUTIVE OFFICE

Division 31

FUNCTIONS & RESPONSIBILITIES

SunLine's Marketing Department implements community outreach programs, organizes events, coordinates internal volunteers, writes and releases publicity material such as press releases, and develops public relations strategies that promote the Agency's mission.

FY24 GOALS & OBJECTIVES

- Restore and increase ridership Build trust that resonates with loyal customers, potential customers, stakeholders and employees.
- Increase advertising revenue Leverage SunLine's broad out-of-home advertising network.
- Expand awareness of clean energy initiatives Position SunLine as a leader in zero-emission technologies and green energy.
- Improve customer satisfaction Welcome our riders back by reinforcing the benefits of riding SunLine's services.

EXPENSE BUDGET SUMMARY - MARKETING (DIV 31)

General Ledger Code	FY21 Actuals	FY21 Actuals FY22 Actuals		FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	161,131	128,574	69,154	134,376	207,331	72,955
5010201610 ADMIN SALARIES-OT	753	1,064	1,630	3,000	3,000	-
502999999 TOTAL FRINGE BENEFITS	104,685	88,763	33,715	94,337	172,565	78,228
5030303240 CONTRACTED SERVICES	114,120	111,145	154,024	234,000	180,000	(54,000)
5030303260 ADVERTISING	70,337	86,524	56,921	91,150	95,010	3,860
5030303270 SUNLINE EVENTS EXPENSE	4,384	20,772	21,338	21,000	21,000	-
5030303273 ANTI-HUMAN TRAFFICKING CAMPAIGN	300	39,377	10,530	-	-	-
5030400000 TEMPORARY HELP SERVICES	12,571	11,986	3,068	10,000	5,000	(5,000)
5039900003 PRINTING EXPENSE	20,025	21,949	19,516	25,000	30,140	5,140
5049900001 OFFICE SUPPLIES	2,774	3,877	6,055	5,000	5,000	-
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	1,930	2,454	1,482	3,000	4,000	1,000
5090200000 TRAVEL MEETINGS/TRAINING	3,465	4,260	3,263	6,000	6,000	-
Total Expenses	496,475	520,745	380,695	626,863	729,046	102,183

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Chief of Public Affairs	1.00	1.00	0.00
1	Marketing & Events Manager	1.00	1.00	0.00
1	Communications Coordinator	1.00	1.00	0.00
1	Marketing Specialist	1.00	1.00	0.00
4	Total FTE's	4.00	4.00	0.00

EXECUTIVE OFFICE - MARKETING

134,376 3,000 94,337 231,713 4,000 195,000 35,000 234,000	3,000 172,565 382,896 3,240 148,680 28,080	72,955 - 78,228 151,183 (760) (46,320)
94,337 231,713 4,000 195,000 35,000	3,240 148,680	151,183 (760)
4,000 195,000 35,000	382,896 3,240 148,680	151,183 (760)
4,000 195,000 35,000	3,240 148,680	(760)
195,000 35,000	148,680	
195,000 35,000	148,680	
35,000	-	(46.320)
	28,080	(-0,020)
234,000		(6,920)
	180,000	(54,000)
1,140	5,000	3,860
79,756	79,756	-
3,944	3,944	-
6,310	6,310	-
91,150	95,010	3,860
21 000	21 000	
		_
,	,	
10,000	5,000	(5,000)
10,000	5,000	(5,000)
	79,756 3,944 6,310 91,150 21,000 21,000	79,756 3,944 3,944 6,310 91,150 95,010 21,000 21,000 10,000 5,000

EXECUTIVE OFFICE - MARKETING

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5039900003 PRINTING EXPENSE			
Rider's Guides	25,000	30,140	5,140
Sub-total	25,000	30,140	5,140
5049900001 OFFICE SUPPLIES			
Office Supplies	5,000	5,000	-
Sub-total	5,000	5,000	-
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
City Chamber Memberships	1,000	1,333	333
Stock Art and Digital Media	300	400	100
Palm Springs CVB	1,200	1,600	400
Rotary	500	667	167
Sub-total	3,000	4,000	1,000
5090200000 TRAVEL MEETINGS/TRAINING			
Costs associated with employee training	6,000	6,000	-
Sub-total	6,000	6,000	-
Total Expenses	626,863	729,046	102,183

EXECUTIVE OFFICE

Division 40

FUNCTIONS & RESPONSIBILITIES

The Executive Office is responsible for the overall administration and operation of the Agency. The Executive Office provides support to the Agency Board of Directors and maintains all records of the Agency's business.

FY24 GOALS & OBJECTIVES

- Strategically support the Agency's recovery efforts for both employees and riders.
- Support the development of the microgrid project to produce renewable Hydrogen, reduce operating costs, generate new sources of revenue though energy sales and to create an emergency clean energy hub for the Coachella Valley.
- Support legislative advocacy efforts to further SunLine's mission and help the Agency be recognized for competitive funding opportunities.
- Continue to develop the West Coast Center of Excellence as a national training center for alternative fuel technologies.

EXPENSE BUDGET SUMMARY - EXECUTIVE OFFICE (DIV 40)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimated Actuals	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	386,456	534,576	613,865	586,107	600,023	13,916
5010201610 ADMIN SALARIES-OT	31	199	1,328	-	1,750	1,750
5010700000 ALLOCATED SALARIES	(2,876)	(4,049)	(4,657)	4,303	(4,825)	(9,128)
502999999 TOTAL FRINGE BENEFITS	247,103	366,927	410,880	432,992	431,499	(1,493)
5030200000 PUBLIC NOTICES	128	153	-	1,500	1,000	(500)
5030200010 CONSULTING-GENERAL	-	-	-	-	100,000	100,000
5030300002 LEGAL SERVICES - LABOR COUNSEL	162,804	445,767	457,074	200,000	300,000	100,000
5030300005 LEGAL SVCS- GENERAL	71,667	108,858	80,659	198,485	100,000	(98,485)
5030300006 LEGAL SVCS- SPECIAL	-	30,000	-	30,000	-	(30,000)
5030300010 ORGANIZATIONAL SERVICES	_	_	-	-	350,000	350,000
5030400000 TEMPORARY HELP SERVICES	13,321	_	-	-	-	-
5049900000 PRINTING ADMINISTRATION	2,167	2,916	7,084	4,000	6,500	2,500
5049900001 OFFICE SUPPLIES-GENERAL	1,496	2,301	2,664	2,200	3,000	800
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	59,827	70,505	70,459	91,810	91,810	-
5090200000 TRAVEL-MEETINGS/TRAINING	7,912	42,356	42,682	28,000	50,000	22,000
5090200001 TRAINING/ WORKSHOP	-	7,500	4,700	18,000	18,000	-
5090200002 BOARD MEETING EXPENSES	2,406	3,748	4,318	5,000	10,000	5,000
5090200003 BOARD MEMBER COMPENSATION	8,200	8,500	6,269	12,000	10,000	(2,000)
5090200004 EMPLOYEE DEVELOPMENT PROGRAM	-	-	35,703	3,000	3,000	-
5099900002 MISCELANEOUS EXPENSE	92	-	184	1,500	18,900	17,400
5099900004 CONSULTING-GENERAL	11,537	428,769	244,536	700,000	-	(700,000)
Total Expenses	972,271	2,049,026	1,977,746	2,318,897	2,090,657	(228,240)

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Authorized FTEs	FY24 Requested FTEs	Variance
1	Chief Executive Officer/General Manager	1.00	1.00	0.00
1	Chief of Staff	1.00	1.00	0.00
1	Clerk of the Board/Special Assistant to CEO/GM	1.00	1.00	0.00
1	Assistant Clerk of the Board	1.00	1.00	0.00
1	Chief of Compliance/Labor Relations (DBELO/EEO)	1.00	1.00	0.00
1	Labor/Compliance Manager	1.00	1.00	0.00
1	Labor and Compliance Specialist	1.00	1.00	0.00
1	ADA Eligibility and Compliance Specialist	1.00	1.00	0.00
8	Total FTEs	8.00	8.00	0.00

EXECUTIVE OFFICE DETAIL

	FY23	FY24	Variance	
General Ledger Code	Approved Budget	Proposed Budget		
5010200500 ADMIN SALARIES	586,107	600,023	13,916	
5010201610 ADMIN SALARIES-OT	-	1,750	1,750	
5010700000 ALLOCATED SALARIES	4,303	(4,825)	(9,128)	
502999999 TOTAL FRINGE BENEFITS	432,992	431,499	(1,493)	
Sub-total	1,023,402	1,028,447	5,045	
5030200000 PUBLIC NOTICES				
Notices relating to DBE, EEO, and ADA information.	1,500	1,000	(500)	
Sub-total	1,500	1,000	(500)	
5030200010 CONSULTING-GENERAL				
		100,000	100,000	
General assessments Sub-total	-	100,000 100,000	100,000 100,000	
		200,000		
5030300002 LEGAL SERVICES - LABOR COUNSEL				
Attorney fees for employee related issues & labor negotiations	200,000	300,000	100,000	
Sub-total	200,000	300,000	100,000	
5030300005 LEGAL SVCS- GENERAL				
Costs associated with general legal counsel	198,485	100,000	(98,485)	
Sub-total	198,485	100,000	(98,485)	
			(00,100)	
5030300006 LEGAL SVCS- SPECIAL				
Specialized legal services	30,000	-	(30,000)	
Sub-total	30,000	-	(30,000)	
5030300010 ORGANIZATIONAL SERVICES				
Operating budget assistance & lump sum to fulfill				
results of compensation study for non-bargaining staff.	-	350,000	350,000	
Sub-total	-	350,000	350,000	
5049900000 PRINTING ADMINISTRATION				
General printing costs	4,000	6,500	2,500	
Sub-total	4,000	6,500	2,500	

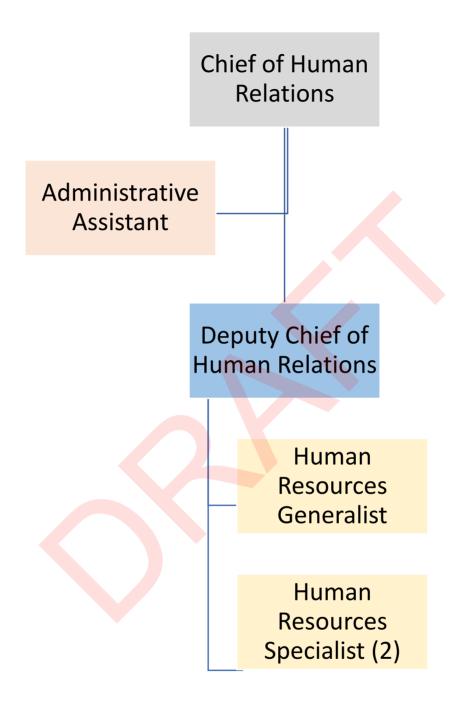
EXECUTIVE OFFICE DETAIL

	FY23	FY24	
General Ledger Code	Approved Budget	Proposed Budget	Variance
5049900001 OFFICE SUPPLIES-GENERAL			
Office supplies	2,200	3,000	800
Sub-total	2,200	3,000	800
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
APTA	40,800	44,593	3,793
Form 700 submittal subscription	1,500	-	(1,500)
SHRM	500	-	(500)
Compliance training subscription	2,000	-	(2,000)
Cal Act	1,219	1,224	5
CAL Hydrogen Bus Council	12,188	12,241	53
Cal Start	3,047	3,060	13
California Transit Association	15,67 0	15,739	69
Carreon Foundation Scholarship	3,047	3,060	13
Clean Cities Coachella	1,219	1,224	5
СТАА	4,353	4,372	19
CSUSB Advancement Board	2,438	2,448	10
ZEBRA	3,830	3,847	17
Sub-Total	91,810	91,810	-
5090200000 TRAVEL-MEETINGS/TRAINING			
Annual APTA CEO Seminar	2,459	4,913	2,454
APTA Board Conference	3,369	6,730	3,361
APTA Committee Meetings	1,551	3,098	1,547
CalAct Autumn Conference	1,424	2,845	1,421
CalStart Conference - Heavy Duty	1,086	2,170	1,084
CTA Annual Conference	1,086	2,170	1,084
CTE Board Meeting	1,086	2,170	1,084
EEO, DBE, ADA Seminars	4,736	9,460	4,724
Fees for general administration expenses related	3,031	6,055	3,024

EXECUTIVE OFFICE DETAIL

	FY23	FY24		
General Ledger Code	Approved Budget	Proposed Budget	Variance	
Training for Clerk of the Board & Compliance staff	6,351	6,758	407	
ZEBS Meetings	1,821	3,633	1,812	
Sub-Total	28,000	50,000	22,000	
5090200001 TRAINING/ WORKSHOP				
Annual APTA Conference	2,737	3,284	547	
APTA Bus & Paratransit Conference	2,130	2,556	426	
APTA Leadership	2,031	2,437	406	
APTA Legislative Conference	2,433	2,920	487	
California Hydrogen Business Council Board	1,217	1,460	243	
CARB Subcommittee for ZEBS	1,217	1,460	243	
CTA Legislative Conference	1,217	1,460	243	
Training for Clerk of the Board & Compliance staff	3,000	-	(3,000)	
West Coast Center of Excellence	2,018	2,422	404	
Sub-Total	18,000	18,000	-	
5090200002 BOARD MEETING EXPENSES				
General board meeting costs	5,000	10,000	5,000	
Sub-total	5,000	10,000	5,000	
5090200003 BOARD MEMBER COMPENSATION				
Compensation based on meetings attended	12,000	10,000	(2,000)	
Sub-total	12,000	10,000	(2,000)	
5090200004 EMPLOYEE DEVELOPMENT PROGRAM				
Employee recognition	3,000	3,000	-	
Sub-total	3,000	3,000	-	
5099900002 MISCELLANEOUS EXPENSE				
Employee recognition	1,500	18,900	17,400	
Sub-total	1,500	18,900	17,400	
5099900004 CONSULTING-GENERAL				
General assessments	650,000	_	(650,000)	
Leadership Consulting	50,000	_	(50,000)	
Sub-total	700,000	-	(700,000)	
Total Expenses	2,318,897	2,090,657	(228,240)	

HUMAN RESOURCES OFFICE



Human Resources Office

Division 32

FUNCTIONS & RESPONSIBILITIES

The Human Resources department handles a range of different functions within the organization. The department is responsible for hiring, recruiting, employee benefits and employee relations. The department works diligently behind the scenes to ensure the organization runs efficiently.

FY24 GOALS & OBJECTIVES

- Reduce hiring, onboarding, and sunk costs through programs designed to develop and improve employee job-related knowledge.
- Increase recruitment and hiring to meet Agency needs.
- Improve and expand employee understanding of the benefit programs.

EXPENSE BUDGET SUMMARY - HUMAN RESOURCES (DIV 32)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	226,950	259,420	320,680	284,093	314,352	30,259
5010201610 ADMIN SALARIES-OT	1,060	1,294	1,618	3,000	3,000	-
5010700000 ALLOCATED SALARIES	(1,696)	(1,975)	(2,442)	(2,238)	(2,654)	(416)
502999999 TOTAL FRINGE BENEFITS	142,932	157,356	213,664	190,719	231,043	40,324
5030200010 CONSULTING	-	-	-	-	50,000	50,000
5030300001 BENEFIT MANAGEMENT EXPENSE	15,515	20,450	26,747	25,396	25,396	-
5030300003 MEDICAL-EXAMS AND TESTING	23,605	29,321	20,968	35,000	35,000	-
5030400000 TEMPORARY HELP SERVICES	6,318	55,589	-	5,000	5,000	-
5039900003 PRINTING EXPENSE	-	1,412	618	3,868	3,868	-
5049900000 HR TRAINING	348	726	953	1,500	1,500	-
5049900001 OFFICE SUPPLIES	1,891	1,694	2,890	3,000	4,000	1,000
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	5,400	5,438	8,828	7,857	8,185	328
5090200000 TRAVEL MEETINGS/TRAINING	1,245	1,625	-	5,280	5,280	-
5090201000 EMPLOYEE EVENT EXPENSE	167	2,785	5,819	7,000	8,000	1,000
5090201001 EMPLOYEE WELLNESS PLAN EXPENSE	1,546	1,173	886	1,500	1,500	-
5090800000 RECRUITING EMPLOYEES	23,232	30,904	39,994	31,981	82,365	50,384
5090800100 EMPLOYEE RECOGNITION	11,679	4,739	217	5,000	10,600	5,600
5090800125 TUITION REIMBURSEMENT	2,240	3,900	5,908	7,000	7,000	-
5099900004 CONSULTING-HR	3,090	-	-	-	-	-
Total Expenses	465,523	575,849	647,350	614,956	793,435	178,479

Division 32

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Chief of Human Relations	1.00	1.00	0.00
1	Administrative Assistant	1.00	1.00	0.00
2	Human Resource Specialist	2.00	2.00	0.00
1	Human Resource Generalist	1.00	1.00	0.00
1	Deputy Chief of Human Relations	1.00	1.00	0.00
0	Human Resource Manager	0.00	0.00	0.00
6	Total FTE's	6.00	6.00	0.00



HUMAN RESOURCES OFFICE - HUMAN RESOURCES DETAIL

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
Seneral Beager Code	Budget	Budget	Tananec
5010200500 ADMIN SALARIES	284,093	314,352	30,259
510201610 ADMIN SALARIES-OT	3,000	3,000	-
5010700000 ALLOCATED SALARIES	(2,238)	(2,654)	(416)
502999999 TOTAL FRINGE BENEFITS	190,719	231,043	40,324
Sub-tot	·	545,741	70,167
5030200010 CONSULTING			
Transit planning consulting services	-	50,000	50,000
Sub-tot	al -	50,000	50,000
5030300001 BENEFIT MANAGEMENT EXPENSE			
ACA Filing	4,000	4,000	-
CALPERS Admin Fees	13,806	13,806	-
Sterling	1,950	1,950	-
OPTUM	5,640	5,640	-
Sub-tot	al 25,396	25,396	
5030300003 MEDICAL-EXAMS AND TESTING	22.222		
Physician services	20,000	20,000	-
VTT and licenses	15,000	15,000	-
Sub-tot	al 35,000	35,000	-
5030400000 TEMPORARY HELP SERVICES			
Temporary assistance with projects and program as they arise	5,000	5,000	-
Sub-tot	al 5,000	5,000	-
5039900003 PRINTING EXPENSE			
Federal & State Regulation Posters	563	563	
Employee Handbooks	1,325	1,325	_
Promotional materials	1,980	1,980	
Sub-tot		3,868	_
5049900000 HR TRAINING			
Employee orientation related expenses	1,500	1,500	-
Sub-tot	al 1,500	1,500	<u>-</u>
5049900001 OFFICE SUPPLIES			
Office supplies to organize EE Files	3,000	4,000	1,000
Sub-tot	al 3,000	4,000	1,000

HUMAN RESOURCES OFFICE - HUMAN RESOURCES DETAIL

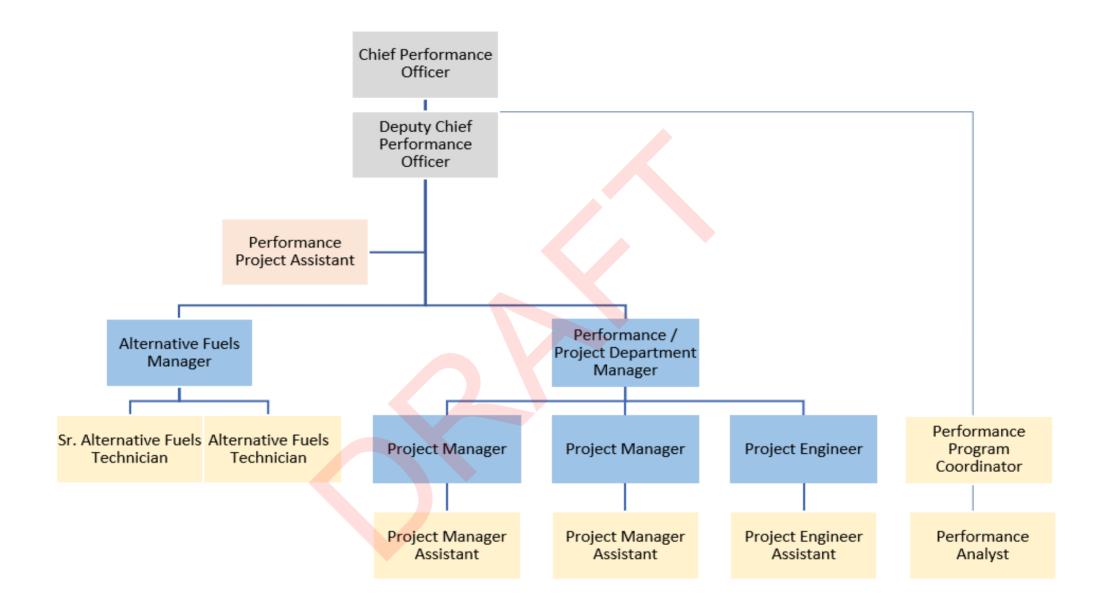
General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
	20.0.800		
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
DCEAC Membership	40	42	2
Cal Chamber HR California	1,598	1,665	67
Review Snap	5,562	5,794	232
SHRM	657	684	27
Sub-total	7,857	8,185	328
5090200000 TRAVEL MEETINGS/TRAINING			
Costs associated with employee training	5,280	5,280	-
Sub-total	5,280	5,280	-
5090201000 EMPLOYEE EVENT EXPENSE			
Year End Breakfast	1,800	2,057	
Employee spring event	-	-	-
Health and Benefits fair	1,000	1,143	143
Holiday party	4,200	4,800	600
Sub-total	7,000	8,000	1,000
5090201001 EMPLOYEE WELLNESS PLAN EXPENSE			
Promotional materials related to SunLine's health	1,500	1,500	-
programs Sub-total	1 500	1 500	
Sub-total	1,500	1,500	-
5090800000 RECRUITING EMPLOYEES			
Background checks	6,000	15,453	9,453
Executive Officer recruiting	5,000	12,877	7,877
NEOGOV	20,981	54,035	33,054
Sub-total	31,981	82,365	50,384

HUMAN RESOURCES OFFICE - HUMAN RESOURCES DETAIL

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5090800100 EMPLOYEE RECOGNITION			
Employee of the Month	700	1,484	
Candygrams	1,800	3,816	
Years of service awards for employees	2,000	4,240	2,240
Employee Referral Program	500	1,060	560
Sub-total	5,000	10,600	5,600
5090800125 TUITION REIMBURSEMENT			
Bachelor degrees	2,000	2,000	-
Graduate level courses	5,000	5,000	-
Sub-total	7,000	7,000	-
Total Expenses	614,956	793,435	178,479

PERFORMANCE MANAGEMENT OFFICE





Division 10

FUNCTIONS & RESPONSIBILITIES

SunFuels is responsible for the operation and maintenance of SunLine Transit Agency's CNG and hydrogen fuel infrastructure.

FY24 GOALS & OBJECTIVES

- Operate a highly efficient 24/7 fueling infrastructure and aim toward 100% uptime for the stations to accommodate the Agency's fleet growth in both CNG and hydrogen vehicles.
- Maintain safe, reliable and courteous service to our internal and external customers to promote higher sales.
- Preserve the course to secure more renewable energy paths to offset demands and take full advantage of all environmental/tax credits.
- Focus on equipment upgrade for fueling station at Division II.
- Invest in new zero-emission infrastructure improvement projects to produce low cost hydrogen fuel.

EXPENSE BUDGET SUMMARY - SUNFUELS (DIV 10)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	113,019	118,940	82,283	230,993	172,751	(58,242)
5010201610 ADMIN SALARIES-OT	1,445	1,684	1,658	-	-	-
5010700000 ALLOCATED SALARIES	17,403	18,779	19,816	26,376	23,200	(3,176)
502999999 TOTAL FRINGE BENEFITS	90,438	114,337	79,239	174,008	155,254	(18,754)
5030500010 CONTRACT SVC-GENERAL	18,429	29,086	33,933	32,000	35,000	3,000
5030500011 CONTRACT SVC-H2	3,375	3,231	1,183	7,500	22,500	15,000
5030500012 UNIFORMS	1,541	1,541	1,357	2,000	3,000	1,000
5030600900 ANSWERING SERVICES	359	359	364	420	420	-
5039900005 SHIPPING/FREIGHT	15	770	190	1,000	1,000	-
5039900007 INVENTORY-SALES TAX	178	2,675	3,720	2,000	3,000	1,000
5039900008 INVENTORY-FREIGHT CHARGES	54	828	2,305	1,000	4,500	3,500
5049900001 OFFICE SUPPLIES	164	132	117	300	500	200
5049900010 MAT/SUPPLIESCNG TPALMS	1,005	685	1,859	3,000	5,040	2,040
5049900011 MAT/SUPPLIESHYDROGEN	115	596	79	1,500	3,000	1,500
5049900012 MAT/SUPPLIESCNG INDIO	1,276	682	209	1,500	2,500	1,000
5049900300 REPAIR PARTS-HYDROGEN	2,736	5,360	8,577	20,000	12,000	(8,000)
5049900400 REPAIR PARTS-CNG - TPALMS	8,517	19,364	35,561	16,000	30,000	14,000
5049900450 REPAIR PARTS-CNG - INDIO	10,011	10,751	11,106	10,000	20,000	10,000
5050200001 ELECTRICITY-CNG THOUSAND PALMS	99,184	125,827	134,299	150,000	140,000	(10,000)
5050200002 ELECTRICITY-CNG INDIO	30,771	45,922	33,570	45,000	40,000	(5,000)
5050200003 ELECTRICITY-HYDROGEN	1,023,169	1,056,541	1,354,433	1,150,000	1,350,000	200,000
5050200004 UTILITIES WATER/SEWER	5,251	6,068	8,691	6,500	12,000	5,500
5050200020 NATURAL GAS - THOUSAND PALMS	1,048,314	1,653,368	3,318,827	2,100,000	2,100,000	-
5050200021 NATURAL GAS - INDIO	67,822	185,208	244,502	175,000	495,000	320,000
5050200022 NATURAL GAS - HYDROGEN	180	183	178	50,000	15,000	(35,000)
5070500000 FUEL TAXES	73,403	75,293	114,262	56,598	100,000	43,402
5090200000 TRAVEL MEETINGS/TRAINING	-	-	-	3,000	5,000	2,000
5090801000 BANK ADJUSTMENTS/FEES	14,355	16,577	23,111	14,000	25,000	11,000
5099900004 PERMITS & LICENSES	327	651	651	600	1,200	600
5099909000 ALLOCATED INDIRECT EXPENSES	19,445	24,355	30,180	28,838	35,000	6,162
5100200000 SELF CONSUMED FUEL	(2,333,650)	(2,937,570)	(4,553,953)	(2,967,162)	(3,992,195)	(1,025,033)
Total Expenses	318,653	582,224	992,309	1,341,971	819,670	(522,301)

Division 10

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Alternative Fuels Program Manager	1.00	1.00	0.00
0	Engineer	1.00	0.00	(1.00)
1	Sr. Alternative Fuels Technician	0.00	1.00	1.00
1	Alternative Fuels Technician	2.00	1.00	(1.00)
3	Total FTEs	4.00	3.00	(1.00)

Notes

• One (1) position reduced and utilized in the Performance Department.



	FY23	FY24		
General Ledger Code	Approved	Proposed	Variance	
	Budget	Budget		
5010200500 ADMIN SALARIES	230,993	172,751	(58,242)	
5010700000 ALLOCATED SALARIES	26,376	23,200	(3,176)	
502999999 TOTAL FRINGE BENEFITS	174,008	155,254	(18,754)	
Sub-total	431,377	351,205	(80,172)	
5030500010 CONTRACT SVC-GENERAL				
Haz mat disposal	2,560	2,800	240	
POS monitor & equipment repairs	21,760	23,800	2,040	
PRD safety valve repairs and certs	7,680	8,400	720	
Sub-total	32,000	35,000	3,000	
5030500011 CONTRACT SVC-H2				
Reformer maintenance & monitoring	7,500	22,500	15,000	
Sub-total	7,500	22,500	15,000	
5030500012 UNIFORMS				
Uniform services	2,000	3,000	1,000	
Sub-total	2,000	3,000	1,000	
5030600900 ANSWERING SERVICES		+		
Customer 24 hr service /emergency	420	420	-	
Sub-total	420	420	-	
5039900005 SHIPPING/FREIGHT				
Costs associated with shipping parts out for repairs	1,000	1,000	-	
Sub-total	1,000	1,000	-	
5039900007 INVENTORY-SALES TAX				
Sales tax for inventory items	2,000	3,000	1,000	
. Sub-total	2,000	3,000	1,000	
5039900008 INVENTORY-FREIGHT CHARGES				
Freight costs for inventory items	1,000	4,500	3,500	
Sub-total	1,000	4,500	3,500	
5049900001 OFFICE SUPPLIES		+		
Office supplies	300	500	200	
Sub-total Sub-total	300	500	200	

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5049900010 MAT/SUPPLIESCNG TPALMS			
Compressor supplies	600	1,008	408
Electrical hardware	600	1,008	408
Hardware	600	1,008	408
Industrial supplies	120	202	82
Oil for compressor	720	1,210	490
Pipes, tubing & fittings	360	605	245
Sub-to	otal 3,000	5,040	2,040
5049900011 MAT/SUPPLIESHYDROGEN			
Hardware	500	1,000	500
Hoses & nozzles	700	1,400	700
Stainless steel fittings	300	600	300
Sub-to	otal 1,500	3,000	1,500
5049900012 MAT/SUPPLIESCNG INDIO			
Compressor oil	675	1,125	450
Hardware	413	688	275
Stainless steel fittings & valves	413	688	275
Sub-to	otal 1,500	2,500	1,000
5049900300 REPAIR PARTS-HYDROGEN			
Parts for compressor	20,000	12,000	(8,000)
Sub-to	otal 20,000	12,000	(8,000)
5049900400 REPAIR PARTS-CNG - TPALMS			
Parts for dispenser	4,629	8,680	4,051
Parts for hoses & nozzles	6,837	12,820	5,983
Valve repair parts	4,533	8,500	3,967
Sub-te	·	30,000	14,000
	,	,	•
5049900450 REPAIR PARTS-CNG - INDIO			
Compressor parts	6,515	13,029	6,515
Parts for dispenser	867	1,733	867
Parts for hoses & nozzles	2,619	5,237	2,619
Sub-to	·	20,000	10,000
FORDSONDS FLECTRICITY CNC THOUSAND DALAGE			
5050200001 ELECTRICITY-CNG THOUSAND PALMS Floatricity used to generate CNC	150,000	140 000	(10.000
Electricity used to generate CNG Sub-te	150,000 otal 150,000	140,000 140,000	(10,000)
Sub-to	Jiai 150,000	140,000	(10,000)

	FY23	FY24	
General Ledger Code	Approved Budget	Proposed Budget	Variance
5050200002 ELECTRICITY-CNG INDIO			
Electricity used to generate CNG	45,000	40,000	(5,000)
Sub-total	45,000	40,000	(5,000)
5050200003 ELECTRICITY-HYDROGEN			
Electricity used to generate hydrogen	1,150,000	1,350,000	200,000
Sub-total	1,150,000	1,350,000	200,000
	2,200,000		
5050200004 UTILITIES WATER/SEWER	6,500	12,000	5,500
Sub-total	6,500	12,000	5,500
5050200020 NATURAL GAS - THOUSAND PALMS			
Natural gas used to produce CNG	2,100,000	2,100,000	
Sub-total	2,100,000	2,100,000	_
		, ,	
5050200021 NATURAL GAS - INDIO			
Natural gas used to produce CNG	175,000	495,000	320,000
Sub-total	175,000	495,000	320,000
5050200022 NATURAL GAS - HYDROGEN			
Natural gas used to generate hydrogen	50,000	15,000	(35,000)
Sub-total	50,000	15,000	(35,000)
	55,555		(00)000)
5070500000 FUEL TAXES			
Taxes paid on the sale of CNG to the public	56,598	100,000	43,402
Sub-total	56,598	100,000	43,402
5090200000 TRAVEL MEETINGS/TRAINING			
Ariel Compressor	1,500	2,500	1,000
APTA, ACT, CalCTA	1,500	2,500	1,000
Sub-total	3,000	5,000	2,000
5090801000 BANK ADJUSTMENTS/FEES			
Merchant trans <mark>action fe</mark> es	14,000	25,000	11,000
Sub-total	14,000	25,000	11,000
5099900004 PERMITS & LICENSES			
Fees paid to the county	600	1,200	600
Sub-total	600	1,200	600
5099909000 ALLOCATED INDIRECT EXPENSES			
Allocated indirect expenses to account for overhead costs associated with CNG production.	28,838	35,000	6,162
Sub-total	28,838	35,000	6,162
	-,	,	-,
5100200000 SELF CONSUMED FUEL			
Allocated costs to account for CNG fuel expenses	(2,967,162)	(3,992,195)	(1,025,033)
Sub-total	(2,967,162)	(3,992,195)	(1,025,033)
Total Expenses	1,341,971	819,670	(522,301)

PERFORMANCE MANAGEMENT OFFICE

Division 44

FUNCTIONS & RESPONSIBILITIES

The Performance Management Office is responsible for improving the overall efficiency of the systems and processes that support SunLine's daily operations including significant capital projects.

FY24 GOALS & OBJECTIVES

- Continue supporting the key capital projects and assist in obtaining grant opportunities.
- Continue to deliver innovative capital projects while managing quality, schedules and cost controls.
- Invest in a dedicated team structured to focus on the zero-emissions technology vehicles and infrastructure.
- Improve the utilization of metrics throughout the Agency with the focus on creating an online metrics dashboard.
- Enrich staff development through education and delegation of responsibilities.

EXPENSE BUDGET SUMMARY - PERFORMANCE OFFICE (DIV 44)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	454,689	502,528	522,276	456,020	557,463	101,443
5010201610 ADMIN SALARIES-OT	-	-	281	-	500	500
5010700000 ALLOCATED SALARIES	(3,394)	(3,807)	(3,959)	(4,344)	(4,250)	94
5010700001 GRANT ALLOCATION	-	-	-	-	-	-
502999999 TOTAL FRINGE BENEFITS	310,900	348,485	291,297	359,104	392,918	33,814
5030200010 CONSULTING	-	-	-	-	100,000	100,000
5030400000 TEMPORARY HELP	-	-	-	-	-	-
5039900012 VAN POOL EXPENSES	197,976	242,301	_	-	-	-
5039900013 CENTER OF EXCELLENCE	-	-	1,347	200,000	200,000	-
5039900015 CLEAN CITIES COALITION	-	384	2,115	32,500	50,000	17,500
5039900016 CENTER OF EXCELLENCE - CEC	-	-	7,904	250,000	200,000	(50,000)
5049900000 PRINTING ADMINISTRATION	83	454	447	750	750	-
5049900001 OFFICE SUPPLIES-GENERAL	615	1,173	409	700	900	200
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	2,016	1,587	2,419	3,000	4,000	1,000
5090200000 TRAVEL-MEETINGS/TRAINING	666	9,436	5,391	15,000	15,000	-
5090200001 TRAINING/ WORKSHOP	1,257	999	-	7,200	7,200	-
5090200004 EMPLOYEE DEVELOPMENT PROGRAM	7,976	13,623	14,944	30,000	20,000	(10,000)
5090201000 EMPLOYEE EXPENSES	-	482	-	700	700	_
5099900004 CONSULTING-GENERAL	276,476	374,055	283,664	399,994	-	(399,994)
Total Expenses	1,249,260	1,491,700	1,128,537	1,750,624	1,545,181	(205,443)

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Authorized FTEs	FY24 Requested FTEs	Variance
1	Chief Performance Officer	1.00	1.00	0.00
1	Deputy Chief Performance Officer	1.00	1.00	0.00
1	Project Engineer	1.00	1.00	0.00
1	Performance Projects Assistant	1.00	1.00	0.00
1	Project Manager	1.00	2.00	1.00
2	Performance/Project Department Manager	0.00	1.00	1.00
1	Project Manager Assistant	4.00	2.00	(2.00)
2	Performance Analyst	0.00	1.00	1.00
1	Project Engineer Assistant	1.00	1.00	0.00
1	Performance Program Coordinator	1.00	1.00	0.00
12	Total FTEs	11.00	12.00	1.00

Notes

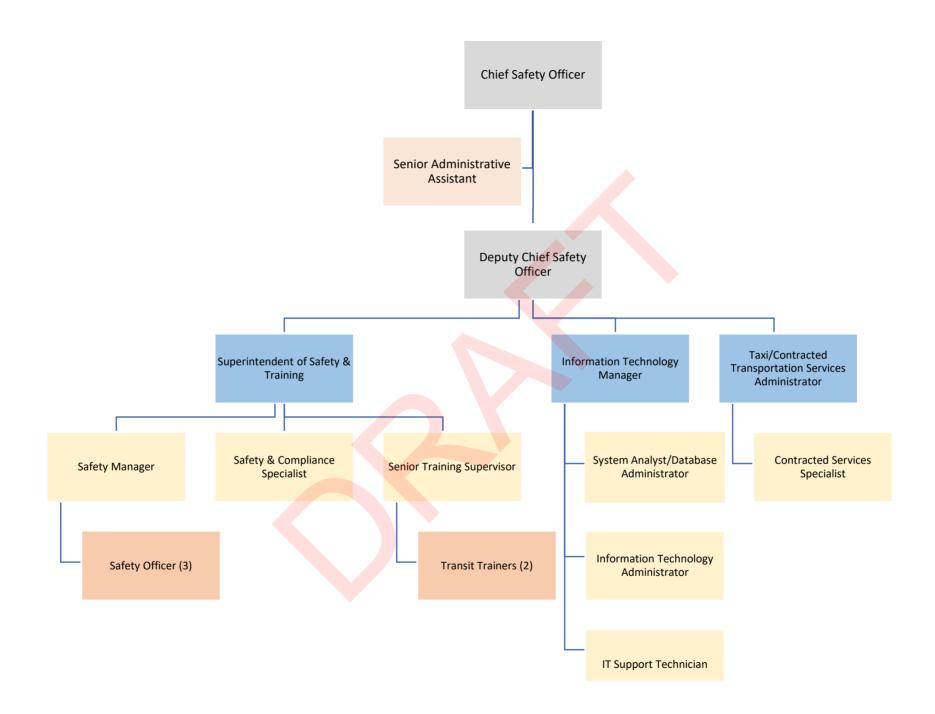
One (1) new position FTE added from a transfer from SunFuel Department.

PERFORMANCE MANAGEMENT OFFICE DETAIL

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	456,020	557,463	101,443
5010201610 ADMIN SALARIES-OT	-	500	500
5010700000 ALLOCATED SALARIES	(4,344)	(4,250)	94
5010700001 GRANT ALLOCATION	-	-	-
502999999 TOTAL FRINGE BENEFITS	359,104	392,918	33,814
Sub-total	810,780	946,631	135,851
5030200010 CONSULTING			
Transit planning consulting services		100,000	100,000
Sub-total	-	100,000	100,000
FORCEOUS CENTER OF EVERY ENCE			
5039900013 CENTER OF EXCELLENCE			
Training expenses related to the Center of Excellence	200,000	200,000	-
Sub-total	200,000	200,000	-
5039900015 CLEAN CITIES COALITION			
Expenses related to supporting the Clean Cities Coalition			
and fulfilling SunLine's responsibility as the Clean Cities	32,500	50,000	17,500
Coordinator			
Sub-total	32,500	50,000	17,500
FORCE OF STATES OF STATES OF STATES			
5039900016 CENTER OF EXCELLENCE - CEC			
Training expenses related to the Center of Excellence	250,000	200,000	(50,000)
Sub-total	250,000	200,000	(50,000)
5049900000 PRINTING ADMINISTRATION			
Printing of performance and project materials	750	750	-
Sub-total	750	750	-
5049900001 OFFICE SUPPLIES-GENERAL			
Office supplies	700	900	200
Sub-total	700 700	900	200
345 total	700	300	200
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
Online file hosting services (Dropbox), Construction	_		
Management Association of America membership	3,000	4,000	1,000
Sub-total	3,000	4,000	1,000

PERFORMANCE MANAGEMENT OFFICE DETAIL

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5090200000 TRAVEL-MEETINGS/TRAINING			
Cal Act seminar	4,500	4,500	-
CTA seminars	4,500	4,500	-
FTA sponsored technology events	3,750	3,750	-
Public Project Training	2,250	2,250	-
Sub-total	15,000	15,000	-
5090200001 TRAINING/ WORKSHOP			
Workshop/seminars for Performance staff development	7,200	7,200	-
Sub-total	7,200	7,200	-
5090200004 EMPLOYEE DEVELOPMENT PROGRAM			
SunLine University (Agency wide staff development courses)	30,000	20,000	(10,000)
Sub-total	30,000	20,000	(10,000)
FOOO204000 FMADLOVEE EVDENCES			
5090201000 EMPLOYEE EXPENSES Mileage reimbursement and miss, expenses	700	700	
Mileage reimbursement and misc. expenses Sub-total	700	700	
Sub-total	700	700	
5099900004 CONSULTING-GENERAL			
Department consultants to aid with project	399,994	_	(399,994)
management Sub-total	399,994	_	(399,994)
Sub total	333,334		(000,004)
Total Expenses	1,750,624	1,545,181	(205,443)



Division 15

FUNCTIONS & RESPONSIBILITIES

The Safety department is responsible for designing, delivering and administering programs and services designed to meet the Agency's legal requirements for safety conscious operators and staff. The Safety department is also responsible for providing a safe work environment that is free of safety environmental hazards. It is the responsibility of the Safety department to implement the Agency's Safety and Security programs, Operator safety training programs, and evaluating Operator safety performance. In addition, the Safety department is responsible for updating the Public Transportation Safety Program to be in compliance with the new Bipartisan Infrastructure Law requirements.

FY24 GOALS & OBJECTIVES

- Utilize operating, technical, and management principals with a goal of reducing the threats and vulnerabilities of a transit system to the lowest practical level.
- Conduct an infrastructure survey for the Operations Building by the U.S. Department of Homeland Security.
- To provide the highest level of safety that is practical and keep risks as low as reasonably practical.
- Identify and mitigate new hazards that are introduced with the use of new technology.
- Create an effective and efficient standardized training program that is in compliance with the entry-level driver training (ELDT).

EXPENSE BUDGET SUMMARY - Safety and Security (DIV 15)

				FY23	FY24	
General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	Approved	Proposed	Variance
				Budget	Budget	
5010200500 ADMIN SALARIES	519,663	515,324	647,094	694,987	711,120	16,133
5010201610 ADMIN SALARIES-OT	848	920	3,749	6,000	6,000	-
5010700000 ALLOCATED SALARIES	-	40,324	-	-	(49,965)	(49,965)
502999999 TOTAL FRINGE BENEFITS	370,276	396,228	478,182	543,626	568,027	24,401
5030300001 ID BADGE SUPPLIES	-	1,832	4,983	3,000	6,000	3,000
5030300003 MEDICAL-EXAMS AND TESTING	154,119	28,007	31,995	32,000	32,000	-
5030300010 CONTRACTED SERVICES	-	-	-	-	10,000	10,000
5030300013 UNIFORMS	2,651	3,134	42	3,160	3,160	-
5030300050 EMPLOYEE INCENTIVE SERVICES	3,182	2,208	1,975	15,000	15,000	-
5030700000 SECURITY SERVICES	130,536	145,753	230,310	200,000	295,000	95,000
5030700005 CAMERA MAINTENANCE AGREEMENT	4,670	8,598	-	15,000	22,000	7,000
5039900012 VANPOOL EXPENSES	-	-	225,220	251,000	55,000	(196,000)
5039900014 SUNRIDE RIDE SHARE EXPENSES	190,047	379,366	649,855	774,000	850,000	76,000
5049900001 OFFICE SUPPLIES	1,600	2,178	3,144	3,000	3,000	-
5049900009 MATERIALS & SUPPLIES	11,567	15,308	13,464	20,000	20,000	-
5049900010 TRAINING SUPPLIES	-	-	231	10,000	10,000	-
5049901000 EMERGENCY PREPARDNESS SUPPLIES	107,274	79,183	23,779	100,000	50,000	(50,000)
5060300100 REPAIR CLAIMS	74,253	98,599	199,028	200,000	85,000	(115,000)
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	395	794	593	2,000	5,300	3,300
5090200000 TRAVEL MEETINGS/TRAINING	9,153	8,988	10,750	15,000	20,000	5,000
5090201000 EMPLOYEE EXPENSES	-	-	249	100	100	-
5090800000 RECRUITING EMPLOYEES	2,768	5,753	3,975	7,000	10,000	3,000
5099900002 MISCELLANEOUS EXPENSE	-	-	63	500	500	-
5099900004 CONSULTING-GENERAL	14,634	-	115	5,000	-	(5,000)
Total Expenses	1,597,636	1,732,495	2,528,794	2,900,373	2,727,242	(173,131)

Division 15

PERSONNEL SUMMARY

FY24		FY23	FY24	
Physical	Classification	Base FTE's	Proposed	Variance
Count		Dase IIL's	Base FTE's	
1	Chief Safety Officer	1.00	1.00	0.00
1	Deputy Chief Safety Officer	1.00	1.00	0.00
3	Safety Officer	3.00	3.00	0.00
1	Senior Administrative Assistant	1.00	1.00	0.00
1	Taxi/Contracted Transportation Services	1.00	1.00	0.00
1	Administrator	1.00	1.00	0.00
1	Contracted Services Specialist	0.75	0.75	0.00
1	Safety Manager	1.00	1.00	0.00
1	Senior Training Supervisor	1.00	1.00	0.00
1	Safety and Compliance Specialist	1.00	1.00	0.00
2	Transit Trainer	2.00	2.00	0.00
1	Superintendent of Safety and Training	1.00	1.00	0.00
14	Total FTEs	13.75	13.75	0.00



	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	694,987	711,120	16,133
5010201610 ADMIN SALARIES-OT	6,000	6,000	-
5010700000 ALLOCATED SALARIES	-	(49,965)	(49,965)
502999999 TOTAL FRINGE BENEFITS	543,626	568,027	24,401
Sub-tota	1,244,613	1,235,182	(9,431)
5030300001 ID BADGE SUPPLIES			
Access Cards	3,000	6,000	3,000
Sub-tota	3,000	6,000	3,000
5030300003 MEDICAL-EXAMS AND TESTING			
	32,000	32,000	
Drug and Alcohol Program Sub-tota		32,000	-
Sub-tota	32,000	32,000	-
5030300010 CONTRACTED SERVICES			
Safety consulting services	-	10,000	10,000
Sub-tota	-	10,000	10,000
5030300013 UNIFORMS			
Uniform rental	3,160	3,160	_
Sub-tota		3,160	-
5030300050 EMPLOYEE INCENTIVE SERVICES			
Health and safety incentive program items	7,500	7,500	-
Safety Incentive program	7,500	7,500	-
Sub-tota	15,000	15,000	-
5030700000 SECURITY SERVICES			
Remote security system monitoring	30,000	44,250	14,250
Guard services at Divisions 1 & 2	170,000	250,750	80,750
Sub-tota	· · · · · · · · · · · · · · · · · · ·	295,000	95,000
FOROTOGOGE CARAFDA RABINTENIARIOS ACRESAGATAS			
Camera maintenance	15,000	22,000	7,000
Sub-tota	· ·	22,000 22,000	7,000 7,000
	,	,	
5039900012 VANPOOL EXPENSES	254 202	55.000	(406,000)
Vanpool expenses	251,000	55,000	(196,000)
Sub-tota	l 251,000	55,000	(196,000)

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5039900014 SUNRIDE RIDE SHARE EXPENSES			
Microtransit expenses	774,000	850,000	76,000
Sub-tot	al 774,000	850,000	76,000
5049900001 OFFICE SUPPLIES			
Office supplies	3,000	3,000	-
Sub-tot		3,000	-
5049900009 MATERIALS & SUPPLIES			_
First aid kit supplies	3,000	3,000	
National Safety Week recognition	1,000	1,000	-
Reflective safety vest replacements	4,000	4,000	-
Training Supplies	2,000	2,000	-
Driver Training Material	5,000	5,000	-
PPE Supplies	5,000	5,000	-
Sub-tot		20,000	-
5049900010 TRAINING SUPPLIES			
DMV/FMCSA/FTA Training Materials	10,000	10,000	-
Sub-tot	al 10,000	10,000	-
5049901000 EMERGENCY PREPARDNESS SUPPLIES			
Emergency equipment	100,000	50,000	(50,000)
Sub-tot	·	50,000	(50,000)
			-
5060300100 REPAIR CLAIMS	222.222	27.222	-
Repair claims	200,000	85,000	(115,000)
Sub-tot	al 200,000	85,000	(115,000)
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
911 Mass Contact System	1,000	2,650	1,650
National Safety Council	1,000	2,650	1,650
Sub-tot	al 2,000	5,300	3,300
5090200000 TRAVEL MEETINGS/TRAINING			
TSI Training	7,500	10,000	2,500
Smith System Training	7,500	10,000	2,500
Sub-tot		20,000	5,000

General Ledger Code		FY23 Approved	FY24 Proposed	Variance
		Budget	Budget	
5090201000 EMPLOYEE EXPENSES				
Mileage Reimbursments		100	100	-
	Sub-total	100	100	-
5090800000 RECRUITING EMPLOYEES				
Background check for all new hires		7,000	10,000	3,000
	Sub-total	7,000	10,000	3,000
5099900002 MISCELLANEOUS EXPENSE				
Replacement of Agency keys		500	500	-
	Sub-total	500	500	-
5099900004 CONSULTING-GENERAL				
Consulting services		5,000	-	(5,000)
	Sub-total	5,000	-	(5,000)
Tot	al Expenses	2,900,373	2,727,242	(173,131)

SAFETY AND SECURITY OFFICE - INFORMATION TECHNOLOGY

Division 42

FUNCTIONS & RESPONSIBILITIES

The Information Technology (IT) department is responsible for the management of the network, computer systems and electronic data. IT provides support for users and applications, communication systems and facilitates user training for various systems. Additionally, IT interfaces with vendors for application improvements and issue resolution. IT is also responsible for data integrity management and planning for the future needs of the Agency.

FY24 GOALS & OBJECTIVES

- Provide support to departments to meet Agency goals.
- Create and implement an enhanced cyber security program and processes.
- Implement a business continuity process by refining the Disaster Recovery Plan and scheduling and tracking offline system backups.
- Implement network operations center to alert when there are system outages.
- Develop a strategy to migrate applications to the cloud.

EXPENSE BUDGET SUMMARY - INFORMATION TECHNOLOGY (DIV 42)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	59,257	123,587	110,785	195,587	244,611	49,024
5010201610 ADMIN SALARIES-OT	1,180	161	340	2,000	2,000	-
5010700000 ALLOCATED SALARIES	(562)	(938)	(842)	(1,709)	(2,200)	(491)
502999999 TOTAL FRINGE BENEFITS	40,637	78,030	79,438	117,838	182,422	64,584
5030200006 COMMUNICATIONS	221,574	245,264	248,055	277,879	230,400	(47,479)
5030300009 CONTRACTED SERVICES	38,441	16,410	23,616	50,000	100,000	50,000
5030300011 COMPUTER/NETWORK SOFTWARE AGMT	522,461	666,149	715,393	750,000	861,455	111,455
5030400000 TEMPORARY HELP SERVICES	66,771	-	-	10,000	25,000	15,000
5030500000 OFFICE EQUIPMENT MAINTENANCE	2 <mark>5,3</mark> 48	30,576	38,335	44,659	25,083	(19,576)
5049900001 OFFICE SUPPLIES	4,977	5,515	6,315	10,000	7,800	(2,200)
5049900010 COMPUTER SUPPLIES	17,337	5,471	24,000	19,848	25,000	5,152
5090200000 TRAVEL MEETINGS/TRAINING	545	692	43	5,000	10,000	5,000
5090200005 HAUL PASS PROGRAM EXPENSES	-	-	-	-	-	-
Total Expenses	997,964	1,170,918	1,245,479	1,481,102	1,711,571	230,469

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Information Technology Manager	1.00	1.00	0.00
1	IT Support Technician	1.00	1.00	0.00
1	Information Technology Administrator	1.00	1.00	0.00
1	System Analyst/ Database Administrator	1.00	1.00	0.00
4	Total FTEs	4.00	4.00	0.00

SAFETY AND SECURITY OFFICE - INFORMATION TECHNOLOGY

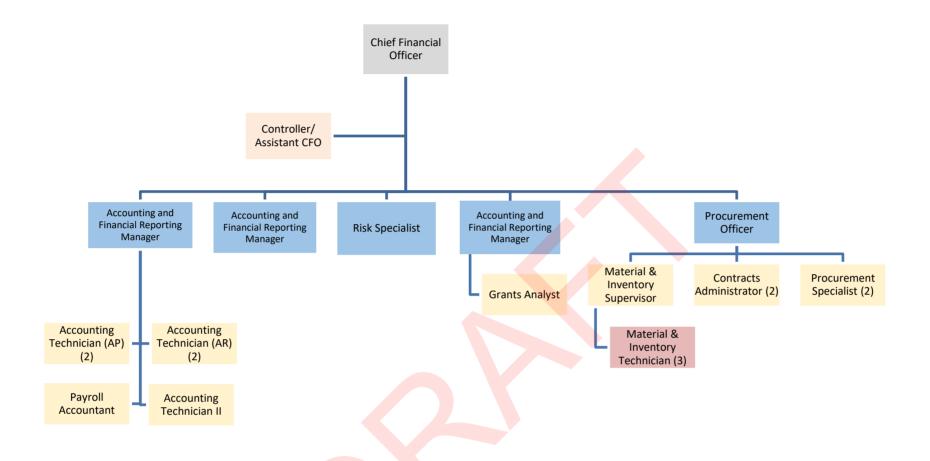
	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	195,587	244,611	49,024
510201610 ADMIN SALARIES-OT	2,000	2,000	-
5010700000 ALLOCATED SALARIES	(1,709)	(2,200)	(491)
502999999 TOTAL FRINGE BENEFITS	117,838	182,422	64,584
Sub Total	313,716	426,833	113,117
5030200006 COMMUNICATIONS			
Cellular services	147,879	122,612	(25,267)
Internet & cable	66,000	54,723	(11,277)
Phone services	64,000	53,065	(10,935)
Sub-total	277,879	230,400	(47,479)
5030300009 CONTRACTED SERVICES	50,000	100.000	50.000
Third-party IT support services	50,000	100,000	50,000
Sub-total	50,000	100,000	50,000
5030300011 COMPUTER/NETWORK SOFTWARE AGMT			
Adobe Acrobat	3,000	3,446	446
AVAIL	150,000	172,291	22,291
Barracuda Email Filter	3,600	4,135	535
Barracuda Web Filter	2,644	3,036	393
Cisco Device Support	13,200	15,162	1,962
Cloud Backup	24,000	27,567	3,567
CradlePoint Router Support Buses	31,800	36,526	4,726
Cummins	3,840	4,411	571
DocuSign	1,080	1,240	160
Fleet-Net	6,416	7,370	954
HP 3PAR Warranty	12,000	13,783	1,783
KnowB4	3,360	3,859	499
Lansweeper	1,920	2,205	285
Microsoft EA	105,600	121,293	15,693
Mitel Licenses	3,600	4,135	535
New software	44,400	50,998	6,598
Remix	33,000	37,904	4,904
ShoreTel system support	15,120	17,367	2,247
Software - Additional	23,400	26,877	3,477
SourceFire	5,520	6,340	820
Syslog Watcher	480	551	71

SAFETY AND SECURITY OFFICE - INFORMATION TECHNOLOGY

General Ledger Code	FY23 Approved	FY24 Proposed	Variance
	Budget	Budget	
Trackit Software	8,400	9,648	1,248
Trapeze	144,000	165,399	21,399
Tyler	66,000	75,808	9,808
Tyler DR	12,000	13,783	1,783
Veeam	19,200	22,053	2,853
Web filtering buses	10,800	12,405	1,605
ZOOM	1,620	1,861	241
Sub-total	750,000	861,455	111,455
5030400000 TEMPORARY HELP SERVICES			
Temporary assistance with projects and programs as they arise	10,000	25,000	15,000
Sub-total	10,000	25,000	15,000
5030500000 OFFICE EQUIPMENT MAINTENANCE			
Service & support for Agency's multi-function printers	44,659	25,083	(19,576)
Sub-total	44,659	25,083	(19,576)
5049900001 OFFICE SUPPLIES			
Copy paper	8,200	6,396	(1,804)
General office supplies	1,800	1,404	(396)
Sub-total	10,000	7,800	(2,200)
5049900010 COMPUTER SUPPLIES			
Computer supplies	19,848	25,000	5,152
Sub-total	19,848	25,000	5,152
5090200000 TRAVEL MEETINGS/TRAINING			
Travel Expenses to conferences (i.e. CTA, APTA &	5,000	10,000	5,000
Trapeze User Group).	3,000	10,000	3,000
Sub-total	5,000	10,000	5,000
Total Expenses	1,481,102	1,711,571	230,469

FINANCE OFFICE





FINANCE OFFICE

Division 41

FUNCTIONS & RESPONSIBILITIES

The Finance department is responsible for the budget, grant administration, accounting, sales, contracts/procurement, materials management and inventory control, cash management, investment portfolio and payroll for the Agency. The Finance department is also responsible for the development of all financial statements, coordination of financial audits and development of documents and specialized reports for SunFuels.

FY24 Goals and Objectives

- Support the Agency's goals and objectives by researching and applying for competitive grants.
- Complete the process of contracting out payroll processing.
- Successfully implement and transition inventory processes to new EAM software.

EXPENSE BUDGET SUMMARY - FINANCE (DIV 41)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	937,635	807,945	713,863	981,388	1,054,280	72,892
5010201610 ADMIN SALARIES-OT	2,308	2,275	7,334	4,365	6,500	2,135
5010700000 ALLOCATED SALARIES	(7,009)	(6,184)	(5,464)	(9,937)	(8,500)	1,437
502999999 TOTAL FRINGE BENEFITS	634,384	559,599	509,507	668,190	765,848	97,658
5030200000 PUBLIC NOTICES	5,313	2,438	2,785	6,000	4,000	(2,000)
5030300009 CONTRACTED SERVICES	1,358	6,636	7,544	10,000	95,000	85,000
5030300010 ORGANIZATIONAL SERVICES	3,237	-	-	-	-	-
5030300015 AUDIT SERVICES	67,708	41,693	58,200	65,000	63,000	(2,000)
5030303240 MANAGEMENT CONSULTING	-	-	54,000	50,000	77,085	27,085
5030400000 TEMPORARY HELP SERVICES	189,344	532,271	424,174	10,000	10,000	-
5039900004 TAXI VOUCHER - NEW FREEDOM PROGRAM	74,013	65,425	68,353	75,000	69,000	(6,000)
5049900001 OFFICE SUPPLIES	9,461	11,128	7,783	12,000	12,000	-
5060100000 INSURANCE - AUTO PHYSICAL DAMAGE	274,430	392,924	267,773	496,212	305,673	(190,539)
5060100100 INSURANCE PREMIUM - PROPERTY	35,536	79,706	133,232	79,394	125,000	45,606
5060300000 INSURANCE - GENERAL LIABILITY	588,722	791,013	1,342,772	913,033	1,500,000	586,967
5060400000 INSURANCE LOSSES	2,315,889	1,456,692	1,027,799	1,250,000	1,000,000	(250,000)
5060401000 INSURANCE PREMIUM - WC	351,599	388,405	418,694	400,000	440,000	40,000
5060800000 INSURANCE-ADMIN	165,650	187,906	198,665	223,295	215,000	(8,295)
5079900000 PROPERTY & OTHER TAXES	131	116	130	400	400	-
5090100000 MEMBERSHIPS & SUBSCRIPTIONS	-	460	-	5,000	1,500	(3,500)
5090200000 TRAVEL MEETINGS/TRAINING	5,273	2,400	2,792	15,000	13,000	(2,000)
5090200002 MILEAGE REIMBURSEMENT	-	-	-	500	500	-
5090201000 EMPLOYEE EXPENSES	1,245	1,092	1,030	5,000	3,000	(2,000)
5090801000 BANK SERVICE FEES	49,740	11,017	502	20,000	16,000	(4,000)
5090801040 PASS OUTLET COMMISSION	2,492	4,868	5,729	10,000	8,000	(2,000)
5090801050 MOBILE TICKETING COMMISSION	1,857	14,728	16,764	17,000	19,000	2,000
5090801060 BAD DEBT EXPENSE	6,510	1,643	37	5,000	500	(4,500)
5110101050 INTEREST EXPENSE	911	456	21,313	1,500	25,000	23,500
Total Expenses	5,717,738	5,356,651	5,285,309	5,313,340	5,820,786	507,446

FINANCE OFFICE

Division 41

PERSONNEL SUMMARY

FY23 Physical Count	Classification		FY24 Proposed Base FTE's	Variance
0	Accounting Clerk	1.00	0.00	(1.00)
3	Accounting and Financial Reporting Manager	3.00	3.00	0.00
1	Controller/Asst. Chief Financial Officer	1.00	1.00	0.00
4	Accounting Technician	4.00	4.00	0.00
1	Accounting Technician II	1.00	1.00	0.00
1	Chief Financial Officer	1.00	1.00	0.00
0	Coin Counter	1.00	0.00	(1.00)
0	Inventory Parts & Coin Technician	1.00	0.00	(1.00)
2	Contracts Administrator	2.00	2.00	0.00
0	Contracts Assistant	1.00	0.00	(1.00)
1	Grants Analyst	1.00	1.00	0.00
1	Materials & Inventory Supervisor	1.00	1.00	0.00
3	Materials & Inventory Technician	1.00	3.00	2.00
1	Payroll Accountant	1.00	1.00	0.00
1	Procurement Officer	1.00	1.00	0.00
2	Procurement Specialist	1.00	2.00	1.00
1	Risk Specialist	1.00	1.00	0.00
22	Total FTEs	23.00	22.00	(1.00)

Notes:

Accounting and Financial Planning Manager positions retitled to Accounting and Financial Reporting Manager. and Financial Planning Manager position.

- Accounting Clerk position removed.
- Contracts Assistant FTE utilized for an additional Procurement specialist .

FINANCE OFFICE DETAIL

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	981,388	1,054,280	72,892
5010201610 ADMIN SALARIES-OT	4,365	6,500	2,135
5010700000 ALLOCATED SALARIES	(9,937)	(8,500)	1,437
502999999 TOTAL FRINGE BENEFITS	668,190	765,848	97,658
Sub-tota	al 1,644,006	1,818,128	174,122
5030200000 PUBLIC NOTICES			
Advertisements for procurement solicitations	6,000	4,000	(2,000)
Sub-tota		4,000	(2,000)
5030300009 CONTRACTED SERVICES			
Maintenance of coin room equipment	10,000	95,000	85,000
Sub-tota	•	95,000	85,000
			·
5030300015 AUDIT SERVICES			
Financial Statement & Single Audit	65,000	63,000	(2,000)
Sub-tota	65,000	63,000	(2,000)
5030303240 MANAGEMENT CONSULTING			
Financial consultant expenses	50,000	77,085	27,085
Sub-tota	50,000	77,085	27,085
5030400000 TEMPORARY HELP SERVICES			
Financial Statement & Single Audit	10,000	10,000	_
Sub-tota		10,000	_
5039900004 TAXI VOUCHER - NEW FREEDOM PROGRAM			
These funds pay taxi companies for the full cost of taxi	75.000	60,000	(6,000)
trips provided under the taxi voucher program.	75,000	69,000	(6,000)
Sub-tota	al 75,000	69,000	(6,000)
5049900001 OFFICE SUPPLIES	12.000	12.000	
Office supplies	12,000	12,000	-
Sub-tota	12,000	12,000	-
5060100000 INSURANCE - AUTO PHYSICAL DAMAGE			
Insurance costs related to vehicle coverage	496,212	305,673	(190,539)
Sub-tota		305,673	(190,539)
5060100100 INSURANCE PREMIUM - PROPERTY			
Insurance costs related to property coverage	79,394	125,000	45,606
Sub-tota		125,000	45,606

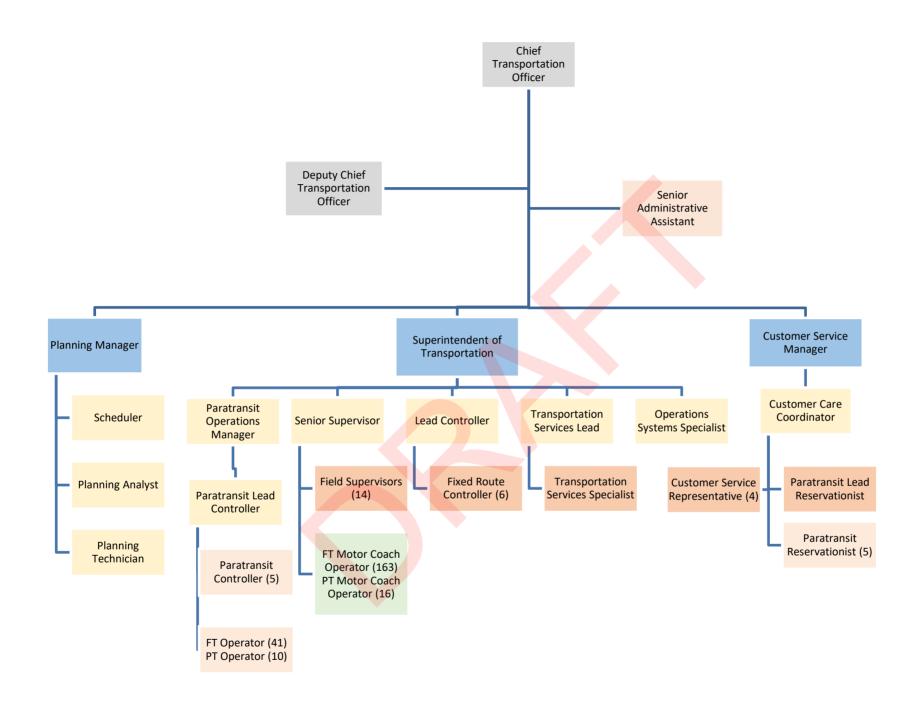
FINANCE OFFICE DETAIL

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
5060300000 INSURANCE - GENERAL LIABILITY	Budget	Budget	
Defense and indemnity coverage against claims and suits			
arising from covered occurrences	913,033	1,500,000	586,967
Sub-total	913,033	1,500,000	586,967
5060400000 INSURANCE LOSSES			
Costs associated with losses resulting from insurance claims	1,250,000	1,000,000	(250,000)
Sub-total	1,250,000	1,000,000	(250,000)
5060401000 INSURANCE PREMIUM - WC			
Workers compensation premium costs	400,000	440,000	40,000
Sub-total	400,000	440,000	40,000
5060800000 INSURANCE-ADMIN			
Crime, cyber liability & employment practices liability (ERMA) coverage costs	223,295	215,000	(8,295)
Sub-total	223,295	215,000	(8,295)
5079900000 PROPERTY & OTHER TAXES			
Property fees and taxes	400	400	-
Sub-total	400	400	-
5090100000 MEMBERSHIPS & SUBSCRIPTIONS			
Costs related to memberships and subscriptions	5,000	1,500	(3,500)
Sub-total	5,000	1,500	(3,500)
5090200000 TRAVEL MEETINGS/TRAINING			
Costs associated with employee travel and training	9,825	8,515	(1,310)
Government Fin <mark>ance</mark> Officers Ass <mark>oc</mark> iation Conference	5,175	4,485	(690)
Sub-total	15,000	13,000	(2,000)
5090200002 MILEAGE REIMBURSEMENT			
Mileage reimbursement for all agency employees	500	500	
Sub-total	500	500	-
5090201000 EMPLOYEE EXPENSES			
Coin room uniforms and other employee expenses	5,000	3,000	(2,000)
Sub-total	5,000	3,000	(2,000)
5090801000 BANK SERVICE FEES			
Armored truck service	4,250	4,188	(63)
Merchant and bank Fees	15,750	11,813	(3,938)
Sub-total	20,000	16,000	(4,000)

FINANCE OFFICE DETAIL

General Ledger Code	FY23 Approved	FY24 Proposed	Variance
General Leager Code	Budget	Budget	Variance
5090801040 PASS OUTLET COMMISSION			
Costs related to commission earned by pass outlets	10,000	8,000	(2,000)
Sub-total	10,000	8,000	(2,000)
5090801050 MOBILE TICKETING COMMISSION			
Mobile ticketing surcharge	17,000	19,000	2,000
Sub-total	17,000	19,000	2,000
5090801060 BAD DEBT EXPENSE			
Costs incurred as a result of receivables that are deemed uncollectible	5,000	500	(4,500)
Sub-total	5,000	500	(4,500)
5110101050 INTEREST EXPENSE			
Costs incurred as a result of making monthly insurance payments as opposed to a lump sum	1,500	25,000	23,500
Sub-total	1,500	25,000	23,500
Total Expenses	5,313,340	5,820,786	507,446





Division 11, 12, 13 (Ops Only Portion), 14, 45 & 49

FUNCTIONS & RESPONSIBILITIES

The Transportation Office is responsible for the daily transit services provided to the public by SunBus and SunDial services. The daily service for both fixed route and paratransit encompasses over 1,120 square miles.

SunDial is a Coachella Valley curb-to-curb paratransit service designed to meet the requirements of the Americans with Disability Act (ADA). Reservations can be scheduled up to 14 days in advance. SunDial service mirrors SunBus hours of operations and is available within 3/4 of a mile on either side of a local SunBus route.

FY24 GOALS & OBJECTIVES

- Increase the number of operators by continuing to focus on hiring initiatives .
- Expand cross training program for staff to mirror another team member to learn department processes and eliminate departmental silos.
- Increase utilization and update of enterprise systems agency-wide to designed single point connectivity capabilities in order to enhance productivity and efficiency.

EXPENSE BUDGET SUMMARY - FIXED ROUTE ADMIN (DIV 11)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	1,110,172	1,111,176	1,143,531	1,276,146	1,300,505	24,359
5010201610 ADMIN SALARIES-OT	39,181	35,118	45,324	50,000	52,500	2,500
502999999 TOTAL FRINGE BENEFITS	808,062	775,634	861,148	903,776	996,326	92,550
5030300013 UNIFORMS	36,719	43,792	25,160	76,344	67,368	(8,976)
5030400000 TEMPORARY HELP SERVICES	7,895	20,277	-	-	-	-
5039900003 PRINTING EXPENSE	3,595	1,962	2,673	2,500	2,500	-
5049900001 OFFICE SUPPLIES	1,277	1,212	1,200	1,260	1,260	-
5049900011 MATERIALS & SUPPLIES	600	1,144	590	1,251	1,250	(1)
5090200000 TRAVEL MEETINGS/TRAINING	7,910	9,604	2,531	8,000	8,000	-
5090201000 EMPLOYEE EXPENSE	777	-	1,230	1,500	1,500	-
5099900004 BUS RODEO EXPENDITURES	67		-	-	-	-
5140001000 VEHICLE OPERATING LEASES	-	96,975	-	-	-	-
Total Expenses	2,016,256	2,096,893	2,083,387	2,320,777	2,431,209	110,432

EXPENSE BUDGET SUMMARY - FIXED ROUTE UNION (DIV 12)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010101010 OPERATOR WAGES - FT	6,174,812	5,954,646	5,408,269	6,190,232	6,075,035	(115,197)
5010101020 OPERATOR WAGES OVERTIME - FT	362,333	653,411	881,593	700,000	775,000	75,000
502999999 TOTAL FRINGE BENEFITS	3,671,151	3,484,181	3,372,565	3,730,067	3,758,161	28,094
Total Expenses	10,208,296	10,092,237	9,662,427	10,620,299	10,608,196	(12,103)

EXPENSE BUDGET SUMMARY - PARATRANSIT ADMIN (DIV 13 OPS ONLY PORTION)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	333,368	357,550	380,256	367,200	362,511	(4,689)
5010201610 ADMIN SALARIES-OT	2,508	13,851	17,565	21,000	19,000	(2,000)
502999999 TOTAL FRINGE BENEFITS	250,823	275,855	295,523	271,254	314,155	42,901
5030300013 PARATRANSIT UNIFORMS	5,055	5,087	6,539	20,000	28,032	8,032
5049900001 OFFICE SUPPLIES	736	922	2,868	-	1,200	1,200
5049900011 PARATRANSIT SUPPLIES	520	628	-	-	-	-
Total Expenses	593,011	653,893	702,751	679,454	724,898	45,444

Division 11, 12, 13 (Ops Only Portion), 14, 45 & 49

EXPENSE BUDGET SUMMARY - PARATRANSIT UNION (DIV 14)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010101010 PARATRANSIT OPERATOR WAGES	1,537,455	1,317,262	1,271,994	1,575,730	1,555,611	(20,119)
5010101020 PARATRANSIT OPER WAGES OT	107,380	225,740.61	306,067	220,000	250,000	30,000
502999999 TOTAL FRINGE BENEFITS	908,000	752,512	721,766	808,284	964,009	155,725
Total Expenses	2,552,835	2,295,515	2,299,826	2,604,014	2,769,620	165,606

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Approved Budget	FY24 Proposed Base FTE's	Variance
	Fixed Route			
1	Chief Transportation Officer	1.00	1.00	0.00
1	Deputy Chief Transportation Officer	1.00	1.00	0.00
14	Field Supervisor	14.00	14.00	0.00
6	Fixed Route Controller	6.00	6.00	0.00
1	Transportation Services Specialist	1.00	1.00	0.00
1	Lead Controller	1.00	1.00	0.00
163	Motor Coach Operator - Full Time	163.00	163.00	0.00
16	Motor Coach Operator - Part Time (.75)	12.00	12.00	0.00
1	Operations System Specialist	1.00	1.00	0.00
1	Senior Administrative Assistant	1.00	1.00	0.00
1	Senior Supervisor	1.00	1.00	0.00
1	Superintendent of Transportation	1.00	1.00	0.00
1	Transportation Services Lead	1.00	1.00	0.00
208	Sub-Total	204.00	204.00	0.00
	Paratransit			
5	Paratr <mark>ans</mark> it Controller	5.00	5.00	0.00
1	Paratransit Lead Controller	1.00	1.00	0.00
1	Paratransit Operations Manager	1.00	1.00	0.00
41	Paratransit Operators - Full Time	41.00	 	0.00
10	Paratransit Operators - Part Time (.75)	7.50	7.50	0.00
58	Sub-Total	55.50	55.50	0.00
266	Total FTEs	259.50	259.50	0.00

TRANSPORTATION OFFICE - TRANSPORTATION DETAIL

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	1,276,146	1,300,505	24,359
5010201610 ADMIN SALARIES-OT	50,000	52,500	2,500
502999999 TOTAL FRINGE BENEFITS	903,776	996,326	92,550
Sub-total	2,229,922	2,349,331	119,409
5030300013 UNIFORMS			
Employee uniforms	56,674	50,010	(6,663)
Uniform rental	19,670	17,358	(2,313)
Sub-total	76,344	67,368	(8,976)
5039900003 PRINTING EXPENSE			
Printing expense	2,500	2,500	-
Sub-total	2,500	2,500	-
5049900001 OFFICE SUPPLIES			
Office supplies	1,260	1,260	-
Sub-total	1,260	1,260	-
5049900011 MATERIALS & SUPPLIES			
Replenishment of supervisor van supplies	1,251	1,250	(1)
Sub-total	1,251	1,250	(1)
5090200000 TRAVEL MEETINGS/TRAINING			
CTA	1,000	1,000	-
NTI Training	1,300	1,300	-
Para and Transit Certification	4,600	4,600	-
Trapeze Group user conference	1,100	1,100	-
Sub-total	8,000	8,000	-

TRANSPORTATION OFFICE - TRANSPORTATION DETAIL

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5090201000 EMPLOYEE EXPENSE			
Trophies for employee recognition	1,500	1,500	-
Sub-total	1,500	1,500	-
Total Expenses	2,320,777	2,431,209	110,432



TRANSPORTATION OFFICE -TRANSPORTATION DETAIL

Division 13 (Paratransit - Ops Only Portion)

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	367,200	362,511	(4,689)
5010201610 ADMIN SALARIES-OT	21,000	19,000	(2,000)
502999999 TOTAL FRINGE BENEFITS	271,254	314,155	42,901
Sub-to	otal 659,454	695,666	36,212
5030300013 PARATRANSIT UNIFORMS			
Uniforms for Paratransit Operators	20,000	28,032	8,032
Sub-to	tal 20,000	28,032	8,032
5049900001 OFFICE SUPPLIES			
General office supplies	-	1,200	1,200
Sub-to	tal -	1,200	1,200
		Ť	
Total Expen	ses 679,454	724,898	45,444

Division 45

FUNCTIONS & RESPONSIBILITIES

The Community and Customer relations department is responsible for greeting and checking-in all customers that come to SunLine. They also process personalized transit requests, distribute transit information material throughout the Agency's service area and take, record and answer customers suggestions, requests, and complaints. Additionally, the department is also responsible for directing calls to appropriate departments within the Agency and follow up to confirm resolution.

FY24 GOALS & OBJECTIVES

- Continue cross training program for staff to mirror another team member to learn department processes and eliminate departmental silos.
- Create and train staff on a COM work flow process within the department level staff to increase utilization, productivity and efficiency.
- Collaborate with the marketing team to enhance communication with front line staff and customers utilizing new and current onboard technology. i.e. social media, rider app, etc.

EXPENSE BUDGET SUMMARY - COMMUNITY AND CUSTOMER RELATIONS (45)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	331,361	355,255	394,912	405,244	406,547	1,303
5010201610 ADMIN SALARIES-OT	3,640	4,252	5,965	11,000	8,500	(2,500)
502999999 TOTAL FRINGE BENEFITS	233,456	240,934	274,670	312,772	315,091	2,319
5030303240 CONTRACTED SERVICES	-	2,453	-	2,500	2,500	-
5030400000 TEMPORARY HELP SERVICES	-	5,257	-	5,000	5,000	-
5039900003 PRINTING EXPENSE	7,427	20,970	25,212	40,000	30,000	(10,000)
5049900001 OFFICE SUPPLIES	2,720	3,952	583	4,000	4,000	-
5049900002 OFFICE SUPPLIES-POSTAGE	14,498	24,395	21,693	25,000	25,000	-
5090200000 TRAVEL MEETINGS/TRAINING	-	-	-	1,300	1,300	-
5090800100 EMPLOYEE RECOGNITION	438	821	941	900	900	-
Total Expenses	593 <mark>,54</mark> 2	658,290	723,977	807,716	798,838	(8,878)

Notes:

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Approved Budget	FY24 Proposed Base FTE's	Variance
1	Customer Service Manager	1.00	1.00	0.00
1	Customer Care Coordinator	1.00	1.00	0.00
4	Customer Service Representative	4.00	4.00	0.00
1	Paratransit Lead Reservationist	1.00	1.00	0.00
5	Paratransit Reservationist	5.00	5.00	0.00
12	Total FTEs	12.00	12.00	0.00

[•] In FY21, the marketing staff were separated from the Community and Customer Relations department. Accordingly, the marketing costs for FY21 through FY23 are included in the marketing department.

TRANSPORTATION OFFICE - CUTOMER SERVICE

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	405,244	406,547	1,303
5010201610 ADMIN SALARIES-OT	11,000	8,500	(2,500)
502999999 TOTAL FRINGE BENEFITS	312,772	315,091	2,319
Sub-total	729,016	730,138	1,122
5030303240 CONTRACTED SERVICES			
Customer live chat for website	2,500	2,500	-
Sub-total	2,500	2,500	-
5030400000 TEMPORARY HELP SERVICES			
Temporary assistance with projects and programs as	5,000	5,000	_
they arise	3,000	3,000	_
Sub-total	5,000	5,000	-
5039900003 PRINTING EXPENSE			
GFI	40,000	30,000	(10,000)
Sub-total	40,000	30,000	(10,000)
5049900001 OFFICE SUPPLIES			
Office Supplies	4,000	4,000	-
Sub-total	4,000	4,000	-
5049900002 OFFICE SUPPLIES-POSTAGE			
Agency costs for postage & other mailing expenses	25,000	25,000	-
Sub-total	25,000	25,000	-
5090200000 TRAVEL MEETINGS/TRAINING			
Costs associated with employee training	1,300	1,300	-
Sub-total	1,300	1,300	-
5090800100 EMPLOYEE RECOGNITION	900	900	-
Sub-total	900	900	-
Total Expenses	807,716	798,838	(0 070\
i otai expenses	007,710	130,030	(8,878)

TRANSPORTATION OFFICE

Division 49

FUNCTIONS & RESPONSIBILITIES

The Planning department is responsible for developing short and long range plans, programs, policies, managing detours, administering the bus stop improvements program, fulfilling reporting requirements, planning and scheduling fixed route bus service to support operations, funding/grants, land use and regional mobility planning in coordination with member agencies and various public and private entities to accomplish Sunline's mission and vision.

FY24 GOALS & OBJECTIVES

- Enhance collaboration with the cities, SCAG and CVAG on projects to push the importance of transit to the community.
- Explore an eco-friendly approach to operator bids to reduce paper usage and create a streamlined process.
- Monitor and analyze service to implement improvements in order to increase ridership and encourage choice riders.

EXPENSE BUDGET SUMMARY - PLANNING (49)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	180,946	162,874	184,364	175,455	203,556	28,101
5010201610 ADMIN SALARIES-OT	1,664	1,950	2,639	3,084	3,250	166
502999999 TOTAL FRINGE BENEFITS	113,832	93,528	103,168	113,027	118,460	5,433
5030200010 CONSULTING	230,531	242,666	154,744	291,000	205,487	(85,513)
5030400000 TEMPORARY HELP SERVICES	19,270	11,383	4,865	25,000	5,000	(20,000)
5049900001 OFFICE SUPPLIES	751	1,176	154	1,200	1,200	-
5090200000 TRAVEL MEETINGS/SEMINARS	1	-	-	10,000	13,440	3,440
5090200001 TRAVEL TRAINING	3,813	9,280	6,275	-	-	-
Total Expenses	550,807	522,857	456,209	618,766	550,393	(68,373)

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Approved Budget	FY24 Proposed Base FTE's	Variance
1	Scheduler	1.00	1.00	0.00
1	Planning Analyst	1.00	1.00	0.00
1	Planning Manager	1.00	1.00	0.00
1	Planning Technician	1.00	1.00	0.00
4	Total FTEs	4.00	4.00	0.00

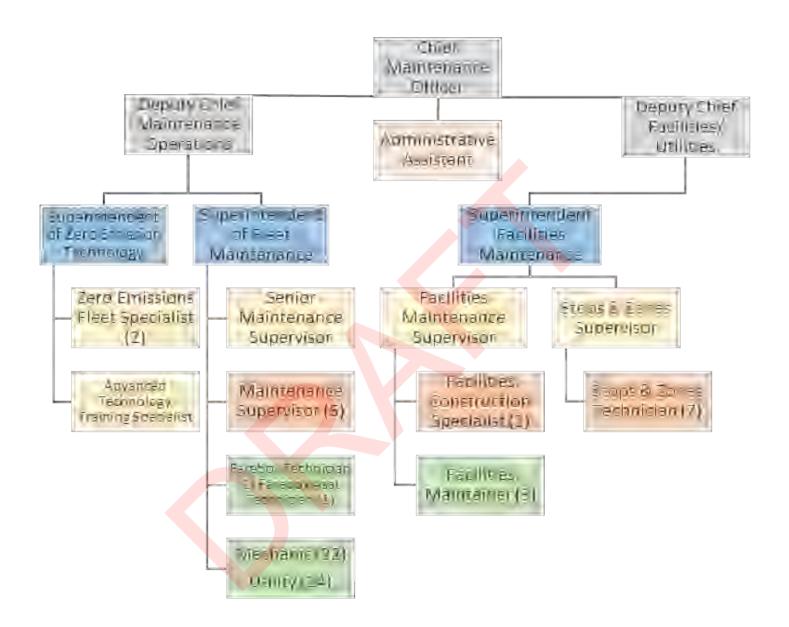
TRANSPORTATION OFFICE - SERVICE PLANNING DETAIL

Division 49

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	175,455	203,556	28,101
5010201610 ADMIN SALARIES-OT	3,084	3,250	166
502999999 TOTAL FRINGE BENEFITS	113,027	118,460	5,433
Sub-total	291,566	325,266	33,700
5030200010 CONSULTING			
Transit planning consulting services	291,000	205,487	(85,513)
Sub-total	291,000	205,487	(85,513)
5030400000 TEMPORARY HELP SERVICES			
Temporary Help Services	25,000	5,000	(20,000)
Sub-total	25,000	5,000	(20,000)
5049900001 OFFICE SUPPLIES			
Office supplies	1,200	1,200	-
Sub-total	1,200	1,200	-
5090200000 TRAVEL MEETINGS/SEMINARS			
Costs associated with travel such as meals & parking			
fees	10,000	13,440	3,440
Sub-total	10,000	13,440	3,440
Total Expenses	618,766	550,393	(68,373)

MAINTENANCE OFFICE





Division 21, 22, 13 (Fleet Maintenance Portion Only)

FUNCTIONS & RESPONSIBILITIES

Fleet Maintenance is responsible for performing vehicle maintenance, inspections, mid-life overhauls and rehabilitation of all vehicles within the fixed route and paratransit fleet. Fleet Maintenance also ensures that safe and reliable vehicles are available to support the daily transit services provided to the public by SunBus and SunDial services.

FY24 GOALS & OBJECTIVES

- Complete transition to new transit asset management software.
- Engage Deputy CMO and Superintendent in NTI leadership training.
- Maintain MDBF (road call) to FY21 rate for fixed route.

EXPENSE BUDGET SUMMARY - FLEET MAINTENANCE ADMIN (DIV 21)

				FY23	FY24	
General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	Approved Budget	Proposed Budget	Variance
5010200500 ADMIN SALARIES	691,693	612,397	566,521	823,036	794,089	(28,947)
5010201610 ADMIN SALARIES-OT	279	368	2,426	2,000	3,250	1,250
502999999 TOTAL FRINGE BENEFITS	456,547	350,879	397,781	587,239	559,163	(28,076)
5030200010 CONSULTING	-	-	-	-	50,000	50,000
5030400000 TEMPORARY HELP SERVICES	-	12,806	11,751	1,500	1,500	-
5039900006 OUTSIDE REPAIR-FIXED ROUTE	16,972	58,767	116,956	74,000	74,000	-
5039900007 OUTSIDE REPAIR-SUPPORT VEHICLE	2,586	4,145	2,812	8,000	4,000	(4,000)
5040100101 LUBRICANTS-OIL	72,900	77,709	91,825	91,115	96,500	5,385
5040100102 FREON & COOLANT	24,593	37,071	37,368	60,000	40,000	(20,000)
5040101000 FUEL-CNG SUPPORT VEHICLES	27,155	37,242	65,282	33,687	51,834	18,147
5040101001 FUEL-CNG FIXED ROUTE	1,063,515	1,507,315	2,513,852	1,299,300	2,049,894	750,594
5040102000 FUEL-UNLEADED	3,686	12,637	20,185	26,000	26,000	-
5040102100 FUEL-DIESEL	25	45,228	50,847	35,000	-	(35,000)
5040102200 FUEL-HYDROGEN	1,037,212	1,134,635	1,399,490	1,250,000	1,418,612	168,612
5040200001 TIRES-FIXED ROUTE	148,320	149,749	152,819	178,950	178,950	-
5040200002 TIRES-SUPPORT VEHICLES	6,117	4,906	11,306	6,000	10,000	4,000
5040200003 TIRES-TOOLS & SERVICE SUPPLIES	-	-	-	205	205	-
5049900001 OFFICE SUPPLIES	1,852	2,161	2,511	3,000	3,000	-
5049900025 GLASS REPLACEMENT-SUPPORT VEH.	341	745	1,583	1,250	1,500	250
5090200000 TRAVEL MEETINGS/TRAINING	13,520	8,683	13,142	15,000	10,000	(5,000)
5090201000 EMPLOYEE EXPENSES	533	637	642	772	1,000	228
5090400100 DISCOUNTS TAKEN	(189)	-	(18)		-	-
5120001000 RENTAL OF TRAILER	-	-	6,012	8,000	8,000	-
5140001000 VEHICLE OPERATING LEASES	-	-	36,366	44,000	-	(44,000)
Total Expenses	3,567,659	4,058,080	5,501,456	4,548,054	5,381,497	833,443

Division 21, 22, 13 (Fleet Maintenance Portion Only)

EXPENSE BUDGET SUMMARY - FLEET MAINTENANCE UNION (DIV 22)

				FY23	FY24	
General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	Approved Budget	Proposed Budget	Variance
5010201200 MECHANIC WAGES	1,607,457	1,505,548	1,484,734	1,747,656	1,678,986	(68,670)
5010201210 MECHANIC OVERTIME	94,218	103,980	246,643	130,000	185,000	55,000
502999999 TOTAL FRINGE BENEFITS	914,656	854,768	890,104	1,028,793	1,059,652	30,859
5030300014 UNIFORMS	17,936	16,278	15,716	23,500	20,000	(3,500)
5030500001 FIRE EXTINGUISHERS	648	950	1,620	2,728	2,728	-
5030500002 RADIO MAINTENANCE	3,837	870	3,216	4,331	4,331	-
5030500003 EQUIPT REPAIRS-SHOP EQUIPMENT	7,471	8,090	2,537	30,000	10,000	(20,000)
5030500004 EQUIPT REPAIRS-VAULT & FAREBOX	10	788	1,812	4,000	4,000	-
5039900004 CONTRACT SVC-MAINT	97,310	101,100	117,783	126,275	130,000	3,725
5039900005 CONTRACT SVC-FREIGHT	3,595	1,260	3,218	8,594	4,500	(4,094)
5039900006 CONTRACT SVC - TOWING	24,775	38,961	58,007	35,000	45,000	10,000
5039900007 INVENTORY-SALES TAX	113,213	97,249	118,757	132,000	122,000	(10,000)
5039900008 INVENTORY-FREIGHT CHARGES	19,392	19,921	18,538	20,897	20,897	-
5049900015 COSMETIC MAINTENANCE EXTERIOR	3,717	420	-	4,771	4,771	-
5049900016 CLEANING SUPPLIES-VEHICLES	9,590	15,216	13,208	19,000	19,000	-
5049900017 SHOP SUPPLIES MISC	31,705	40,489	34,339	43,750	40,000	(3,750)
5049900018 MECHANIC TOOLS/SHOES	28,019	27,019	25,727	50,000	37,000	(13,000)
5049900019 SMALL TOOLS & EQUIPMENT	11,166	15,224	22,374	64,000	20,000	(44,000)
5049900020 DECALS-FIXED ROUTE	837	1,429	11,325	50,000	15,000	(35,000)
5049900021 REPAIR PARTS- FIXED ROUTE	1,160,423	1,144,576	1,398,980	1,313,500	1,400,000	86,500
5049900022 REPAIR PARTS-SUPPORT VEHICLES	48,324	38,192	68,412	56,250	70,000	13,750
5049900023 VANDALISM/SEAT REPAIRS	-	-	-	611	1,000	389
5049900024 REPAIR PARTS-FUEL CELL	61,562	15,818	9,317	35,000	100,000	65,000
5070500000 FUEL TAXES	11,082	10,656	10,998	14,000	14,000	-
5099900004 PERMITS & LICENSES	10,064	6,627	14,356	13,000	14,000	1,000
Total Expenses	4,281,005	4,065,429	4,571,721	4,957,656	5,021,865	64,209

EXPENSE BUDGET SUMMARY - MAINTENANCE PARATRANSIT (DIV 13 FLEET MAINTENANCE ONLY PORTION)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates
5039900001 PARATRANSIT CONTRACT SVC-TOWING	2,530	3,140	2,700
5039900002 PARATRANSIT OUTSIDE VEHICLE REPAIR	2,425	1,019	727
5039900003 GENERAL SERVICES	18,160	16,560	16,560
5040101001 PARATRANSIT FUEL-CNG	205,788	317,553	553,239
5040200005 PARATRANSIT TIRES	41,877	40,782	36,608
5049900006 PARATRANSIT REPAIR PARTS	181,644	161,543	132,606
5049900007 PARATRANSIT GLASS REPLACEMENT	945	405	1,380
5049900200 DECALS	-	-	-
Total Expenses	453,370	541,002	743,820

FY23	FY24	
Approved Budget	Proposed Budget	Variance
4,000	4,500	500
2,500	2,500	-
24,560	24,560	-
266,340	429,192	162,852
52,010	70,000	17,990
176,339	176,339	-
950	1,500	550
6,000	6,000	-
532,699	714,591	181,892

Division 21, 22, 13 (Fleet Maintenance Portion Only)

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Administrative Assistant	1.00	1.00	0.00
1	Assistant Farebox Technician	1.00	1.00	0.00
1	Chief Maintenance officer	1.00	1.00	0.00
1	Deputy Chief Maintenance Officer	1.00	1.00	0.00
1	Superintendent of Zero Emission Technology	1.00	1.00	0.00
2	Zero Emission Fleet Specialist	2.00	2.00	0.00
1	Advanced Technology Training Specialist	1.00	1.00	0.00
1	Farebox Technician	1.00	1.00	0.00
0	Maintenance Advanced Tech Supervisor	0.00	0.00	0.00
5	Maintenance Supervisor	5.00	5.00	0.00
22	Mechanic	22.00	22.00	0.00
1	Senior Maintenance Supervisor	1.00	1.00	0.00
1	Superintendent of Maintenance	1.00	1.00	0.00
14	Utility	14.00	14.00	0.00
52	Total FTEs	52.00	52.00	0.00

DIVISION 21 (Administration)

General Ledger Code	FY23 Approved	FY24 Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	823,036	794,089	(28,947)
5010201610 ADMIN SALARIES-OT	2,000	3,250	1,250
502999999 TOTAL FRINGE BENEFITS	587,239	559,163	(28,076)
Sub-total	1,412,275	1,356,502	(55,773)
5030200010 CONSULTING			
Maintenance consulting services	-	50,000	50,000
Sub-total	-	50,000	50,000
5030400000 TEMPORARY HELP SERVICES			
Temporary administrative assistance	1,500	1,500	-
Sub-total	1,500	1,500	-
5039900006 OUTSIDE REPAIR-FIXED ROUTE			
Repairs to fixed route fleet not performed by			
SunLine employees	74,000	74,000	-
Sub-total	74,000	74,000	-
5039900007 OUTSIDE REPAIR-SUPPORT VEHICLE			
Repairs to support fleet not performed by SunLine			
employees	8,000	4,000	(4,000)
Sub-total	8,000	4,000	(4,000)
5040100101 LUBRICANTS-OIL			
All lubes and oils used by the fleet	91,115	96,500	5,385
Sub-total	91,115	96,500	5,385
5040100102 FREON & COOLANT			
Freon & coolant costs for fleet	60,000	40,000	(20,000)
Sub-total	60,000	40,000	(20,000)
5040101000 FUEL-CNG SUPPORT VEHICLES			
Fuel for CNG support vehicles	33,687	51,834	18,147
Sub-total	33,687	51,834	18,147
5040101001 FUEL-CNG FIXED ROUTE	4 200 200	2.040.004	750 50
Fuel for CNG fixed route vehicles Sub-total	1,299,300 1,299,300	2,049,894 2,049,894	750,594 750,594
Sub-total	1,299,300	2,043,034	750,554
5040102000 FUEL-UNLEADED			
Unleaded fuel used for landscaping equipment and in two support vehicles that run on unleaded	26,000	26,000	-
Sub-total	26,000	26,000	-

DIVISION 21 (Administration)

General Ledger Code	FY23	FY24	Variance
General Leuger Code	Approved Budget	Proposed Budget	variance
5040102100 FUEL-DIESEL			
Fuel for leased MCI	35,000	_	(35,000)
Sub-tot		-	(35,000)
5040102200 FUEL-HYDROGEN			
Hydrogen fuel	1,250,000	1,418,612	168,612
Sub-tot		1,418,612	168,612
5040200001 TIRES-FIXED ROUTE			
Tire lease program	178,950	178,950	-
Sub-tot		178,950	-
5040200002 TIRES-SUPPORT VEHICLES			
Purchased tires & lease tires	6,000	10,000	4,000
Sub-tot		10,000	4,000
		,	•
5040200003 TIRES-TOOLS & SERVICE SUPPLIES			
Small tools for tire service	205	205	-
Sub-tot	205	205	-
5049900001 OFFICE SUPPLIES			
Office supplies for maintenance offices	3,000	3,000	-
Sub-tot		3,000	-
FOACOCOOSE CLASS DEDLASENATALT SUDDODT VEIL			
5049900025 GLASS REPLACEMENT-SUPPORT VEH.	1 250	1 500	250
Replacement of damaged vehicle glass Sub-tot	1,250	1,500 1,500	250 250
		_,,555	
5090200000 TRAVEL MEETINGS/TRAINING			
Costs related to staff training and workshops	15,000	10,000	(5,000)
Sub-tot	al 15,000	10,000	(5,000)
5090201000 EMPLOYEE EXPENSES			
Small employee morale related expenses such as	772	1,000	228
trophies & plaques			
Sub-to	al 772	1,000	228

DIVISION 21 (Administration)

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5120001000 RENTAL OF TRAILER			
Rental of temporary trailer for administrative maintenance staff	8,000	8,000	-
Sub-total	8,000	8,000	-
5140001000 VEHICLE OPERATING LEASES			
Temporary MCI Bus Lease	44,000	-	(44,000)
Sub-total	44,000	-	(44,000)
Total Expenses	4,548,054	5,381,497	833,443

DIVISION 22 (Mechanics)

	FY23	FY24	
General Ledger Code	Approved	Duamaged Budget	Variance
	Budget	Proposed Budget	
5010201200 MECHANIC WAGES	1,747,656	1,678,986	(68,670)
5010201210 MECHANIC OVERTIME	130,000	185,000	55,000
502999999 TOTAL FRINGE BENEFITS	1,028,793	1,059,652	30,859
Sub-total	2,906,449	2,923,638	17,189
5030300014 UNIFORMS			_
Maintenance employee uniforms	23,500	20,000	(3,500)
Sub-total	23,500	20,000	(3,500)
FOR FOR SATINGUISHEDS			
5030500001 FIRE EXTINGUISHERS	2.720	2.720	
Vehicle fire extinguishers needing service	2,728	2,728	
Sub-total	2,728	2,728	- _
5030500002 RADIO MAINTENANCE			
Parts and hardware needed to keep radios in	4.004	4 224	
vehicles and hilltops operational	4,331	4,331	-
Sub-total	4,331	4,331	-
5030500003 EQUIPT REPAIRS-SHOP EQUIPMENT			
Minor parts to repair shop equipment	30,000	10,000	(20,000)
Sub-total	30,000	10,000	(20,000)
5030500004 EQUIPT REPAIRS-VAULT & FAREBOX	4.000	4.000	
Parts to repair vaults and fareboxes	4,000	4,000	-
Sub-total	4,000	4,000	-
5039900004 CONTRACT SVC-MAINT			
Lease tire maintainer on property	126,275	130,000	3,725
Sub-total	126,275	130,000	3,725
E0200000E CONTRACT SVC EDELCUT			
5039900005 CONTRACT SVC-FREIGHT Freight expenses for shipping and receiving			
Freight expenses for shipping and receiving materials	8,594	4,500	(4,094)
Sub-total	8,594	4,500	(4,094)
5039900006 CONTRACT SVC - TOWING			
Towing of fixed route and support vehicles when			
needed	35,000	45,000	10,000
Sub-total	35,000	45,000	10,000

DIVISION 22 (Mechanics)

	FY23	FY24	
General Ledger Code	Approved	Proposed Budget	Variance
5039900007 INVENTORY-SALES TAX	Budget		
Sales tax on inventory parts	132,000	122,000	(10,000)
Sub-total	132,000	122,000	(10,000)
550 5550			(=0,000)
5039900008 INVENTORY-FREIGHT CHARGES			
Freight charges on inventory parts	20,897	20,897	-
Sub-total	20,897	20,897	-
5049900015 COSMETIC MAINTENANCE EXTERIOR			
Minor cosmetic repairs of vehicle interiors and	4,771	4,771	_
exteriors	4,771	4,771	
Sub-total	4,771	4,771	-
5049900016 CLEANING SUPPLIES-VEHICLES			
	19,000	19,000	_
Chemicals, rags used in the cleaning of vehicles		,	
Sub-total	19,000	19,000	-
FO 40000017 CHOP CUPPLIES MUSS			
5049900017 SHOP SUPPLIES MISC			
Nuts, bolts, chemicals, and welding supplies used in general repair of vehicles	43,750	40,000	(3,750)
in general repair of vehicles Sub-total	43,750	40,000	(3,750)
Sub total	+3,730	40,000	(3,730)
5049900018 MECHANIC TOOLS/SHOES			
Mechanics tool and shoe allowance	50,000	37,000	(13,000)
Sub-total	50,000	37,000	(13,000)
	•	,	, , ,
5049900019 SMALL TOOLS & EQUIPMENT			
Small tools & equipment used in the repair of	64,000	20,000	(44,000)
vehicles, facilities and equipment	64,000	20,000	(44,000)
Sub-total	64,000	20,000	(44,000)
5049900020 DECALS-FIXED ROUTE			
Minor decal replacements on FR vehicles	50,000	15,000	(35,000)
Sub-total	50,000	15,000	(35,000)
5049900021 REPAIR PARTS- FIXED ROUTE			
All parts needed to maintain FR buses	1,313,500	1,400,000	86,500
Sub-total	1,313,500	1,400,000	86,500

DIVISION 22 (Mechanics)

	FY23	FY24	
General Ledger Code	Approved Budget	Proposed Budget	Variance
5049900022 REPAIR PARTS-SUPPORT VEHICLES			
All parts needed to maintain support vehicles	56,250	70,000	13,750
Sub-total	56,250	70,000	13,750
5049900023 VANDALISM/SEAT REPAIRS			
Minor repairs to seats damaged by vandalism	611	1,000	389
Sub-total	611	1,000	389
5049900024 REPAIR PARTS-FUEL CELL			
All parts to maintain fuel cell on buses	35,000	100,000	65,000
Sub-total	35,000	100,000	65,000
5070500000 FUEL TAXES			
Fuel taxes	14,000	14,000	-
Sub-total	14,000	14,000	-
5099900004 PERMITS & LICENSES			
Various permits and licenses including DMV and Air Quality	13,000	14,000	1,000
Sub-total	13,000	14,000	1,000
Total Expenses	4,957,656	5,021,865	64,209

Division 13 (Paratransit - Maintenance Portion Only)

		FY23	FY24	
General Ledger Code		Approved Budget	Proposed Budget	Variance
5039900001 PARATRANSIT CONTRACT SVC-T	OWING			
Towing services for paratransit vehicles		4,000	4,500	500
	Sub-total	4,000	4,500	500
5039900002 PARATRANSIT OUTSIDE VEHICLE	REPAIR			
Repairs to paratransit fleet not perform	+			
SunLine employees		2,500	2,500	-
	Sub-total	2,500	2,500	-
5039900003 GENERAL SERVICES				
Monthly maintenance for SmartDrive		24,560	24,560	_
internation of the control of the co	Sub-total	24,560	24,560	_
5040101001 PARATRANSIT FUEL-CNG				
Fuel for paratransit vehicles		266,340	429,192	162,852
	Sub-total	266,340	429,192	162,852
5040200005 PARATRANSIT TIRES				
Tire lease		52,010	70,000	17,990
	Sub-total	52,010	70,000	17,990
5049900006 PARATRANSIT REPAIR PARTS				
Repair parts for paratransit vehicles		176,339	176,339	-
	Sub-total	176,339	176,339	-
5049900007 PARATRANSIT GLASS REPLACEM	IENT			
Glass replacement for paratransit vehic		950	1,500	550
	Sub-total	950	1,500	550
5049900200 DECALS				
Decal replacements		6,000	6,000	-
	Sub-total	6,000	6,000	-
Tota	al Expenses	532,699	714,591	181,892

Division 23 & 24

FUNCTIONS & RESPONSIBILITIES

Facility Maintenance is responsible for maintenance, inspections, repairs and rehabilitation of facilities and buildings for administration and operations located in Thousand Palms, Indio, and Coachella. Facility Maintenance ensures facilities are safe and sanitary for employees and customers.

FY24 GOALS & OBJECTIVES

- Continuously assess and adjust facilities requirements in the short and long term to meet Agency needs.
- Complete transition to new transit asset management software.
- Development and implementation of a comprehensive facilities master plan.

EXPENSE BUDGET SUMMARY - FACILITY MAINTENANCE THOUSAND PALMS (TP) (DIV 23)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	106,013	89,301	151,574	166,055	253,811	87,755
5010201210 GROUNDSKEEPER WAGES	141,104	145,607	164,170	141,454	134,373	(7,081)
5010201610 ADMIN SALARIES-OT	295	-	337	-	-	-
5010201710 GROUNDSKEEPER OVERTIME	3,434	6,144	7,675	8,000	8,500	500
5010700000 ALLOCATED SALARIES	(1,866)	(1,826)	(2,453)	(3,845)	(3,542)	303
502999999 TOTAL FRINGE BENEFITS	161,622	199,519	230,212	284,789	334,831	50,042
5030500005 CONTRACT SVC-HAZ WASTE REMOVE	19,267	15,174	22,220	24,811	24,811	-
5030500010 CONTRACT SVC-GENERAL	33,659	29,926	76,191	38,820	50,319	11,499
5030600000 CONTRACT SVC-CUSTODIAL	63,190	72,048	80,501	82,455	83,500	1,045
5030600100 AIR CONDITIONING EXPENDITURES	8,009	8,825	5,560	17,000	20,000	3,000
5030600200 UNIFORMS SERVICE EXPENDITURES	1,596	1,425	1,323	2,300	2,300	-
5030600300 RENTAL EQUIPMENT EXPENSES	1,331	4,746	5,895	8,000	6,000	(2,000)
5030600500 PEST CONTROL SERVICE	1,550	2,781	3,251	3,746	3,746	-
5030600600 CONTRACT SERVICES-A/C	7,754	10,606	11,888	13,956	13,956	-
5030600700 FIRE EXTINGUISHERS	802	823	762	1,191	1,435	244
5030600800 FLOOR MAT RENTAL	7,034	6,258	6,285	9,500	9,500	-
5030600975 RADIO REPEATER HILLTOP RENTAL	14,468	14,472	27,669	14,500	24,000	9,500
5040300100 PLUMBING RELATED EXPENDITURES	5,682	6,518	3,249	6,932	8,932	2,000
5040300200 ELECTRICAL RELATED EXPENDITURE	4,804	10,370	15,664	14,924	18,924	4,000
5040300600 SHOE ALLOWANCE	756	842	600	3,000	1,500	(1,500)
5049900001 OFFICE SUPPLIES	-	-	57	300	300	-
5049900002 BOARD ROOM AND ZWEIG SUPPLIES	2,544	3,986	8,660	6,375	8,700	2,325
5049900026 FACILITY MAINTENANCE-MAIN FAC	24,375	29,044	54,259	38,000	40,150	2,150
5049900030 CLEANING SUPPLIES-MAIN FAC	770	2,368	1,311	2,300	2,300	-
5050200001 UTILITIES MAIN FACILITY	208,134	255,807	290,271	267,954	267,954	-
5050200003 TRASH PICKUP- MAIN FACILITY	19,613	20,189	25,251	22,826	22,826	-
Total Expenses	835,939	934,951	1,192,383	1,175,344	1,339,126	163,782

Division 23 & 24

EXPENSE BUDGET SUMMARY - FACILITY MAINTENANCE INDIO/COACHELLA (DIV 24)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5030500010 CONTRACT SVC-GENERAL	705	770	3,119	2,318	2,433	115
5030600000 CONTRACT SVC-CUSTODIAL	36,503	34,827	23,235	32,000	40,000	8,000
5030600100 AIR CONDITIONING EXPENDITURES	-	1,246	-	1,932	1,932	-
5030600500 PEST CONTROL SERVICE	802	1,178	1,349	1,595	1,595	-
5030600600 CONTRACT SERVICES-AC	-	580	-	580	580	-
5030600700 FIRE EXTINGUISHERS	273	252	-	386	386	-
5030600800 FLOOR MAT RENTAL	317	636	61	2,318	2,318	-
5040300100 PLUMBING RELATED EXP	85	1,028	446	2,050	2,050	-
5040300200 ELECTRICAL RELATED EXPENDITURE	76	993	1,881	5,000	2,500	(2,500)
5049900027 FACILITY MAINT-INDIO/COACHELLA FAC	7,150	8,393	9,703	9,000	9,000	-
5049900031 CLEANING SUPPLIES-INDIO/COACHELLA FAC.	-	185	_	300	300	1
5050200002 UTILITIES INDIO/COACHELLA FACILITY	20,859	25,496	25,559	37,000	37,000	-
5050200004 TRASH PICKUP-INDIO/COACHELLA FACILIT	16,375	16,671	13,683	18,000	18,000	-
5050202000 UTILITIES GAS & WATER	3,412	4,545	3,306	7,001	7,001	-
Total Expenses	86,558	96,800	82,343	119,480	125,095	5,615

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
2	Facility Construction Specialist	2.00	2.00	0.00
1	Facility Maintenance Supervisor	1.00	1.00	0.00
3	Facility Maintainer	3.00	3.00	0.00
1	Deputy Chief of Facilities	1.00	1.00	0.00
1	Superintendent of Facilities	1.00	1.00	0.00
8	Total FTEs	8.00	8.00	0.00

Division 23 - THOUSAND PALMS

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010200500 ADMIN SALARIES	166,055	253,811	87,755
5010201210 GROUNDSKEEPER WAGES	141,454	134,373	(7,081)
5010201610 ADMIN SALARIES-OT	-	-	
5010201710 GROUNDSKEEPER OVERTIME	8,000	8,500	500
5010700000 ALLOCATED SALARIES	(3,845)	(3,542)	303
502999999 TOTAL FRINGE BENEFITS	284,789	334,831	50,042
Sub-total	596,454	727,973	131,519
5030500005 CONTRACT SVC-HAZ WASTE REMOVE			
Removal of hazardous chemicals	4,247	4,247	
Bio Hazard material removal	20,564	20,564	
Sub-total	24,811	24,811	
Sub-total	24,611	24,011	
5030500010 CONTRACT SVC-GENERAL			
Backup Generator Service	5,763	7,471	1,707
Bus wash monthly PMI	7,033	9,117	2,083
Elevator service	3,594	4,659	1,065
Environmental monitoring Div. 1	6,674	8,651	1,977
Lease for parts storage containers	6,596	8,550	1,954
Shop vehicle lift service	3,594	4,659	1,065
Archive Storage	2,998	3,886	888
Water softener service for bus wash	2,567	3,327	760
Sub-total	38,820	50,319	11,499
5030600000 CONTRACT SVC-CUSTODIAL			
Contract janitorial service for offices	82,455	83,500	1,045
Sub-total	82,455	83,500	1,045
5030600100 AIR CONDITIONING EXPENDITURES	47.000	22.222	2.000
Materials for maintenance of all building HVACs	17,000	20,000	3,000
Sub-total	17,000	20,000	3,000
5030600200 UNIFORMS SERVICE EXPENDITURES			
Uniforms for Facility Main Techs	2,300	2,300	-
Sub-total	2,300	2,300	-
5030600300 RENTAL EQUIPMENT EXPENSES			
Rented equipment for maintenance of facilities	8,000	6,000	(2,000)
Sub-total	8,000	6,000	(2,000)

Division 23 - THOUSAND PALMS

	FY23	FY24		
General Ledger Code	Approved	Proposed	Variance	
	Budget	Budget		
5030600500 PEST CONTROL SERVICE				
Monthly pest control maintenance	3,746	3,746	-	
Sub-total	3,746	3,746	-	
5030600600 CONTRACT SERVICES-A/C				
Bi-annual HVAC service all facilities	13,956	13,956	-	
Sub-total	13,956	13,956	-	
5030600700 FIRE EXTINGUISHERS				
Annual fire extinguisher inspections	1,191	1,435	244	
Sub-total	1,191	1,435	244	
5030600800 FLOOR MAT RENTAL				
Monthly rental of floor mats	9,500	9,500	-	
Sub-total	9,500	9,500	-	
5030600975 RADIO REPEATER HILLTOP RENTAL				
	14 500	24 000	0.500	
Rental of tower space for two way radios	14,500	24,000	9,500	
Sub-total	14,500	24,000	9,500	
5040300100 PLUMBING RELATED EXPENDITURES				
Materials for plumbing repairs	6,932	8,932	2,000	
Sub-total	6,932	8,932	2,000	
Sub-total	0,932	8,932	2,000	
5040300200 ELECTRICAL RELATED EXPENDITURE				
Materials for electrical repairs	14,924	18,924	4,000	
Sub-total	14,924	18,924	4,000	
	_ :,5_ :		.,	
5040300600 SHOE ALLOWANCE				
Shoe allowance for facility maintenance	2 000	1.500	/4 500\	
employees	3,000	1,500	(1,500)	
Sub-total	3,000	1,500	(1,500)	
5049900001 OFFICE SUPPLIES				
Office supplies	300	300		
Sub-total	300	300	-	
5049900002 BOARD ROOM AND ZWEIG SUPPLIES				
Supplies for meetings	6,375	8,700	2,325	
Sub-total	6,375	8,700	2,325	

Division 23 - THOUSAND PALMS

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5049900026 FACILITY MAINTENANCE-MAIN FAC			
Materials needed to maintain facilities other	38,000	40,150	2,150
than plumbing and electrical	38,000	40,130	2,130
Sub-total	38,000	40,150	2,150
5049900030 CLEANING SUPPLIES-MAIN FAC			
Cleaning supplies to maintain all facilities	2,300	2,300	-
Sub-total	2,300	2,300	-
5050200001 UTILITIES MAIN FACILITY			
Cable	1,815	1,815	-
Electricity	241,939	241,939	-
Gas	10,890	10,890	-
Water	13,310	13,310	-
Sub-total	2 67,954	267,954	-
5050200003 TRASH PICKUP- MAIN FACILITY			
Monthly trash pickup service	22,826	22,826	-
Sub-total	22,826	22,826	-
Total Expenses	1,175,344	1,339,126	163,782

Division 24 - INDIO/COACHELLA

	FY23	FY24	
General Ledger Code	Approved		Variance
	Budget	Proposed Budget	
5030500010 CONTRACT SVC-GENERAL	70.4	774	
Filtered drinking water dispenser lease	734	771	37
Storm water monitoring and testing contract	1,583	1,662	79
Sub-total	2,318	2,433	115
5030600000 CONTRACT SVC-CUSTODIAL			
Monthly office janitorial contract Indio and			
Coachella	32,000	40,000	8,000
Sub-total	32,000	40,000	8,000
5030600100 AIR CONDITIONING EXPENDITURES			
Materials for all facility HVAC maintenance	1,932	1,932	-
Sub-total	1,932	1,932	-
5030600500 PEST CONTROL SERVICE			
General pest control for buildings	1,595	1,595	-
Sub-t <mark>ot</mark> al	1,595	1,595	-
5030600600 CONTRACT SERVICES-AC			
Bi annual HVAC service for all buildings	580	580	-
Sub-total	580	580	-
5030600700 FIRE EXTINGUISHERS			
Annual fire extinguisher service	386	386	-
Sub-total	386	386	-
5030600800 FLOOR MAT RENTAL			
Floor mat rental for office areas and walkways	2,318	2,318	_
Sub-total	2,318	2,318	-
5040300100 PLUMBING RELATED EXP			
Materials for plumbing repairs	2,050	2,050	
Sub-total	·	2,050	-
FOAO200200 FLECTRICAL DELATED EVENINITURE			
5040300200 ELECTRICAL RELATED EXPENDITURE	F 000	2.500	(2.500)
Materials for electrical repairs	5,000	2,500	(2,500)
Sub-total	5,000	2,500	(2,500)
5049900027 FACILITY MAINT-INDIO/COACHELLA FACILI	<u> </u> ГҮ		
Materials for general repair of facilities	9,000	9,000	-
Sub-total	,	9,000	-

Division 24 - INDIO/COACHELLA

General Ledger Code	FY23 Approved	FY24	Variance
	Budget	Proposed Budget	
5049900031 CLEANING SUPPLIES-INDIO/COACHELLA FA	CILITY		
Minor cleaning supplies required for maint.	300	300	-
Sub-total	300	300	-
5050200002 UTILITIES INDIO/COACHELLA FACILITY			
Electricity cost for Indio facility	37,000	37,000	-
Sub-total	37,000	37,000	-
5050200004 TRASH PICKUP-INDIO/COACHELLA FACILITY			
Monthly trash pickup service	18,000	18,000	-
Sub-total	18,000	18,000	-
5050202000 UTILITIES GAS & WATER			
Gas, water and sewage expenses	7,001	7,001	-
Sub-total	7,001	7,001	
Total Expenses	119,480	125,095	5,615

MAINTENANCE OFFICE - STOPS & ZONES

Division 25

FUNCTIONS & RESPONSIBILITIES

Stops & Zones is responsible for maintaining clean, safe, and sanitary bus stop facilities. Stops & Zones also coordinates with the Planning department for the relocation, installation and removal of bus stops.

FY24 GOALS & OBJECTIVES

• Review the established cleaning process to improve the customer experience.

EXPENSE BUDGET SUMMARY - STOPS & ZONES (DIV 25)

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimates	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	49,640	53,886	60,794	59,651	60,643	992
5010201500 BARGAINING SALARIES	313,294	302,627	307,670	338,021	332,971	(5,050)
5010201510 BARGAINING OVERTIME	3,440	4,052	5,461	9,000	7,500	(1,500)
502999999 TOTAL FRINGE BENEFITS	226,456	236,221	230,864	253,935	271,795	17,860
5030600200 UNIFORMS	4,227	3,709	3,677	5,306	5,500	194
5030600250 EQUIPMENT RENTAL	2,755	3,517	2,026	4,500	4,500	-
5040102000 UNLEADED GASOLINE	1,915	2,353	2,676	3,000	3,000	-
5040102001 DIESEL FUEL	33	-	95	175	175	-
5040300600 SHOE ALLOWANCE	1,638	881	2,662	4,200	2,500	(1,700)
5049900001 OFFICE SUPPLIES	99	107	-	125	125	-
5049900029 BUS STOP SUPPLIES	46,143	55,808	74,207	75,000	75,400	400
5090201000 EMPLOYEE EXPENSES		146	373	350	350	-
Total Expenses	649,641	663,306	690,506	753,263	764,459	11,196

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Base FTE's	FY24 Proposed Base FTE's	Variance
1	Stops & Zones Supervisor	1.00	1.00	0.00
7	Stops & Zones Technician	7.00	7.00	0.00
8	Total FTEs	8.00	8.00	0.00

MAINTENANCE OFFICE: STOPS & ZONES DETAILS

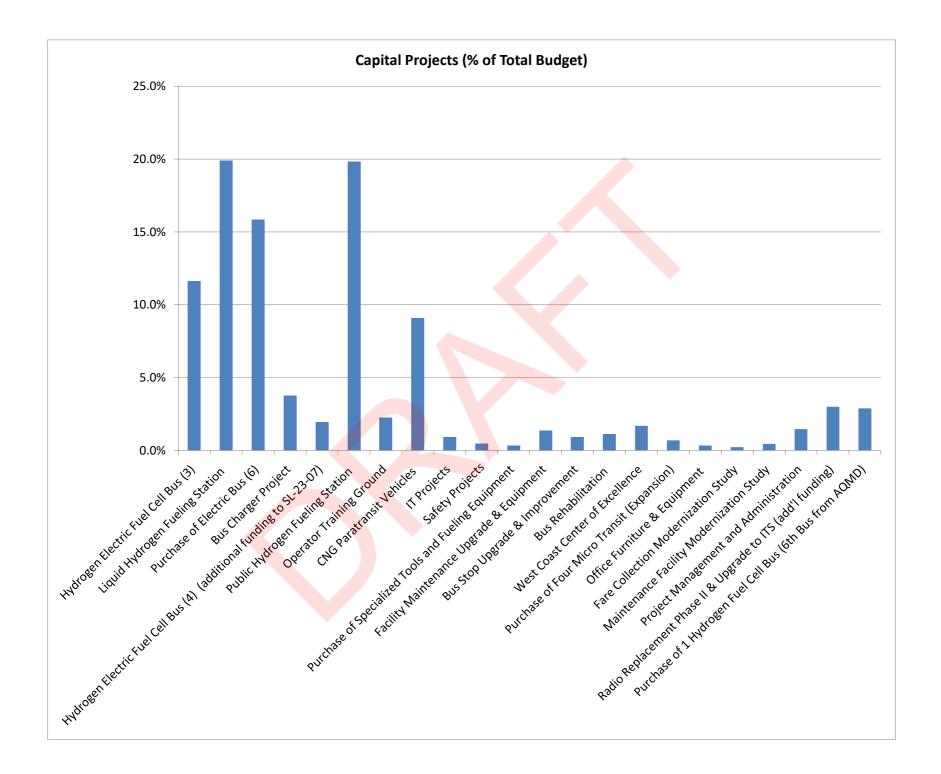
Division 25

General Ledger Code	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010200500 ADMIN SALARIES	59,651	60,643	992
5010201500 BARGAINING SALARIES	338,021	332,971	(5,050)
5010201510 BARGAINING OVERTIME	9,000	7,500	(1,500)
502999999 TOTAL FRINGE BENEFITS	253,935	271,795	17,860
Sub-total	660,607	672,909	12,302
5030600200 UNIFORMS			
Uniform rental for Stops & Zones employees	5,306	5,500	194
Sub-total	5,306	5,500	194
5030600250 EQUIPMENT RENTAL			
Special equipment rental to move shelters	4,500	4,500	-
Sub-total	4,500	4,500	1
5040102000 UNLEADED GASOLINE			
Gasoline used in cleaning equipment	3,000	3,000	-
Sub-total	3,000	3,000	-
5040102001 DIESEL FUEL			
Portable steam equipment	175	175	-
Sub-total	175	175	-
5040300600 SHOE ALLOWANCE			
Shoe allowance for Stops & Zones employees	4,200	2,500	(1,700)
Sub-total	4,200	2,500	(1,700)
5049900001 OFFICE SUPPLIES			
General office supplies Stops & Zones office	125	125	-
Sub-total	125	125	-
5049900029 BUS STOP SUPPLIES			
Supplies used to maintain all bus stops and	74,604	75,002	398
Traffic Control	396	398	2
Sub-total	75,000	75,400	400
50999999 EMPLOEE EXPENSES			
General employee expenses while conducting	350	350	
Agency business	350	350	
Sub-total	350	350	-
Total Expenses	753,263	764,459	11,196

CAPITAL BUDGET



The capital budget incorporates key projects to help further advance the Agency's Capital Improvement Program. There are 23 proposed capital projects requested in FY24 at a total value of \$44,552,063. The most significant projects include the purchase of new revenue vehicles and improvements to the Agency's hydrogen infrastructure.



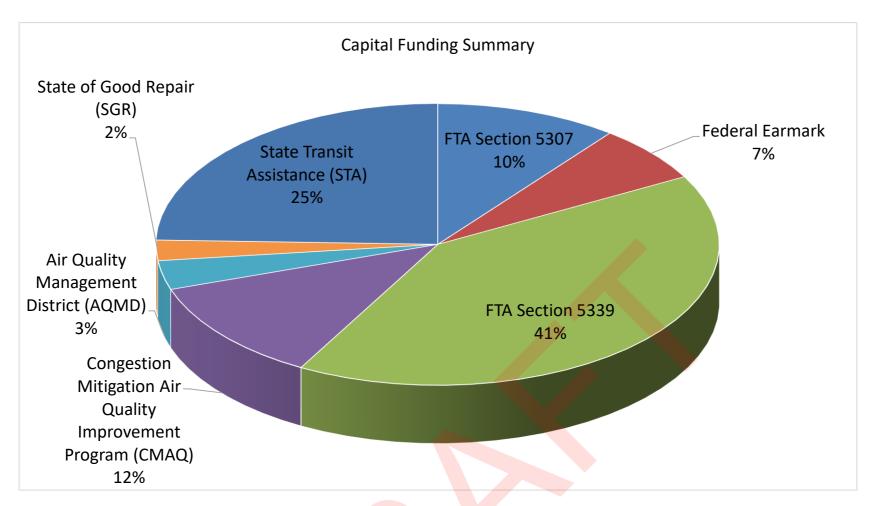
SUMMARY OF CAPITAL PROJECTS

CAPITAL BUDGET SUMMARY

Item Description	FY 24 Proposed Budget
Hydrogen Electric Fuel Cell Bus (3)	5,183,108
Liquid Hydrogen Fueling Station	8,861,653
Purchase of Electric Bus (6)	7,064,109
Bus Charger Project	1,679,854
Hydrogen Electric Fuel Cell Bus (4) (additional funding to SL-23-07)	862,572
Public Hydrogen Fueling Station	8,825,000
Operator Training Ground	1,000,000
CNG Paratransit Vehicles	440,000
Purchase of Paratransit Vehicles (15)	3,600,000
IT Projects	400,000
Safety Projects	200,000
Purchase of Specialized Tools and Fueling Equipment	150,000
Facility Maintenance Upgrade & Equipment	600,000
Bus Stop Upgrade & Improvement	400,000
Bus Rehabilitation	500,000
West Coast Center of Excellence	750,000
Purchase of Four Micro Transit (Expansion)	310,000
Office Furniture & Equipment	150,000
Fare Collection Modernization Study	100,000
Maintenance Facility Modernization Study	200,000
Project Management and Administration	650,000
Radio Replacement Phase II & Upgrade to ITS (add'I funding)	1,336,981
Purchase of 1 Hydrogen Fuel Cell Bus (6th Bus from AQMD)	1,288,786
TOTAL	44,552,063

FUNDING SUMMARY

SunLine Transit Agency has nine (9) sources of funding for the FY24 capital budget, including various federal, state and local funding sources. These sources will fund the 23 capital projects included in the FY24 capital budget.



	FY 23	FY 24	
Funding Source	Approved	Proposed	Variance
	Budget	Budget	
FTA Section 5307	2,391,259	4,012,199	1,620,940
Federal Earmark	-	2,500,000	2,500,000
CalSTA	4,800,000	1	(4,800,000)
FTA Section 5339	10,393,811	15,710,832	5,317,021
Congestion Mitigation Air Quality Improvement Program (CMAQ)	-	4,500,000	4,500,000
Air Quality Management District (AQMD)	-	1,273,357	1,273,357
Low Carbon Transit Operations Program (LCTOP)	1,500,000	-	(1,500,000)
State of Good Repair (SGR)	907,935	900,000	(7,935)
State Transit Assistance (STA)	5,484,000	9,380,335	3,896,335
Local Transportation Fund (LTF)	-	1,289,090	1,289,090
California Energy Commission (CEC)	-	4,986,250	4,986,250
Total Funds Requested by Fiscal Year	25,477,005	44,552,063	19,075,058

FY24 PROJECTS BY FUNDING SOURCE

FY24 Projects	FTA Section 5307	Federal Earmark	FTA Section 5339	CMAQ	AQMD	SGR	STA	LTF	CEC	FY24 Proposed Budget
Hydrogen Electric Fuel Cell Bus (3)			4,319,257			37,428	826,423			5,183,108
Liquid Hydrogen Fueling Station			3,500,000				375,403		4,986,250	8,861,653
Purchase of Electric Bus (6)			5,802,910					1,261,199		7,064,109
Bus Charger Project			1,343,883		<u> </u>		335,971			1,679,854
Hydrogen Electric Fuel Cell Bus (4) (additional funding to SL-23-07)						862,572				862,572
Public Hydrogen Fueling Station		2,500,000		4,500,000			1,825,000			8,825,000
Operator Training Ground							1,000,000			1,000,000
CNG Paratransit Vehicles							440,000			440,000
Purchase of Paratransit Vehicles (15)	2,135,218		744,782				720,000			3,600,000
IT Projects	320,000						80,000			400,000
Safety Projects							200,000			200,000
Purchase of Specialized Tools and Fueling Equipment							150,000			150,000
Facility Maintenance Upgrade & Equipment							600,000			600,000
Bus Stop Upgrade & Improvement	320,000						80,000			400,000
Bus Rehabilitation							500,000			500,000
West Coast Center of Excellence							750,000			750,000
Purchase of Four Micro Transit (Expansion)							310,000			310,000
Office Furniture & Equipment							122,109	27,891		150,000
Fare Collection Modernization Study							100,000			100,000
Maintenance Facility Modernization Study							200,000			200,000
Project Management and Administration							650,000			650,000
Radio Replacement Phase II & Upgrade to ITS (add'l funding)	1,236,981						100,000			1,336,981
Purchase of 1 Hydrogen Fuel Cell Bus (6th Bus from AQMD)					1,273,357		15,429			1,288,786
Tota	4,012,199	2,500,000	15,710,832	4,500,000	1,273,357	900,000	9,380,335	1,289,090	4,986,250	44,552,063
Total FY24 Proposed Budget \$ 44,5					\$ 44,552,063					

Hydrogen Electric Fuel Cell Bus (3)

The procurement of fuel cell electric buses will enable the Agency to fully transition its bus fleet to zero-emission by 2035 as per its ICT Plan.

PROJECT TYPE:

Project Budget	Total Project Budget
Hydrogen Electric Fuel Cell Bus (3)	5,183,108
Total	5 <mark>,1</mark> 83,108

Funding Sources		Туре	Estimated Expenses
SGR	State		37,428
Section 5339	Federal		4,319,257
STA	State		826,423
		Total Funds	5,183,108

Liquid Hydrogen Fueling Station

This project funds additional upgrades to SunLine's newest liquid hydrogen refueling station to be capable of dispensing 1500 kg/d. SunLine has secured funding to construct a new hydrogen fueling station; it is seeking federal funding to expand that station as it is being constructed to provide additional benefits. The key factor at SunLine preventing increased procurement rates of FCEBs is refueling infrastructure. Each new dispenser at a LH2 station requires significant pump upgrades (or new pumps) to enable supply for that dispenser. This project helps address this need, as well as enables SunLine to make hydrogen fuel available to other entities in the region needing a fueling station.

Project Budget		Total Project Budget
Liquid Hydrogen Fueling Station		8,861,653
	Total	8,861,653

Funding Sour	ces Type	Estimated Expenses
STA	State	375,403
CEC	State	4,986,250
Section 5339	Federal	3,500,000
	Total Funds	8,861,653

Purchase of Electric Bus (6)

The Eastern Coachella Valley through which many of SunLine's buses travel every day is classified as a Disadvantaged Community Area under SB 535 with a CalEnviroScreen 3.0 score of 45-50%. Pollution and noise resulting from bus operation are a concern for citizens living adjacent to bus transit routes. Buses also drive in stop-and-go traffic where they waste considerable fuel when idling, emitting additional pollutants into the air. Battery electric buses produce no emissions when idling, use far less fuel and offer virtually silent operation. SunLine will operate the new buses on routes providing service within disadvantaged communities (98% of SunLine's routes pass through disadvantaged communities every day), providing cleaner service to the local ridership.

PROJECT TYPE:

Project Budget		Total Project Budget
Purchase of Electric Bus (6)		7,064,109
	Total	7,064,109

Funding Sources	Туре	Estimated Expenses
LTF	State	1,261,199
Section 5339	Federal	5,802,910
	Total Funds	7,064,109

Bus Charger Project

The project will reduce energy consumption using electric buses that are powered by the clean grid energy instead of fossil fuels. According to the CARB calculator, over the useful life of the vehicles Sunline will realize \$829,524 in energy and fuel cost savings, as well as a reduction of 2,959,447 kWh of fossil fuel energy use reduction.

PROJECT TYPE:

Project Budget	Total Project Budget
Bus Charger Project	1,679,854
Total	1,679,854

Funding Sources	Т	ype	Estimated Expenses
STA	State		335,971
Section 5339	Federal		1,343,883
		Total Funds	1,679,854

Hydrogen Electric Fuel Cell Bus (4) (additional funding to SL-23-07)

With this project, the deployment of four (4) hydrogen electric fuel cell buses (FCEBs) being manufactured by New Flyer, SunLine will further continue its plan in transitioning its entire fleet to zero emission by 2035. This target is five years ahead of the deadline set in the ICT Regulation . To achieve this goal, SunLine will build off past success in deploying FCEBs and battery electric buses (BEBs), which currently make up 24% of its fixed route fleet. The path towards the future of public transportation in America has been paved, in part, by the exploration and advancement of bus technology pioneered by SunLine Transit Agency. SunLine is committed to putting buses on the road to provide transportation for students, essential workers, choice riders and anyone in the Coachella Valley needing a ride to medical appointments , work, grocery shopping and other destinations. SunLine is taking students and residents to schools, colleges and job training centers while developing the next generation of clean fuels and technologies.

Project Budget	Total Project Budget
Hydrogen Electric Fuel Cell Bus (4) (additional funding to SL-23-07)	862,572
Total	862,572

Funding Sources	Туре	Estimated Expenses
SGR	State	862,572
	Total Funds	862,572

Public Hydrogen Fueling Station

This project will assist in offering fueling options to hydrogen consumer vehicles as well as Agency vehicles.

PROJECT TYPE:

Project Budget		Total Project Budget
Public Hydrogen Fueling Station		8,825,000
	Total	8,825,000

Funding Sources	Туре	Estimated Expenses
STA	State	1,825,000
Federal Earmark	Federal	2,500,000
CMAQ	Federal	4,500,000
	Total Funds	8,825,000

Operator Training Ground

Funding will provide for a safe area to conduct driver training on the north side of the existing property in Thousand Palms.

Project Budget		Total Project Budget
Operator Training Ground		1,000,000
	Total	1,000,000

Funding Sources	Туре	Estimated Expenses
STA	State	1,000,000
	Total Funds	1,000,000

CNG Paratransit Vehicles

Additional funding for the Replacement of Paratransit Vehicles (10) project, programmed in FY23, is needed due to an increase in cost.

PROJECT TYPE:

Project Budget		Total Project Budget
CNG Paratransit Vehicles		440,000
	Total	440,000

	Funding Sources	Туре	Estimated Expenses
STA		State	440,000
		Total Funds	440,000

Purchase of Paratransit Vehicles (15)

Vehicles need to replace existing vehicles that have passed their useful life per FTA guidelines.

To	otal 3,600,000
Purchase of Paratransit Vehicles (15)	3,600,000
Project Budget	Total Project Budget

Funding Sources	Туре	Estimated Expenses
Section 5307	Federal	2,135,218
Section 5339	Federal	744,782
STA	State	720,000
	Total Funds	3,600,000

IT Projects

The use of IT equipment is critical to the daily function and efficiency in providing safety, reliable and efficient transit services. This project supports the purchases of software, network infrastructure, computing resources and business analytics.

	Project Budget		Total Project Budget
IT Projects			400,000
		Total	400,000

	Funding Sources	Туре	Estimated Expenses
Section 5307		Federal	320,000
STA		State	80,000
		Total Funds	400,000

Safety Projects

This project improves the safety and security of facilities, including the enhancements of perimeter fencing, vehicle, and pedestrian gates, lighting and property surveillance.

PROJECT TYPE:

	Project Budget	Total Project Budget
Safety Projects		200,000
	Total	200,000

Funding Sources	Туре	Estimated Expenses
STA	State	200,000
	Total Funds	200,000

Purchase of Specialized Tools and Fueling Equipment

SunLine intends to use the funding for the Purchase of specialized tools and fueling equipment needed in order to maintain the day-to-day uptime of the Agency's alternative fueling infrastructure program

Project Budget	Total Project Budget
Purchase of Specialized Tools and Fueling Equipment	150,000
Total	150,000

	Funding Sources	Туре	Estimated Expenses
STA		State	150,000
		Total Funds	150,000

Facility Maintenance Upgrade & Equipment

SunLine intends to use the funding to maintain the Agency's facility and equipment by purchasing maintenance tools and equipment and facility improvements at its multiple locations.

PROJECT TYPE:

Project Budget	Total Project Budget
Facility Maintenance Upgrade & Equipment	600,000
Total	600,000

Funding Sources	Туре	Estimated Expenses
STA	State	600,000
	Total Funds	600,000

Bus Stop Upgrade & Improvement

Continuous improvement of bus stops and amenities are essential to maintain and improve the first impression of SunLine where current and potential passengers and the community connect with SunLine. Bus stops should be easily identifiable, clean, accessible and a welcoming place. To complement this program, SunLine is also updating bus stop signs with updated information to connect to SunLine's real time bus arrival information and schedules necessary to complete the transit trip. These improvements are essential to attracting choice riders and expanding the transit market by making it convenient to use transit.

Project Budget	Total Project Budget
Bus Stop Upgrade & Improvement	400,000
Total	400,000

Funding Sources	Туре	Estimated Expenses
Section 5307	Federal	320,000
STA	State	80,000
	Total Funds	400,000

Bus Rehabilitation

Due to extreme weather, the wraps on the buses deteriorate quickly. Funding for this project will ensure faded and cracked bus wraps are replaced and improve the appearance of the Agency's vehicles.

PROJECT TYPE:

Pı	roject Budget	Total Pro	jec	Budget
Bus Rehabilitation				500,000
	Total			500,000

Funding Sources		Туре	Estimated Expenses
STA	State		500,000
		Total Funds	500,000

West Coast Center of Excellence

This project will providing additional funding for the construction of the Center of Excellence facility which will offer training opportunities in zero -emission transportation technologies.

Project Budget	Total Project Budget	
West Coast Center of Excellence	750,000	
Total	750,000	

Funding Sources	Туре	Estimated Expenses
STA	State	750,000
	Total Funds	750,000

Purchase of Four Micro Transit (Expansion)

Purchase of four (4) micro transit vehicles to support the growing needs of the Agency's SunRide service in the Coachella Valley .

PROJECT TYPE:

Project Budget	Total Project Budget
Purchase of Four Micro Transit (Expansion)	310,000
Total	310,000

Fund	ing Sources		Туре	Estimated Expenses
STA	Sta	ite		310,000
			Total Funds	310,000

Office Furniture & Equipment

Funding will provide replacement of office furniture and equipment that have passed their useful life.

Project Budget	Total Project Budget
Office Furniture & Equipment	150,000
Total	150,000

Funding Sources	Туре	Estimated Expenses
STA	State	122,109
LTF	State	27,891
	Total Funds	150,000

Fare Collection Modernization Study

SunLine intends to use funding in order to conduct a Fare Collection Modernization Study which will provide recommendations on fare collection methods which will improve passenger options and effeciency.

PROJECT TYPE:

Project Budget	Total Project Budget
Fare Collection Modernization Study	100,000
Total	100,000

Funding Sources		T	·уре	Estimated Expenses
STA	State			100,000
			Total Funds	100,000

Maintenance Facility Modernization Study

SunLine intends to use funding in order to conduct a Maintenance Facility Modernization Study which will provide recommendations on the size and features required in a replacement maintenance facility in Thousand Palms. The study will provide the initial cost and timeframe estimates needed in order to plan and apply for grants.

Project Budget	Total Project Budget
Maintenance Facility Modernization Study	200,000
Total	200,000

Funding Sources	Туре	Estimated Expenses
STA	State	200,000
	Total Funds	200,000

CAPITAL PROJECTS

Project Management and Administration

SunLine intends to use capital funding in order to facilitate consultants and project management for the muiltiple ongoing and future capital projects.

PROJECT TYPE:

Project Budget	Total Project Budget
Project Management and Administration	650,000
Total	650,000

Funding Sources	Ту	/pe	Estimated Expenses
STA	State		650,000
		Total Funds	650,000

Radio Replacement Phase II & Upgrade to ITS (add'l funding)

The project would add funds for the Radio Replacement Phase II & Upgrade to ITS project that was programmed in FY23. The exisiting funding faciliated the initiation of the project and this additional funding would allow the Agency to fully fund the project.

Project Budget	Total Project Budget
Radio Replacement Phase II & Upgrade to ITS (add'I funding)	1,336,981
Tota	1,336,981

Funding Sources	Туре	Estimated Expenses		
STA	State	100,000		
Section 5307	Federal	1,236,981		
	Total Funds	1,336,981		

CAPITAL PROJECTS

Purchase of 1 Hydrogen Fuel Cell Bus (6th Bus from AQMD)

This project will add State funding to the remaining balance of AQMD funding. The original amount through AQMD provided funding for five (5) buses which were delivered to the Agency in 2022. The Agency was able to leverage discounts throught the State's HVIP program. Accordingly, there was leftover funding availble through AQMD to purchase an additional bus.

Project Budget	Total Project Budget
Purchase of 1 Hydrogen Fuel Cell Bus (6th Bus from AQMD)	1,288,786
Total	1,2 88,786

Funding Sources	Туре	Estimated Expenses
STA	State	15,429
Section 5307	Federal	1,273,357
	Total Funds	1,288,786



SunLine Transit Agency

DATE: May 24, 2023 DISCUSSION

TO: Strategic Planning & Operational Committee

Board of Directors

FROM: Manuel Alcala, Planning Manager

RE: Draft FY24-28 Short Range Transit Plan (SRTP)

Background

The SRTP, updated annually, describes SunLine's operating and capital plans and funding sources. The SRTP is prepared according to the Riverside County Transportation Commission (RCTC) requirements and guidelines, the California Public Utilities Code, and California Transportation Development Act. The attached Draft FY24-28 SRTP focuses on fully implementing approved service improvements that were delayed due to the COVID-19 pandemic and due to the ever-growing shortage of coach operators, driven by the booming economy, low unemployment, and growing e-commerce.

The shortage of coach operators and, in general, the labor shortage is not unique to SunLine. It is a nationwide challenge. According to an analysis released jointly by Beacon Economics and the UCR School of Business Center for Economic Forecasting and Development in December, the state's unemployment rate at 4.1%, and the overall national unemployment rate at 3.5%, are at a historic low. Both the public and private sectors will face serious hiring challenges in the coming months. Within this context, the highlights of the SRTP are:

- 1) Increase all route frequencies gradually to regular service level (pre-COVID-19 level) as new coach operators are hired and trained
- 2) Hire and train over forty coach operators to implement all approved service improvements
- 3) To improve ridership on Commuter Link service, SunLine proposes off-peak fares for reverse commute trips and during off-season when California State University is not in general session. The local fare structure will apply to morning reverse commute trips from San Bernardino to Indio and afternoon trips from Indio to San Bernardino and to all trips when California State University is not in general session.
- 4) Expansion of SunRide's micro-transit service areas
- 5) Complete construction of the Coachella Mobility hub before September 2024
- 6) Radio and CAD/AVL replacement project
- 7) Reopening of Division 2 transit hub in the City of Indio
- 8) Solar microgrid project

- 9) Update bus stop signs and schedule holders and install new bus shelters across the service area according to policy to enhance customer service, optimize trip planning technologies, and improve communication with passengers
- 10) Liquid hydrogen station improvements
- 11) Community engagement events and outreach
- 12) Continue to implement the Innovative Clean Transit (ICT) plan, Transition to zero emissions by 2035 five years ahead of the deadline set in the ICT Regulation (2040)

The service plan and the capital plan recommended in the SRTP are within the confines of the FY24 budget, which will be presented to the Board of Directors for consideration as a separate item, a critical linkage to the SRTP.

RCTC staff reviewed the first draft of SRTP in April, and public hearings to revise the Commuter Link fare structure are slated for May 30 and 31, 2023. In the absence of substantive comments or changes, staff will recommend adopting the final FY24-28 Short Range Transit Plan (SRTP) during the June meeting.

Attachment:

- Item 13a Draft FY24-28 SRTP Presentation
- Item 13b FY24-28 SRTP Draft

ITEM 13 ATTACHMENT A



STRATEGIC PLANNING & OPERATIONAL COMMITTEE MEETING

MAY 24, 2023

FY24 – 28 SRTP UPDATE

- 1. Fiscal years 2024 to 2028
- 2. Riverside County Transportation Commission (RCTC), California Public Utilities Code and California Transportation Development Act
- 3. Must accompany a balanced budget
- 4. RCTC Board approval of Countywide SRTP July



THE REFUELED INTIATIVE



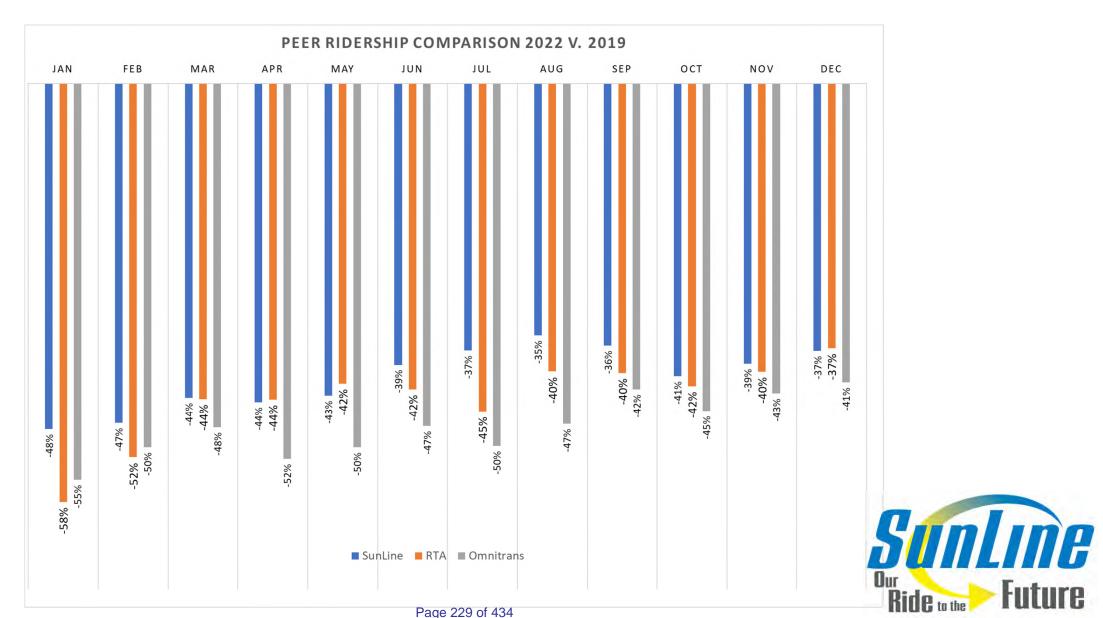


SRTP HIGHLIGHTS-SERVICE

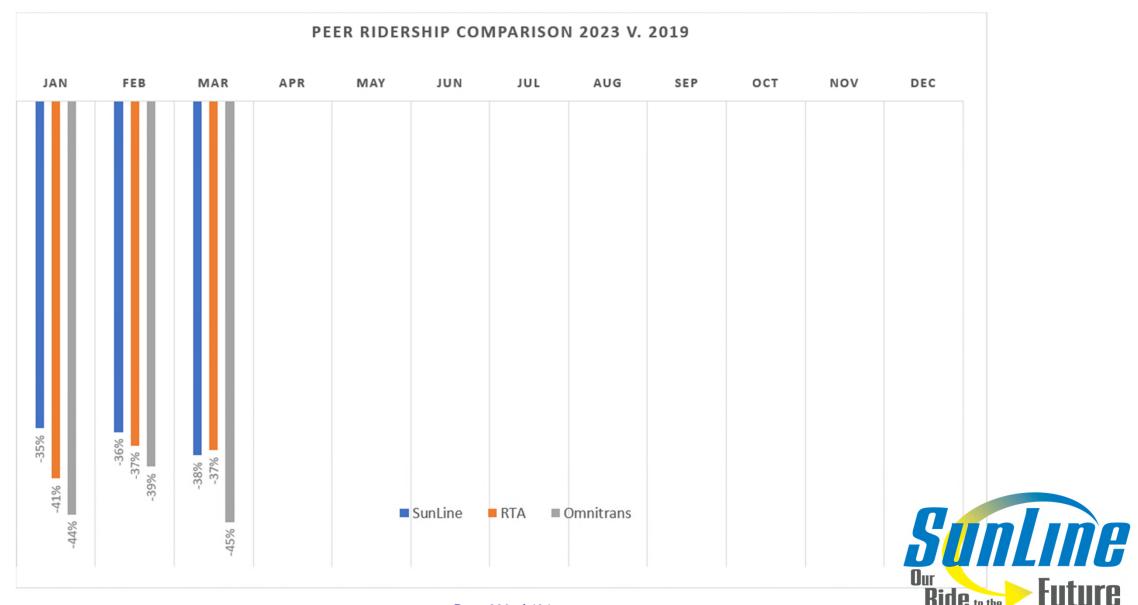
- Gradually transition to regular service
 - Forty new coach operators needed
- Reduce 10CL fare during off peak/season trips
- Expanded Micro-transit Service areas

	RVICE		fueled pla			Current		
			Weekday	Saturday	Sunday	Weekday	Saturday	Sunday
1WV	Palm Desert Mall - Palm Springs (peak period 20 min service ~ 7:00am to ~5:00pm)	E/W	20/30	20/30	20/30	20/30	30	30
1EV	Coachella - Palm Desert Mall		20/30	20/30	20/30	20/30	30	30
2	Desert Hot Springs - Palm Springs - Cathedral City (peak period 20 min service ~ 9:00am to ~5:00pm)		20/40	20/40	20/40	20/40	30	30
3	Desert Edge - Desert Hot Springs	E/W	60	60	60	60	60	60
4	Palm Desert Mall - Palm Springs	E/W	40	60	60	60	60	60
5	Desert Hot Springs - CSUSB Palm Desert - Palm Desert Mall (peak only service 3 AM&PM round trips)	N/S	60	NS	NS	60	NS	NS
6	Coachella - Via Fred Waring - Palm Desert Mall	E/W	45	60	60	60*	NS*	NS*
7	Bermuda Dunes - Indian Wells - La Quinta	N/S	45	90	90	90	90	90
8	North Indio - Coachella - Thermal/Mecca	N/S	40	60	60	60	60	60
9	North Shore - Mecca - Oasis	E/W	60	60	60	60**	60**	60**
10	Indio - CSUSB-PDC - CSUSB - San Bernardino Transit Center (SBTC)/Metrolink	E/W	4 round trips	NS	NS	4 round trips	NS	NS

PEER RIDERSHIP COMPARISON 2022 V. 2019



PEER RIDERSHIP COMPARISON 2023 V. 2019



SRTP HIGHLIGHTS-PROJECTS

- Coachella Mobility Hub
- Radio & CAD/AVL Replacement Project
- Reopening of Division 2 in the City of Indio
- Solar Microgrid
- Update bus stop signs and schedule holders and install new bus shelters across the service area according to policy
- Liquid Hydrogen station





SRTP HIGHLIGHTS-COMMUNITY ENGAGEMENTS

- Rider Survey
- Employer partnership and network meetings
- Events
 - Village Fest, City Parades
- SunLine Staff Outreach
 - Transit Tuesday





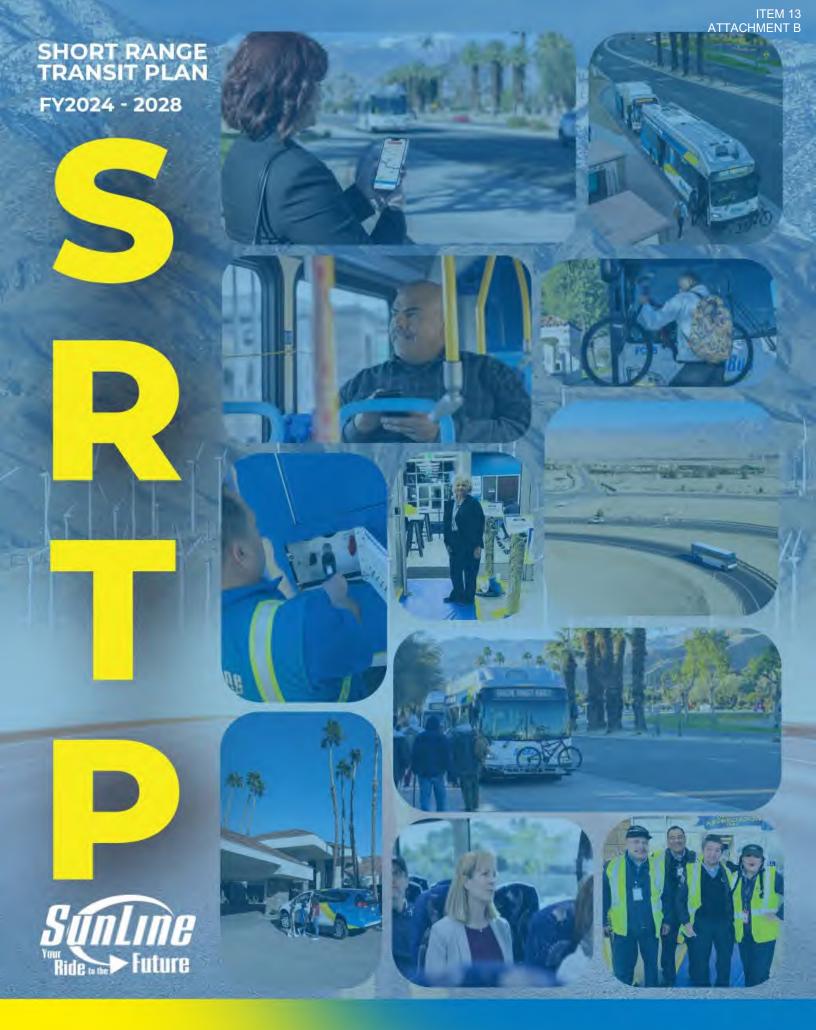
STAFF RECOMMENDATION

- RCTC review April and May
- SunLine Board of Directors discussion May
- SunLine Board of Directors approval June



Thank You







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Appendix

Appendix A: SunLine Existing Route Profiles



Glossary of Common Acronyms

5307 Formula grants for urbanized areas

5311 Formula grants for rural areas

Formula grants for buses and bus facilities

ADA Americans with Disabilities Act

ARPA American Rescue Plan Act

CARB California Air Resources Board

CDP Census designated place

CMAQ Congestion Mitigation and Air Quality Improvement Program

CNG Compressed natural gas

COVID-19 Coronavirus

CRRSAA Coronavirus Response and Relief Supplemental Appropriations Act

CSUSB California State University, San Bernardino

DBE Disadvantaged business enterprise

DPSS Department of Public Social Services

EEO Equal employment opportunity

FTA Federal Transit Administration

FY Fiscal year

ICT Innovative Clean Transit

IVT Imperial Valley Transit

IVTC Imperial Valley Transportation Commission

JPA Joint Powers Agreement

KPI Key Performance Indicator

LCTOP Low Carbon Transit Operations Program

LTF Local Transportation Fund

mph Miles per hour

NTD National Transit Database

RCTC Riverside County Transportation Commission

SBTC San Bernardino Transit Center

SCAG Southern California Association of Governments



SGR State of Good Repair

SRTP Short Range Transit Plan

STA State Transit Assistance

TAP Transit Ambassador Program

TSP Transit signal priority

U-Pass University Pass

ZEB Zero-emission bus

Definitions

Financially Constrained Plan Funded service improvements

Financially Unconstrained Plan Unfunded service improvements

Microtransit A form of demand response transit that offers flexible

routing and/or flexible scheduling of minibus vehicles



Board of Directors

SunLine was established under a Joint Powers Authority (JPA) on July 1, 1977, between Riverside County and the communities of the Coachella Valley, which at the time included the Cities of Coachella, Desert Hot Springs, Indio, Palm Desert, and Palm Springs. The JPA was later amended to include the Cities of Cathedral City, Indian Wells, La Quinta, and Rancho Mirage. The JPA's governing board consists of one elected official from each member entity and one county supervisor. SunLine is headquartered in Thousand Palms, California.

Cathedral City: Nancy Ross

Coachella: Denise Delgado

Desert Hot Springs: Russell Betts

Indian Wells: Ty Peabody

Indio: Glenn Miller, Chair

La Quinta: John Peña

Palm Desert: Kathleen Kelly

Palm Springs: Lisa Middleton, Vice Chair

Rancho Mirage: Lynn Mallotto

Riverside County: V. Manuel Perez

SunLine Organizational Structure

Vacant Chief Executive Officer/General Manager

Vacant Chief Financial Officer

Vanessa Mora Chief Safety Officer

Tamara Miles Chief of Human Relations

Isabel Vizcarra Chief Transportation Officer

Vacant Chief of Staff

Ray Allen Chief Maintenance Officer

Vacant Chief of Public Affairs

Tina Hamel Chief of Compliance/Labor Relations (DBELO/EEO)



Chapter 1. System Overview and Service Profile

In 2019, SunLine Transit Agency completed a bold plan to recast its transit system. This plan to minimize transfers, reduce travel times, and realign routes to serve growing and more productive areas—SunLine Refueled—was prepared with guidance provided by the Board of Directors, input from transit riders, and a robust data analysis. As shown in Figure 1-1, SunLine rolled out the first two pillars of the Refueled initiative in January 2021: the Consolidated Fixed Route Network and SunRide. The start of the other two pillars was postponed because of the coronavirus (COVID-19) pandemic. The new 10 Commuter Link service was implemented in July 2021.

Since March 2020, the beginning of the COVID-19 pandemic, SunLine has been operating a reduced level of service because of the national labor shortage. Hiring 40-plus coach operators to fully implement the Refueled initiative remains SunLine's highest priority.

The introduction of Route 1X was postponed again and is now on hold until the SunLine Refueled service plan is fully implemented. In the meantime, the frequency of Route 1EV is increased to every 15 minutes, coinciding with the opening of the Coachella Mobility Hub in fall 2024.

Figure 1-1 SunLine Refueled Timeline



To meet the mobility needs of rapidly growing Coachella Valley, SunLine continues to research and establish innovative multimodal solutions incorporating easier transfers, connectivity, and reasonable walks to and from nearby bus stops and destinations. SunLine will continue to monitor the supply of labor, make necessary policy changes to attract new employees, and sustain them through this volatile economy. SunLine continues to expand SunRide, an ondemand rideshare service where customers may request an on-demand ride through the SunRide mobile phone app. During fiscal year (FY) 2023, SunRide service was expanded from four to seven zones by adding new zones in the cities of Palm Springs, Indio, and Cathedral City.



To hire the needed 40-plus coach operators, SunLine launched an innovative, multipronged campaign that included:

- Lowering the hiring age from 21 to 18
- Enhancing our advertising efforts by:
 - Securing ad space on the City of Cathedral City's digital billboard displaying "SunLine hiring Bus Operators"—located on East Palm Canyon near Cathedral Canyon
 - Putting up 9-foot flags with the message "Now Hiring" on the Thousand Palms Hub property that faces Varner
 - Securing ad space on the digital monitors at the Department of Motor Vehicles in Palm Springs, with a "Now Hiring" video awaiting approval by the State
- Participating in local career fairs/events:
 - March 2 Attended career event at California State University, San Bernardino (CSUSB)
 - March 9 Conducted on-the-spot hiring at the Workforce Development Center, where three contingent offers were made
 - March 14 Conducted on-the-spot hiring at the Workforce Development Center, where four appointments for contingent offers were made
 - March 15 Assisted Rancho Mirage High School with mock interviews
 - o March 29 Attended Coachella Valley High School Career Fair
 - April 5 Attended Palm Desert High School Hiring Expo
 - April 7 Attended Shadow Hills High School Hiring Expo
 - o April 19 Attended Amistad High School Career Day
- Launching a paid vocational English as a second language program to assist community members who are interested in working for SunLine as bus operators but may have a language barrier
- Partnering with the College of the Desert PaCE Program to conduct 36 hours of training
- Partnering with agencies to fill the need

This first chapter of the FY 2024–2028 Short Range Transit Plan (SRTP) provides an introduction to SunLine. It outlines the baseline service conditions and describes the service area, provides a rider profile, and summarizes the current public transit service.



1.1 Description of Service Area

The SunLine jurisdiction covers 1,120 square miles of the Coachella Valley (Figure 1-2). It extends from San Gorgonio Pass in the west to the Salton Sea in the southeast. Located 120 miles east of downtown Los Angeles and 60 miles east of Riverside and San Bernardino, SunLine's service area is in the Riverside County Supervisorial District 4. SunLine also provides commuter express service outside its service area connecting Coachella Valley to San Bernardino.

SunLine provides service to the following cities:

- Cathedral City
- Coachella
- Desert Hot Springs
- Indian Wells
- Indio

- La Quinta
- Palm Desert
- Palm Springs
- Rancho Mirage

Service is also provided to the Riverside County unincorporated communities of Bermuda Dunes, Desert Edge, Mecca, North Shore, One Hundred Palms, Oasis, Thermal, and Thousand Palms. Within the Coachella Valley region, SunLine provides 150 square miles of fixed-route service coverage and 200 square miles of paratransit service coverage.¹

Figure 1-3 shows population and employment estimates for the jurisdictions within the SunLine service area.

¹ The Federal Transit Administration describes the service area as a measure of access to transit service in terms of population served and area covered. The service area is determined using the Americans with Disabilities Act of 1990 (ADA) to identify the corridor surrounding routes three-quarters of mile on either side. Source: https://www.transit.dot.gov/ntd/national-transit-database-ntd-glossary. Accessed March 16, 2023.



Figure 1-2 SunLine Service Area

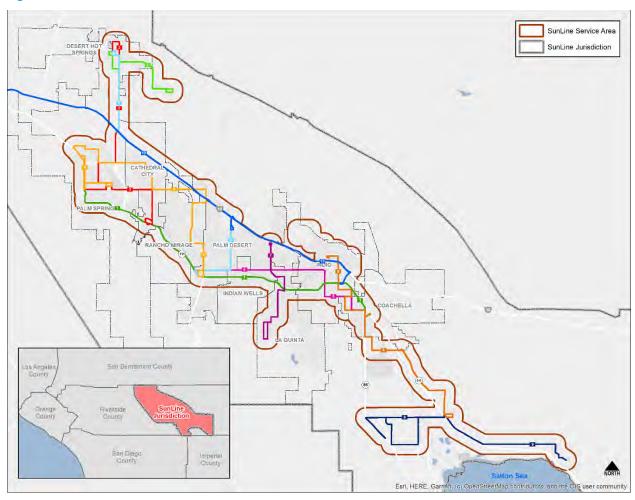




Figure 1-3 SunLine Service Area Socioeconomic Profile

Geography	Total population	Minor popula	· •	Zero auto househo		·		ouseholds	Total employment	
	Number	Number	%	Number	Number	%	Number	Number	%	Number
SunLine jurisdiction	443,976	263,098	59.3%	441,897	75,195	17.0%	182,919	8,413	4.6%	151,433
Cathedral City	52,569	35,823	68.1%	52,510	9,893	18.8%	18,817	1,086	5.8%	9,925
Coachella	45,204	43,942	97.2%	45,130	8,664	19.2%	17,211	513	3.0%	8,973
Desert Hot Springs	27,829	20,372	73.2%	27,698	6,820	24.6%	9,707	824	8.5%	3,687
Indian Wells	7,054	1,465	20.8%	7,048	822	11.7%	3,446	46	1.3%	3,862
Indio	90,900	66,459	73.1%	89,958	15,639	17.4%	33,825	1,377	4.1%	20,767
La Quinta	40,510	18,429	45.5%	40,408	5,671	14.0%	16,054	424	2.6%	11,672
Palm Desert	51,009	16,782	32.9%	50,730	6,216	12.3%	23,580	1,137	4.8%	29,284
Palm Springs	49,651	19,719	39.7%	49,347	7,973	16.2%	25,155	1,722	6.8%	28,518
Rancho Mirage	17,913	3,749	20.9%	17,834	2,215	12.4%	9,327	341	3.7%	16,175
Unincorporated	61,337	36,358	59.3%	61,234	11,282	18.4%	25,797	943	3.7%	18,570

Source: American Community Survey 2020 5-year estimates; Longitudinal Employer-Household Dynamics 2019



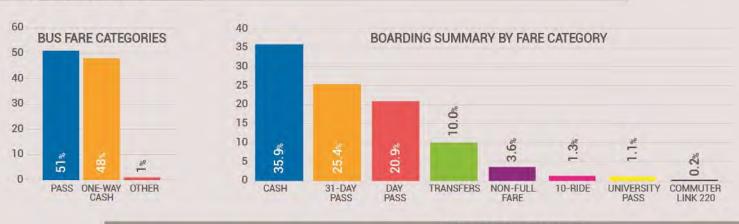
1.2 Population Profile and Demographics

The 2019 SunLine Transit Rider Survey was an important source of information for the plan. It gave SunLine staff a pre-COVID-19 ridership profile and described how riders used the transit system. The infographic on the next page shows the demographic characteristics of SunLine's riders before the pandemic. SunLine is preparing a new rider survey to assess changes resulting from the pandemic and the success of the Refueled Initiative.

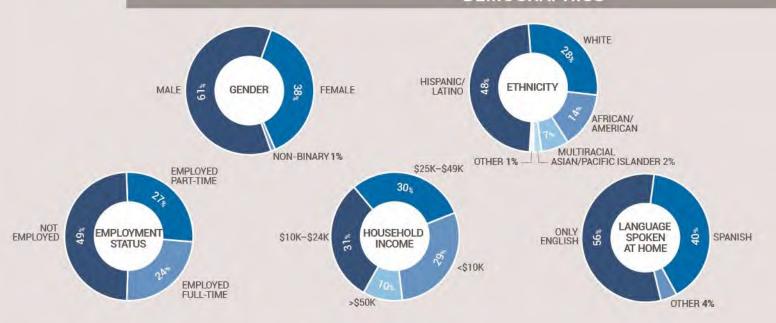
POPULATION PROFILE and RIDER CHARACTERISTICS

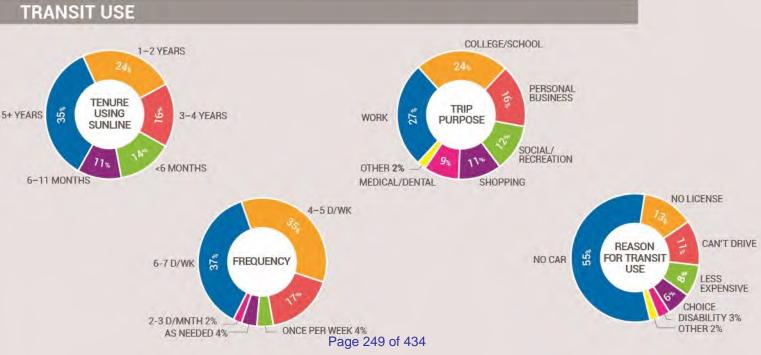
The SunLine Transit Rider Survey provided a snapshot of passenger characteristics, as summarized here.

BOARDING FARE



DEMOGRAPHICS







1.2.1 Demographic Projections

Despite the recent ridership downturn related to the COVID-19 pandemic, population growth in Riverside County and the Coachella Valley will continue to drive demand for public transit services. The Refueled Initiative is aimed at connecting its residents with health care, jobs, schools, and a spectrum of other destinations. With straighter, more direct routes, the redesigned system will provide more permanent transit corridors to transit-supportive land uses, charting an ambitious and strategic path to push the agency in a new direction to attract choice riders, boost ridership, and create a brighter future.

Like other transit agencies nationwide, SunLine is faced with the challenge of maintaining core service, extending service to new developments, and addressing the financial challenges resulting from the COVID-19 pandemic. Additionally, a key objective of this restructuring is to streamline bus routes to address residents' requests for more direct and frequent bus service. With the massive amount of growth we are experiencing and limited funding, SunLine would be unable to provide direct service from every trip origin to every destination. However, with careful planning and more direct and streamlined bus routes, SunLine has established a system that incorporates easier transfers, connectivity, and reasonable walks to and from nearby bus stops to meet these sometimes-competing objectives.

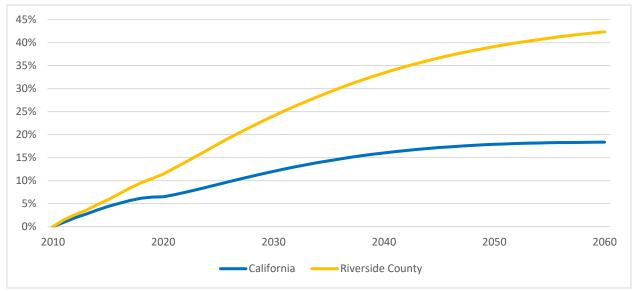
Extensive growth has prompted SunLine to work with the community to develop a new system that gives customers fewer transfers, better connectivity, and enhanced efficiency for years to come. Failure to restructure and make the transit system more efficient would deprive many residents of transit service.

The California Department of Finance estimates that the nine cities of the Coachella Valley had a population of just over 390,600 in January 2021. Riverside County has been growing faster than the state's population, and the Department of Finance projects this will continue through 2060, as shown in Figure 1-4. Within Riverside County, the Southern California Association of Governments (SCAG) projects that the nine cities of the Coachella Valley will grow faster than the county between 2016 and 2045, as shown in Figure 1-5.

Projections prepared by SCAG show that the Riverside County population is expected to grow by 37.6 percent from 2016 to 2045. This means an increase from 2.36 million people in 2016 to 3.25 million people in 2045. In contrast, the population in Coachella Valley cities is projected to grow even faster, increasing 55 percent over the same 29-year period, from 450,130 in 2016 to 697,690 in 2045, as shown in Figure 1-6. Growth percentages within the Coachella Valley vary by city. Coachella and Desert Hot Springs are among the cities projected to grow the fastest within the SCAG region, ranking first and third, respectively, among all SCAG cities by percentage growth over the next three decades.



Figure 1-4 Riverside County and California Population Growth Projections (Percent)



Source: California Department of Finance, 2021, https://www.dof.ca.gov/forecasting/demographics/projections/

Figure 1-5 Riverside County and Coachella Valley Population Projections (Total Population)

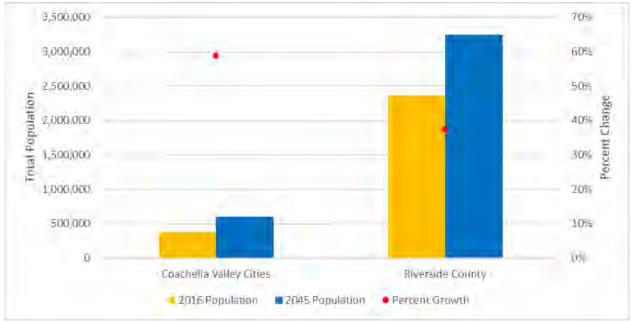




Figure 1-6 Population Growth Projections for Jurisdictions in the SunLine Service Area

Location	SCAG 2016 estimates	SCAG 2045 estimates	Difference	% Difference
Bermuda Dunes Census Designated Place (CDP)	7,340	10,110	2,770	38%
Cathedral City	54,300	76,300	22,000	41%
Coachella city	45,300	129,300	84,000	185%
Desert Edge CDP	3,850	4,200	350	9%
Desert Hot Springs city	29,000	59,990	30,990	107%
Desert Palms CDP	6,940	6,990	50	1%
Garnet CDP	6,300	7,990	1,690	27%
Indian Wells city	5,400	6,400	1,000	19%
Indio city	88,100	129,300	41,200	47%
Indio Hills CDP	1,120	6,280	5,160	461%
La Quinta city	40,400	47,700	7,300	18%
Mecca CDP	8,860	11,840	2,980	34%
North Shore CDP	3,200	3,680	480	15%
Oasis CDP	4,370	4,500	130	3%
Palm Desert city	50,400	64,100	13,700	27%
Palm Springs city	47,100	61,600	14,500	31%
Rancho Mirage city	18,200	25,200	7,000	38%
Sky Valley CDP	2,570	7,080	4,510	175%
Thermal CDP	2,400	3,270	870	36%
Thousand Palms CDP	7,880	9,730	1,850	23%
Vista Santa Rosa CDP	3,780	3,950	170	4%
Whitewater CDP	820	980	160	20%
Other unincorporated areas	12,500	17,200	4,700	38%
Service area total	450,130	697,690	247,560	55%

 $Source: SCAG, 2020, \underline{https://scaq.ca.gov/sites/main/files/file-attachments/0903 fconnects ocal_demographics-and-growth-forecast.pdf$

Disadvantaged communities in California are specifically targeted for investment of proceeds from the state's cap-and-trade program. Senate Bill 535 mandates that 25 percent of the proceeds from the Greenhouse Gas Reduction Fund go to projects that benefit disadvantaged communities. These investments are primarily aimed at improving public health, quality of life, and economic opportunity in the state's most burdened communities while also reducing pollution.

Disadvantaged communities are defined as the top 25 percent scoring census tracts from the California Environmental Health Screening Tool (CalEnviroScreen). The Senate Bill 535 disadvantaged communities within the SunLine service area are illustrated in Figure 1-7.



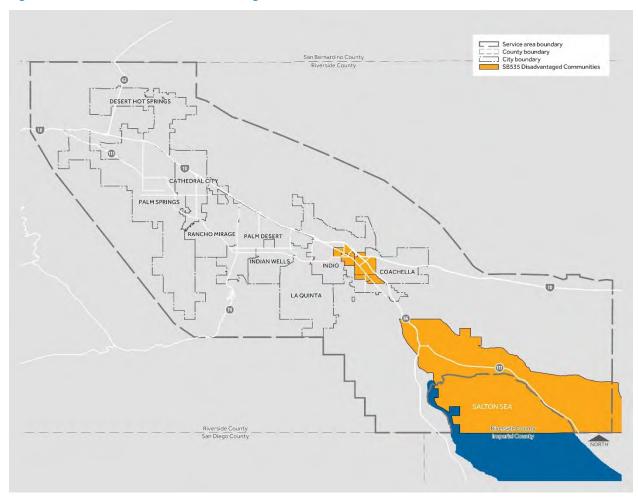


Figure 1-7 Senate Bill 535 Disadvantaged Communities

Several federal funding programs specifically target investment toward areas designated as Areas of Persistent Poverty or Historically Disadvantaged Communities. Areas of Persistent Poverty include census tracts with poverty rates of 20 percent or higher based on the 2014 to 2018 5-year American Community Survey, counties that have had poverty rates of 20 percent or higher in the 1900 and 2000 Decennial Censuses and the 2020 Small Area Income Poverty Estimates, and territories or possessions of the United States. Historically Disadvantaged Communities include census tracts identified based on six factors of socioeconomic disadvantage, tribal lands, and territories or possessions of the United States. Areas with these designations within the SunLine service area are shown in Figure 1-8.



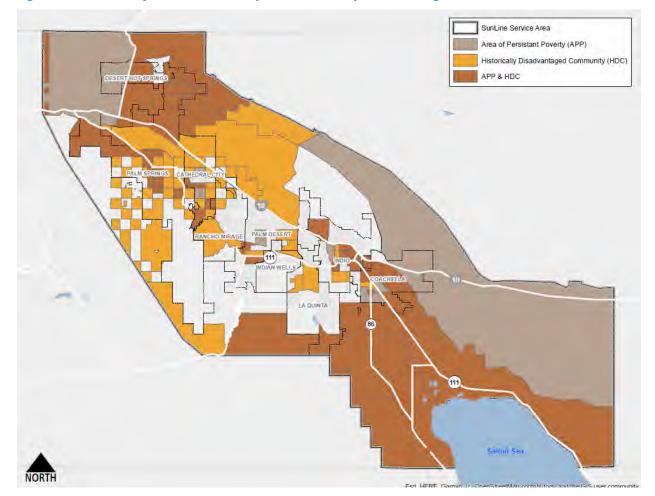


Figure 1-8 Areas of Persistent Poverty and Historically Disadvantaged Communities

1.3 Description of Services

SunLine's existing transit service includes SunBus (local bus), Commuter Link (regional commuter), SunRide (microtransit), and SunDial (paratransit). Additionally, SunLine's taxi voucher, SolVan (vanpool), and rideshare programs provide additional transportation options to residents throughout the Coachella Valley. Each of these service types is described briefly in the following sections.

1.3.1 SunBus - Local Bus

SunLine currently operates nine local routes in its service area. The local bus network is broken down into trunk routes and connector or feeder routes. Trunk routes serve highly traveled corridors with more frequent headways and include Routes 1EV, 1WV, and 2. Connector/feeder routes operate in less dense areas and connect to trunk routes. These routes generally operate



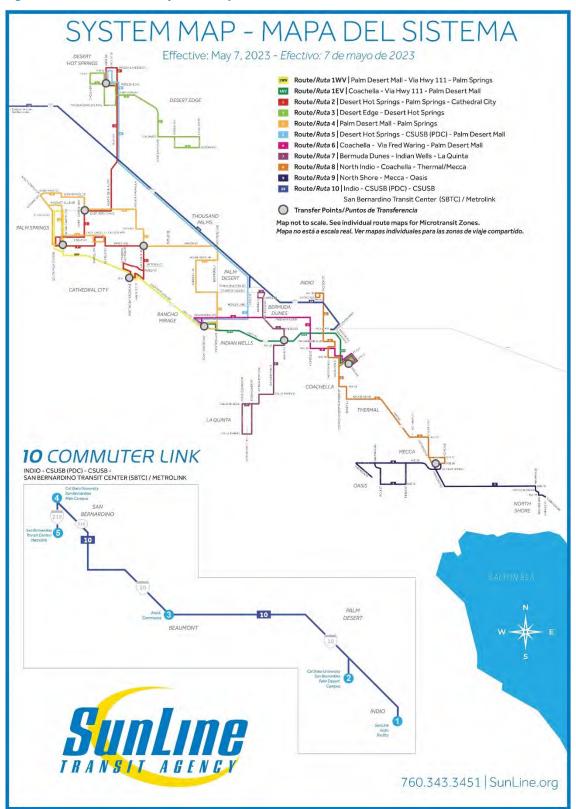
at less frequent headways and include Routes 3 through 9. SRTP Table 1.0 (see the Tables section of the SRTP) shows a list of the routes and the areas they serve. Figure 1-9 illustrates fixed-route ridership trends over the last few years, including the impact of the COVID-19 pandemic service reductions and the subsequent recovery. Figure 1-10 shows the SunLine system map. Appendix A shows existing route profiles.

Fixed Route Ridership COVID-19 Recovery CY 2020 -CY 2022 -CY 2023 %VAR. 2020 vs 2022 %VAR. 2020 vs 2023 350,000 336,514 334,160 300,000 250,000 215,388 207,091 210,945 201,793 196,568 218,953 213,317 183,375 200,000 178,264 4.1% 213,938 185,159 175,268 -47.5% 168,536 168,364 171,249 164,236 166,293 150,000 150,202 130,678 100,000 50,000 NAL FEB MAR MAY AUG

Figure 1-9 Fixed Route Ridership



Figure 1-10 Fixed Route System Map





1.3.2 Commuter Link - Regional Commuter

The Route 10 Commuter Link is designed to improve regional service between the Coachella Valley and the Inland Empire. For students, the 10 Commuter Link provides a direct connection between CSUSB's campuses in Palm Desert and San Bernardino. It also provides service to the San Bernardino Transit Center (SBTC) for connections with Metrolink trains and routes served by the Riverside Transit Agency, Omnitrans, Victor Valley Transit Authority, and Mountain Transit. Although system-wide ridership declines and school closures related to the COVID-19 pandemic delayed its implementation, the Route 10 Commuter Link began revenue operations on July 12, 2021.

1.3.3 SunRide - Microtransit

Microtransit is an emerging transit mode that offers flexible and dynamic demand-driven transportation solutions to areas with limited transit access or where traditional fixed route service is simply not feasible. Microtransit is a shared-ride service that typically operates a fleet of smaller vehicles (for example, cutaway buses or vans—see Figure 1-11) in defined zones, with dynamic routing based on real-time demand. Similar to companies such as Uber and Lyft, users in designated areas specify the details of their trips on a mobile application and a vehicle is dispatched to deliver them to their destinations. Operating specifics such as service hours and coverage are tailored to meet the needs and/or resources of the agency (fleet availability, operating budget, etc.).



Figure 1-11 Example of SunRide Vehicle



SunRide Operations

The microtransit service, known as SunRide, serves seven zones in the Coachella Valley—Cathedral City, Coachella, Desert Hot Springs (including the community of Desert Edge), Indio, Mecca-North Shore, Palm Desert, and Palm Springs (Figure 1-13 to Figure 1-19). This ondemand service bridges the gap between riders and the fixed route network or designated points of interest. Riders typically use the SunRide smartphone app to book their ride, which dispatches a SunRide vehicle to pick them up and drop them off at locations indicated within the designated geo-fenced zones. Riders without access to a smartphone may also book a trip by calling SunRide's Customer Service number or through the SunRide web portal at: book.sunride.rideco.com. The service is available Monday through Friday between 5:30 a.m. and 6:30 p.m.

The SunRide fare is \$3 per person, which includes a free transfer to/from the intersecting fixed bus routes. SunRide's on-demand service allows a rider to book a trip within 15 minutes or to schedule a trip up to 7 days in advance. Riders may opt for contactless payment by choosing to pay using their credit or debit card. The app allows riders to store their credit or debit card information within the app for convenience when booking future rides. Riders may also choose to pay for their ride in cash by paying the SunRide driver directly when SunRide is the first leg of the trip or by purchasing a \$3 "SunRide Transfer Pass" on the fixed route bus when the rider boards the bus as the first leg of the trip.

Figure 1-12 March 2023 ridership (MISSING)



Figure 1-13 SunRide Pilot Service Area – Cathedral City





Figure 1-14 SunRide Pilot Service Area – Coachella





Figure 1-15 SunRide Pilot Service Area – Desert Hot Springs – Desert Edge (formerly Desert Edge)





Figure 1-16 SunRide Pilot Service Area – Indio

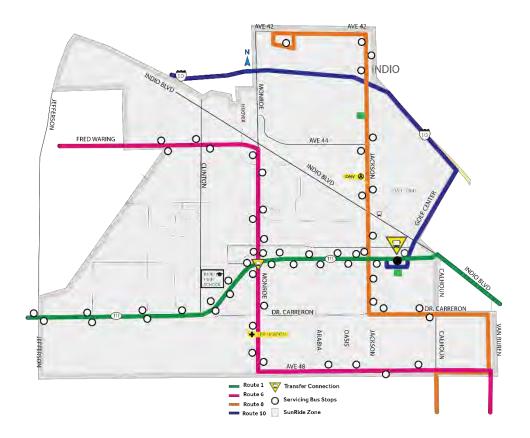
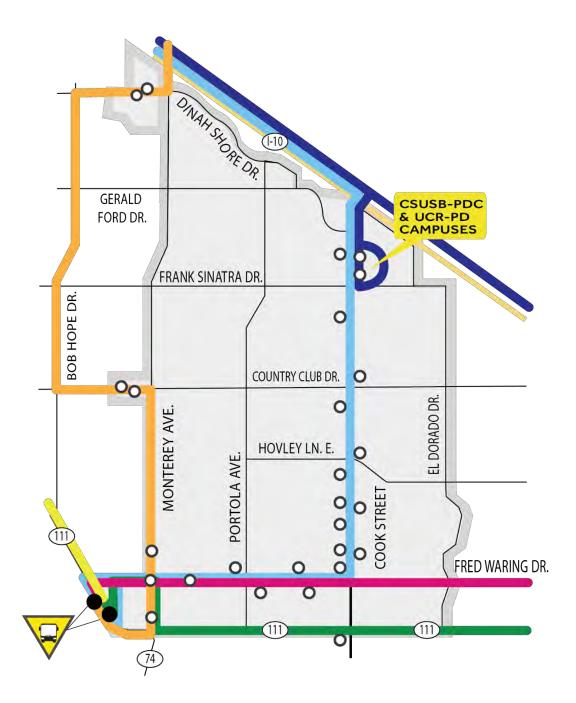


Figure 1-17 SunRide Pilot Service Area – Mecca-North Shore





Figure 1-18 SunRide Pilot Service Area – Palm Desert (formerly Cook St Corridor)





ROSA PARKS O SAN RAFAEL RACQUET CLUB GENE AUTRY VISTA CHINO VISTA CHINO 0 0 TACHEVAH 0 0 ALEJO AMADO 0 000 TAHQUITZ 00 O RAMON RAMON O pΟ 00 MESQUITE FARRELL 00 00 00 0 E PALM CANYON Transfer Connection Route 2 Servicing Bus Stops Route 4 SunRide Zone

Figure 1-19 SunRide Pilot Service Area – Palm Springs

SunRide Technology Platform

SunLine launched Phase III of the pilot program on January 10, 2022. Phase III introduced a new SunRide branded mobile application (Figure 1-20) developed by RideCo that offers additional features and functionality to enhance the user experience. Some of the new features and functionality include improved connections to the fixed route network, projected trip arrival times, and a five-star rider rating system. Putting ourselves in the shoes of our riders, SunLine has also added new stops at common points of interest within each geo-fence zone that serve as ride generators, providing new touchpoints for a choice rider experience. These points of interest include stops within a short walking distance of education, shopping, and medical



facilities, implementing further service flexibility and more mobility options that are inclusive of a larger demographic. An advanced back-end software platform features a robust reporting suite to assist in evaluating the program's performance metrics.

Figure 1-20 SunRide Mobile App





1.3.4 SunDial - Paratransit

SunLine operates SunDial ADA paratransit to provide service to those certified under the ADA who cannot ride fixed route bus service. SunDial operates within three-quarters of a mile on either side of the SunBus route network and is available by advanced reservation only. Reservations may be made based on the service hours of the fixed routes serving passengers' origins and destinations and may be used only at the same times, days, and frequency as local fixed route service. SunDial service is an origin-to-destination, shared-ride transit service for persons who are functionally unable to use the fully accessible fixed route service either permanently or under certain conditions. Eligibility is not solely based on having a disability.

SunDial service is provided with a fleet of 39 vans 7 days a week during the same hours and days as the fixed route network. Service is not provided on Thanksgiving and Christmas days. As an operator of bus service, SunLine is required under the ADA to ensure that paratransit service is provided to eligible individuals with disabilities. The level of service provided must be



comparable, in terms of hours and days of service and area served, to the service provided by the fixed route bus system.

To be eligible, all persons must complete an application, describing in detail the nature of their mental or physical disability that may prevent the individual from using regular fixed route service. Applicants must obtain an approved health care professional's statement and signature verifying the disability. Applicants are notified in writing of their application status within 21 days from receipt of a completed application. Riders who have the required ADA Certification Identification Card are eligible to use SunDial for their transportation needs, including medical appointments, shopping, and other social activities. Figure 1-21 shows the SunDial ridership trend for 2020 through early 2022.

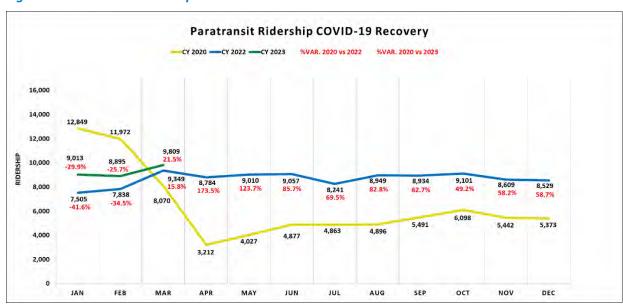


Figure 1-21 SunDial Ridership Trend

1.3.5 SolVan – Vanpool

A vanpool is a group of people who commute to the same workplace or post-secondary education facility (college, trade school, etc.) regularly from the same community, riding together in a van or SUV provided by a vendor to share expenses. Vanpools typically carry 5 to 15 passengers and operate long distances, traveling between pick-up locations and a place of work/school.

Vanpools provide small-scale commuter ridership in scenarios where operator costs would otherwise be prohibitively high. Operating costs are lower than fixed route bus service because the passengers drive themselves. Ridership per platform hour is healthy. Vanpools are very demand-responsive; they can be quickly organized based on demand on a monthly basis. Once



ridership falls below a threshold, a vanpool can end, but new routes can be added easily based on need with minimal overhead. Vanpools can access office parking areas and other locations traditional SunLine fixed route buses cannot reach, allowing more convenient passenger drop-offs.

Vanpool programs can be administered in a variety of ways, allowing the employer to be fully involved or simply promote it. Employers can help employees form vanpools through rideshare matching. Rideshare matching helps potential vanpoolers locate others nearby with similar commutes. With technology advancements, on-demand vanpooling may help reduce coordination costs and increase ridership. As the region develops unevenly, vanpools will be an increasingly effective means to serve trips from low-density places to employment and education centers.

SunLine's Vanpool Program, SolVan, is operated through a third-party lease arrangement, known as "purchased transportation," by the Federal Transit Administration (FTA), where SunLine contracts with a consulting firm to competitively procure leasing vendors, who then provide a leased vehicle to vanpool groups. SolVan provides a subsidy of \$400 monthly (or \$500 if a zero-emission vehicle) for qualified vans that agree to report on daily riders, miles, hours, and expenses. A SolVan reporting system has been created to track each rider on each vanpool. The volunteer driver of the vanpool must be a participant in the vanpool program. Vanpool passengers will be responsible for paying the van's monthly lease cost minus the SolVan subsidy. Leases include insurance and maintenance. They also share the cost of gas, parking, and toll fees (if applicable). Vehicles for this type of service will be leased by one of the prequalified vendors to one of the commuters in the group, a company, or a third-party representative. SolVan has increased the number of approved vendors to a total of four vendors to increase vehicle type and lease cost choices.

SolVan materials and guides are posted on the <u>SolVan.org</u> website and include program guidelines, vanpool brochure, participation agreement, passenger manifest forms, quick facts, frequently asked questions, steps/instructions to apply, steps/instructions for monthly reporting, change form, and intake form. These materials help explain the SolVan program, how to apply for a vanpool subsidy, how to ultimately have vanpools approved for SolVan subsidy, and how to report commute details to receive the monthly subsidy.

SolVan Performance/Service Area/Demographics

During the past year, agricultural-related vanpools served farm workers living and working in the eastern Coachella Valley, including Thermal, Mecca, Coachella, and Indio. Around 20 vehicles have been provided during each key harvesting month. Non-farm, more traditional vanpools serve work sites all over eastern Riverside County. The number of vehicles serving these traditional work sites has varied from six to seven per month during the past year, with seven at present. The origin of these vanpools during this past year has been vanpoolers living primarily in



Indio, Beaumont, and La Quinta. The destination of these vanpoolers has primarily been to work sites in Blythe, Palm Springs, and Indio. Major employers served by most of the traditional vanpools are the Transportation Security Administration at Palm Springs Airport, U.S. Border Patrol sites, and state prisons.

SolVan Fares

The cost for vanpoolers to ride varies wildly because fares are determined by many factors, including type and year of vehicle chosen, commute mileage, and number of riders who are splitting the monthly fare. The average number of vanpoolers in a vehicle is nine. The current vanpool monthly total lease cost ranges between \$1,050 and \$1,800 for traditional, non-farm destined vanpools. Gas cost is calculated and added to this cost.

The number of vanpool vendors under contract has doubled from two companies to four currently. With additional vendors providing more vehicle choices (such as hybrid or electric vehicles) and providing more competitive lease rates, it is possible that passenger out-of-pocket costs may decrease. Although SunLine procures for third-party leasing vendors through its contractor, the procurement is to ensure there is consistency and standard vehicle offerings among vendors—not to control vehicle pricing or fares. SunLine has no control over the passengers' out-of-pocket fares, only the amount of subsidy provided. In addition, after the lease costs the next highest out-of-pocket vanpool expense is fuel. Should electric or hybrid vehicles be introduced into the vehicle offerings, although the lease cost may be higher, many employers offer free electricity while charging at work and the at-home electric charging costs can be quite low (depending on electric provider and low rates to charge off peak). This may also result in lower fares for certain vanpool groups. Volatile gas prices in recent years will continue to have an unpredictable impact on fares for vanpool groups.

The other strategy for lowering fares is to assist vanpool groups in increasing occupancy. The more passengers that share the cost of the vanpools, the lower the fares per passenger. Although SolVan requires that vanpools maintain a minimum of 50 percent occupancy (ratio of passengers to the vanpool seats), SolVan works directly with vanpool groups that lose riders, struggle with occupancy, or are looking for part-time riders to increase occupancy and decrease passenger fares. SolVan staff assist with finding additional riders and filling seats in vanpools. Ultimately, SunLine cannot predict or determine whether vanpool fares will increase or decrease in the future; however, additional vendors and actions may result in lower fares and an even more cost-effective vanpool service.

SolVan Goals

During the past year, SunLine's goal was to expand traditional vanpooling by at least three vehicles. Two new traditional vanpools were added that still operate today. One traditional



vanpool disbanded during the year on account of work shift changes. The goal for agricultural vanpools was to maintain the high level of farm vanpools, which was achieved.

SolVan Guidelines

To receive a vanpool subsidy, the vanpool must meet the following criteria: either originate or travel to a work site within a ZIP Code in eastern Riverside County, commute at least 25 miles round-trip, commute a minimum of 12 or more days per month, and have at least five riders. Vehicles must also be at least seven-seat vehicles and can seat up to fifteen. Occupancy must be at least 70 percent to start and remain at least 50 percent. However, this occupancy requirement has been relaxed during the pandemic for existing vanpools. Guidelines also require that the vanpool lease a vehicle with one of the four SolVan-approved vendors and permit SunLine to advertise the vanpool and the route to the general public and accept additional riders to fill empty seats. SunLine contracts with WSP, which has entered agreements with four approved vendors to provide specific vehicles, lease pricing, and certain insurance coverage, among other requirements.

To be approved for SolVan subsidy, the vanpool group must visit the <u>SolVan.org</u> website and submit an application. SolVan staff then reviews the application to ensure it qualifies and meets all program guidelines—if so, the application is approved. The vanpool group is then directed to provide all details about the vanpool, including rider names, pick-up locations for each, drop-off locations for each, mileage and hours for each rider, work shift, commute days during the week, contact info for each rider, driver detail, start date, lease cost, copy of lease agreement, employer detail for each rider, participation agreement signatures, and manifest passenger form. Once approved, the vanpools are required to submit any changes, such as rider changes, work shift change, vehicle changes, etc. SolVan then confirms details with the vendor regarding the lease, vehicle detail, and lease cost. If a vanpool begins after the first day of a calendar month, the subsidy is prorated based on the commute days during that first month.

SolVan Reporting Procedure

SolVan has a very detailed reporting procedure for each vanpool on a monthly basis. By the seventh of the next month's deadline, vanpools are required to report actual daily activity on that specific vanpool during that prior month, which includes who rides each way; any change to regular miles traveled or extra time due to detour, etc.; all costs such as gas, parking, and tolls; and the end-of-month odometer reading. Also, it is reported whether a loaner temporary vanpool vehicle is used during any day that month. TransTrack is the reporting system used by each vanpool driver, who is given a log-in name and password to report into the system. SolVan staff then reviews the daily detail for accuracy and approves subsidy when accurate and complete. Enterprise then submits a monthly invoice detailing each vanpool in operation, vehicle detail, and lease cost to get reimbursed for subsidy, which lowers the lease cost paid by the vanpool group. SolVan staff then runs reports from TransTrack to reveal month ridership, miles,



hours, and vehicles, and creates formulas to double-check all data are complete and accurate to meet FTA National Transit Database (NTD) requirements. SunLine staff is then sent this monthly reporting detail and source materials for review before entry into the NTD system.

Farm vanpools operating with CalVans report differently. CalVans provides the farm-related vanpools, and most of those vehicles have not asked for a SolVan subsidy, but many operate in our territory. As a result, any FTA funding generated from the CalVans Eastern Riverside vanpool activity is entered into the NTD by CalVans directly as a joint powers authority, and funds are provided directly to SunLine. Public transit agencies that provide ongoing subsidies to third-party leased vanpools for the purpose of reducing the lease/capital costs of the vehicle may report their transportation data to the NTD. The benefit to reporting into the NTD is that public agencies realize a minimum of \$2 in additional FTA Section 5307 funding for every \$1 invested/expended toward the ongoing subsidy program, 2 years after the reporting year. Some programs nationwide have claimed up to a 3:1 return in funding.

SolVan Target Audiences:

- 1. Agriculture workers (primarily Spanish-speaking) in eastern Riverside County for the winter farming/harvest season
- 2. Farmers, growers, and contractors who employ or provide agricultural workers to agricultural work sites
- 3. Stakeholders, such as elected officials both regionally and locally, agency champions, board members, nonprofit agencies, human resources networks, community and business associations, and regional influencers
- 4. Adult students travelling to educational institutions in the region
- 5. Professional employment centers, such as government, hospitality, education, manufacturing, and medical
- 6. Employees that commute though or work within eastern Riverside County (Coachella Valley and Blythe)—examples include professional employment centers, government agencies, healthcare facilities, hospitality venues, higher education institutions, and industry/manufacturing sectors
- 7. Employers identified in Dunn and Bradstreet data

Employment is distributed throughout the service area but is concentrated adjacent to major roadways such as Highway 111. Palm Springs and Palm Desert have some of the highest levels of employment density. Figure 1-22 shows the locations of selected employers. Figure 1-23 lists these major employers and their estimated number of employees by map ID.



Figure 1-22 SunLine service area employment

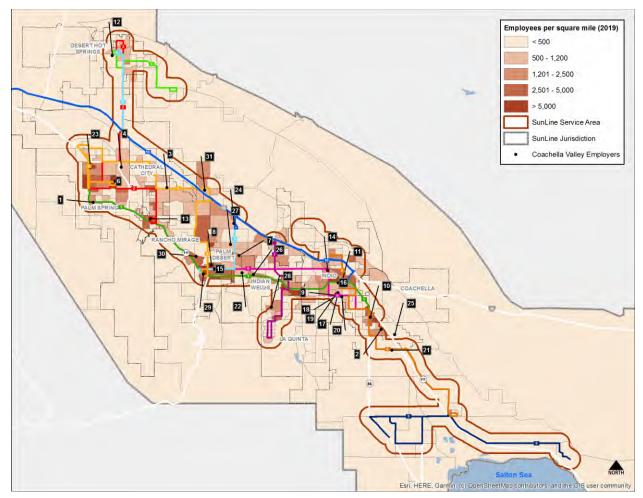




Figure 1-23 Coachella Valley major employers

Map ID	Name	Employees
1	Ace Hotel and Swim Club – Palm Springs	232
2	Armtec Defense Technologies – Coachella	284
3	Canyon Springs Industries – Cathedral City	1,200
4	Carefusion – Palm Springs	280
5	City of Palm Desert	111
6	City of Palm Springs	454
7	Coachella Valley Water District – Palm Desert	548
8	College of the Desert – Palm Desert	806
9	County of Riverside – Department of Child Support Service	95
10	County of Riverside – Department of Public Social Services (DPSS)	169
11	County of Riverside – District Attorney Office	158
12	County of Riverside – DPSS – Desert Hot Springs	124
13	County of Riverside – DPSS – Cathedral City	104
14	County of Riverside – DPSS – Indio	120
15	County of Riverside – Family Care Center	183
16	County of Riverside – Indio Jail – Sheriff – Coroner	247
17	County of Riverside – Indio Juvenile Hall	78
18	County of Riverside – Mental Health	53
19	County of Riverside – Probation Department Field Services	53
20	County of Riverside – Riverside Child Protective Service	170
21	County of Riverside – Sheriff Station Thermal	132
22	Desert Horizons	100
23	Desert Oasis Healthcare – Cook Street	700
24	Desert Regional Medical Center – Palm Springs	2,300
25	Ernie Ball (Paladar Manufacturing) – Coachella	411
26	Hyatt Regency Indian Wells Resort & Spa – Indian Wells	290
27	JW Marriott Desert Springs Resort & Spa – Palm Desert	1,500
28	La Quinta Resort and Club – La Quinta	500
29	Macy's – Palm Desert	301
30	Omni Rancho Las Palmas Resort & Spa – Rancho Mirage	600
31	SunLine Transit Agency – Thousand Palms	328

1.3.6 Taxi Administration

The SunLine Regulatory Administration is charged with licensing and regulating taxicab businesses and drivers in the Coachella Valley.



1.4 Current Fare Structure

In 2002, SunLine raised its base cash fare from 75 cents to \$1. In 2011, a SunLine fare study recommended both eliminating the 25-cent transfer fare and incrementally raising the base cash fare to \$1.50. These recommendations were not implemented. The SunLine Board of Directors has directed staff to explore fare-free operations.

Figure 1-24 shows the existing SunLine fare structure. This fare structure differentiates fares for specific transit customers and trip types, which shows how SunLine is targeting specific market segments with discounts to increase the system's ridership and revenue. For example, SunLine provides a discounted 31-day youth pass for students using transit.

1.4.1 Cash Fares

In addition to the \$1 fare for adult riders, SunLine enforces a 25-cent fee for transfers. The transfer pass is good for unlimited rides within 2 hours of purchase and is valid only on the day issued. Transfers are issued only upon boarding.

The base cash fare for seniors, which SunLine defines as individuals 60 years of age or older, is 50 cents on all fixed route services. Individuals who qualify for the ADA also pay a 50-cent base cash fare on all fixed route services. The fare complies with FTA's Half Fare rule, which requires agencies receiving federal funds to offer fares to persons 65 or over and disabled travelers at a level no more than half the base cash fare. Medicare cards, Department of Motor Vehicles driver's license or senior ID cards, ADA certification cards, or SunLine Half Fare ID cards are accepted as proof of age or disability.

A discounted youth fare of 85 cents is also available for children between the ages of 5 and 17. Children 4 years of age and younger ride free with a paid adult cash fare (maximum of two children). SunLine's fixed route fare structure is summarized in Figure 1-24.



Figure 1-24 Fare Structure (UPDATE)



1.4.2 Fare Passes

SunLine currently issues three types of fare passes: the Day Pass, 31-day Pass, and 10-ride Pass. Daily and monthly passes are available for the 10 Commuter Link service as well but are priced and sold separately from the general fixed route passes. SunLine also partners with employers and schools to offer passes to employees and students, respectively.

Day Pass

The SunLine Day Pass is available for \$3 and allows for unlimited rides on all fixed routes for the duration of 1 calendar day. In adherence to FTA's Half Fare rule, the Day Pass for seniors and disabled riders is available for \$1.50. The Day Pass for youth riders is \$2. The Day Pass for the 10 Commuter Link is \$14 for adults and \$10 for seniors.

31-day Pass

SunLine sells a pass valid for a rolling 31-day period from the date of first use. The 31-day Pass is available for \$34 for general adult riders, \$17 for seniors and disabled riders, and \$24 for youths. The monthly pass for the 10 Commuter Link is a 30-day pass available for \$150 (10 Commuter Link operates Monday through Friday only).

Multiple Ride (10-ride)

A 10-ride pass is available for \$10 for general adult riders, \$5 for seniors and disabled riders, and \$8.50 for youths (ages 5 to 17). There is no discount from the base cash fare for this pass.



Employer Passes

SunLine offers a 31-day Pass to businesses in the Coachella Valley with five or more employees interested in using transit. The pass can be used for unlimited rides on any of SunLine's fixed route services and is priced at \$24 a month. The pass is \$10 less than the 31-day adult pass and is designed to encourage greater use of alternative modes of transportation.

Haul Pass

In August 2018, SunLine launched its Haul Pass Program to improve student access to Coachella Valley's colleges and university. Both the College of the Desert and the CSUSB Palm Desert Campus are partners. To ride SunLine, students at these schools can simply swipe their active student ID card through the SunBus card reader when they board. The program began after receiving a grant from California's Low Carbon Transit Operations Program (LCTOP) program. On August 1, 2021, the program expanded to provide free local service to all high school students in grades 9 to 12. High school students interested in the High School Haul Pass must submit an application form. Additional information is provided on the Haul Pass program page (https://www.sunline.org/fares-passes/haul-pass).

Token Transit

SunLine riders also have the option to download the Token Transit application to their smartphone and use it to pay SunLine fares. It requires a credit, debit card, Google Pay, Apple Pay and other forms of digital payment to set up an account and purchase bus passes but includes the benefit of being compatible with other transit agencies across the country.

1.5 Revenue Fleet

SunLine's fleet includes fixed route buses, paratransit vehicles, and support vehicles. SRTP Table 1.1 (see SRTP Tables) shows the characteristics of SunLine's fixed route and paratransit fleet. Figure 1-25 summarizes SunLine's fleet of support vehicles.

Figure 1-25 SunLine Support Vehicle Summary

Type of vehicle	Fuel type	Number of vehicles
Electric light vehicles	Electric	15
Compressed natural gas (CNG) light vehicles	CNG	12
CNG light-duty trucks	CNG	15
Hybrid/Gasoline light-duty vehicles	Hybrid	2
	Total	44



1.6 Existing Transit Facilities and Bus Stop Amenities

SunLine operates administrative and bus operations facilities at two locations. Administrative headquarters and main bus operations are located at 32-505 Harry Oliver Trail in Thousand Palms. SunLine also operates a maintenance and fueling facility at 83-255 Highway 111 in Indio. Park-and-ride facilities are located at 78-420 Varner Road in Thousand Palms and at 83-255 Highway 111 in Indio.

SunLine's bus system has 577 stops with 372 shelters. In addition, there are 81 stops with standalone benches and 270 stops with waste containers. Figure 1-26 shows the number of stops and stops with shelters by city or district

Figure 1-26 Bus Stop by City/District

City/District	Total stops	Total s	helters	· ·	s with ardings	shelte	s with ers and ardings
		Count	%	Count	%	Count	%
Cathedral City	61	50	82%	27	44%	27	100%
Coachella	34	21	62%	9	26%	7	78%
Desert Hot Springs	48	34	71%	26	54%	24	92%
Indian Wells	15	13	87%	1	7%	0	0%
Indio	87	39	45%	33	38%	25	76%
La Quinta	52	34	65%	19	37%	14	74%
Palm Desert	53	43	81%	28	53%	28	100%
Palm Springs	124	86	69%	55	44%	46	84%
Rancho Mirage	33	25	76%	11	33%	11	100%
Unincorporated Riverside County	70	27	39%	13	19%	11	85%
Thermal	8	2	25%	1	13%	1	100%
Oasis	10	2	20%	1	10%	1	100%
Mecca	20	9	45%	3	15%	3	100%
One Hundred Palms	3	2	67%	1	33%	1	100%
Thousand Palms	9	9	100%	5	56%	5	100%
North Shore	11	1	9%	0	0%	0	N/A
Desert Edge	7	0	0%	2	29%	0	0%
Bermuda Dunes	2	2	100%	0	0%	0	N/A
Total	577	372	64%	222	38%	193	87%

Figure 1-27 shows the top 10 stops served for weekday service and Figure 1-28 shows the top 10 weekend stops.



Figure 1-27 Top 10 Stops

Stop name	City	Average riders per day
B St/Buddy Rogers	Cathedral City	369
5th/Vine	Coachella	286
Town Center/Han East Side	Palm Desert	216
West/Pierson	Desert Hot Springs	152
Palm Canyon/Stevens	Palm Springs	141
Indian Canyon/Ramon	Palm Springs	137
66th/Mecca Family HC	Mecca	124
Town Center/Han West Side	Palm Desert	89
Hwy 111/Golf Center	Indio	80
Palm Canyon/Baristo	Palm Springs	76

Source: APC Data March 1, 2022-February 28, 2023

Figure 1-28 Top 10 Weekend Stops

Stop name	City	Average riders per day
B St/Buddy Rogers	Cathedral City	329
5th/Vine	Coachella	270
Town Center/Han East Side	Palm Desert	194
Palm Canyon/Stevens	Palm Springs	132
Indian Canyon/Ramon	Palm Springs	129
West/Pierson	Desert Hot Springs	125
Town Center/Han West Side	Palm Desert	88
66th/Mecca Family HC	Месса	83
Ramon/Date Palm	Cathedral City	70
Palm Canyon/Baristo	Palm Springs	61

Source: APC Data March 1, 2022-February 28, 2023

1.7 Existing Coordination between Transit Agencies and Private Providers

As the designated consolidated transportation services agency, SunLine coordinates public transportation services throughout its service area. Staffers participate in meetings with social and human service agencies, consumers, and grassroots advocates through forums such as the Riverside County Transportation Commission (RCTC) Citizens and Specialized Transit Advisory Committee, SunLine's ACCESS Advisory Committee, San Gorgonio Pass Area – Transportation Now Coalition, and neighboring transit operators.



SunLine facilitates the ACCESS Advisory Committee. Staffers host regular meetings at the Thousand Palms administrative office. SunLine uses input from the committee to improve relationships with the community to address public transportation issues in the valley.

Additionally, staff members are actively involved in the regional transportation planning process through participation on RCTC and County committees. These committees include the Specialized Transit Advisory Committee, the Technical Advisory Committee, Aging & Disability Resource Connection of Riverside Long-term Services and Supports Coalition, Desert Valley Builders Association, and related committees to enhance coordination efforts with SunLine.

1.7.1 Coordination with Other Public Transportation Providers

In addition to providing transit service throughout the Coachella Valley, SunLine offers transit connections to several adjacent transit operators. SunLine maintains interagency agreements between Riverside Transit Agency, Omnitrans, Metrolink, and California State University to coordinate the operation of 10 Commuter Link service, which connects Indio/Palm Desert to the CSUSB campus and the SBTC/Metrolink Station, with an intermediate bus stop in Beaumont.

SunLine also hosts the Morongo Basin Transit Authority's Routes 12 and 15 through a cooperative service agreement at its stops in downtown Palm Springs. The collaboration offers connections to Yucca Valley, Landers, Joshua Tree, and Twentynine Palms.

SunLine is collaborating with the Palo Verde Valley Transit Agency on its Rides to Wellness demonstration project, known as the Blythe Wellness Express service. This service, launched in July 2017, operates 3 days per week and travels to the Coachella Valley's three hospitals (Desert Regional Medical Center, Eisenhower Medical Center, and John F. Kennedy Memorial Hospital) within SunLine's service area.

Amtrak Thruway (operated by Amtrak bus contractors) transports rail passengers traveling between rail hubs at certain Amtrak stations and SunLine's bus stops in Palm Springs, Palm Desert, and La Quinta under an additional cooperative service agreement. Amtrak's Sunset Limited intercity train serves the Palm Springs Station on North Indian Canyon Drive. However, with rail service only serving Palm Springs three times a week in each direction and arriving in the middle of the night, it is currently impractical for SunLine to offer transit service to the station.

SunLine collaborates with the Imperial Valley Transportation Commission (IVTC) in an effort to find a future connection with Imperial Valley Transit (IVT). IVTC oversees the regional transportation services and programs provided by IVT in the Southern California areas of Brawley, Calexico, Imperial, West Shores, and El Centro.



In 2019, FlixBus initiated regional bus service at Palm Springs and Indio that connects to Los Angeles in the west and Phoenix, Arizona, in the east. SunLine maintains an interagency operating agreement with FlixBus.

1.8 Review of Previous Studies and Plans

The California Department of Transportation awarded SunLine its 2021 Excellence in Transportation Award in the Public Awareness Category in recognition for its Refueled initiative. The Refueled initiative started in 2019 when SunLine completed its *Transit Redesign and Network Analysis Study*. Prepared by HDR, this study took a comprehensive look at fixed route transit operations to make recommendations to optimize SunLine's service. SunLine also completed an on-board transit rider survey in 2019. This survey provided insight into rider preferences and needs to help guide the transit redesign. In 2022, SunLine retained HDR to conduct a *Before and After Study*, which evaluated the impact of the network redesign and how the needs of riders have changed through the pandemic. Completed in June 2022, the findings from that study have informed the development of this SRTP.

Other reports reviewed for the preparation of this SRTP include:

- Bus Rider Survey Study (February 2015)
- SunLine Transit Feasibility Study Hydrogen Station Expansion (January 2016)
- SunLine Transit Facilities Master Plan (November 2016)
- SunLine Transit Agency Transit Asset Management (September 2018)
- Network Study Report SunLine Transit Redesign & Network Analysis (February 2019)
- Innovative Clean Transit (ICT) Plan, presented to SunLine Board of Directors (May 2020)



Chapter 2. Existing Service and Route Performance

SunLine developed its Refueled plan through a holistic process that reflected guidance from the Board of Directors and input received from customers using a data-driven process drawing from existing transit market information such as stop- and route-level boarding data and origin-destination survey data.

The Refueled plan has been launched in phases, beginning in January 2021 with the new consolidated fixed route network, which streamlined and simplified routes and route numbers, and with the SunRide microtransit service, which serves parts of Desert Hot Springs, Palm Desert, Coachella, and Mecca North Shore. In July 2021, SunLine kicked off the 10 Commuter Link, an express service that connects Indio with San Bernardino via Interstate 10. Route 1X, which was proposed to begin in September 2022, has been postponed until the SunLine Refueled service plan is fully implemented, and the frequency of Route 1EV increased to every 15 minutes coinciding with the opening of the Coachella Mobility Hub in fall 2024.

In January 2023, the Board of Directors approved the revised SunLine Service Standards Policy to provide the agency staff with direction regarding the planning, operation, and management of transit service in the Coachella Valley. The Service Standards Policy and metrics are intended to:

- promote continuous improvement of transit service
- provide regular updates on service performance
- meet federal requirements for monitoring Title VI of the Civil Rights Act
- avoid uninformed decision-making regarding the provision of service

The Refueled FY21-23 SRTP included updated key performance indicators (KPIs) that further support these quantitative, community-based planning methods. As we emerge from the pandemic, it will be more important than ever for SunLine to grow ridership while making necessary adjustments based on ridership trends.

2.1 Service Standards

2.1.1 Service Design Standards

Service frequency and span of service can be revised where sustainable (that is, where demand warrants increased frequency, where performance measures can still be met, and when funding can sustain the frequency and span of service).

New routes may be implemented based on a weekday-only service, typically between the hours of 6:00 A.M. and 7:00 P.M., usually when there is a peak demand. During the implementation of new service, a trial period is allocated from 12 to 18 months as an opportunity to provide for



service adjustments before deciding to retain, expand, or eliminate the service. Figure 2-1 lists the minimum service frequencies and spans.

Figure 2-1 Service Frequency Standards

Frequency	Frequency o	f Service	Span of Service		
and Span by Service Type	Weekday	Weekend	Weekday	Weekend	
Trunk bus routes	20 minutes peak	30 minutes	5:00 A.M	5:00 A.M	
Trunk bus routes	30 minutes off-peak	30 minutes	11:00 P.M.	11:00 P.M.	
Local bus routes	30 minutes peak	60 minutes	5:00 A.M	9:00 A.M	
Local bus routes	60 minutes off-peak	oo minutes	7:00 P.M.	6:00 P.M.	
Market-based	Based on	Based on	Based on demand	Based on demand	
services	demand	demand	Daseu on demand	Daseu on demand	

Network Role

New services should be evaluated for their place in the overall transit network. Each new route in the network will have a unique role, whether it is facilitating transfers with existing services, introducing service coverage to a recent development, or providing connections between current routes and major destinations. While successful new routes connect with existing services, they should not duplicate existing service or compete for passengers.

Market Opportunities

There is a strong correlation between service performance, surrounding population, and employment densities. In other words, the more people with access to a route, the higher the route's potential ridership. Population-dense areas tend to coincide with mixed-use neighborhoods, walkable environments, and higher populations of transit-friendly constituencies such as students, seniors, zero-vehicle households, and low-income populations. The minimum population and employment density for the introduction of new all-day fixed route transit service is an average of 10 people/jobs per acre within a half mile of the proposed route.

A minimum threshold is considered supportive of fixed route service and should not be subjected to further analysis. Areas in this category that have unmet needs may be served by alternative options to fixed route service.

Unmet Mobility Needs

SunLine will strongly consider the mobility needs of transit-dependent populations when evaluating where to operate service. In assessing the area's demand for transit service, it is important to examine the presence of these demographic groups and identify any unmet needs.



Productivity vs. Coverage Target

The SunLine Board of Directors' goal is to capture choice riders and new riders and to expand transit market share. The Board is committed to investing in new operating plans that improve productivity and, when necessary, improve coverage. This is consistent with the Transportation Development Act of 1971 that established fiscal performance requirements of 20 percent of farebox recovery in urbanized areas and 10 percent in rural areas. To comply with this state mandate, and to improve effectiveness and efficiency, SunLine recommends the following policy for service deployment:

- Seventy percent of fixed-route service should be deployed in areas with higher population and employment densities where transit is able to meet productivity standards.
- Thirty percent of fixed-route service should be deployed to maintain coverage in areas where lower population and employment densities limit transit service productivity.

Key Destinations

Key destinations likely to generate higher demand for transit service include major area schools, colleges, universities, hospitals, retail/commercial/entertainment centers with more than 10 people/jobs per acre, open residential communities, and those with relatively lower income and vehicle ownership levels.

2.1.2 Service Productivity Standards

Passengers per revenue hour and passengers per revenue trip are KPIs that measure service effectiveness, or productivity, based on ridership (passenger boardings) generated for each hour of revenue service for local and trunk routes and boardings per trip for market-based services operated (see Figure 2-2).

Fig	jure 2	-2	Passengers F	Per F	Revenue i	Hour/	'Revenue 1	Γri	p S	Stand	ard.	S

Refueled Routes 1/3/2021 to 6/30/2021					
Service Tiers	Passengers Per Revenue Hour Standard				
Trunk routes	Routes 1EV, 1WV, 2	20			
Local routes	Routes 3, 4, 5, 6, 7, 8, 9	10			
Market-based services	10 Commuter Link	10*			

^{*} Boardings per trip – is the productivity measure for market-based routes



2.1.3 Service Quality Standards

Service quality standards contribute to the reliability and consistency of service delivery. Customers may first be attracted to transit service based on headway and span. Choice riders may continue to use services because they know they can get to their destinations on time—unreliable service usually results in decreased ridership. Service quality standards are proposed to be measured using the following operational and passenger experience metrics:

- service scheduled speed (service quality)
- on-time performance (service reliability)
- runtime variance (service reliability)
- percent service completed (service reliability)
- miles between service interruption (service reliability)
- load standards (service comfort)
- average fleet age (service comfort)
- bus deployment standards

Each suggested metric is discussed in more detail below.

Service Scheduled Speed: Measures the route's scheduled service speed. The measure is calculated by dividing revenue miles by revenue hours for each route. This KPI monitors services needed to maintain reasonable speed to retain and grow ridership.

The target performance scheduled speed is 12.5 miles per hour (mph) for SunLine's transit system, as shown in Figure 2-3.

Figure 2-3 Service Scheduled Speed Standard

Service Mode	Service Speed - Weekdays	Service Speed - Weekends
Fixed Route Bus	12.5 MPH	12.5 MPH

On-time Performance: This KPI measures service reliability as defined by adherence to the published service schedule. "On-time" is when a trip departs a time point within a range of 0 minutes early to 5 minutes late. For SunLine to achieve targeted on-time performance, service running times need to be calibrated regularly based on existing conditions. SunLine has a relatively uncongested operating environment, which helps support a high KPI for on-time performance. Some challenges to on-time performance are related to construction, heavy traffic, and passenger problems.



On-time performance standards for fixed routes are at a target of 85 percent (Figure 2-4).

Figure 2-4 On-Time Performance Standard

Service Mode	On-Time Performance Standards
Fixed Route Bus	85% (Excepting Major Detours)

Runtime Variance: Runtime is the time allotted in a transit schedule for a route to travel from one time point to another time point, or from beginning to end. Calibrating the runtime for the day of the week and hour of the day (for example, peak vs. non-peak) helps routes and the overall system adhere to or surpass the adopted on-time performance. It is important to review runtime variance regularly because roadway traffic conditions are ever-changing.

Percent Service Completed: Percentage of service completed is a metric established as of September 2017. The initial intention was to report percentage of trips completed; however, because of limitations in the Avail ITS system, the percentage of revenue mileage completed is reported.

This KPI measures service reliability as defined by the percentage of miles completed daily. Three components are necessary to successfully complete scheduled service:

- daily availability of operators to meet service demands
- daily availability of fleet vehicles to meet service demands
- miles between service interruptions

The set standard for service completed is 99 percent by service mode, as seen in Figure 2-5. The percentage of service completed for FY 2021 was 99.4 percent of the approved Level 3 service, exceeding SunLine's minimum service standard.

Figure 2-5 Service Completed Standard

Percentage of Service Completed Service Mode	Service Completed Minimum Standard			
Fixed route bus	99%			

Miles between Service Interruptions: This KPI measures service reliability as defined by revenue miles between service interruptions, regardless of the cause. To meet this target, both avoidance of service interruptions through early identification (for example, planning for detours, proper fleet maintenance) and timely response to service interruptions that do occur are necessary. The set minimum target between service interruptions (road calls) is 5,000 miles, as seen in Figure 2-6.



Figure 2-6 Miles between Service Interruptions Standard

Miles between Service Interruptions Service Mode	Target Minimum Miles between Service Interruptions (Road Calls)
Fixed route bus	5,000

Load Standards: This service quality KPI establishes load standards for various vehicle types and is measured for each trip operated. While it may be acceptable for some riders to stand for short distances or time periods (for example, under 2 miles or 10 minutes) during peak periods, it is expected that seating should be available for all riders during normal off-peak conditions (Figure 2-7).

Figure 2-7 Load Standards

Load Standards Service Period	Maximum Consistent Load Factor
Peak	Average over 133% of seated load = 50 passengers
Off Peak	Average over 100% of seated load = 38 passengers

Average Fleet Age: The age of the vehicle fleet affects the performance and reliability of transit services and the attraction of customers. Adhering to the average fleet age requirement will ensure a consistently safe, reliable, and comfortable passenger experience (Figure 2-8).

Figure 2-8 Average Fleet Age Standard

Vehicle Average Age	Average Fleet Age
Standard Transit Bus	No greater than 10 years

Bus Deployment Policy: This policy specifies the kind of vehicle that should be used to operate individual routes. The type of vehicle deployed on a route depends primarily on ridership demand and trip loads (Figure 2-9). Using incorrectly sized vehicles on routes can unnecessarily add operating cost to a route or result in overcrowding.



Figure 2-9 Bus Deployment Standard

Bus Deployment	Vehicle Type
Trunk Bus Routes	40' Buses
Local Bus Routes	32' or 40' Buses - Based on ridership demand
Market-Based Services	MCI Coach

SunLine will review the Bus Deployment Policy every 2 years, beginning in 2018, and make necessary adjustments as the fleet is updated to ensure compliance with the Title VI requirements.

2.1.4 Service Warrants

The Warrants Standards provide guidelines for the introduction of new services. They are a tool for judging when new service or service extensions are appropriate. A new fixed route or route extension could be introduced when the ridership forecasts based on population, school enrollment, or job density are sufficient to achieve minimum passengers per revenue hour standards by service type. To ensure the agency's financial sustainability, SunLine will introduce only those new services that operate above the lower-performing route quartile or with productivity that is within 15 percent of the system average.

Planning new services around these guidelines will help ensure the successful performance of new routes. Providing a set of guidelines for which areas warrant all-day fixed route service will help SunLine respond to future community requests for new service.

Evaluating New Services

New routes should be monitored to determine whether they are reaching the desired performance standards. The route should first be evaluated after 6 months to determine whether it meets more than two-thirds of its performance standards. New services not meeting the minimum standards at the end of an 18- to 24-month trial period are subject to corrective action or discontinuation.

In some cases, trial periods for new services may vary based on the requirements of grant funding. For example, if a grant provided 3 years of funding for a route that did not meet standards, this route may still be operated for the full 3-year period.



2.1.5 Paratransit Service Standards (SunDial)

Eligibility

- Any person with a disability who is unable to board, ride, or disembark from an accessible vehicle without the assistance of another person is eligible.
- Any person with a disability who has a specific impairment-related condition that prevents the person from traveling to or from a boarding/disembarking location is eligible.
- Certification is based on individual's functional ability to ride the fixed route system.
- Visitors qualified elsewhere in the United States may use the SunDial ADA service for up to 21 days per year and must then qualify locally.
- A maximum 21-day response period for the application and an appeals process exists.
- There is no limit to the number of trips a person can make. Reservations can be made up to 7 days in advance.
- A no-show policy exists for passengers who do not appear for their rides, with possible exclusion from SunDial service for a period of time in extreme cases.

SunLine's Eligibility Department processed 100 percent of completed applications within the 21-day target.

Access

- The agency must serve any origin and destination requests that are both within
 0.75 miles of a fixed route corridor (excluding Commuter bus service) at the times and days of service when the fixed route is operating. Next-day service by reservation during regular business hours must be provided.
- The reservations call center accepts client reservations 7 days per week between 8:00 A.M. and 5:00 P.M. for next-day service.

Travel Time

 Trip pick-up time must be scheduled within 1 hour before or after the requested pick-up time. Trip length should be comparable to the time it would take to make the same trip by the fixed route service.

On-time Performance

 Trip pick up should consistently occur within a 30-minute window from the scheduled pick-up time.



• On-time performance is in accordance with FTA Circular 4710.1 to perform equivalent to SunLine's fixed route service. Paratransit continues to meet and exceed this goal.

Capacity

- Subscription service is provided as a proportion of our total complementary paratransit service as long as it does not interfere with our capacity for demand trips.
- No more than 50 percent of the number of trips can be subscription. Going above this level could cause capacity constraints to serve our non-subscription riders.
- Staff ensures subscription trips are balanced with non-subscription trips to ensure adequate levels of service are provided on a daily basis.

Fares

- Fares charged may not exceed twice the non-discounted fare for the fixed-route network at the time of the trip.
- No fare is to be charged to personal care attendants where they are required.
- Companions pay the same ADA fare.
- SunDial fares are based on travel within one city or multiple cities. Within one city the fare is \$1.50 per trip; travel within multiple cities is \$2.00 per trip.

2.2 Service Performance

2.2.1 Overall System Performance

SunLine considers its Refueled transit redesign a success. Although the bus driver shortage has prevented SunLine from restoring full service, the Refueled network has shown remarkable resiliency with improved weekday productivity. We are working hard to generate new ridership thanks to programs such as the Haul Pass, which gives students free rides on SunLine buses. Continuing a trend established before the COVID-19 pandemic, SunLine had been enjoying an increase in transit use above that of its peers, both locally and nationally.

Figure 2-10 shows total SunLine fixed route ridership relative to 2010 and its peers.



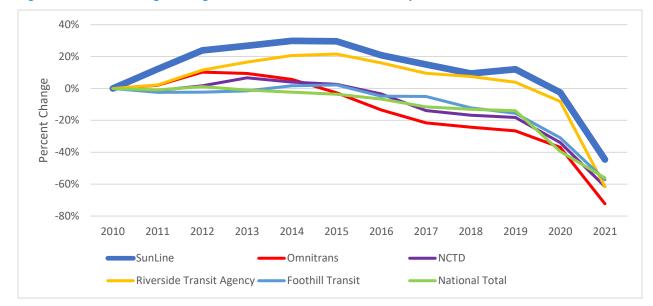


Figure 2-10 Percentage Change in SunLine Fixed Route Ridership Relative to 2010 and Peers

Service Design

Beginning with Refueled on January 3, 2021, SunLine operated eight fixed routes on Level 3 service, with Route 5 not in operation. The transit routes and the cities or communities they serve are listed in Figure 2-11. Figure 2-12 and Figure 2-13 show the frequency and service spans, respectively, for each route. As discussed further in Chapter 3, SunLine is currently operating a modified level of service in response to the COVID-19 pandemic.

Figure 2-11 Summary of Fixed Route Transit Services

Route	Cities/Communities Served
1WV	Palm Springs, Cathedral City, Rancho Mirage
1EV	Palm Desert, Indian Wells, La Quinta, Indio, and Coachella
2	Desert Hot Springs, Palm Springs, and Cathedral City
3	Desert Hot Springs and Desert Edge
4	Palm Springs, Cathedral City, Rancho Mirage, Thousand Palms, and Palm Desert
5	Desert Hot Springs and Palm Desert
6	Palm Desert, Indian Wells, La Quinta, Indio, and Coachella
7	La Quinta, Palm Desert, Indian Wells, and Bermuda Dunes
8	Indio, Coachella, Thermal, and Mecca
9	Mecca and North Shore
10	Indio, Palm Desert, Beaumont, and CSUSB



Figure 2-12 Service Frequencies, in Minutes

Doute	Weekday	Frequency	Weekend Frequency		
Route	Peak	All Day	Peak	All Day	
1WV	20	30 20	30		
1EV	20	30	20	30	
2	20	40	20	40	
3	60	60	60	60	
4	40	60	60	60	
5	60	60	_	_	
6	45	60	60	60	
7	45	90	90	90	
8	40	60	60	60	
9	60	60	60	60	
10	Select trips	Select trips	_	_	

Figure 2-13 Service Spans

Route	Weeko	lay Span	Weekend Span			
Route	Start Finish		Start	Finish		
1WV	5:00 A.M.	10:14 P.M.	5:00 A.M.	10:14 P.M.		
1EV	5:00 A.M.	10:48 P.M.	5:00 A.M.	10:48 P.M.		
2	5:00 A.M.	10:56 P.M.	5:00 A.M.	10:56 P.M.		
3	6:45 A.M.	8:35 P.M.	6:45 A.M.	8:35 P.M.		
4	6:10 A.M.	9:50 P.M.	6:10 A.M.	9:50 P.M.		
5 (AM)	6:10 A.M.	9:00 A.M.	_	_		
5 (PM)	3:00 P.M.	6:51 P.M.	_	_		
6	6:00 A.M.	8:50 P.M.	6:00 A.M.	8:50 P.M.		
7	5:10 A.M.	9:20 P.M.	5:10 A.M.	9:20 P.M.		
8	5:30 A.M.	10:57 P.M.	5:35 A.M.	10:57 P.M.		
9	6:00 A.M.	9:45 P.M.	6:00 A.M.	9:45 P.M.		
10 (AM)	5:20 A.M.	2:00 P.M.	_	_		
10 (PM)	12:50 P.M.	8:00 P.M.	_	_		

Ridership

Ridership system-wide in FY 2021 for SunBus, SunDial, and SolVan was a total of 2,088,316 boardings, a decrease of 40.6 percent compared with FY 2020:

- SunBus ridership totaled 2,000,077, a decrease of 1,379,443 rides (-40.8 percent), in comparison with FY 2020.
- SunDial ridership totaled 71,129, a decrease of 50,997 rides (-41.8 percent), in comparison with FY 2020.



- SolVan ridership totaled 16,028, an increase of 405 rides (+2.6 percent), in comparison with FY 2020.
- SunRide ridership totaled 1,082 in the first 6 months of the program.

The effects of the COVID-19 pandemic were initially seen in March 2020, with a drop in ridership of 35.5 percent compared with 2019 and peaking in April 2020 with a 62.9 percent drop in ridership compared to the same time the previous year (Figure 2-14). Fixed route ridership was consistent throughout this fiscal year, finishing with a 50.5 percent drop in ridership compared with the pre-COVID FY 2019.

SunLine is taking action to continue to increase ridership. SunLine's Refueled initiative was launched in January 2021 with a consolidation of our fixed route system and SunRide microtransit zones. The Route 10 Commuter Link began in July 2021. To improve ridership on Route 10 Commuter Link, SunLine is implementing off-peak fares for reverse commute trips. The local fare structure will apply to morning trips from San Bernardino to Indio and afternoon trips from Indio to San Bernardino. The peak period fare will remain the same. The local fare structure will also apply in the summer and whenever California State University is not in general session.

The Haul Pass program was implemented in August 2018. It offers free rides to College of the Desert and CSUSB students and is subsidized by the colleges. However, with COVID-19 and the implementation of online learning and free fares from March 2020 to May 2021, ridership increases attributable to Haul Pass were not expected this fiscal year. The Haul Pass was expanded in 2022 to include local high school students.



Figure 2-14 5-year Fixed Route Ridership Comparison

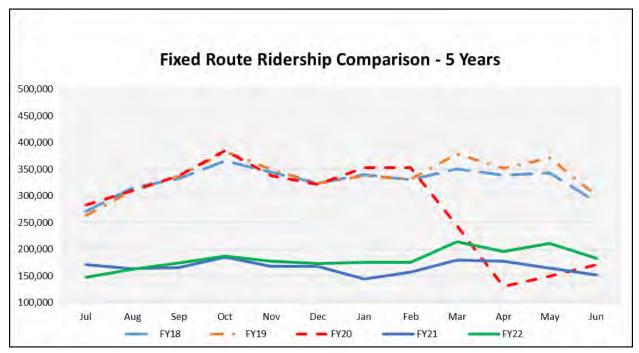
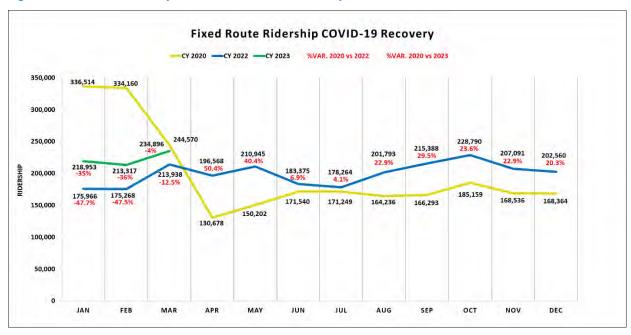


Figure 2-15 shows our COVID-19 recovery chart, showing detailed changes in ridership for the last 3 calendar years.

Figure 2-15 COVID-19 Impact on Fixed Route Ridership

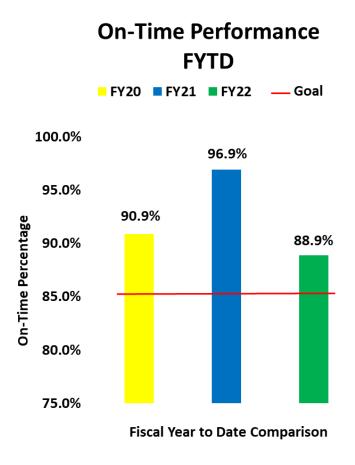




Paratransit Performance

Figure 2-16 shows the SunDial on-time performance for FY 2020 to FY 2022.

Figure 2-16 SunDial On-Time Performance for FY 2020 to FY 2022



The effects of the COVID-19 pandemic were initially seen in March 2020 with a drop in ridership of 39.1 percent compared with 2019 and peaking in April with a 74.9 percent drop in ridership compared to the same time in 2019. Since then, a steady increase in ridership has occurred through FY 2021 (Figure 2-17).



Paratransit Ridership COVID-19 Recovery %VAR. 2020 vs 2022 %VAR. 2020 vs 2023 CY 2020 — CY 2022 — CY 2023 16,000 14,000 12.849 11,972 12,000 8,895 10,000 9,349 9,010 123.7% 9,057 85.7% 9,101 49.2% 8,949 8.934 8,609 58.2% 8,529 8,241 69.5% 7,838 6,000 5,373 4,863 4,877 4,027 3,212 JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

Figure 2-17 Paratransit Ridership COVID-19 Impact for FY 2022

Taxi Administration

The SunLine Regulatory Administration is charged with licensing and regulating taxicab businesses and drivers in the Coachella Valley. Figure 2-18 presents the current operating taxi businesses in the Coachella Valley, along with the number of vehicles operated by each company.

Figure 2-18 Taxi Businesses

Business	Vehicles
Coachella Valley Taxi	27
City Cab	29
Yellow Cab of the Desert	33

SolVan - Vanpool

As the region develops unevenly, vanpools will be an increasingly effective means to serve trips from low-density places to employment and education centers. Figure 2-19 shows the ridership trend of SolVan.



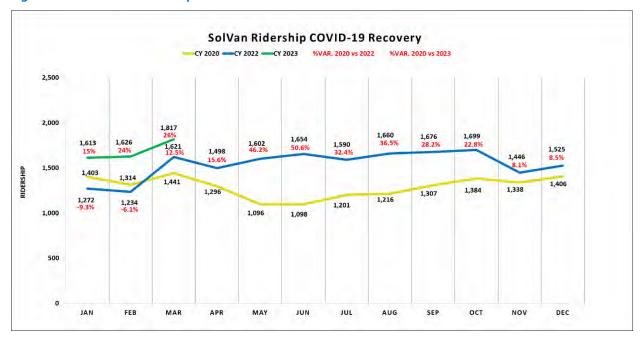


Figure 2-19 SolVan Ridership Trend

Major Trip Generators

The 2019 SunLine Transit Agency Rider Survey identified the main transit trip generators in the Coachella Valley. The top destinations for home-based work trips are Palm Springs, Palm Desert, and La Quinta. The College of the Desert and Palm Springs High School are top destinations for home-based other trips that include shopping, recreation, and education. SunLine's service design should focus on serving major trip generators and creating convenient, direct linkages between origins and destinations.

2.2.2 Route-level Performance

Productivity

Figure 2-20 indicates that neither of the two Refueled trunk routes (Routes 1 and 2) met their performance standards.



Figure 2-20 Refueled Trunk Routes Average

Trunk Routes - Average Passengers Per Revenue Hour Comparison

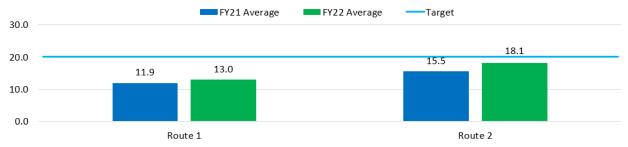
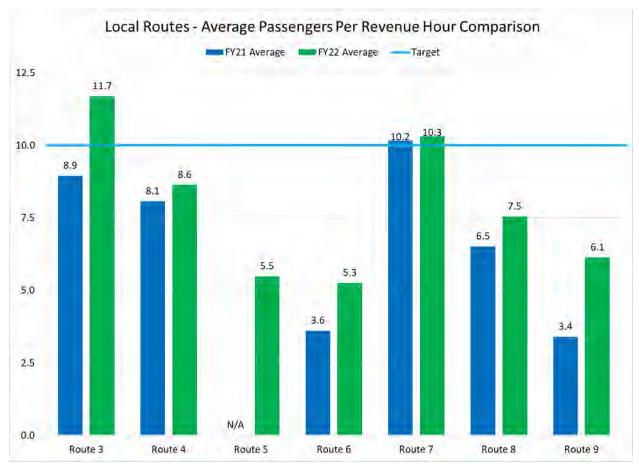


Figure 2-21 indicates that two out of the seven local routes met their performance standards goal:

- For FY21-22, Route 3 and Route 7 met the PPRH goal of 10 passengers per revenue hour
- For FY21-22, Routes 4, 5, 6, 8 & 9 failed to meet the target of 10 PPRH
- Route 5 did not operate previous fiscal year

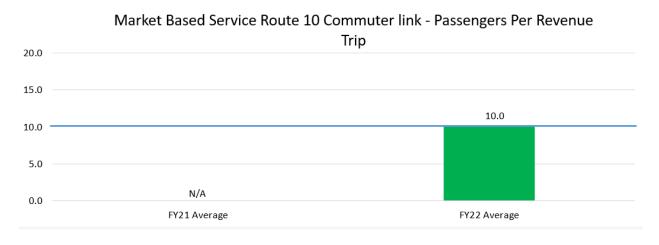


Figure 2-21 Refueled Local Routes Average



Route 10 Commuter Link service started revenue service in July 2022 and is currently meeting its goal of 10 passengers per revenue trip (Figure 2-22).

Figure 2-22 Market Based Service Average





Service Quality

Service Scheduled Speed: The SunLine system is currently scheduled at an average speed of 18 mph, above the target scheduled speed of 12.5 mph (Figure 2-23).

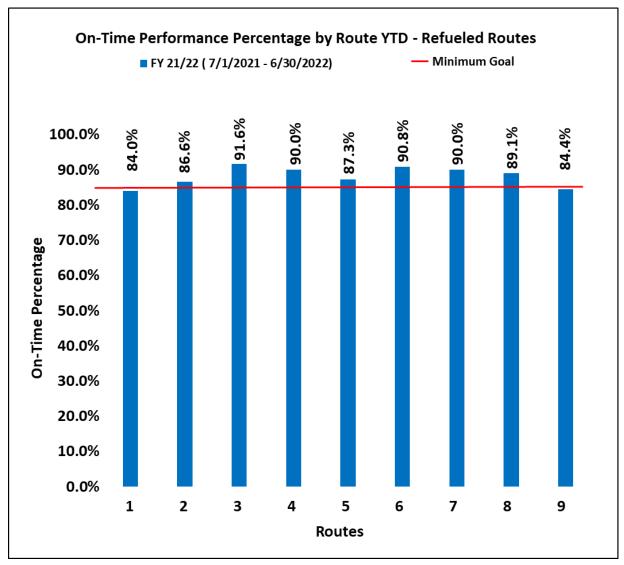
Refueled Routes Actual Vs. Schedule Average Speed FY2021/2022 41 34 29 26 22 22 21 20 19 16 16 15 14 14 13 12 Route 1 Route 2 Route 3 Route 4 Route 5 Route 6 Route 7 Route 8 Route 9 Route 10

Figure 2-23 Fixed Route Average Speed

On-time Performance: SunLine's system-wide on-time performance is at 87 percent for July 1, 2021, to June 30, 2022. This exceeds the goal for FY 2022. All routes operated above the minimum on-time performance standards, as captured in Figure 2-24, except for Route 1 and Route 9, at 84 percent and 84.4 percent respectively.



Figure 2-24 On-Time Performance, by Route



Percent Service Completed: The set standard for service completed is 99 percent by service mode, shown previously in Figure 2-5. The percentage of service completed for FY 2021 was 98 percent of our approved Level 2 service, just below our minimum service standard. Workforce shortages contributed to these losses in service.

Miles between Service Interruptions: The standard of 5,000 miles between service interruptions was exceeded throughout the review period. Miles between service interruptions for FY 2022 are noted in Figure 2-25.

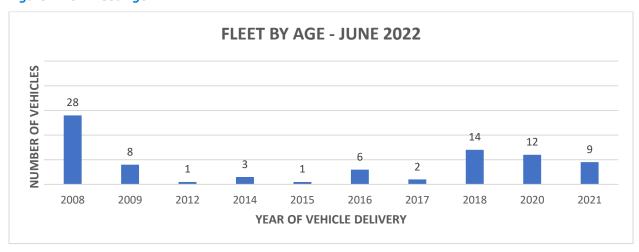


Figure 2-25 Miles between Service Interruptions

FY 2021/22	Fixed Route Miles between Service Interruptions
July	6,468
August	3,651
September	6,682
October	9,256
November	9,883
December	9,119
January	8,096
February	5,930
March	10,761
April	10,262
May	7,010
June	5,132

Average Fleet Age: The fixed route average fleet age is 8.4 years. SunLine continues to replace buses in the fleet that have met their useful life. Figure 2-26 shows the fleet age as of June 2022.

Figure 2-26 Fleet Age





Bus Deployment: SunLine is in full compliance with Title VI, which protects people from discrimination based on race, color, and national origin in programs and activities receiving federal financial assistance. SunLine ensures equitable distribution of its assets in delivery of transit services to the people of Coachella Valley.

Buses are assigned according to successful completion of maintenance functions without regard to route assignment, or vehicle age, except in size considerations as outlined in the Bus Deployment Policy described previously. Additionally, fuel cell buses and battery electric buses are assigned to routes with shorter distances and/or durations that are within the acceptable range capacity of those vehicles.

Adequate numbers of buses are assigned to routes with high demand to avoid instances of overcrowding or standing passengers. All SunLine buses are fully air-conditioned and are 100 percent accessible to persons with disabilities.

- Routes 1, 2, 3, and 4 should use 40-foot buses given the higher passenger volumes.
- Other routes should use either 40- or 32-foot buses based on ridership demand.

2.2.3 Productivity Improvement Efforts Underway

SunRide has grown as a microtransit pilot project from connecting riders to fixed route service by bridging the first mile, last mile gap, to including virtual stops within each geo-fence. Virtual stops consist of medical facilities, pharmacies, banks, grocery stores, educational facilities, and community services, such as libraries and senior centers.

Several improvement efforts are underway to generate SunRide ridership as the Coachella Valley recovers from the COVID-19 pandemic. This includes outreaches in the geo-fences, walkabouts to visit businesses, medical centers, and community organizations to introduce SunRide as a transportation option, working with vehicle drivers on SunRide van awareness and recognition within each geo-fence, as well as promotional offers such as free rides.

In January 2022, a new app was introduced that allows more in-depth data analysis via KPIs and enhanced customer features, such as a five-star rating system and time snapping—the ability to time rides for minimal wait time to a fixed route bus. Additionally, drivers and customers now have the ability to contact each other for ride clarification questions.

To monitor the growth of SunRide along with the effectiveness of marketing toward brand awareness, KPIs are monitored weekly and monthly to determine strengths and areas where growth is needed. Regular monitoring of SunRide KPIs also assists in interceding and reversing any downward trends in ridership.



SunRide Service Performance

Figure 2-27 to Figure 2-29 show key performance metrics for SunRide during calendar year 2022.

Figure 2-27 SunRide System-wide Metrics

SunRide System-Wide Metrics January 2022 through December 2022

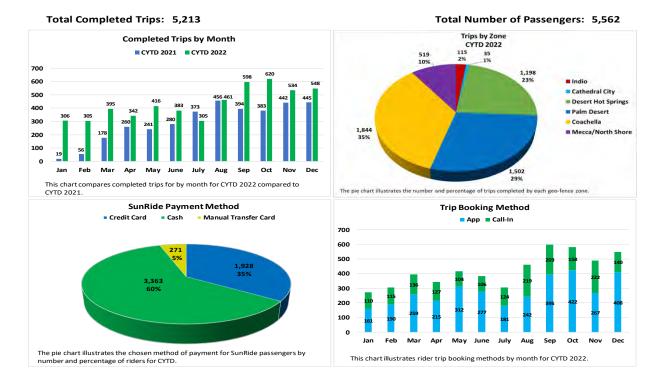




Figure 2-28 SunRide Unique Users

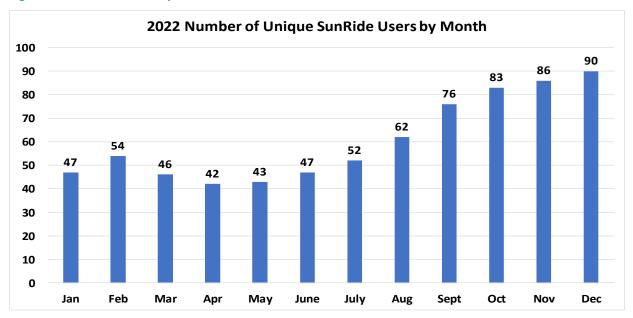
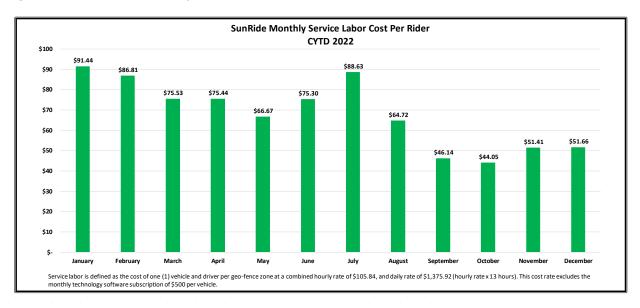


Figure 2-29 SunRide Monthly Service Labor Cost Per Rider





Chapter 3. Future Service Plans, Fare Changes, Capital Planning, and Marketing

As an agency of firsts, SunLine has remained committed to building a truly intermodal, clean, and sustainable transportation network in partnership with local jurisdictions, regional and federal governments, and the private sector to develop, finance, and implement strategies to attract choice riders, expand SunLine's market share, and increase ridership. SunLine continues to progress on the following strategic action items, discussed further in this chapter:

- Strive to fully implement approved Refueled initiatives:
 - Increase the frequencies as noted in Figure 3-1 as soon as possible, contingent on the availability of coach operators.
- Develop new service strategies to serve the new Acrisure Arena that opened January 2023 in Palm Desert.
- Expand the SunRide program to establish a lifeline service in areas hard to serve with traditional fixed route service.
- Complete construction of the Coachella Mobility Hub with a proposed ready for service date of September 2024, or earlier, upon completion of construction.
- Through an ongoing bus stops and amenities improvement program, replace outdated bus stop shelters and amenities, add new bus shelters and amenities according to policy, and address non-emergency safety and accessibility improvements. Continuous improvement of bus stops and amenities is essential to maintain and improve the first impression of SunLine where current and potential passengers and the community connect with SunLine.
- Marketing plan Continue with SunLine's ongoing improvement, communications, and
 education programs to enhance collaborative planning efforts that protect the integrity of
 the transit network and benefits of transit—that is, improve the experience of the entire
 journey.
- Update bus stop signs systemwide Ensure bus stops are easily identifiable, clean, accessible, and welcoming. To complement this program, SunLine is also updating bus stop signs with new information to connect with real-time bus arrival information and schedules necessary to complete the transit trip. These improvements are essential to attracting choice riders and expanding the transit market by making it convenient to use transit.



 Capitalize on the CVLink multimodal corridor, which has the potential to connect neighborhoods to transit, activity centers, and address some of the first- and last-mile mobility needs of the Coachella Valley.

3.1 Service Plans and Priorities FY 2024 to FY 2028

The Refueled route network is functioning well, notwithstanding the impact of the pandemic and the national shortage of coach operators. Few service changes are proposed in the short term, such as fully implementing the approved Refueled plan, realigning routes to serve the new Coachella Mobility Hub, and developing options to serve the Acrisure Arena.

3.1.1 Return to Pre-Pandemic Service Levels

During the COVID-19 pandemic, SunLine reduced service in response to a decrease in ridership and available drivers. As shown in Figure 3-1, SunLine is currently operating a modified schedule but intends to restore full-service frequencies and spans. Full-service provision is included in SunLine's FY 2023 budget. The main constraint to adding service is the challenge of hiring, training, and retaining bus operators during this period of low unemployment and high inflation. SunLine is considering multiple strategies to supplement service levels efficiently, including prioritizing peak-period frequency improvements and reviewing schedules to make the best use of current resources. Higher-productivity routes, such as Route 2, will be prioritized for increases in frequency and span as additional bus operators are available.



Figure 3-1 Headway, by Route and Service Level

Route	Description		gular Serv ⁄ed Refuel		Effective May 7, 2023			
		Wk	Sa	Su	Wk	Sa	Su	
1WV	Palm Desert Mall – Palm Springs (peak period 20 min service ~7 a.m. to ~5 p.m.)	20/30	20/30	20/30	20/30	30	30	
1EV	Coachella – Palm Desert Mall (peak period 20 min service ~7 a.m. to ~5 p.m.)	20/30	20/30	20/30	20/30	30	30	
2	Desert Hot Springs - Palm Springs - Cathedral City	20/20	20/40	20/40	20/40	30	30	
3	Desert Edge - Desert Hot Springs	60	60	60	60	60	60	
4	Palm Desert Mall - Palm Springs	40	60	60	60	60	60	
5	Desert Hot Springs - CSUSB Palm Desert - Palm Desert Mall	60	NS	NS	60	NS	NS	
6	Coachella - Via Fred Waring - Palm Desert Mall	45	60	60	60*	NS*	NS*	
7	Bermuda Dunes - Indian Wells - La Quinta	45	90	90	90	90	90	
8	North Indio - Coachella - Thermal/Mecca	40	60	60	60	60	60	
9	North Shore - Mecca - Oasis	60	60	60	60**	60**	60**	
10 NS: no se	Indio - CSUSB Palm Desert - CSUSB - SBTC/Metrolink	4 round trips	NS	NS	4 round trips	NS	NS	

NS: no service

Frequency improvements required to get to regular service

3.1.2 Acrisure Arena

The Acrisure Arena, opened in January 2023, is a 10,000-seat event center hosting concerts, basketball games, hockey games, and other activities. Notwithstanding the evaluation of Route 5 service to the arena, there may be merit in further bus service and cost sharing or sponsorship discussions with the arena management to potentially connect other parts of the Coachella Valley to the arena. Event-focused services from downtown Palm Springs in the west, the Coachella Mobility Hub in the east, and Route 5 from the south—along with branding and sponsorship opportunities—should be studied.

^{*} Temporary weekday peak-only service between ~6 a.m. and 10 a.m. and ~2 p.m. and 6 p.m.; no weekend service

^{**} Temporary peak only service, all week, 6 a.m. to 10 a.m. and 2 p.m. to 7 p.m.



3.1.3 Coachella Mobility Hub

Routes 1, 6, and 8 currently connect at the Transfer Terminal at Vine Avenue and Fifth Street in Coachella. There are plans to develop a Coachella Mobility Hub at Fourth Street and Cesar Chavez Street, which is projected to be ready for service in September 2024. The Mobility Hub would provide a residential development, bus laybys, passenger amenities, and connecting pedestrian and bicycle paths. Following completion of the Mobility Hub, the current routes at the Vine Avenue Transfer Terminal should be refocused to serve the Coachella Mobility Hub. Frequency on Route 1 is proposed to increase to every 15 minutes upon completion of this mobility hub. Four additional buses have been procured to support this increased service on SunLine's most productive route.

3.1.4 Route 10 Commuter Link

Route 10 originates in Indio and terminates at the SBTC/Metrolink Station in downtown San Bernardino. Intermediate connections are made with California State University in Palm Desert, the Walmart Center in Beaumont, and CSUSB. There are four westbound and four eastbound trips each weekday, with no service on weekends or holidays.

Route 10 is a key service linking multiple transit routes, community services, and educational facilities in the eastern valley. Of concern is the unbalanced nature of the Route 10 ridership, with strong peak-direction ridership and little ridership on the return trip. Marketing and incentivizing reverse-peak-direction travel could improve the overall route's productivity.

To improve ridership on Route 10 Commuter Link, SunLine is implementing off-peak fares for reverse commute trips. The local fare structure will apply to morning trips from San Bernardino to Indio and afternoon trips from Indio to San Bernardino. The peak period fare will remain the same. To help promote the service, the local fare structure will also apply in the off-season when California State University is not in general session.

3.1.5 School Trippers

School trippers are provided to augment certain routes or areas to ensure the base routes are not overcrowded. They may also provide a more direct route to specific schools. A single well-utilized school tripper bus may be a very productive service; however, it is critical that these services are regularly reviewed to ensure they are required. If the base routes can accommodate the school ridership, then it is unproductive to add an overlay of school trippers.

3.1.6 SunRide (Microtransit) Service

SunRide on-demand microtransit service is available in seven Coachella Valley zones, connecting passengers to the fixed route network or a destination within the zone. As SunLine gains experience operating microtransit services, the existing zones should be reviewed to ensure they serve the appropriate geographies. In FY2023 SunLine expanded the Desert Hot Springs/Desert



Edge zone to include the Mission Lakes area and expanded the Cathedral City zone to include the new veterans housing complex and Salvation Army on Landau Boulevard north of Ramon Road. Other service areas within the Coachella Valley should be assessed for new SunRide opportunities. These may be new service areas or existing fixed route substitutions.

3.1.7 SunRide Future Service Plans

SunLine is exploring the feasibility of bringing SunRide on-demand microtransit services to the community of Bermuda Dunes/La Quinta, as well as expanding the hours of service in the Mecca/North Shore zone to 7 days a week, operating from 5:30 a.m. to 9:30 p.m. These changes would optimize agency resources on fixed Routes 7 and 9. As the on-demand microtransit service increases ridership, geo-fence boundaries, hours of service, number of days of service, and vehicle requirements will be reviewed to determine appropriate changes to meet the growing needs of the Coachella Valley.

Fare Changes

In July 2021, the fare increased from the introductory fare of \$2 per person, per ride to \$3 per person, per ride to include a transfer to or from Fixed Routes 1 to 9. SunLine is exploring a variety of fare options, including a multi-ride pass, a monthly pass, a senior discount, as well as premium fares that might be linked with the Commuter Link or door-to-door service. Fare structures of microtransit service in Southern California agencies will also be considered for possible adjustments to fares or transfers from a one-time fixed route transfer to a fixed route day pass.

Capital Planning

To serve the growing needs of SunLine's on-demand microtransit service, additional wheelchair-accessible minivans will need to be purchased. Two minivan vehicles are in the procurement process, with the goal to be in service with the May service change. It is anticipated that as the service expands within the next 2 years, an additional three minivan vehicles will be needed. Because the life of the SunRide vehicles is projected to sunset at 7 years, the four 2018 vans purchased in 2020 will be ready to be replaced in 2027 when the life of the vehicle is reached.

Marketing

Additional marketing to educate the public and promote this service is needed in all geo-fenced areas. Street outreach teams are the best way to get the word out to the public on this service. During the COVID-19 pandemic, SunLine ceased street outreach teams to assist in minimizing the spread of the virus. After restarting street outreach teams in 2022, SunLine believes ridership for the SunRide service will greatly improve.

In September 2022, two digital and polygon advertising campaigns began, including video and animated ads. The polygon advertising campaign targeted precise borders around specific



locations in each geo-fence. The digital advertising campaign through Paramount was featured in the *Desert Sun* and YouTube as video ads that played prior to reading an article or viewing a video, and as digital display ads on networks and platforms outside of USAToday.com and DesertSun.com, such as NBCPalmSprings.com, Alternet.org, and CelebWell.com. An animated SunRide ad also ran on KESQ, as well as other platforms such as YouTube and Facebook, in both English and Spanish. Digital and polygon advertising campaigns will continue each year to build brand awareness and introduce SunRide in new zones.

3.1.8 Modifications to Paratransit Service

The provision of ADA services remains a challenge because it is costly. Efforts to mitigate the increasing expenses in demand-responsive service include revisions to the paratransit eligibility/certification process and continuing to monitor late cancellations and no-shows, which improves the availability of appointment time slots and makes SunDial service more efficient for customers. SunDial staff periodically (monthly) measure the systemwide average rate for that month to determine whether a particular customer has excessive late cancellations or no-shows. They then consider the customer's overall frequency of use and evaluate whether there is "a pattern of abuse" relative to how often that customer travels with SunDial.

SunDial will continue to move forward with the paratransit eligibility/certification process and implement in-person interviews to ensure paratransit riders qualify for the service. SunLine also plans to implement new technology soon to facilitate online scheduling and cancelation of paratransit reservations. The new technology will provide a reminder call the day before to encourage cancelation when plans change and will also provide customers with notification 5 minutes prior to passenger pickup.

3.1.9 SolVan Service Goals

SunLine has several goals for its vanpool program and has developed a marketing plan to achieve them. Goals include:

- Gain new vanpool riders whose route travels through or ends in eastern Riverside County.
- Continue educating employers and employees in eastern Riverside County about the benefits of promoting alternative modes of transportation, the SolVan program, and how the program works.
- 3. Continue to support SunLine as a leader in alternative transportation options, recognizing the agency for bringing a new commute option to eastern Riverside County.
- 4. Continue to support current vanpool participants to ensure their satisfaction with the program to promote long-term program participation.



5. Work alongside the regional rideshare program, IE Commuter, to mine employee data of carpoolers and interested carpoolers and drivers commuting long distances with regular work shifts for potential vanpool groups, add incentives, and outreach efforts, and leverage large and small employers to create a green thinking workspace as an employee benefit.

SolVan Marketing Plan

SunLine's 2023 marketing SolVan marketing initiatives have included:

- Communication in the preferred language based on the demographics of eastern Riverside County
- Hotline phone number (877-4SOLVAN) and website (SolVan.org)
- Program materials, printed and electronic, including a brochure, employer packets, fact sheets, guidelines, steps, etc.
- Creation and placement of SolVan vehicle decals to identify and promote the program
- Expanded van vendor selection to provide more competitive van lease pricing, vehicle options, and services
- Novelty items, such as pens, note pads, bags, commuter mugs, sunscreen, lunch bags, etc.
- Logo wear to be worn by SunLine/SolVan staff when attending employer and community events to further promote and build the brand
- Vanpool launch event and press release

SunLine's marketing plan also includes the following strategies to improve SolVan performance:

- Employer partnerships and network meetings: Host Employee Transportation Coordinator network meetings at SunLine on a quarterly basis.
- Press releases: Identify stories regarding commuters and topical activities.
- Testimonials/stories: Include personal interest stories in press releases or newsletters.
- Websites: Keep both the SunLine and SolVan websites updated with van vendor changes, vehicle options, pricing, guideline changes, list of active vanpools, etc.
- Events: Attend employer and community events when requested to promote Transportation Demand Management and vanpool services.
- Social media: Share or re-post all SunLine and SolVan posts through IE Commuter on social media platforms as they occur (Facebook, Instagram, Twitter). Use special "boost" messages for social media outreach through SunLine sites.



- Customer service scripts and quick facts: Provide updates to SunLine Customer Service staff regarding vanpool details.
- SunLine staff outreach: Reestablish a rideshare program internally for SunLine employees in coordination with IE Commuter.
- Specialized marketing outreach: Identify and determine new campaign opportunities for combined SunLine, SunCommute, and SolVan efforts.
- Agricultural outreach: Continue coordination with CalVans and local community groups in eastern Coachella Valley and attend and support local events as requested.
- CalVans Marketing/Outreach: Conduct ongoing outreach with local farms, independent of SolVan, and provide employer vouchers because many farms pay the full vanpool cost to attract farm workers (no SolVan subsidy provided in this scenario).
- **Graphic campaigns**: Create printed graphics in English and Spanish and post them on area bus shelters and onboard buses.
- Media campaigns: Create radio commercials in English and Spanish and run them on local radio stations for the first year. For following years, television commercials were created in English and Spanish and focused on both agricultural and traditional work sites and aired on local television stations. Television has the visual advantage of better explaining what a vanpool is by showing how it operates.
- Marketing materials: Print updated marketing materials.
- Novelty items: Creating new SolVan novelty items, supplemented by IE Commuter novelty items.
- Survey commute data: Use IE Commuter employee survey commute data for larger employers in the territory to identify and target employees in specific communities.

3.2 SunLine's Overall Marketing Plans, Studies, and Promotions

To support the initiatives outlined in the SRTP, the Marketing Department has plans to implement strategies that will help increase ridership by educating target audiences about our latest changes in service and programs launched as part of the newly-unveiled Your Ride to the Future campaign, as well as other Agency news and announcements.

Success depends on strategic, integrated marketing and communications campaigns that are coordinated with other departments within the Agency. SunLine messaging is now centred on the Your Ride to the Future theme, and all external communications that the Agency wishes to relay to riders should fall under this umbrella – with each department delivering on their role to ensure the "brand promise."



Other marketing messaging will include "Join Our Team" as we continue to get the word out about job opportunities in an effort to bridge the gap in the shortage of Operators. Marketing plans will:

- 1. Help regain and build ridership among current, recent, and lapsed riders
- 2. Identify and drive ridership among new riders along consolidated routes
- 3. Build trust among stakeholders and the community to drive advocacy
- 4. Communicate SunLine's efforst to increase the number of Operators to improve on-time performance
- 5. Convey progress made in SunLine's clean fuels fleet initiatives
- 6. Engage employees to achieve organizational objectives throughout Your Ride to the Future, recovery and beyond

SunLine Transit Agency will balance a re-emergence from the more stringent COVID-19 restrictions in FY 2023 to FY 2024 while maintaining key messaging that conveys that SunLine offers safe, clean transportation alternatives to the Coachella Valley and beyond.

The opportunity to move beyond COVID-19 protocols as primary messaging (while ensuring safety is always a part of messaging, where appropriate) allows the Agency to focus on promoting SunLine initiatives to restore ridership.

Conversely, the continued expansion of SunLine's green fuels fleet, the progression of hydrogen fueling and zero-emissions programs including the West Coast Center of Excellence and the H2 SilverSTARS project that will introduce groundbreaking technology that produces hydrogen from renewable natural gas.

3.2.1 Target Audiences

For marketing efforts to resonate, analysis of target markets must be done, studying both who they are and what motivates them. Then, marketing materials must be customized to reach those target audiences. See Figure 3.3 for target audience analysis.



Figure 3.3 Target Audience Analysis

	Key Messages				
	What motivates them?				
Current riders	On-time performance				
	 Cleanliness 				
	 Social distancing 				
	 Safety 				
	• Price				
	For some: environment				
Potential new	Ability to multitask				
riders	 Cleanliness 				
	 Social distancing 				
	• Safety				
	On-time performance				
	• Price				
	For some: environment				
Community at large	Economic prosperity				
	 Reduced congestion 				
	Reduced emissions				
	 Transparency 				
	Good environmental stewards				
Employees	 Feeling valued and heard 				
	 Having the opportunity to 				
	contribute to the Agency's success				
	 Compensation and benefits 				
	 Cleanliness in office/bus 				
	 Transparency 				

3.2.2 Marketing Strategies

There are several strategies for communicating with SunLine's various target audiences, and messaging will be tailored to connect with each of them based on their motivations as identified in the target audience analysis.

3.2.3 Social Media and Website

After building a robust social media program in recent years, SunLine has increased regular communication directly to its target audiences (fans/followers of the Agency's social media



platforms). Posts have been entertaining and informative – both key components of keeping followers engaged.

Transit Tuesdays offer a weekly online event that discusses pre-selected topics each week so followers can tune in at the same time/day each week knowing there will be informative content for them. Other posts tie in history, comedy, safety, and recognition. This variety in messaging keeps the platform interesting and worth following.

3.2.4 Advertising

Strategically utilizing SunLine's budget, an advertising plan that maximizes available advertising funds and incorporates innovative advertising strategies will be developed and implemented. It will utilize platforms such as digital, print, radio, and TV media. The goal is also to promote all key messaging on internal advertising mediums, such as bus shelters and interior bus advertising.

3.2.5 Rider/Community Input

A strong marketing program incorporates a strategy for listening to constituents. SunLine will create and facilitate surveys to gather input regarding major service changes and how they are being received in the community. This provides the opportunity to learn about any issues that may need to be addressed. Data gathered can be used to make any necessary adjustments to the Your Ride to the Future campaign.

3.2.6 Public Relations

SunLine's public relations representatives will draft press releases to promote SunLine initiatives. They will also pitch stories to the media to publicize key newsworthy items, coordinate media interviews, and follow up on media requests in a timely fashion.

3.2.7 Customer Service Center/Website

SunLine's Customer Service Center includes LiveChat on the web for those who need immediate assistance navigating the updated changes in service. The website has also been instrumental as a central resource for all communications and announcements disseminated by SunLine. In addition, the Customer Service Center offers phoneline support by customer service representatives Monday through Friday. Agents are able to use resources such as Google Transit Trip Planner and MyStop Bus Tracker to quickly and accurately answer customer inquiries. Bilingual (English/Spanish) customer service agents are available to assist with questions in both English and Spanish.

3.2.8 Video Production

The creation of videos as marketing tools will increase this year, according to shifts in social media audience preferences. By developing an expanded library of video assets, SunLine will be



able to increase engagement with its target markets, and those individuals will better retain the information being shared through unique videos.

3.2.9 Rider's Guide

A revamped Rider's Guide has become an essential communications tool for SunLine. The Agency now produces a guide with a more user-friendly format, which features relevant information for riders and includes directions, maps, time point bus stop locations, schedules, fares, transfer instructions and how to receive assistance with SunLine's programs and services. Transit system information, which aligns with the updated Rider's Guide, can also be found at transit centers, on buses and at bus stops. SunLine's transit information is provided in both English and Spanish.

3.2.10 Clean Fuels Fleet Communications

The Agency's reputation as a pioneer in clear air and alternative fuel technology must continue to remain top-of-mind by promoting news regarding SunLine's advancement in its Zero-Emissions Bus Rollout Plan and its West Coast Center of Excellence. With the construction of the hydrogen electrolyzer, SunLine has been able to plan early to allow for other agencies to have a model for small-to-mid-size systems to follow.

3.2.11 Internal Communications

Keeping employees up to date on company initiatives and marketing efforts inspires higher morale and invites them to be involved in the bigger picture. To this end, SunLine has an internal newsletter featuring key stories and facts about the Agency's latest initiatives, such as Your Ride to the Future. Virtual activities that are inclusive to all SunLine employees have also gone live. These efforts aid in improving communication with the employee target audience segment, making SunLine Transit Agency an even better place to work.

3.2.12 Building an Effective Marketing Plan

All the tools mentioned above will be implemented to market SunLine as a leader in transportation, innovations, and alternative fuel technology. As stated, targeted messaging and the utilization of effective platforms and strategies will be pivotal to increasing ridership, rebuilding trust, communicating progress, and engaging employees. SunLine is focused on being the Ride to the Future for the people of the Coachella Valley.

3.2.13 Community Outreach

SunLine works with local organizations, businesses, government agencies, and non-profit organizations to promote SunLine programs and services. Community outreach involves grassroots organizations to identify unmet transit needs and build community-based marketing partnerships. Historically, SunLine invests in these relationships by participating in community



events such as mobility workshops, food drives, fundraisers, parades, and special event activities. Outreach for Your Ride to the Future will be especially important to educate community stakeholders on the enhancements to their transit experience.

3.2.14 Public Presentations and Town Hall Meetings

Target audiences include seniors, students, social services, businesses, and community leaders. The main goal is public education related to the economic and environmental benefits of using public transportation. During presentations, SunLine highlights the key role that we hold as a public transit provider and leader in alternative fuel technology. SunLine's use of hydrogen electric fuel cell and battery electric fuel cell buses have made positive impacts to the environment on a global scale. Presentations emphasize why this is important and how it affects residents of the Coachella Valley. These presentations typically occur at senior centers, colleges, and school orientation programs.

3.2.15 Travel Training

Transportation provides us with a sense of independence and opportunities to engage within our community. SunLine's Travel Training Program offers opportunities for riders to learn how to independently traverse a public transit system. To this end, SunLine offers group and one-on-one training aboard a fixed route bus to build confidence and allow people to travel with ease.

3.2.16 Transit Ambassador Program

The SunLine Transit Ambassador Program, known as TAP, empowers employees to expand SunLine's culture of customer service. TAP consists of a series of training sessions that address crucial topics and everyday scenarios in public transportation service. A Transit Ambassador is one who has completed this program and can assist passengers with their trip planning. Transit Ambassadors will assist the rider until the rider feels confident in navigating the SunLine system independently.

3.2.17 Access Advisory Committee

The Access Advisory Committee, which meets bi-monthly, was formed in 1995 as an advocacy group consisting of various agencies in the Coachella Valley. Committee members range from community activists to everyday transit users who are committed to promoting the successful implementation of the transportation provisions of the ADA and other related federal legislation or regulations.

3.2.18 Human Trafficking Prevention

Awareness of the transportation-related risks associated with human trafficking has grown in recent years. In partnership with the Coachella Valley Coalition Against Human Trafficking and funded in part by an Innovations in Transit Public Safety Grant from FTA, SunLine launched a



6-month campaign in September 2021 to educate the public about the increasingly prevalent issue of human trafficking. The goal of this campaign is to educate the public about the signs of human trafficking, provide a call-to-action for those who feel they may be witnessing a human trafficking incident, create an overall increased awareness of human trafficking in the community, and share resources that will allow others to take steps that will help stop human trafficking.

3.2.19 Areas of Persistent Poverty and Historically Disadvantaged Communities

Transit is a vital service for disadvantaged populations in the SunLine service area. As discussed in Chapter 1, several census tracts in the SunLine service area meet the federal criteria to be designated as Areas of Persistent Poverty or Historically Disadvantaged Communities. Tribal lands, which are also considered Historically Disadvantaged Communities, are also located in the service area. As discussed in Section 3.3 below, disadvantaged populations are a core market for transit and have unique travel patterns. SunLine will consider these federal designations in its public outreach efforts and assessment of environmental justice when evaluating service improvements and funding opportunities.

3.3 Projected Ridership Growth (FY 2024 to FY 2028)

Following a significant downturn in ridership in March 2020 related to the COVID-19 pandemic, SunLine expects it may take several years for ridership to rebound. SunLine and its planning partners are using the regional travel demand model to prepare long-term ridership forecasts for the unconstrained transit redesign.

The SunLine Refueled before and after study identified several themes related to pandemic ridership recovery:

- Transit demand has been reduced by the pandemic, but not in an even manner. Lower-income riders and essential workers commuting to in-person jobs at all hours continue to depend on transit service. In contrast, the increase in telecommuting is anticipated to be sustained, although to an uncertain degree, resulting in reduced peak period demand for travel to central business districts. Agencies can respond by preserving frequent line-haul service throughout the day while deemphasizing costly peak-period service.
- Network redesigns that emphasize a set of frequent core routes, as SunLine Refueled
 does, have proven successful for other agencies, and this is the type of service that has
 performed best through the pandemic by meeting the needs of the disadvantaged
 populations that remain the "core" ridership base for transit agencies.
- Changes in vehicular travel patterns throughout the pandemic affect bus running time across the day and may require schedule modifications. Well-established practices, such as dedicated lanes and transit signal priority (TSP), can help agencies ameliorate the



impacts of rising congestion and improve competitiveness in comparison with other modes. SunLine is participating in the ongoing SCAG Regional Transit Lanes Study, which includes Highway 111 as a potential corridor for TSP treatments.

- The untethering of jobs from offices has resulted in a shift toward living in suburbs and smaller urban areas, and the Coachella Valley is likely to continue growing faster than the Southern California region. As these population shifts drive development, SunLine will need to reevaluate which areas have sufficient population to support service and whether service levels are keeping up with growth in population.
- As transit ridership recovers, flexible, on-demand microtransit may be a more costeffective way to maintain service coverage in areas with low fixed route ridership.
 Microtransit can also have synergy with and improve the efficiency of paratransit service
 through sharing of vehicles and automation of trip assignments. SunLine and RideCo are
 evaluating the potential of expansion of SunRide service areas.

3.4 Proposed Fare Structure Changes

While the Board of Directors has directed SunLine staff to explore a fare-free system, the aim of this fare policy is to increase SunLine's revenues with a simplified structure that continues to provide support for low-income individuals. Recent fare-related efforts and actions are discussed below.

Route 10 Commuter Link Off-Peak Pricing

To improve ridership on Route 10 Commuter Link, SunLine is implementing off-peak fares for reverse commute trips. The local fare structure will apply to morning trips from San Bernardino to Indio and afternoon trips from Indio to San Bernardino. The peak period fare will remain the same. The local fare structure will also apply in the off season when California State University is not in general session.

Haul Pass

The College of the Desert and CSUSB's Palm Desert campus are important transit markets in our service area. Started in August 2018 with a grant from the LCTOP, the SunLine Haul Pass program gives students at these schools free access to SunLine buses with their student ID. The LCTOP grant is funding an expansion of the program to students who are enrolled in any Coachella Valley high schools. The program, which began with the 2021 school year, is anticipated to be available for 18 to 22 months with the goal of the program becoming self-sustaining in future years. All students who apply will be eligible to ride for free—not just to class, but anywhere SunLine buses go, anytime they operate.



Mobile Ticketing

The 2020 Refueled survey showed that more than 86 percent of SunLine riders have access to a smartphone or tablet with an Internet connection. Access to a connected device is an important factor in the implementation of the Token Transit mobile ticketing pilot. Mobile ticketing allows riders to use a new method of acquiring passes and gives SunLine valuable information that will be used for a permanent mobile ticketing solution. Mobile ticketing will make paying fares much easier. There's no need to carry coins or cash. No need to wait in line to buy a pass. And no need to search in a wallet for a buried bus pass. Customers can simply board the bus, use their phone to pay, and go.

Review fares annually. Fares should be reviewed annually to assess the ridership impact. This should include an examination of revenue by fare category and fare media. The fare review should provide a peer comparison to help ensure fare policy decisions are well-informed.

Make fare adjustments as frequently as possible. Fares should be adjusted annually to address inflation and to deliver a more gradual change to riders. Fares that are frozen for several years and then adjusted through a large disproportionate increase result in a "shock" to riders that may negatively affect the Agency image and ridership.

Calculate the SunLine internal rate of inflation to establish required fare adjustments. Fare increases should be based on SunLine's internal rate of inflation (goods, labor, and fuel), rather than the inflation of a general Consumer Price Index. The Consumer Price Index measures the inflation on a basket of goods and services unrelated to transit service and competing transportation modes.

To help low-income passengers access transit services and offset fare increases, SunLine may target fares for Coachella Valley residents who meet low-income guidelines. The U.S. Department of Labor's Lower Living Standard Income Level is often used by transit agencies to determine eligibility for reduced fares. It identifies income levels by family size that are adjusted annually based on changes in the Consumer Price Index.

3.5 Capital Improvement Planning

Refueled implementation is closely tied to the California Air Resources Board's (CARB's) ICT regulation. The ICT regulation requires SunLine to gradually transition to a 100 percent zero-emission bus (ZEB) fleet. As SunLine grows its fleet to provide additional service, it will need to evaluate daily mileage needs and the incremental capital or electricity costs of depot-charging electric buses that cannot be offset by available incentive and funding programs. SunLine is also planning for the new infrastructure needed to support hydrogen production and refueling for its fuel cell buses. It is also evaluating expansion of its satellite facility in Indio to support hydrogen and ZEB fueling and maintenance.



SunLine is working with the Coachella Valley Association of Governments to plan and fund street improvements needed to preserve bus travel times and improve service reliability. These street improvements include TSP measures, queue jumpers, and dedicated bus lanes. Super stops are another capital improvement aimed at enhancing the passenger experience. These stops include enlarged and near-level boarding areas, enhanced shelters, and upgraded amenities.

SunLine is also working with its member cities to improve multimodal connections to its fixed route bus service. This includes connections to the Coachella Valley Link. This bicycling and walking pathway will link Coachella Valley cities and the lands of three federally recognized tribes with a path that generally parallels Highway 111.

3.5.1 Bus Stop Improvements

SunLine's current policy specifies that bus stops with more than 10 boardings per day warrant a shelter. Twenty-nine bus stops currently meet this threshold but lack shelters. SunLine anticipates funding availability to add 29 bus stop shelters in the next 3 years, which exceeds the number of improvements required to meet current policy. SunLine proposes a two-tiered approach to allocating improvements:

Figure 3-2 summarizes the resulting allocation of bus shelters by jurisdiction. SunLine is committed to implementing these policy recommendations and installing the additional 29 shelters over the next 3 years.



Figure 3-2 Allocation of Bus Stop Shelter Improvements

City/District	Total Stops	Total Shelters		Stops with 10+ boardings		Stops with Shelters and 10+ boardings		Gap to
		Count	Percent	Count	Percent	Count	Percent	Policy Goal
Cathedral City	61	50	82%	27	44%	27	100%	1
Coachella	34	21	62%	9	26%	7	78%	2
Desert Hot Springs	48	34	71%	26	54%	24	92%	2
Indian Wells	15	13	87%	1	7%	0	0%	1
Indio	87	39	45%	33	38%	25	76%	8
La Quinta	52	34	65%	19	37%	14	74%	5
Palm Desert	53	43	81%	28	53%	28	100%	-
Palm Springs	124	86	69%	55	44%	46	84%	9
Rancho Mirage	33	25	76%	11	33%	11	100%	-
Unincorporated Riverside								
County	70	27	39%	13	19%	11	85%	2
Thermal	8	2	25%	1	13%	1	100%	1
Oasis	10	2	20%	1	10%	1	100%	1
Месса	20	9	45%	3	15%	3	100%	1
One Hundred Palms	3	2	67%	1	33%	1	100%	1
Thousand Palms	9	9	100%	5	56%	5	100%	1
North Shore	11	1	9%	0	0%	0	N/A	1
Desert Edge	7	0	0%	2	29%	0	0%	2
Bermuda Dunes	2	2	100%	0	0%	0	N/A	-
Total	577	372	64%	222	38%	193	87%	29



Figure 3-3 Financially Unconstrained Transit Improvements

Route	Description	Annual	Annual	Expansion Buses	Operating		Capital Cost	
#	Description	Hours	Miles	(Excluding Spares)	Cost	C	apital Cost	
	Coachella - Via Hwy 111 - Palm Desert Mall. Increase							
	weekday peak frequency from 20 minutes to every 15							
1EV	minutes. Capital costs funded through an AHSC grant.							
	Implementation date is tied to the completion of the							
	Coachella Valley Mobility Hub	6,120	91,910	4	\$ 838,440	\$	3,800,000	
	Desert Hot Springs - Palm Springs - Cathedral City. Increase							
2	weekday frequency from 20 minutes to every 15 minutes.							
	Project not funded, implementation date to be determined.	13,300	175,570	4	\$ 1,822,100	\$	3,800,000	
	Desert Edge - Desert Hot Springs. Increase weekday peak							
3	frequency from 60 minutes to every 30 minutes. Project not							
	funded, implementation date to be determined.	1,922	34,276	1	\$ 263,314	\$	950,000	
	Westfield Palm Desert - Palm Springs. Increase weekday peak							
4	frequency from 40 minutes to every 30 minutes. Project not							
	funded, implementation date to be determined.	3,050	43,000	2	\$ 417,850	\$	1,900,000	
	Desert Hot Springs - CSUSB Palm Desert - Westfield Palm							
5	Desert. Increase weekday peak frequency from 60 minutes							
	to every 40 minutes. Project not funded, implementation							
	date to be determined.	1,810	36,590	1	\$ 247,970	\$	950,000	
	Coachella - Via Fred Waring - Westfield Palm Desert.							
6	Increase weekday frequency from 45 minutes to every 30							
	minutes. Project not funded, implementation date to be							
	determined.	2,450	36,200	1	\$ 335,650	\$	950,000	
	Bermuda Dunes - Indian Wells - La Quinta. Increase weekday							
7	frequency from 45 minutes to every 30 minutes. Project not							
	funded, implementation date to be determined.	1,363	24,581	1	\$ 186,731	\$	950,000	
	North Indio - Coachella -Thermal/Mecca. Increase weekday							
8	frequency from 40 minutes to every 30 minutes. Project not							
	funded, implementation date to be determined.	2,050	34,210	1	\$ 280,850	\$	950,000	
9*	North Shore - Mecca - Oasis. Frequency was improved to							
	every 60 min in Jan 21 from every 180 minutes.	1,922	34,276	1	\$ 263,314	\$	950,000	
	Implement Commuter Link service between West Coachella							
	Valley - CSUSB, San Bernardino Transit Center							
10	(SBTC)/Metrolink and Amtrak Station. Add 4 new roundtrips.							
	Project not funded, implementation date to be determined.							
	Staff is researching public/public or public private			_				
	opportunities to fund and implement this service.	5,916	191,557	2	\$ 810,492	\$	1,900,000	
	Proposed new Route 12 - Indio – Coachella would operate							
12	every 30-minutes during weekday peak hours and operate							
	every 60-minutes during off peak hours and weekends.					,		
	Contingent on approval City of Coachella's TCC grant.	8,003	108,825	2	\$ 1,096,411	\$	1,900,000	
	Develop a Public-Private service strategy for the new Acrisure							
	Arena. Operating and cost details are not available yet.							
	Total:			20	\$ 6,563,122	\$	19,000,000	

^{*} When demand warrants, increase frequency to every 40 minutes from current 60 minutes



Chapter 4. Financial Planning

The FY2024 financial planning process focused on prioritizing resources and alignment with the core strategic goal of regaining ridership and providing multimodal solutions. The team at SunLine brought their diverse insights to most effectively allocate resources to maintain essential services. The enclosed financial plan of the Agency is based on the best available financial projections and anticipated grants.

4.1 Operating and Capital Budget

In FY2024, SunLine will have an operating budget of \$47,467,374 and a capital budget of \$35,752,541 (Table 4 and 4A). The operating budget encompasses costs such as driver salaries, administrative salaries, fuel, insurance premiums, and other overhead costs required to run day to day operations. The available funding will be used effectively and efficiently in the accomplishment of organizational objectives. The operating budget will ensure that the Agency continues to offer safe and reliable transportation to Coachella Valley residents.

The capital budget incorporates key projects to help further advance the Agency's Capital Improvement Program. The Capital Improvement Program for FY 2024 focuses on continuing SunLine's investment in increasing its alternative fuel technology and energy efficient infrastructures. SunLine's Capital Program represents a unique opportunity to make long term investments in SunLine's operational capabilities, energy strategies, and regulatory compliance by conforming with the California Air Resources Board's Innovative Clean Transit mandate.

Key components of the capital plan, beyond ongoing maintenance needs, include:

- Funding Expansion for the Liquid Hydrogen Project
- Purchase of Electric Buses (6) & Charging Stations (3)
- Purchase of Hydrogen Fuel Cell Buses (5)
- Funding Expansion for the Public Hydrogen Station
- Purchase of Paratransit Vehicles (15)

SunLine Transit Agency has always led the industry in the adoption of alternative fuel solutions. The capital and operating budget for FY24 demonstrate its continued commitment to alternative fuels. SunLine has placed a high level of importance in leveraging available competitive funding whenever possible in order to meet the Agency's aggressive goals. The FY24 capital and operating programs include multiple discretionary awards amounting to over \$24,694,407 in discretionary funding. The discretionary funds were awarded at the State and Federal level. Discretionary funding allows the Agency to accelerate its initiatives and make the best use of formula funds.



In FY23, SunLine purchased land required to capture solar power which will generate sufficient electricity to power the Hydrogen Electrolyzer to produce hydrogen. The project in concept, dubbed "Solar Microgrid to Hydrogen", is essential to comply with the California Air Resources Board's (CARB) Innovative Clean Transit (ICT) mandate of introducing zero-emission buses (ZEBs). It will enable SunLine to comply with this mandate with minimal negative impacts on public transit services currently offered by offsetting the incremental cost of producing hydrogen or charging buses using electricity from the public electricity grid. The "Solar Microgrid to Hydrogen" will support the much-needed energy security and independence to provide reliable public transit service. The "Solar Microgrid to Hydrogen" will serve as a sustainable, zero-emission energy source for producing hydrogen to power buses.

The capital program is dependent on internal and external funding from federal, state, regional, and local sources.

4.2 Funding Plans to Support Proposed Operating and Capital Program

For FY2024, funding plans for the proposed operating and capital programs are primarily funded as follows:

FTA Section 5307 (Urban formula, ARPA), FTA Section 5311 (Rural, ARPA), FTA Section 5311 (f) (Intercity, ARPA), FTA Section 5339, Congestion Mitigation and Air Quality (CMAQ), California Air Resources Board (CARB), California Energy Commission (CEC), Air Quality Management District (AQMD), State Transit Assistance (STA), State of Good Repair (SGR), Low Carbon Operating Program (LCTOP), Local Transportation Funds (LTF), Local Measure A funding, and farebox revenue.

The estimated FY2024 operating and capital budget of \$83,219,915 outlined in Table 4, is funded by:



		Operat	ting		Capital			
Fund	Aı	mount (\$)	Percent (%)	Į	Amount (\$)	Percent (%)		
ARPA Section 5307		325,000	1%		-	0%		
California Air Resources Board (CARB)		200,000	0%		-	0%		
California Energy Commission		200,000	0%		-	0%		
CMAQ		680,000	1%		-	0%		
Farebox		1,550,964	3%		-	0%		
LCTOP		433,333	1%		-	0%		
Local Transportation Fund (LTF)		25,925,542	55%		1,261,199	4%		
Measure A		8,275,000	17%		-	0%		
Other		1,088,170	2%		-	0%		
Section 5307		7,452,669	16%		2,775,218	8%		
Section 5307 CMAQ		-	0%		4,500,000	13%		
Section 5309 Earmarked		-	0%		2,500,000	7%		
Section 5311		417,464	1%		-	0%		
Section 5311 ARPA		410,551	1%			0%		
Section 5311(f)		300,000	1%		-	0%		
Section 5311(f) ARPA		208,681	0%			0%		
Section 5339 Formula			0%		744,782	2%		
Section 5339 Discretionary		-	0%		14,966,050	42%		
SCAQMD		-	0%		1,273,357	4%		
State of Good Repair		-	0%		900,000	3%		
State Transit Assistance Fund (STA)		-	0%		6,831,935	19%		
Total	\$	47,467,374	100%	\$	35,752,541	100%		

For FY25 and FY26, figures presented in tables 4.2 and 4.3 to fund operating and capital expenditures are based on best available funding projections.



		Operat	ing		Capita	al
Fund	A	mount (\$)	Percent (%)	Į.	Amount (\$)	Percent (%)
California Air Resources Board (CARB)		200,000	0%		-	0%
California Energy Commission		200,000	0%		-	0%
CMAQ		680,000	1%		-	0%
Farebox		1,550,964	3%		-	0%
LCTOP		433,333	1%		-	0%
Local Transportation Fund (LTF)		29,731,613	60%		-	0%
Measure A		8,441,000	17%		-	0%
Other		2,050,670	4%		-	0%
Section 5307		5,268,265	11%		1,530,000	5%
Section 5311		426,147	1%		-	0%
Section 5311(f)		306,240	1%		-	0%
Section 5339 Formula			0%		648,218	2%
Section 5339 Discretionary		-	0%		20,468,599	72%
State of Good Repair		-	0%		421,782	1%
State Transit Assistance Fund (STA)		-	0%		5,216,937	18%
Total	\$	49,288,232	100%	\$	28,285,536	100%

	Operating				Capital		
Fund	Д	mount (\$)	Percent (%)	A	mount (\$)	Percent (%)	
California Air Resources Board (CARB)		200,000	0%		-	0%	
California Energy Commission		200,000	0%		-	0%	
CMAQ		680,000	1%		-	0%	
Farebox		1,550,964	3%		-	0%	
LCTOP		433,334	1%		-	0%	
Local Transportation Fund (LTF)		33,575,183	63%		-	0%	
Measure A		8,610,000	16%		-	0%	
Other		2,050,670	4%		-	0%	
Section 5307		5,403,133	10%		2,220,000	8%	
Section 5311		436,844	1%		-	0%	
Section 5311(f)		313,927	1%		-	0%	
Section 5339 Discretionary		-	0%		18,280,000	68%	
State Transit Assistance Fund (STA)		-	0%		6,450,000	24%	
Total	\$	53,454,055	100%	\$	26,950,000	100%	



4.3 Regulatory and Compliance Requirements

4.3.1 Americans with Disabilities Act

SunLine complies with ADA guidelines by providing a 100 percent accessible revenue service fleet for fixed route transit services and ADA paratransit vehicles. As funding becomes available, SunLine continues to provide bus stop improvements to ensure accessibility. Staff also coordinates with developers and contractors regarding construction projects to include bus stop improvements when the opportunity arises.

4.3.2 Disadvantaged Business Enterprise

SunLine's most recent Disadvantaged Business Enterprise (DBE) program and goal were submitted to FTA in July 2021 and had an expiration date of September 2024. The next DBE report will be submitted by August 2024.

4.3.3 Equal Employment Opportunity

SunLine complies with federal regulations pertaining to employment and submits its Equal Employment Opportunity (EEO)-4 report annually to the U.S. Equal Employment Opportunity Commission (EEOC) and its EEO/Affirmative Action Program to FTA every 4 years, or as major changes occur in the workforce or employment conditions. The most recent EEO-4 report was submitted to the EEOC and certified in February 2022. The most recent EEO/Affirmative Action Program was revised and submitted to FTA in July 2020. The next update to the EEO/Affirmative Action Program is due to the FTA in July 2024.

4.3.4 Title VI

Title VI protects people from discrimination based on race, color, and national origin in programs and activities receiving federal financial assistance. SunLine's Title VI report was submitted to FTA in January 2023 and has an expiration date of October 2025.

4.3.5 Transportation Development Act

The Transportation Development Act provides two major sources of funding for public transportation: the LTF and STA. RCTC commissioned Michael Baker International to conduct the Triennial Performance Audit as required by the Transportation Development Act; recommendations from the auditors are referenced in section VI of that document.

4.3.6 Federal Transit Administration Triennial Review

In accordance with regulations, SunLine completed an FTA Triennial Audit site visit in 2019. The Triennial Review focused on SunLine's compliance in 21 areas. SunLine had no deficiencies with the FTA requirements. The next Triennial Review is scheduled for September 2023.



4.3.7 National Transit Database

To keep track of the industry and provide public information and statistics as growth occurs, FTA's National Transit Database records the financial, operating, and asset conditions of transit systems. Staff submit monthly reports and a yearly report which is used for funding formulas.

4.3.8 Alternative Fuel Vehicles

In alignment with SunLine's Board-approved Alternative Fuel Policy, all revenue vehicles in the fleet use CNG, electric, or hydrogen fuel. The current active fleet consists of 54 CNG buses, 26 hydrogen electric fuel cell buses, four (4) battery electric buses, three (3) CNG coaches, 39 CNG paratransit vehicles, and 52 non-revenue CNG, gas and electric vehicles, including general support cars and trucks.

4.4 Capital Project Status

Error! Reference source not found. Figure 4-1 summarizes the status of SunLine's capital projects, and Figure 3-3 lists the financially unconstrained transit improvements (improvements that are currently not funded, unless noted).

Figure 4-1 Status of SunLine's Capital Projects

SRTP#	Project Name	Status								
Performance Departm	Performance Department									
SL15-05, SL14-06, SL20-12	CNG Fueling Station and Construction	Completed								
SL17-06, SL18-01 SL19-14, SL20-11	Operations Facility	Completed								
SL16-09	5 Hydrogen Fuel Cell Buses (LowNo Grant)	Completed								
SL19-13	NICE Mobile Hydrogen Refueling Station at Div. II	Completed								
SL20-06	SunLine Property Expansion/ Solar Farm Phase I	Completed								
SL21-01	Microgrid to Hydrogen	Completed								
SL17-08	5 Hydrogen Electric Hybrid FCB and Hydrogen Station (AQIP Grant)	Active								
SL18-08, SL20-07, SL21-06	Zero Emission Maintenance Facility	Active								
FTIP-RIV140502	Battery Dominant Hydrogen Fuel Cell Bus	Active								
SL21-07	SoCal Gas/Hydrogen Demonstration Project	Active								
SL22-12 AHSC	Coachella Hub	Active								
SL22-11	Develop and Deploy a Liquid Hydrogen Refueling Infrastructure	Active								
SL22-04	Public Hydrogen Station Phase II	Pending Start								



SRTP#	Project Name	Status
SL22-06, SL23-05	Microgrid to Hydrogen Phase III & Phase IV	Pending Start
SL22-10, SL23-01	Indio CNG Station Upgrade	Pending Start
SL23-03	Indio Liquid Hydrogen Trailer Project	Pending Start
SL23-04	Over the Road Coaches	Pending Start
Maintenance Departi		
SL15-06, SL17-07	Purchase of Five (5) Replacement Zero Emission Relief Cars	Completed
SL19-06, SL20-05, SL17-01, SL17-02, SL10-02	2020 Replacement and Expansion of Paratransit Buses	Completed
SL20-01, SL16-09	Purchase of (5) New Flyer Fuel Cell Buses (VW Mitigation and LowNo)	Completed
SL21-03	Four (4) Micro Transit Vehicles	Completed
AHSC	Purchase of Four (4) Fixed Route CNG Buses	Completed
SL21-10	Four-Post Lift	Completed
SL21-04	Vans for Service Expansion	Completed
SL22-07	Maintenance Tools and Equipment	Completed
SL15-12	Fleet Management Information System (FMIS)	Active
SL15-12, SL19-12	Implementation Consultant EAM Software for Maintenance	Active
SL17-10	5 New Flyer Buses (EPA/AQMD)	Active
SL18-07, SL17-07, SL15-06	Purchase Shop Service CNG Vehicle	Active
SL20-09	H2Ride Hydrogen Shuttle Bus Demonstration Project	Active
SL21-11	Purchase Administrative Vehicles	Active
SL22-01	Purchase of MCI Commuter Bus	Active
SL15-06, SL17-07, SL18-07	Purchase of Stops/Zones Compressed Natural Gas Trucks	Active
SL18-05, SL22-09, SL23-07	Refurbishment of 12 CNG Buses	Active
SL19-12	Upgrade Wiring BYD Chargers	Active
SL19-10	Two (2) Micro Transit Vehicles	Active
SL19-05	Radio Replacement Phase I	Active
SL19-12	AC Unit Number 29 Replacement (Parts Trailer)	Active
SL21-02	Replacement Bus	Pending Start
SL21-11	Replacement Support Vehicles	Pending Start
SL22-03	Facility Improvements	Pending Start
SL22-05	Replacement Paratransit Vehicles (10)	Pending Start
SL22-09	Bus Refurbishment	Pending Start
SL23-02	Facility Improvement Projects	Pending Start



SRTP#	Project Name	Status						
SL23-07	CNG Rehab (10) & Hydrogen Vehicle Purchase (4)	Pending Start						
SL23-10	Equipment	Pending Start						
SL23-09	Radio Replacement Phase II & Upgrade to ITS	Pending Start						
Transportation Department								
SL22-08	Bus Stop Improvements	Active						
SL23-12	Bus Stops and Amenities	Pending Start						
Executive Office								
SL15-10, SL19-15	Mobile Outreach Vehicle	Active						
SL20-03	Boardroom Equipment Upgrade	Active						
SL18-04, SL19-03	Security Application Implementation 2022	Completed						
SL19-10	Bus Simulator	Completed						
SL21-12	Operations Facility Low Voltage Project	Completed						
SL20-02	Operations Facility - IT Equipment	Completed						
SL21-13	Access Control Replacement	Active						
SL21-13	Surveillance Camera Addition and Replacement	Active						
FTIP-RIV140821	TDM (Vanpool)	Active						
SL21-08	Safety Enhancement Projects	Pending Start						
SL21-09	Upgrade Division I Fence	Pending Start						
SL21-13	Operations, Division II, & Electrolyzer Access Control Surveillance (Unobligated)	Pending Start						
SL21-14	Perimeter Lighting Division I	Pending Start						
SL22-02	Upgrades to Gate and Guard Shack	Pending Start						
SL23-06	IT Projects	Pending Start						
SL23-08	Real Time Surveillance System	Pending Start						
SL23-11	Software Expansion	Pending Start						



SRTP Tables

Table 1.0 Individual Route Descriptions

Routes	Route Classification	Major Destinations	Cities/Communities Served	Connections
1WV	Trunk	Hospital, Medical, Shopping, Mall, Center of Employment Training and Schools	Palm Springs, Cathedral City, Rancho Mirage and Palm Desert	2, 4, 5, 6
1EV	Trunk	Hospital, Medical, Shopping, College, Mall, Center of Employment Training and Schools	Palm Desert, Indian Wells, La Quinta, Indio and Coachella	4, 5, 6, 7, 8, and 10 Commuter
2	Trunk	Shopping, Schools, Employment Center, Library, Senior Center, Medical, Social Security, Theaters, Airport, Court House and Public Social Services	Desert Hot Springs, Palm Springs and Cathedral City	1WV, 1EV, 3, 4, 5
3	Local	Shopping Centers, Senior Center, Library, Community Center, City Hall, Medical, and Schools	Desert Hot Springs and Desert Edge	2 & 5
4	Local	Shopping, Medical, Library, Social Services, Theaters, School, College, Mall, Hospital and Airport	Palm Springs, Cathedral City, Rancho Mirage, Palm Desert and Thousand Palms	1WV, 1EV, 2, 5, 6
5	Local	Shopping, Senior Center, Library, Community Center, Schools, College, Medical, City Hall, University and Mall	Desert Hot Springs and Palm Desert	1WV, 1EV, 2, 3, 4, 6 and 10 Commuter
6	Local	Shopping, School, Tennis Gardens, Work Force Development, Social Services, Medical and College	Palm Desert, Indian Wells, La Quinta, Indio, Bermuda Dunes and Coachella	1WV, 1EV, 4, 5, 7, 8
7	Local	Shopping, Schools, Theaters, Tennis Gardens and Medical	La Quinta, Palm Desert, Indian Wells and Bermuda Dunes	1EV, 6
8	Local	Shopping, School, Senior Center, DMV, Community Center, College, City Hall and Center of Employment Training and Medical	Indio, Coachella, Thermal and Mecca	1EV, 6 and 9
9	Local	Shopping, Community Center, Medical and Schools	Mecca, North Shore and Oasis	8
10	Regional	Shopping, Business, Entertainment and University	Indio, Palm Desert, Beaumont, San Bernardino	1EV, 5, OmniTrans, MARTA, VVTA, Beaumont Transit, RTA and SB Metrolink



Table 1.1 Fleet Inventory – Motor Bus



Table 1.1 - Fleet Inventory FY 2022/23 Short Range Transit Plan SunLine Transit Agency

Vear Built	Mig.	Madel Code	Seating Capacity	Lift and Ramp Equipped	Vehicle	Fuel Type Code	# of Active Vehicles FY 2021/ 22	# of Contingency Vehicles FY 2021/22	Life to Date Vehicle Miles Prior Year End FY 2020/21	Life to Date Vehicle Miles through March FY 2021/22	Average Lifetime Miles Per Active Vehicle As Of Year-To-Date (e.g., March) FY 2021/22
2016	BYD	К9	35	4	40	EB	4		188,605	61,452	15,363
2012	EDN	AXCESS	37	1	40	HY	1		191,571	200,962	200,962
2014	EDN	AXCESS	37	3	40	HY	3		467,458	506,617	168,872
2015	EDN	AXCESS	37	1	40	HY	1		18,154	39,659	39,659
2017	EDN	AXCESS	37	1	40	HY	1		46,099	49,820	49,820
2018	EDN	AXCESS	37	5	40	HY	5		382,154	193,388	38,677
2009	EDN	EZRider32	29	10	32	CN	10		4,196,818	437,648	43,784
2020	MCI	D4500	40	.2	90	CN	ž		6,196	61,976	30,988
2008	NFA	LF 40'	39	41	40	CN	1)	-4	13,673,239	618,443	56,222
2008	NFA	LF 40'	39	21	40	CN	21		15,096,648	721,971	34,379
2016	NFA	LF 40'	39	б	40	CN	6		1,627,581	311,018	51,836
2018	NFA	XCELSIOR	39	5	90	HY	- 5		339,715	96,168	19,233
2020	NFA	XCELSIOR	39	10	40	CN	10		4/9,690	196,253	19,625
2021	NFA	XHE	39	5	40	HY	5			40,288	8,057
2014	SPC	TR30FP	24	5	32	OR	5		72,731	- 10,755	200
		Totals:	547	90			90	4	36,786,660	3,535,863	39,287

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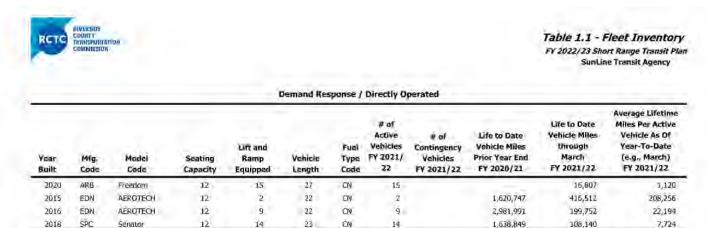


Table 1.1 Fleet Inventory – Demand Response

Totals:

48

40



40

6,241,587

741,211

18,530

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Table 2.0 Service Provider Performance Target Report



Table 2.1 FY 2021/22 SRTP Performance Report



Table 2.2 SRTP Service Summary – Systemwide Totals



Table 2.2 SRTP Service Summary – All Fixed Routes



Table 2.2 SRTP Service Summary – SunDial



Table 2.2 SRTP Service Summary – Vanpool



Table 2.2A Summary of Routes to be Excluded

Route #	Description	Fare Box Calculation Exempt Routes	Notes
1WV	Palm Desert Mall - Palm Springs	No	No change, route intact
1EV	Coachella - Palm Desert Mall	No	No change, route intact
2	Desert Hot Springs - Palm Springs - Cathedral City	No	Productive route
3	Desert Edge - Desert Hot Springs	No	
4	Palm Desert Mall - Palm Springs	No	
	Desert Hot Springs - CSUSB Palm Desert - Palm		
5	Desert Mall	No	
6	Coachella - Via Fred Waring - Palm Desert Mall	No	
7	Bermuda Dunes - Indian Wells - La Quinta	No	
8	North Indio - Coachella -Thermal/Mecca	No	
9	North Shore - Mecca - Oasis	No	
	Indio - CSUSB-PDC - CSUSB - San Bernardino		
10	Transit Center (SBTC)/Metrolink	No	Commuter route, CSUSB funded



Table 2.3 SRTP Route Statistics (Table 1 of 2)



SRTP Route Statistics (S.P.)

SunLine Transit Agency - 8 FY 2023/24

_						Data Elements						
Route #	Day Type	Peak Vehicles	Passengers	Passenger Miles	Revenue Hours	Total Hours	Revenue Miles	Total Miles	Operating Cost	Passenger Revenue	Measure-A Revenue	LCTOP Revenue
009.WR.ER	All Days	7	19,901	1,125,303	4,178.0	4,178.0	203,574,0	203,574.0	\$59,000			
SUN-1	All Days	15	1,096,078	9,404,352	61,089.0	65,117.0	949,836,0	1,050,601,0	\$11,681,381	\$2,336,275		
5UN-10 CL	Weekday	2	28,782	246,950	5,629.0	6,474.0	185,891,0	216,659,0	\$2,386,271	\$409,006		
SUN-2	All Days	10	706,347	6,060,460	92,564.0	45,451.B	510,057:0	690,355.0	\$7,603,518	\$1,435,894		
SUN-200	Weekday	1	3,191	27,381	178.0	376.0	3,807.0	9,624:0	\$105,989	\$21,200		
SUN-3	All Days	1	73,680	632,173	5,035.0	5,363.0	81,234.0	91,935,0	\$1,017,570	\$189,009		
SUN-4	All Days	*	219,820	1,386,056	21,070.0	22,192,0	306,168.0	333,395.0	\$3,671,985	\$725,229		
SUN-400	Weekday	1	1,148	9,850	155.0	345.0	2,408.0	7,437.0	\$81,912	\$17,523		
SUN-402	Weekday	1	285	2,444	157.0	302.0	2,121.0	6,972.0	\$76,392	116,382		
SUN-103	Weekday	1	674	5,784	76.0	274.0	2,174:0	6,391.0	\$70,383	\$15,358		
SUN-5	Weekday	. 2	23,242	199,415	2,870.0	3,696.0	74,407.0	100,415.0	\$1,105,978	\$184,496		
SUN-500	Weekday	A.	2,847	24,428	104.0	208,0	1,654.0	4,331,0	\$47,697	\$14,077.		
5UN-6	Weelday	2	104,657	897,956	10,435.0	11,181.0	179,146,0	200,913,0	\$2,212,645	\$442,569		
SUN-7	All Days	1	74,421	638,533	5,885.0	6,861.0	78,162.0	83,039.0	\$914,589	\$182,918		
SUN-70B	Weekday	4	3,552	30,476	315.0	437.0	4,958.0	8,362.0	\$92,095	59,394		
SUN-701	Weekday	1	7,658	64,936	257.0	422.0	3,881.0	8,377.0	992,263	\$9,394		
SUN-8	All Days	3.	175.528	1,506,031	18,113.0	19,059.0	276,731.0	313,677.0	\$3,454,814	\$591,966		
SUN-800	Weekday	X	12,496	107,213	254.0	464.0	5,146.0	12,654.0	\$139,485	518,453		
SUN-801	Weekday	1	21,769	195,357	254.0	508.0	4,364.0	9,384.0	\$182,250	\$27,897		
SUN-802	Weekday	4	19,615	58,395	211.0	295.0	4,935.0	14,841.0	\$163,460	\$20,450		
SUN-803	Weekday	1	19,615	168,297	213.0	295.0	4/290.0	12,977.0	\$142,926	\$32,692		
SUN-9	Weekday	2	81,657	700,617	11,272.0	13,068.0	250,461.0	330,796.0	\$3,643,361	\$474.236		
SUN DAR	All Days	30	112,108	1,150,197	62,425.0	69,241,0	902,092,0	1,066,951.0	\$7,309,796	\$1,391,347		
SUN-TAXI	Weekday	- 12	11,621	76,287	28,860.0	28,860.0	65,223,0	65,223.0	\$850,000			

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Table 2.3 SRTP Route Statistics (Table 2 of 2)



SRTP Route Statistics (S.P.)

SunLine Transit Agency - 8 FY 2023/24

	Performance Indicators											
Route #	Day Type	Net Subsidy	Operating Cost Per Revenue Mile	Operating Cost Per Revenue Mile	Cost Per Passenger	Farebox Recovery Ratio	Subsidy Per Passenger	Subsidy Per Passenger Mile	Subsidy Per Revenue Hour	Subsidy Per Revenue Mile	Passengers Per Hour	Passengers Per Mile
004.WR.ER	All Days		\$13.16	\$0.27	\$2,76		\$2.76	\$0.05	\$13.16	\$0.27	4.8	0.40
SUN-1	All Days	\$9,345,105	\$191.22	\$12,30	\$10,66	20,00%	\$8,53	\$0.59	\$152,98	\$9.84	17.9	1.15
5UN-10 CL	Weekday	\$1,977,265	5423.92	912.77	482.91	17.14%	\$68.70	\$8.01	\$351.26	\$10.58	9.1	0.15
SUN-2	All Days	\$6,167,624	\$178.69	\$12.46	\$10.76	18.88%	\$8.73	\$1.02	\$144.90	\$10.11	15.6	1.16
SUN-200	Weekday	\$84,789	\$595.44	\$27.84	533.21	20.00%	\$26.57	\$3.10	\$476.34	\$22.27	17.9	0.84
SUN-3	All Days	\$822,761	\$201.11	\$12.46	\$13,7a	18.75%	\$11.17	\$1.30	\$163,41	\$10.13	14.6	0.01
SUN-4	All Days	\$2,946,756	\$174,28	511.99	516.70	19,75%	513,41	\$1,96	\$139.86	\$9.62	10,4	0.72
SUN-400	Weekday	\$64,389	\$528.46	434.02	\$71.35	21,39%	156.09	\$6.54	\$415.41	\$26.74	7.4	6.48
SUN-402	Weekday	\$60,410	\$489.12	\$36.21	\$269.45	21.33%	\$211.97	\$24.72	\$384.78	\$28.48	1.8	0.13
SUN-103	Weekday	\$55,025	\$926.09	\$32,37	\$104.43	21.82%	\$31,64	\$9.51	7724.01	\$25.31	8.9	0.31
SUN-5	Weekday	\$921,482	\$385,36	\$14.86	947.59	16,58%	\$39.65	\$4.62	\$321,07	512.38	8.1	0.31
SUN-500	Weekday	\$33,620	\$458.63	528,66	\$16.75	29,51%	18,116	91,38	\$323,27	\$20,20	27.4	1.71
5UN-6	Weekday	\$1,770,276	\$212.06	\$12,35	\$21.14	20.00%	\$16.92	81.97	\$169.65	\$9.88	10.0	0,58
SUN-7	All Days	\$731,671	\$155.41	\$11.70	\$12.29	20.00%	\$9.83	\$1.15	\$124.33	\$9.36	12.6	0.95
SUN-70D	Weekday	\$82,701	\$292.36	\$18.58	\$25.93	10,20%	\$23,28	\$2.71	\$262.54	516.68	11.3	0.72
SUN-701	Weekday	\$82,869	\$359,00	\$23.77	\$12.05	10.18%	\$10.82	\$1.28	5322.45	521.35	29.8	1.97
SUN-8	All Days	\$2,862,848	\$190.74	\$12.48	\$19.68	17,13%	\$16.31	371.90	\$158.05	\$10.35	9.7	0.63
SUN-800	Weekday	\$121,032	\$549.15	\$27,11	\$11.16	13,23%	\$9.69	\$1.13	\$476,50	\$23,52	49.2	2,43
5UN-801	Weekday	\$74,393	\$402.56	\$23.76	-94.49	27.28%	\$3.27	\$0.38	\$292.73	\$17,28	89,5	5.29
SUN-802	Weekday	\$193,010	\$774.69	\$33.12	\$8.33	12.51%	\$7.29	\$2.45	\$677.77	\$28.98	93.0	3.97
SUN-803	Weekday	\$110,234	\$677.38	\$33.32	\$7.29	22.87%	\$5.62	\$0.65	\$522.44	\$25.70	93.0	4.57
SUN-9	Weekday	\$3,169,125	\$323.22	\$14.55	\$44.62	13.02%	18.81	\$4.52	\$280.15	\$12.65	7.2	0.33
SUN DAR	All Days	55,918,449	5117.10	\$8,10	565.20	19,03%	552.79	\$5,15	594,81	\$6,56	1.8	0.12
SUN-TAXI	Weekday		\$29.45	\$19.03	\$73.14		\$73.14	\$12.09	\$29.45	\$15.03	0.4	6.18

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Table 3.0 Highlights of the FY2023/25 SRTP

#	Description	Start Date
1	Increase all route frequencies gradually to regular service level (pre-COVID-19 level) as new coach operators are hired and trained	Ongoing
2	Hire and train over forty coach operators to implement all approved service improvements. The nationwide and local shortage of coach operators continues to be the biggest hindrance to fully implementing the approve service plan.	Fall 2022
3	Complete construction of the Coachella Mobility hub	Fall 2024
4	To improve ridership on Commuter Link service, SunLine proposes off-peak fares for reverse commute trips and during off-season when California State University is not in general session. The local fare structure will apply to morning reverse commute trips from San Bernardino to Indio and afternoon trips from Indio to San Bernardino and to all trips when California State University is not in general session.	September 2023
5	Develop a Public-Private service strategy for the new Acrisure Arena	Ongoing dialogue
6	Update bus stop signs, schedule holders and install new bus shelters across the service area according to policy to enhance customer service, optimize trip planning technologies, and improve communication with passengers	Ongoing
7	Implement the Innovative Clean Transit (ICT) plan. Transition to zero emissions by 2035 – five years ahead of the deadline set in the ICT Regulation (2040)	Ongoing



Table 4.0 Summary of Funding Requests (1 of 5)



Table 4.0 - Summary of Funding Requests - FY 2023/24

SunLine Transit Agency

Original

Operating																
Project	Total Amount of Funds	5307 IC	5307 IC ARPA	5307 IC OB	5307 RS	5311	5311 (f) ARPA	5311 ARPA	5311(f)	5339 COMP	5339 IC	5339 RS	CARB	CEC Funds	CMAQ	CMAQ OB
Center of Excellence Clean Cities Commutarish 10 Hail Pase Program Openitry Assistance Resettinus & Recutiment Incentive Program Sumde Rideshere Taxi Voucher Program Vanpool Program	\$400,000 \$50,000 \$750,882 \$432,333 \$44,528,159 \$325,000 \$850,000 \$75,000 \$55,000	84,078.659	\$325,000	\$5,374 010		8417,964	\$208,691	\$410.551	\$300,000				S200,090	\$200,000		\$680,09 S
Sub-total Operating	847,467,374	\$4,078,669	\$325,000	\$3,374,010	-\$0	3417,464	\$208,681	\$410,551	\$300,000	:50	-50	S0	\$200,000	\$200,000	-50	\$680,0

Capital																
Project	Total Amount of Funds	5307 IC	5307 IC ARPA	5307 IC OB	5307 RS	5311	5311 (f) ARPA	5311 ARPA	5311(1)	5339 COMP	5339 IC	5339 RS	CARB	CEC Funds	CMAQ	CMAQ OB
Bus Charging Stations (3) -SU24-04	\$1,679,854									\$1,343,683			-	-		-
Bus Rehabiliation St-24-15	\$500,000		100					1 0 11						1 1 1 1 1 1		
Bus Slops and Amenilles - St. 24-14	\$400,000	\$320,000														
CNG Faratransit Vehicles (16) RIV210616 - SL-24- 08	\$440,000															
Facility Maintenance Upgrade & Equipment - SL-24- 13	\$600,000															
Fare Collection Modernization Study - St-24-19	\$100,000															
Hydrogen Efectino Fuel Cell Bus (4) RIV220508 - SL -24-05	5862.672															
(T Projects - SL-24-10	\$400,000	\$320,000														
Liquid Hydrogen Fueling Station - SL-24-02	\$3,875,403									\$3,500,000						
Maintenance Egoliity Modernization.Study - SL-24- 30	\$200,000									100						
Office Furniture & Equipment - SL-24-18	\$150,000															
Operator Training Ground - St-24-07	\$1,000,000															
Project Management and Administration - St-24-21	\$850,000															
Public Hydrogen Fueling Station - SL-24-06	\$8,625,000														94,500,000	
Public Hydrogen Station - St21-07	1-1.541.250														13,75,7	
Public Hydrogen Station at Div 1 - SL-22-04	5-200 FeII															
Purchase of 1 Hydrogen Fuel Cell Bus - St-24-23	81,208,786															
Purchase of Electric Bus (6) - St-24-03	87,064,109									\$5,602,910						
Purchase of Four (4) Micro Transit - SL-24-17	\$316,000															
Purchase of Hydrogen Electric Fuel Cell Bases (2) - SL-24-81	\$5,163,108									\$4,319,257		1				
Purchase of Paratransit Vehicles (15.) - SL-24-09	\$3,600,000	\$1 513 218			3622,000						\$635,196	3/109.586				
Purchase of Specialized Tools and Fueling Equipment - 8L-24-†2	\$150,000				12.00											
Radio Replacement Phase II & Upgrade to ITS (and I funding) - St24-22	81/336,981			81,238,981												
Radio Reclacement Phase II & Upgrade to ITS RIV220502 5339 (b) = SL-23-09	8- (.2 M-98)										0= (N6 (0))					
Replacement of Fixed Route Buses Six (6) 20-01 St-20-01	5-725 400														- 4	
Safety & Security Projects - SL-24-11	\$200,000	30														
Trolleys for Buzz Service (5) 19-15 - 19-15	\$27.68.0															
West Coast Center of Excellence - St-24-16	\$750,000			-						0.00				-		

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4/28/2021 (8/095) ET



Table 4.0 Summary of Funding Requests (2 of 5)



Table 4.0 - Summary of Funding Requests - FY 2023/24

SunLine Transit Agency

	ria	

Sub-total Capital	535,752,841	\$2,153,218	50	\$1,236,981	5622,000	50	50	50	50	\$14,966,050	1.5-401.745	5109,586	50	50	\$4,500,000	50
Total Operating & Capital	383,219,915	\$6,231,877	\$825,000	\$4,510,991	\$622,000	\$417,464	\$208,661	\$410,651	\$300,000	\$14,966,050	5-401.786	\$109,586	\$200,000	\$200,000	\$4,500,000	\$680,000

TransTrack Manager! 4728/2023 18:06:51 ET

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Table 4.0 Summary of Funding Requests (3 of 5)



Table 4.0 - Summary of Funding Requests - FY 2023/24

SunLine Transit Agency

Original

Operating																
Project	Total Amount of Funds	FARE	LCTOP PUC99313	LCTOF PUC99314	LTF	LTF-OB	MA SPT	OTHR FED	OTHR LCL	SCAGND	SGR PUC99311	SGR PUC99314	STA-OB	STA PUC99313	STA PUC99374	
Denter of Excellence	\$400,000								7.7							
Diean Cities	\$50,000		(a)		1000				\$50,000							
promuterink 10	\$750.882				\$61,201				8181.008							
aul Figes Program	\$433,333	1. 4	\$239,050	\$194,283	44				1.2.1							
peranting Assistance	\$44,528,159	\$1,529,051			\$25,623,804		\$8.275,050		\$819,676							
BIBRUOR & Recruiment Incenive Program	\$325,000	100			100				100							
unnote Rideshare	\$850,000	\$21,963			\$148.037				1							
an youther Fragram	\$75,000	147 / 1			\$37,500	1			237,508							
antisol Program	\$55,000				\$55,000											
Sub-total Operating	S47.467.374	\$1,550,964	\$239,050	\$194.283	\$25,925,542	\$6	\$8,275,000	:50	\$1,088,170	:96	96	50	- 19	90	90	

TransTrack Manager !!! 4/28/2024 (8/00/21 ET Page 3 of 5



Table 4.0 Summary of Funding Requests (4 of 5)



Table 4.0 - Summary of Funding Requests - FY 2023/24

SunLine Transit Agency

Original

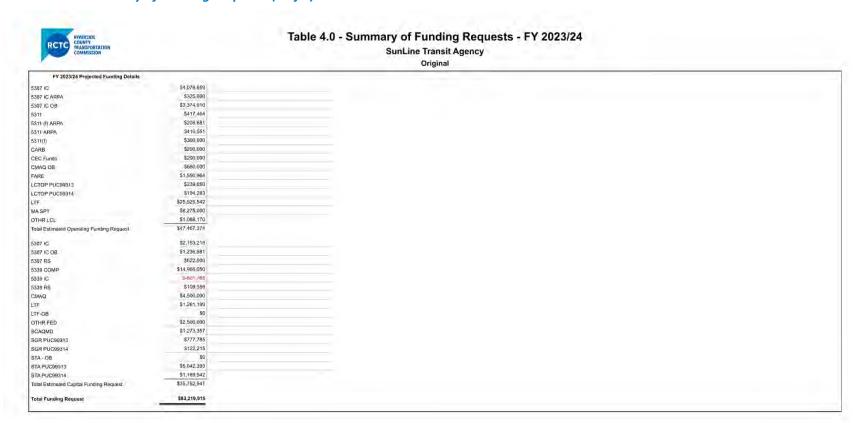
Capital															
Project	Total Amount of Funds	FARE	LCTOP PUC99313	LCTOP PUC99314	LTF	LTF-OB	MA SPT	OTHR FED	DTHR LCL	SCAQMD	SGR PUC99311	SGR PUC99314	STA - OB	STA PUC99313	STA PUC99314
Bus Charging Stations (3) - SL 24-04	\$1,679,854				SO									\$335,971	
Bus Rehabilitation - SL-24-15	\$500,000													.\$500,000	
Bus Stops and Amemilias - St. 24-14	.8400,000													280.000	
CNG Paratransit Vehicles (10) RIV210616 SL-24- 08	.8440,000													8250,458	\$189.542
Facility Maintenance Upgrade & Equipment - SL-24- 13	\$600,000													\$600,000	50
Fare Collection Modernization Study - St-24-19	\$100,000													\$100,000	
Hydrogen Electric Fuel Cell 6us (4) RIV220509 - Sc. -24-05	\$862,572										3746,397	3122,215		-	
IT Projects - SL-24-10	\$400,000													\$80,000	
Light Hydrogen Flieling Station - St24-02	\$3,875,463													\$375,463	30
Maintellance Facility Modernization Study - St-24- 20	\$200,000					6.1								\$200,000	30
Office Furniture & Equipment - SL-24-18	\$160,000					327.691								\$1,22,109	
Operator Training Ground - St. 24-07	\$1,000,000					- 1									\$1,000,000
Project Management and Administration SL-24-21	8650,000							4						8650,000	
Public Hydrogen Fueling Station - SL-24-06	58,825,000							32 500 000					\$1,825,000		
Public Hydrogen Station - St-21-07	3-1541-51												3-1541 50		
Public Hydrogen Station at Div.1 - St-22-04	5-263 (51)												5-283 (51)	2.0	
Purchase of 1 Hydrogen Fuel Cell Bus - SL 24-23	31,288 786									21,273,357				\$15,429	
Purchase of Electric Bas (6) - St-24-03	87,064,109				81,281,199									\$0	80
Purchase of Four (4) Mioro Transil - St24-17	9310,000													\$310,600	100
Purchase of Hydrogen Electric Puel Cell Buses (8) - St-24-01	55,183.108										937,429		5723,400	\$103,023	
Purchase of Paramansit Vehicles (15.1 - St-24-09)	\$8,600,000													\$720,000	
Purchase of Specialized Tools and Fueling Equipment - SL-24-12	\$150,000													\$150,000	
Radio Replacement Phase II & Upgrade to ITS (edd') funding) - St24-22	\$1,336,983													\$100,000	
Radio Replacement Phase II & Upgrade to ITS RIV220502 5339 (b) - 8L-23-09	21.3(0.00)														
Replacement of Fixed Route Buses Six (6) 20-01 - St20-01	5-729-Ino			100									5-725-Ing		
Safety & Security Projects - SL-24-11	\$200,000													\$200,000	
Trolleys to/ Buzz Service (5) 19-15 - 19-15	\$ 20 1000					S-21 897								1 1	
West Coast Center of Excellence - SL-24-16	\$750,000										-			\$750,000	
Sub-total Capital	\$35,752,541	-80	(\$0	SO	\$1,261,199	S0	(\$0	\$2,509,000	(\$0	\$1,273,357	\$777.785	(\$122,215	\$0	\$5,642,393	\$1,189,542
Total Operating & Capital	\$83,219,915	\$1,5\$0,964	5239,050	\$194 283	\$27,186,741	-50	\$8,275,000	\$2,500,000	\$1,088,170	\$1,273,357	5777,785	5122:215	50	55,642,393	51,189,542

TransTrack Manager

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Table 4.0 Summary of Funding Requests (5 of 5)



TransTrack Manager™
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Table 4.0A Capital Project Justification (1 of 28)

			FTIP No: Not Assigned - Ne	w Project
Project Name: Trollevs	for Buzz Service (5) 19-15			
Category: Bus	(a) 2007 420062 (eV) - (2			
Sub-Category: Rehabili	tation/Improvement			
Project Schedule	-			
Start Date	Completion Date			
1	1			
PROJECT FUNDING SO	DURCES (REQUESTED):			
Fund Type	Fiscal Year	Amount		
LTF-OB	FY 2023/24	-\$27,891		
Total		-\$27.891		
APPROVED BUT NOT	YET ORDERED FTIP ID No	RCTC/SRTP	Description	
		Project No.		
		19-15		



Table 4.0A Capital Project Justification (2 of 28)

		unLine Transit Ager	7. T a supplied
	Table 4.0 A	A - Capital Project J Original	ustification
Project Number: -SL-20	101		FTIP No: Not Assigned - New Project
Project Name: Replace	ement of Fixed Route Buses 3	8x (6) 20-01	
Category: Bus			
Sub-Category: Replace	ement		
Fuel Type: CNG			
outlined by FTA guidelin Project Justification: T	nes.		G bus fleets that will meet useful life as ine replaces older fleet vehicles to maintain
Project Schedule	2,500,000,000,000		
Start Date	Completion Date	1	
		1	
	OURCES (REQUESTED):	T xxxxxx	
Fund Type STA - OB	FY 2023/24	-\$723.400	
Total	1 7.232.5(2)	-\$723,400	
		VITH UNEXPENDED BALAN	NCE INCLUDING PROJECTS
PRIOR YEAR PROJEC APPROVED BUT NOT FTA Grant No.	FTIP ID No	RCTG/SRTP Project No.	Description
APPROVED BUT NOT			Description
APPROVED BUT NOT		Project No.	Description



Table 4.0A Capital Project Justification (3 of 28)

roject Number; St21-07 roject Name; Public Hydro latenory; Buildings and Ea sub-Category; Rehabilitati uel Type; Hydrogen roject Schedule: Start Date Fund Type ETA- OB. Total	ogen Station acilities con/Improvement Completion Date RCES (REQUESTED): Fiscal Year			
Lategory: Buildings and Fa sub-Category: Rehabilistic uel Type: Hydrogen Project Schedule: Start Date FROJECT FUNDING SOUR FUND Type STA- DB:	configure config			
ub-Category: Rehabilitati uel Type: Hydrogen troject Schedule: Start Date PROJECT FUNDING SOUR FUND Type STA-DB:	Completion Date RCES (REQUESTED): Fiscal Year	3		
uel Type: Hydrogen roject Schedule: Start Date ROJECT FUNDING SOUR FUND Type STA - DB	Completion Date RCES (REQUESTED): Fiscal Year	3		
Project Schedule: Start Date ROJECT FUNDING SOUS FUND Type STA - DB	RCES (REQUESTED): Fiscal Year	3		
Start Date ROJECT FUNDING SOUS Fund Type STA - OB	RCES (REQUESTED): Fiscal Year			
ROJECT FUNDING SOUR Fund Type STA - OB	RCES (REQUESTED): Fiscal Year			
Fund Type STA - OB	Fiscal Year			
Fund Type STA - OB	Fiscal Year	T version		
STA- ØB		West-wife		
	Displace and	Amount		
Total	FY 2023/24	-\$1,541,250		
		-\$1,541,250		
FTA Grant No	FTIP ID No	RCTC/SRTF Project No.	Description	
		T TOJOBY NO.		
	k*	÷L.	1	



Table 4.0A Capital Project Justification (4 of 28)

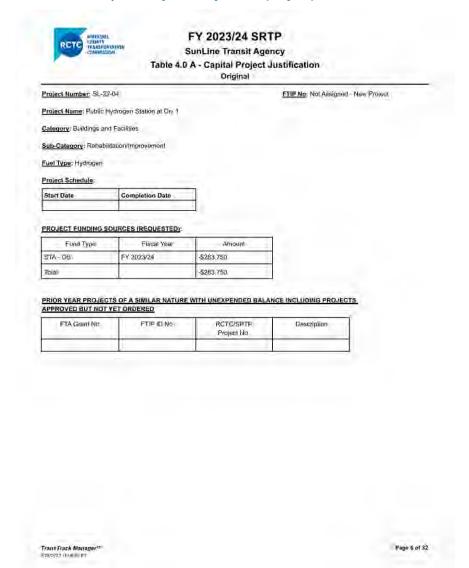




Table 4.0A Capital Project Justification (5 of 28)

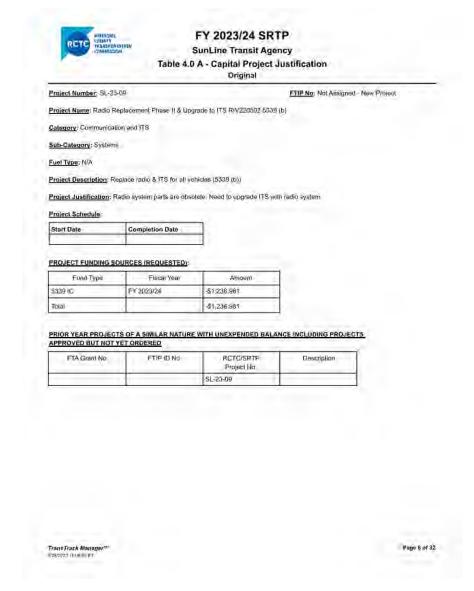
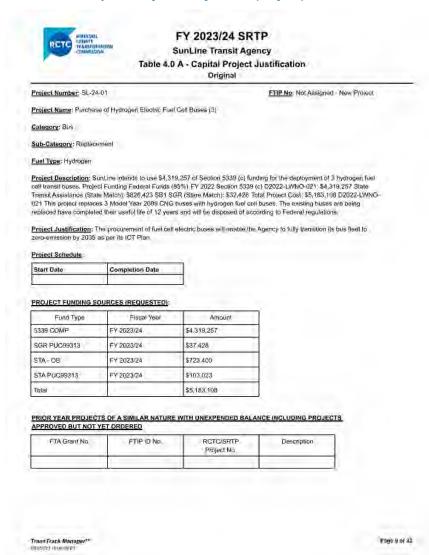




Table 4.0A Capital Project Justification (6 of 28)





Capital Project Justification (7 of 28) Table 4.0A



FY 2023/24 SRTP

SunLine Transit Agency Table 4.0 A - Capital Project Justification

Original

FTIP No: Not Assigned - New Project

Sub-Category: Upgrade Fuel Type: Hydrogen

Project Description: SunLine intends to use \$3,500,000 of Section 5339 (c) funding for the deployment of 3 hydrogen fuel cell transit buses. The project involves upgrading SunLine's newest liquid hydrogen refueling station to improve the station's ability to serve SunLine's fleet and provide hydrogen refueling to other's light- and freezy-duty vehicles. Project Funding Federal Funds (39%) FY 2022 Section 5339 (c) D2022-LWNO-021, \$3,500,000 California Energy Commission: \$4,986,250 SL-22-11 State Transit Assistance (State Match), \$375,403 Total Project Cost. \$8,861,653 D2022-LWNO-021

Project Justification: This project funds additional upgrades to SunLine's newest liquid hydrogen refueling station to be capable of dispensing 1500 kg/d. SunLine has secured funding to construct a new hydrogen fueling station, it is seeking federal funding to expand that station as it is being constructed to provide additional benefits. The key factor at SunLine preventing increased procurement rates of FCEBs is refueling intrestructure. Each new dispenser at a LH2 station requires significant pump upgrades (or new pumps) to enable supply for that dispenser. This project helps address this need, as well as enables SunLine to make hydrogen fuel available to other entities in the region needing a fueling station

Project Schedule:

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
5339 COMP	FY 2023/24	\$3,500,000
9TA PUC99313	FY 2023/24	\$375.403
STA PUC99314	FY 2023/24	\$0
Total		\$3,875,403

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS APPROVED BUT NOT YET ORDERED

FTA Gran! No.	FTIP ID No.	RCTC/SRTP Project No.	Description
		1,114,54,1101	

TransTrack Managers



Table 4.0A Capital Project Justification (8 of 28)



FY 2023/24 SRTP

SunLine Transit Agency Table 4.0 A - Capital Project Justification

Original

Project Number: SL-24-03

FTIP No: Not Assigned - New Project

Project Name: Purchase of Electric Bus (6)

Category: Bus

Sub-Category: Replacement

Fuel Type: Electric

Project Description: SunLine intends to use \$6.180,250 from Section 5339 (c) Low No Program for the purchase of six (6) battery electric buses. This project replaces 6 Model Year 2008 CNG buses with battery electric buses. The buses to be replaced are at the end of their useful fives. The project involves the procurement, deployment and operations of six (6) battery electric transit buses, Project Funding Federal (82%) Section 5338 (c) Low, No Program D2022-LWNO-022 (85%); \$5,802.910 LTT (16% local match); \$1,251,499 Total Project Cost-\$7,084,409 D2022-LWNO-022.

Project Justification: The Eastern Coachella Valley through which many of SunLine's buses frevel every day is classified as a Disadvantaged Community Area under SB 535 with a CalEmmoScreen 3.0 score of 45-596. Poliution and noise resulting from bus operation area concern for diszens through addacent for bus transit notices, Buses also drive in stor-and-go traffic where they waste considerable fuel when idling, emitting additional pollutants into the air. Battery electric buses produce no emissions when idling, use far fess fuel and offer virtually silent operation. SunLine will operate the new buses on routes providing service within disadvantaged communities (98% of SunLine's routes pass through disadvantaged communities).

Project Schedule:

Start Date	Completion Date	

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
5339 COMP	FY 2023/24	\$5.802,910
LTF	FY 2023/24	\$1,261,199
STA PUC99313.	FY 2023/24	\$0
STA PUC99314	FY 2023/24	\$0
Total		\$7,064,109

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS. APPROVED BUT NOT YET ORDERED

FTA Grant No.	FTIP ID No.	RCTC/SRTP Project No	Description

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Table 4.0A Capital Project Justification (9 of 28)

and have to be all	- C	Original	Add to the second of the de-
Project Number: SL-24			FTIP No: Not Assigned - New Project
Project Name: Bus Cha	erging Stations (3)		
Category: Vehicle System	ems and Equipment		
Sub-Category: System	Ś		
Fuel Type: Electric			
Local Transportation Fu Section 5339 (c) D2022 Project Justification: T energy instead of fossil	nds the purchase and insta LWNO-022, \$1,343,883 S the project will reduce ener fuels. According to the CA	allation of 3 electric charging s tate Transit Assistance (20%) gy consumption using electric RB calculator, over the useful	No Emission Program and \$147,309 of lations, Project Euroding Federal (80%) \$335,974 Total Project Cost. \$1,679,954 buses that are bowered by the clean grid life of the vehicles Sunline will realize \$829, fossil fuel energy use reduction.
P	Tz - www. www.		
Start Date	Completion Date	1	
PROJECT FUNDING SI	DURCES (REQUESTED): Fiscal Year	Amount	1
5339 COMP	FY 2023/24	\$1,343,883	
LTF	FY 2023/24	50	
STA PUC99315	FY 2023/24	\$395,971	
Total		\$1,679,854	
PRIOR YEAR PROJECT APPROVED BUT NOT		E WITH UNEXPENDED BALA	NCE INCLUDING PROJECTS
1 175 CHAIR MO	1 10 10 140	Project No.	E-ESCHENOTI
-			



Table 4.0A Capital Project Justification (10 of 28)



FY 2023/24 SRTP

SunLine Transit Agency

Table 4.0 A - Capital Project Justification

Original

FTIP No: Not Assigned - New Project

Project Number: SL-24-05

Project Name: Hydrogen Electric Fuel Cell Bus (4) RIV220509

Category: Maintenance

Sub-Category: Parls

Fuel Type: N/A

Project Description: SunLine Intends to acquire four (4) Zero-Emission Hydrogen Fixel Cell Electric vehicles utilizing the FY 2021 Section 5339 (b) Bios & Bios Facilities grant with Project IDM D2022-BUSC-011, These vehicles will replace four (4) CNG buses that have met their useful life of 12 years and be disposed of according to federal regulations. This project was programmed in 2023 FTIP, RIV220509. Project Funding Federal (64%) FY2021 Section 5339 (b) \$4.880,913 RIV220509 SB 15GF (16%), \$656,572 FIDI Project Costs, \$5,743,485 D2022-BUSC-010.

Project Justification: With this project, the deployment of four (4) hydrogen electric fuel cell fuses (FCEBs) being manufactured by New Flyer, SunLine will further continue its plan in transitioning its entire fleet to zero emission by 2035. This target is five years ahead of the deadline set in fine ICT Regulation. To achieve this goal. SunLine will build off past success in deploying FCEBs and battery electric buses (BEBs), which currently make up 24% of its fixed route fleet. The path towards the future of public transportation in America has been paved, in part, by the exploration and edvorment of bus technology pioneered by SunLine Transit Agency – proving if to be "the tittle transit agency that COULD." Funding sources, such as these FTA funds, help support SunLine's efforts in meeting it's goal in providing sets and environmentally conscouls transportation services while meeting the ICT mandate of converting 100% of its feet by 2035, SunLine is committed to putting buses on the road to provide transportation for students, essential workers, choice riders and anyone in the Coachella Valley needing a ride to medical appointments, work, grocsoy shopping and other destinations. SunLine is taking students and residents to schools, colleges and job training centers while developing the next generation of clean fuels and technologies.

Project Schedule:

Start Date	Completion Date	

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
SGR PUC99813	FY 2023/24	\$740,357
SGR PUC99314	FY 2023/24	\$122,215
Total		\$862,572

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS APPROVED BUT NOT YET ORDERED

FTA Grant No.	FTIP ID No.	RCTG/SRTP Project No.	Description

TransTrack Manager***

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Table 4.0A Capital Project Justification (11 of 28)

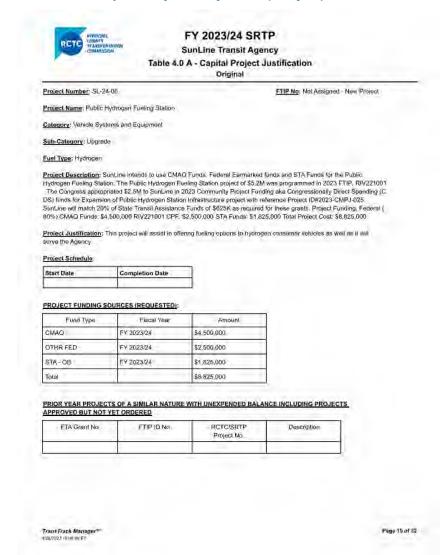




Table 4.0A Capital Project Justification (12 of 28)

Boy and Book	na .	Original	PTOR NO. NO. NO. NO.	o. Madicion
Project Number: SL-24			FTIP No: Not Assigned - N	aw Ludiedo
Project Name: Operato				
Category: Buildings and	1 Facilities			
Sub-Category: Rehabit	tation/Improvement			
Fuel Type: N/A				
provide a safe and secu	re area to train Operators	funds for the Operator Trai and includes infrestructure ig on the north side of the p		une 10
Start Date	Completion Date			
PROJECT FUNDING S	OURCES (REQUESTED):			
Fund Type	Fiscal Year	Amount		
STA PUC99314	FY 2023/24	\$1,000,000	1	
Total		\$1,000,000		
APPROVED BUT NOT	YET ORDERED		ALANCE INCLUDING PROJECTS	
FTA Grant No.	FTIP ID No	RGTG/SRTP Project No.	Description	
		4		



Table 4.0A Capital Project Justification (13 of 28)

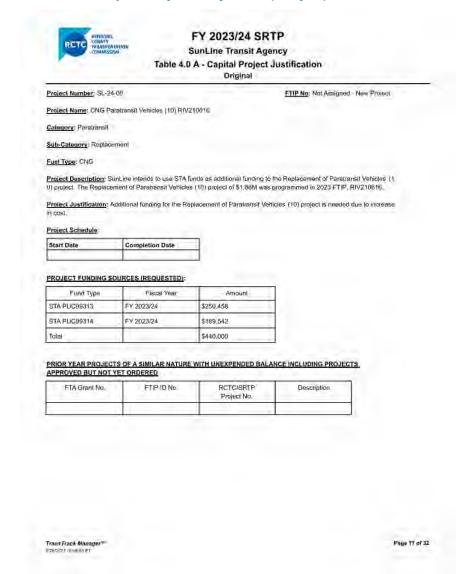




Table 4.0A Capital Project Justification (14 of 28)



FY 2023/24 SRTP

SunLine Transit Agency

Table 4.0 A - Capital Project Justification

Original

Project Number: SL-24-09

FTIP No: Not Assigned - New Project

Project Name: Purchase of Paratransit Vehicles (16)

Category: Paratransit

Sub-Category: Replacement

Fuel Type: CNG

Project Description: SunLine intends to use FY2024 Section 5307 (UZA #063180) and FY2023 Section 5339 (UZA #06318 0) indio-Calhedral City Formula Funds and FY2024 STA funds for the Purchase of Paratransit Vehicles (15.) project. Project Fonding, Federal (80%) FY2024 5307 UZA #063180. \$1,513.218 FY2023 5307 UZA #060420; 5822,000 FY2023 5339 UZA #063160; \$635,196 FY2022 5339 UZA #060420, \$805,196 FY2023 5339 UZA #060420, \$9,586 FY2023 5339 UZA #060420, \$100,000 State Transit Assistance. \$72,000 Total Project Cost. \$3,600,000

<u>Project Justification</u>: Vehicles need to be replace that passed their useful life per FTA guidelines.

Project Schedule

Start Date	Completion Date

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
5307 IC	FY 2023/24	\$1,513,218
5307 RS	FY 2023/24	\$622,000
5399 JC	FY 2023/24	\$635,196
5339 RS	FY 2023/24	\$109,586
STA PLIC99313	FY 2023/24	\$720,000
Total	111-	\$3,600,000

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS APPROVED BUT NOT YET ORDERED

FTA Grant No	FTIP ID No	RCTC/SRTP Project Na	Description

TransTrack Manager

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Table 4.0A Capital Project Justification (15 of 28)



FY 2023/24 SRTP

SunLine Transit Agency
Table 4.0 A - Capital Project Justification

	7.7
Project Number; SL-24-10	FTIP No: Not Assigned - New Project

Category: Vehicle Systems and Equipment

Sub-Category: Replacement

Fuel Type; Electric

Preject Description: SunLine intends to use the FY2024 Section 5307 UZA Indio-Cathedral City Formula Funds and FY2024 STA Funds for the IT Project. This project supports the purchases of the Agency's need for software, network infrastructure, computing resources, and business analysis. Project Funding Federal (80%) FY2024 5307. UZA #080180: 53 20,000 State Triansi Assistance (20%), \$80,000 Total Project Cost; \$400,000

<u>Protect Justification</u>: The use of IT equipment is critical to the daily function and efficiency in providing safety, reliable and efficient transil services.

Project Schedule

Start Date	Completion Date

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
5307 IC	FY 2023/24	\$320,000
STA PUC99313	FY 2023/24	\$80,000
Total		\$400,000

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS APPROVED BUT NOT YET ORDERED

FTA Grant No.	FTIP ID No.	RCTC/SRTP Project No.	Description

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Table 4.0A Capital Project Justification (16 of 28)

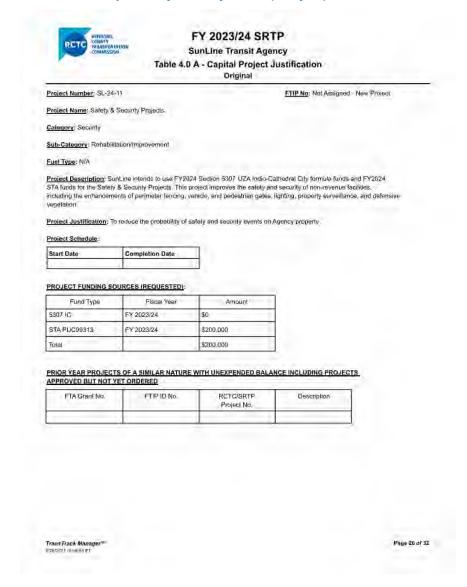




Table 4.0A Capital Project Justification (17 of 28)





Table 4.0A Capital Project Justification (18 of 28)

Project Number: SL-24	-13		FTIP No: Not Assigned - New Project
Project Name: Facility N	Vaintenance Upgrade & Er	quipment	
Category: Vehicle Syste	ems and Equipment		
Sub-Category: Upgrade			
Fuel Type: N/A			
	vat lan latenada ta Luca EWan	174 CTA Lundo Sat Uno Espelliu	Maintenance Upgrade & Equipment project
	urchase of maintenance to	ools and equipment and facili	ly improvements and support vehicles
Project Schedule		-	
Start Date	Completion Date		
PROJECT FUNDING SO	OURCES (REQUESTED):		
Fund Type	Fiscal Year	Amount	
STA PLIC99313	FY 2023/24	\$600,000	
STA PLIC99314	FY 2023/24	\$0	
Total		\$600,000	
		E WITH UNEXPENDED BAL	ANCE INCLUDING PROJECTS
APPROVED BUT NOT		1	1
FTA Grant No.	FTIP ID No.	Project No.	Description
			*



Capital Project Justification (19 of 28) Table 4.0A



FY 2023/24 SRTP

SunLine Transit Agency Table 4.0 A - Capital Project Justification

	7.000
Project Number; SL-24-14	FTIP No: Not Assigned - New Project

Project Name: Bus Stops and Amenines

Category: Bus Stop and Amenities

Sub-Category: Upgrade Fuel Type: N/A

Project Description: On-going bus stops and amenities improvement program will replace outdated bus stop shellers and amenities, add new bus shelters and amenibes according to policy and address nonemergancy safety and accessibility

Project Justification: Continuous improvement of bus stops and amenities are essential to maintain and improve the first impression of SunLine where current and potential passengers and the community connect with SunLine. Bus stops should be easily identifiable, clean, accessible and a welcoming place. To complement this program. Suntine is also updating bus stop signs with updated information to connect to SunLine's real time bus arrival information and schedules necessary to complete the transit trip. These improvements are essential to attracting choice riders and expanding the transit market by making it convenient to use transit.

Project Schedule:

Start Date	Completion Date	
July 2022	June 2023	

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
5307 IC	FY 2023/24	\$320,000
STA PLIC99313	FY 2023/24	\$80,000
Total		\$400,000

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS. APPROVED BUT NOT YET ORDERED

FTA Grant No.	FTIP ID No.	RCTC/SRTP Project No.	Description
		SL-23-12	

TransTrack Manager

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Table 4.0A Capital Project Justification (20 of 28)

Project Number: St-24	45		FTIP No: Not Assigned - I	New Project
Project Name: Bus Reh			THE ME HOLYALINGHOUS	sew Linker
. , , ,	Aphilanon			
Category; 80s				
Sub-Category: Rehabili	Jauon/Improyement			
Fuel Type: N/A				
Project Description: Su improve bus appearance		124 STA funds for Bus Ret	abilitation not limited to cosmetic	work to
Project Justification: D	ue to extreme weather the	buses deteriorate and this	s project will improve the appearan	NCO.
Project Schedule				
Start Date	Completion Date			
11				
PROJECT FUNDING SO	OURCES (REQUESTED):			
Fund Type	Fisçal Year	Amount		
STA PUC99313	FY 2023/24	\$500,000		
Total		\$500.000		
	*	*		
		E WITH UNEXPENDED B	ALANCE INCLUDING PROJECTS	4
APPROVED BUT NOT			1	
FTA Grant No.	FTIP ID No	RCTC/SRTP Project No.	Description	
li	11			
	*		*	



Table 4.0A Capital Project Justification (21 of 28)

roject Name: West Co	Mark Street Stre		
	ast Center of Excellence		
ategory: Buildings and	1 Facilities		
ub-Category: Rehabili	labori/Improvement		
uel Type: N/A			
reject Description; Sc	inLine intends to use FY20	124 STA funds for the West Co	past Center of Excellence project
minet Justilieation T	his amlar! will sirelain the	immy aments for the familia to	o offer training opportunities in zero -emissio
transportation technology		inthib/emeries/or the racetty is	a cuter mainting apportunities in sero-ethicae
roject Schedule			
Start Date	Completion Date		
	1 1 2 2 2 2		
no inot humbing ex	OURCES (REQUESTED):		
		The state of the s	7
Fund Type STA PUC99313	Fiscal Year FV 2023/24	Amount \$750,000	
otal	6 + 2023/24	\$750,000	
Oldi	J.	\$4.20/2003	
RIOR YEAR PROJECT	TS OF A SIMIL AR NATUR	F WITH UNEXPENDED RAI A	NCE INCLUDING PROJECTS
PPROVED BUT NOT			
FTA Grant No.	FTIP ID No	RCTC/SRTP Project No.	Description

Trans Track Manager***



Table 4.0A Capital Project Justification (22 of 28)



Trans Track Manager***
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Table 4.0A Capital Project Justification (23 of 28)

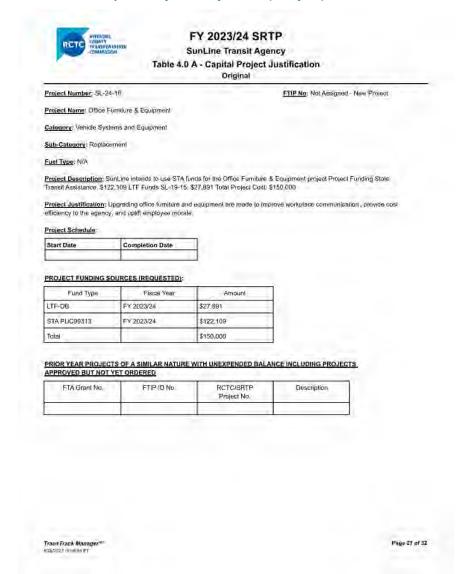




Table 4.0A Capital Project Justification (24 of 28)

	Table 4.	0 A - Capital Project Original	t Justification	
Project Number: SL-24	4-79		FTIP No: Not Assigned - No	w Project
Project Name: Fare Co	ollection Modernization Stur	O'r		
Category: Planning/Fe	asibitity.			
Sub-Category: Upgrad	le			
Fuel Type: N/A				
	ant ine intends to use EV9	074 STA funds for the Fare	Collection Modernization Study and	iedl
Project Schedule	entering interings to due () to	and a training (a) find the	adicado) magnitudo de la como por	arav.
Start Date	Completion Date			
Start Date	Completion Date			
	and the same			
	OURCES (REQUESTED):		-	
Fund Type STA PUC99313	Fiscal Year FY 2023/24	Amount \$100,000	-	
130000000000000000000000000000000000000	F1 2023/28		-	
Total		\$100,000	4	
PRIOR YEAR PROJECT APPROVED BUT NOT FTA Grant No.	TS OF A SIMILAR NATUR YET ORDERED FTIP ID No	RCTC/SPTP Project No.	Gescription	
	-	Project No.	+	
	T.		1	



Table 4.0A Capital Project Justification (25 of 28)

a man law may in the start of		Original	Line of the second	-
Project Number: SL-24	1-20		FTIP No: Not Assigned - N	ew Project
Project Name: Mainten	ance Facility Modernizatio	n Study		
Category: Planning/Fe	asibility			
Sub-Category: Upgrad	e			
Fuel Type: N/A				
Project Description: 5	unLine intends to use FY9	024 STA Funds for the Mainte	nance Facility Modernization St.	idy project.
Project Schedule		., ., ., ., ., ., ., ., ., ., ., ., ., .		
Start Date	Completion Date			
Statt Date	Completion Date			
		5		
	OURCES (REQUESTED):		-	
Fund Type	Fiscal Year	Amount		
STA PUC99313	FY 2023/24	\$200,000		
STA PUG99314	FY 2023/24	50	-	
Total		\$200,000		
	zvere vin i z dod	zalizar (la casa a sur la Mi		
APPROVED BUT NOT		E WITH UNEXPENDED BALL	ANCE INCLUDING PROJECTS	
FTA Grant No.	FTIP ID No.	RCTC/SRTP	Description	
		Project No.		
	111			



Table 4.0A Capital Project Justification (26 of 28)

Control of the Contro	-21		FTIP No: Not Assigned - New I	Project
Project Name: Project N	Management and Administ	retion		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Category: Planning/Fea	2000			
Sub-Category: Study				
Fuel Type: N/A				
	CALLES A CONTROL OF THE REAL		·	2.0
administration expenses		I fransit Assistance Funds PUI	C98913 to fund project consultants	and
Project Schedule				
Start Date	Completion Date			
	4.4			
PROJECT FUNDING SO	DURCES (REQUESTED):			
Fund Type	Fiscal Year	Amount	i e	
STA PUC99313	FY 2023/24	\$650,000		
Total		\$650,000		
	-1			
PRIOR YEAR PROJECT	TS OF A SIMILAR NATUR	E WITH UNEXPENDED BALA	NCE INCLUDING PROJECTS	
APPROVED BUT NOT				
FTA Grant No.	FTIP ID No	RCTC/SRTP Project No.	Description	



Table 4.0A Capital Project Justification (27 of 28)

	LC .	Original	This is a serious and the	- Augusta
Project Number: SL-24		- Andrew Vertical Control	FTIP No: Not Assigned - Ne	w Project
		grade to ITS (add'l funding)		
Category: Vehicle System	ems and Equipment			
Sub-Category: Upgrade	9			
Fuel Type: N/A				
			C99313 as additional funds for the	le Radio
	Upgrade to ITS project (\$	SL23-09)		
Project Schedule:		_		
Start Date	Completion Date	-		
	-	_		
FROJECT FUNDING S	DURCES (REQUESTED):			
Fund Type	Fiscal Year	Amount		
5307 IC OB	FY 2023/24	\$1,236,981		
STA PUC99313	FY 2023/24	\$100,000		
Total		\$1,336,981		
PRIOR YEAR PROJECT APPROVED BUT NOT		E WITH UNEXPENDED BALL	ANCE INCLUDING PROJECTS	
FTA Grant No.	FTIP ID No.	RCTC/SRTP	Description	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1	Project No.	333462	



Table 4.0A Capital Project Justification (28 of 28)



FY 2023/24 SRTP

SunLine Transit Agency
Table 4.0 A - Capital Project Justification
Original

Project Number: SL-24-23	FTIP No: Not Assigned - New Proje

Project Name: Purchase of 1 Hydrogen Fuel Cell Bus

Category: Buildings and Facilities

Sub-Category: Upgrade

Fuel Type: Hydrogen

Project Description: New Flyer Heavy Duty Low-Floor 40° Fuel Cell Transit bus New Flyer submitted a budgetary price quotation to produce one (QTY 1) 40° Fuel Cell bus based off the State of Celfornia Contract ID 1-19-23-178. Project Funding, AOMID \$1,273,367 5307 IC \$300,000 RIV410810) STA SL-17-09 \$82.701 STA (new) \$15,428 Total Project \$1,671,4

Project Justification: New Flyer submitted a budgetary price quotation (o produce one (QTY 1) 40' Fuel Cell bus based off the State of California Contract ID 1-19-23-17B.

Project Schedule

Start Date	Completion Date

PROJECT FUNDING SOURCES (REQUESTED):

Fund Type	Fiscal Year	Amount
SCAQMD	FY 2023/24	\$1,273,357
STA PLIC99313	FY 2023/24	\$15,429
Total		\$1,288,786

PRIOR YEAR PROJECTS OF A SIMILAR NATURE WITH UNEXPENDED BALANCE INCLUDING PROJECTS APPROVED BUT NOT YET ORDERED

FTA Grant No.	FTIP ID No.	RCTC/SRTP Project No.	Description

Trans Track Manager*

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Table 4.0B Farebox Calculation

Table 4B	- Farebox Calculati	on
led in	Actual Amount	FY21/22
n	from FY20/21	(Estimate)
	Audit	

	Revenue Sources included in Farebox Calculation	Actual Amount from FY20/21 Audit	FY21/22 (Estimate)	FY22/23 (Plan)
1	Farebox and other Revenues	2,916,374	4,652,205	2,124,308
2	Measure A	5,955,883	7,000,000	10,900,000
3	Interest	5,174	2,870	365
	Total Revenue for Farebox			
	Calculation	8,877,431	11,655,075	13,024,673
	Total Operating Expenses			
	for Farebox Calculation	38,029,995	39,189,711	46,085,647
	Farebox Recovery Ratio	23.34%	29.74%	28.26%



Table 4.1 Summary of Funding Requests in FY2023–2024 (1 of 3)



Table 4.1 - Summary of Funding Requests - FY 2024/25

SunLine Transit Agency

Original

Operating																
Project	Total Amount of Funds	5397 IC	5307 IC ARPA	5307 (C OB	53U9 OB	5311	5311(0	5339 COMP	5339 IC	5339 RS	CARE	CEC Funds	CWAQ OB	FARE	LCTOP PUC99313	LCTOP PUC99314
Denter of Excellence Dear Clines Communer (au) Flace Program Dentering Australian Dentering Australian Reporter Program Reporter Program Reporter Program	\$400,000 \$50,000 \$548,941 \$433,333 \$46,951,458 \$850,000 \$55,000	85,268,265				8426,747	\$306,240				9201,0A6	(E200.09a)	\$680,090 S0	\$1,529 001 521.963	\$239,333	\$194.00
Sub-total Operating	\$49,288,232	\$5,268,265	:50	\$6	-50	\$426,147	\$306(240	'S0	:50	:50	\$200,000	\$200,000	\$680,000	\$1,350,964	\$239,333	\$194.0

Capital																
Project	Total Amount of Funds	5307 IC	5307 IC ARPA	5307 (C OB	5309 OB	5311	5311(1)	5339 COMP	5339 IC	5339 RS	CARE	GEC Funds	CMAQ OB	FARE	LCTOP PUC99313	LCTOP PUC99314
Bus Rehabilitation - SL-25-12	\$200,000															
Bus Stop Enancements - SL 25-09	\$350,000	\$280,000														
Facility Mainlenance Upgrazie and Equipment - SL: 25-07	\$400,000	\$150,000			1										7 11	
Fare Collection Modernization (hiptementation - SL- 25-06	\$4,000,000															
Grient Shack Upgratte - SL-25-05	\$1,000,000								\$648,218	30						
Hydrogen Electric Fixel Bell Buses (8) - 8L-25-01	311,779,581			30	305			\$10,012,644	Su	11 0 5						
india CNG Station Upgrade - 31-22-10	\$ 20,000							100								
India CNG Station Upgrade - 3t-25-02	311,705,055							\$10,455,056								
(7 Projects - 31-25-08	\$400,000	\$150,000						Section 1								
Office Furmitive and Equipment - SL-25-14	\$260,000															
Project Management and Administration - St. 25-11	\$700,000															
Purchase of Specialized Tools and Epains Equipment - Sc. 25-13	\$260,000	1 - 1														
Salety Enhancements Project - Sc-25-10	.6390,000	\$150,000						100	0.0							
Venicla Equipment - St-25-03	.8300,000	30						30								
Vehicla Salety Enhancements - SL-25-04	\$1,000,000	\$800,000														
Sub-total Capital	\$28,285,536	\$1,530,000	:\$0	.56	\$6	36	\$0	520,468,599	\$648,218	.86	:\$6	\$6	:\$0	:50	.\$6	- 5
Total Operating & Capital	\$77,573,788	\$6.798,285	30	30	-30	(\$428,147)	\$306,240	\$20,468,599	\$648,218	:50	\$200,000	\$200,000	\$660,000	87 550,984	\$239,333	3194.00

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Table 4.1 Summary of Funding Requests in FY2023–2024 (2 of 3)



Table 4.1 - Summary of Funding Requests - FY 2024/25

SunLine Transit Agency

O	ria	lna	al I

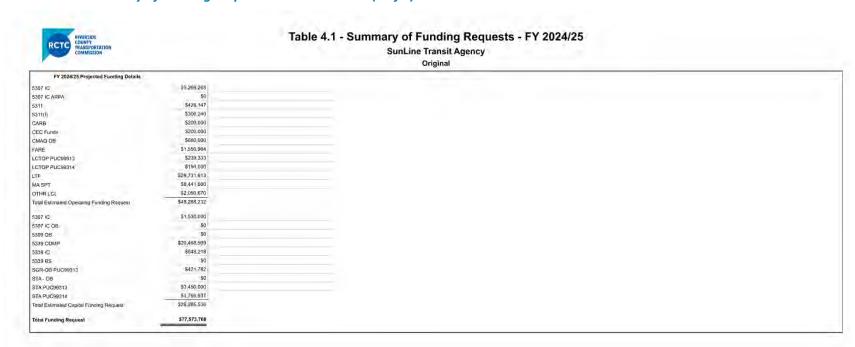
perating														
Project	Total Amount of Funds	LTF	MA SPT	OTHR LCL	SGR-OB PUC99313	STA - OB	STA PUC99313	STA PUC99314				-		
Center of Excellence	\$400,000	1		100										
Clean Cities	\$50,000	100		\$50,000		100								
Commuter 10	\$548,941	\$61,201		\$181,000										
Haul Pass Program	8433,333			-80	3 II									
Operating Assistance	\$46,951,458	\$29,467,375	\$8,441,050	\$1,819,670										
SunRine Ride Share Program	\$850,000	\$148,037	V		-	11 - 1								
Vanouci Program	\$55,000	\$55,000	-											
Súb-total Operating	\$49,288,232	\$29,781,613	\$8,441,000	\$2,050,670	-\$0		0 90	S0						

Capital													
Project	Total Amount of Funds	LYF	MASPT	OTHRICL	SGR-08 PUC99313	STA - DB	STA PUC99313	STA PUC99314					
Bus Rebabilitation - SL-25-12	\$200,000						\$200,000			- 1			
Bus Stop Enangements - SL-25-09	\$350,000				570,000								
Facility Mainlenance Upgrade and Equipment - SL: 25:07	\$400,000						\$250,000						
Fare Collection Modernization Implementation -SL- 25-06	\$1,000,000						\$1,000,000						
Guald Shack Ungrade - 3L-25-05	\$1,000,000				8351,762		-50						
Hydrogen Electric Fuel Cell Buses (8) - SL-25-01	311,779,581						SO	\$1,760.937					
India ENG Station Upgrade - St-22-10	\$ 250,000					5- 250,000		100					
India ENG Station Upgrada - St-25-02	311/105,955					\$1,250,000							
(T Projects - St-25-08	\$400,000						8250,000						
Office Formfore and Equipment - \$1,-25-14	\$200,000						3200,000						
Project Management and Administration - St. 25-11	\$700,000						37/00,000						
Purchase of Specialized Tools and Frienry Equipment - SL-25-13	\$200,000						3200,000						
Salety Enhancements Project - SL-25-10	\$200,000						\$150,000						
Vemde Equipment - SL-25-03	\$200,000						.\$200,000				-		
Vehicle Safety Enhancements - SL-25-04	\$1,080,000						\$200,000						
Soti-total Capital	\$26,285,536	Só	\$0	So	\$421,782	\$6	\$3,450,000	\$1,796,937					
Total Operating & Capital	\$77 573,768	\$29,731,613	88.441,000	\$2.0E0,870	3421,782	510	\$3,450,000	\$1,766,937	4,11			4 1	

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Table 4.1 Summary of Funding Requests in FY2023–2024 (3 of 3)



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Table 4.2 Summary of Funding Requests in FY2024–2025 (1 of 2)



Table 4.2 - Summary of Funding Requests - FY 2025/26

SunLine Transit Agency Original

Operating																
Project	Total Amount of Funds	5807 IC	5311	531110	5239 COMP	CARB	CEC Funds	EMAQ DS	FARE	LCTDF PUC99313	LCTDP PUC99314	, FIE	MABRT	DTHRUCL	STA PUCSESTS	STA PUCSS31
Clean Ottes Program Communic Link 10. Link Beas Program Operaning Assistance Sumities Rice Share Program Variable Program West Clean Comba of Extensions	250,000 8556,428 8433,334 361,109,593 8850,000 9857,000 8400,000	\$5,402,123	8436,844	93318,927 86		W200.056	\$200,000	\$680,000	\$1,529,061 \$21,963	\$239,334	\$184,006	\$61,201 \$61,201 \$33,310,945 \$148,037 \$55,000	\$8,610,098	350 000 3181 000 31,819,670		
Sub-total Operating	\$53,454,055	\$5,403,133	\$436,844	:\$313,927	-90	:5200,000	\$200,000	:\$880,000	\$1,550,964	\$239,334	:\$194,000	\$33,575,183	\$8,610,000	\$2,050,070	90	

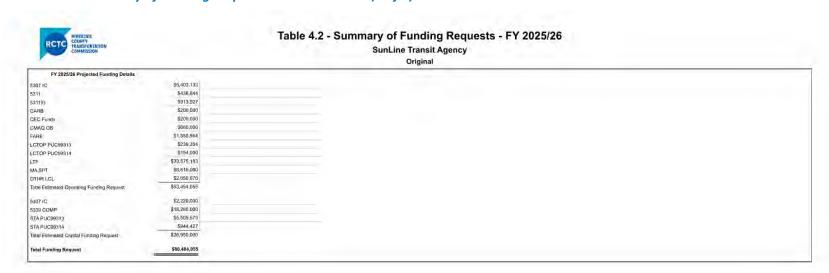
Capital																
Project	Total Amount of Funds	5307 IC	5311	5311(f)	5339 COMP	CARE	CEC Funds	CMAQ OB	FARE	LCTOP PUG99313	LCTOP PUG99314	LYF	MASPT	OTHR LCL	STA PUC99313	STA PUCDOSTA
Bus Frehabilitation - SL 26-09	\$200,000			-											\$200,000	
Bus Slop Ehancements - SL 26-05	\$400,000	\$520,000													580,000	
Footility Maintenence Upgrade & Equipment - St. 26- 03	\$500,000				46.71										SEGU, UVR	
Hydrogen Electric Fuel Gell Bus (10) - St-26-01	\$16,800,000				E14.2/00,000										\$4 575,673	\$944,427
IT Projects - St-26-04	0.000,000.00	18350,680			100000000			4 11							\$250,000	
Maintenance Building Renovation Communion - 81.	25,000,000				94,000,000										\$1,000,000	
-26-08	A 1	0.1														
Diffice Furnitore and Equipment - St. 26-12	\$200,000														\$200,000	
Project Management and Administration St. 28-67	\$750,000														\$750,000	
Purchase of Specialized Tools and Fueling Equipment - SL-26-10	\$800,000	5.01													\$200,000	
Safety Tichancoments Project - SL-26-07	\$200,000	MANAGO													260,000	
Váníciá Equipment - SL-25-11	\$300,000	1.0													\$390,000	
Vehicle Video Surveillance Replacement \$1,29.0	\$2,900,000	Air man ca								h U			\$ - s.J.		2460,000	350
Sub-total Capital	\$26,950 000	\$2,220,000	360	\$57	548,250,000	30	(30)	(20)	030	10	(30)	\$5	50	50	\$6,505.573	5944.427
Tetal Operating & Capital	580,404,055	\$7,623,133	\$435,644	5312,527	516,280 OA0	52000000	\$200,000	5680,000	\$1,550,964	5239,334	5194,000	583,575 183	38,610,000	\$2,050/670	\$5,505,573	5944,427

TransTrack Manager **

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Table 4.2 Summary of Funding Requests in FY2024–2025 (2 of 2)



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Appendix A: SunLine Existing Route Profiles

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Αp	pendix A: SunLine Existing Route Profiles	141
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F	Route Numbers, Headsigns, and General Direction	143
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F	Route 1WV: Palm Desert Mall - Via Hwy 111 – Palm Springs	146
F	Route 2: Desert Hot Springs – Palm Springs – Cathedral City	147
F	Route 3: Desert Edge – Desert Hot Springs	149
F	Route 4: Palm Desert Mall – Palm Springs	150
F	Route 5: Desert Hot Springs – CSUSB Palm Desert – Palm Desert Mall	151
F	Route 6: Coachella – Via Fred Waring – Palm Desert Mall	152
F	Route 7: Bermuda Dunes – Indian Wells – La Quinta	153
F	Route 8: North Indio – Coachella – Thermal/Mecca	154
F	Route 9: North Shore – Mecca – Oasis	155
	Route 10 Commuter Link: Indio – CSUSB (PDC) – CSUSB – San Bernardino Transit Center SBTC)/Metrolink	156
•	Route 1X: Express to Indio – Express to Palm Springs	
	School Trippers	
	Route 200: Palm Springs High School AM Tripper	
	Route 500 SB: Palm Desert Mall PM Tripper	160
	Route 501 NB: Palm Desert High School AM Tripper (UPDATE)	
	Route 501 SB: Palm Desert Mall AM Tripper (UPDATE)	
	Route 700: Harris/Washington – Calle Madrid/AVN Vallejo AM Tripper	
	Route 701 SB: Calle Madrid/Avn Vallejo PM Tripper	
	Route 701 NB: Harris/Washington PM Tripper	165
	Route 800: Shadow Hills High School AM Tripper	
	Route 801: Jackson/44th PM Tripper	
	Route 802: Hwy 111/Golf Center Pkwy PM Tripper	
	Route 803 NB: Shadow Hills High School AM Tripper	169
	- · · ·	



Service Days

FY23/24	Summary
Wk.	254
Sat	53
Sun	57
N/S	2
Total	366

	FY24	l Calendar I	Days	FY24 Monthly Service Days						
Month	Wk.	Sat	Sun	Wk.	Sat	Sun				
July	21	5	5	20	5	6				
August	23	4	4	23	4	4				
September	21	5	4	20	5	5				
October	22	4	5	22	4	5				
November	22	4	4	21	4	4				
December	21	5	5	20	5	5				
January	23	4	4	22	4	5				
February	21	4	4	21	4	4				
March	21	5	5	21	5	5				
April	22	4	4	22	4	4				
May	23	4	4	22	4	5				
June	20	5	5	20	5	5				
Total	260	53	53	254	53	57				

Rules:

Sunday schedules operated on four weekdays:

- 1. Independence Day Tuesday,4 July 4, 2023
- 2. Labor Day Monday, September 4, 2023
- 3. New Year's Day Monday, January 1, 2024
- 4. Memorial Day Monday, May 27, 2024
- 5. No service (N/S) on Thanksgiving November, 23, 2023 and December 25, 2023



Route Numbers, Headsigns, and General Direction

Route #	Headsigns	Direction
1WV	Palm Desert Mall - Palm Springs	E/W
1EV	Coachella - Palm Desert Mall	E/W
2	Desert Hot Springs - Cathedral City	N/S
3	Desert Edge - Desert Hot Springs	E/W
4	Palm Desert Mall - Palm Springs	E/W
5	Desert Hot Springs - Palm Desert Mall	N/S
6	Coachella - Palm Desert Mall	E/W
7	Bermuda Dunes/Indian Wells - La Quinta	N/S
8	North Indio - Thermal/Mecca	N/S
9	North Shore - Oasis	E/W
10	Indio - San Bernardino/Metrolink	E/W

School Trips

200	PALM SPRINGS HIGH SCHOOL	
500	PALM DESERT MALL	
700	HARRIS / WASHINGTON - CALLE MADRID / AVN VALLEJO	N/S
704	CALLE MADRID / AVN VALLEJO - SOUTHBOUND	
701	HARRIS/WASHINGTON - NORTHBOUND	
800/803	SHADOW HILLS HIGH SCHOOL	
801	JACKSON / 44TH	
802	HWY 111 / GOLF CENTER PKWY	



Span of Service

			Weekday		Saturday		Sunday		
Route #	Description	Direction	Start*	End**	Start*	End**	Start*	End**	
1WV	Palm Desert Mall - Via Hwy 111 - Palm Springs	E/W	5:00:00 AM	10:14:00 PM	5:00:00 AM	10:14:00 PM	5:00:00 AM	10:14:00 PM	
	Peak 20 min service ~ 7:00am to ~5:00pm	E/W	7:00:00 AM	5:00:00 PM	7:00:00 AM	5:00:00 PM	7:00:00 AM	5:00:00 PM	
1EV	Coachella - Via Hwy 111 - Palm Desert Mall	E/W	5:00:00 AM	10:48:00 PM	5:00:00 AM	10:48:00 PM	5:00:00 AM	10:48:00 PM	
	Peak 20 min service ~ 7:00am to ~5:00pm	E/W	7:00:00 AM	5:00:00 PM	7:00:00 AM	5:00:00 PM	7:00:00 AM	5:00:00 PM	
2	Desert Hot Springs - Palm Springs - Cathedral City	N/S	5:00:00 AM	10:56:00 PM	5:00:00 AM	10:56:00 PM	5:00:00 AM	10:56:00 PM	
	Peak 20 min service ~9:00am to 5:00pm	N/S	9:00:00 AM	5:00:00 PM	9:00:00 AM	5:00:00 PM	9:00:00 AM	5:00:00 PM	
3	Desert Edge - Desert Hot Springs	E/W	6:45:00 AM	8:35:00 PM	6:45:00 AM	8:35:00 PM	6:45:00 AM	8:35:00 PM	
4	Palm Desert Mall - Palm Springs	E/W	6:10:00 AM	9:50:00 PM	6:10:00 AM	9:50:00 PM	6:10:00 AM	9:50:00 PM	
	Desert Hot Springs - CSUSB Palm Desert - Palm				NS		N	NS	
5	Desert Mall (AM)	N/S	6:10:00 AM	9:00:00 AM			IN.		
	Desert Hot Springs - CSUSB Palm Desert - Palm				NS NS		c		
5	Desert Mall(PM)	N/S	3:00:00 PM	6:51:00 PM			IN.	INS	
6	Coachella - Via Fred Waring - Palm Desert Mall	E/W	6:00:00 AM	8:50:00 PM	6:00:00 AM	8:50:00 PM	6:00:00 AM	8:50:00 PM	
7	Bermuda Dunes - Indian Wells - La Quinta	N/S	5:10:00 AM	9:20:00 PM	5:10:00 AM	9:20:00 PM	5:10:00 AM	9:20:00 PM	
8	North Indio - Coachella -Thermal/Mecca	N/S	5:30:00 AM	10:57:00 PM	5:30:00 AM	10:57:00 PM	5:30:00 AM	10:57:00 PM	
9	North Shore - Mecca - Oasis	E/W	6:00:00 AM	9:45:00 PM	6:00:00 AM	9:45:00 PM	6:00:00 AM	9:45:00 PM	
	Indio - CSUSB-PDC - CSUSB - San Bernardino				NS NS		c		
10	Transit Center (SBTC)/Metrolink (AM)	E/W	5:20:00 AM	2:00:00 PM			3		
	Indio - CSUSB-PDC - CSUSB - San Bernardino				NS NS		c		
10	Transit Center (SBTC)/Metrolink (PM)	E/W	12:50:00 PM	8:00:00 PM			3		

NS: No Service

FY 2024 Fixed Route Fleet

	Weekday Modified Schedules (Effective May 7, 2023)		Saturday (Effect	ive May 7, 2023)	Sunday (Effective May 7, 2023)	
Route #	VOMS	Buses needed to operate service*	VOMS	Buses needed to operate service*	VOMS	Buses needed to operate service*
1WV (20/30min)	6	6	6	6	6	6
1EV (20/30min)	6	6	6	6	6	6
2	10	10	10	10	10	10
3	1	1	1	1	1	1
4	4	5	4	5	4	5
5	2	4	N/A	N/A	N/A	N/A
6	2	2	2	2	2	2
7	1	1	1	1	1	1
8	3	3	3	3	3	3
9	2	4	2	4	2	4
10	2	3	N/A	N/A	N/A	N/A
	39	45	35	38	35	38

^{*} Due to BEBs and FC buses, the actual number of buses needed to provide service is higher than VOMS

	Weekday (Currnet)		Satu	rday	Sunday	
School Trippers	AM	PM	AM	PM	AM	PM
200	1		0		0	
500		1		0		(
700	1		0		0	
701		1		0		(
800	2		0		0	
801		2		0		C
802				0		
	5	6	0	0	0	0

Spares	4	4	
Buses needed			
to operate	55	38	38
service			
VOMS	45	35	35

^{*} First trip starts

^{**} Last trip ends



Route 1EV: Coachella - Via Hwy 111 - Palm Desert Mall

On January 1, 2023, SunLine staff divided former Route 1 into two (2) routes: Route 1EV and Route 1WV. Route 1EV operates between Coachella and Town Center at Hahn by the Palm Desert Mall, and Route 1WV operates between Palm Springs and Town Center at Hahn by the Palm Desert Mall. Continuing passengers are allowed to transfer between these two routes free of charge. During the peak period it provides 20 min service, approximately 7:00am to 5:00pm and 30 min service during the off-peak period, 7 days a week generally along Highway 111.

On May 7, 2023, the weekend frequency on Route 1EV and 1WV was temporarily reduced to every 30 minutes from 20 minutes during the peak period due to shortage of coach operators. The off-peak weekend frequency remained at 30 minutes

It serves the cities of Coachella, Indio, La Quinta, Indian Wells, and Palm Desert. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, schools, and medical centers. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1WV, 4, 5, 6, 7, 8 and 10. Those transfer points are located at 5th Street at Vine Avenue in Coachella (connections with Routes 6 and 8), Highway 111 at Adams Street in La Quinta (connections with Route 7), and Town Center Way at Hahn Road in Palm Desert (connections with Routes 1WV, 4, 5, and 6). Looking ahead, the Coachella Mobility Hub, the future eastern terminus is slated to open in the fall of 2024 the frequency of Route 1EV will be improved to 15 minutes during the weekday peak period as a condition of the funding agreement.



Route 1WV: Palm Desert Mall - Via Hwy 111 - Palm Springs

On January 1, 2023, SunLine staff divided former Route 1 into two (2) routes: Route 1EV and Route 1WV. Route 1WV operates between Palm Springs and Town Center at Hahn by the Palm Desert Mall. Route 1EV operates between Coachella and Town Center at Hahn by the Palm Desert Mall, and Continuing passengers are allowed to transfer between these two routes free of charge. During the peak period it provides 20 min service, approximately 7:00am to 5:00pm and 30 min service during the off-peak period, 7 days a week generally along Highway 111.

On May 7, 2023, the weekend frequency on Route 1EV and 1WV was temporarily reduced to every 30 minutes from 20 minutes during the peak period due to shortage of coach operators. The off-peak weekend frequency remained at 30 minutes

It serves the cities of Palm Desert, Cathedral City and Palm Springs. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, schools, and medical centers. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1EV, 2, 4, 5, and 6. Those transfer points are located at Town Center Way at Hahn Road in Palm Desert, West Buddy Rogers Avenue and B Street in Cathedral City and downtown Palm Springs.

Route 1 West Valley (WV) 1WV Palm Springs - 1WV Palm Desert Mall

Route 1 East Valley (EV) 1EV Palm Desert Mall - 1EV Coachella



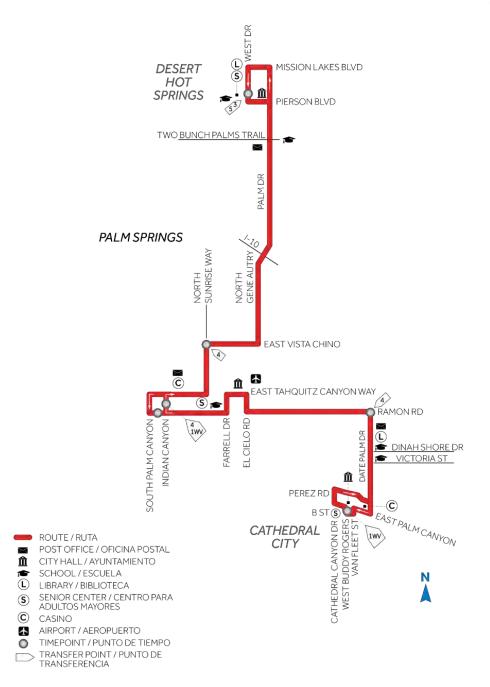


Route 2: Desert Hot Springs - Palm Springs - Cathedral City

Route 2 is one of SunLine's higher-performing routes and operates 7 days a week with 20-minute frequency during the peak period and every 40 minutes during the off-peak period, seven day a week. On May 7, 2023, the weekend frequency on Route 2 was temporarily reduced to every 30 minutes from 20 minutes due to shortage of coach operators. The off-peak weekend frequency remained at 40 minutes.

In connects Desert Hot Springs with Palm Springs and Cathedral City. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, schools, medical centers, and Palm Springs International Airport. A significant portion of Route 2 ridership is driven by customers living in Desert Hot Springs who work in downtown Palm Springs. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1WV, 3, 4, and 5. Those transfer points are located at B Street at Buddy Rogers Avenue in Cathedral City (connection with Route 1WV), Ramon Road at Date Palm Drive in Cathedral City (connection with Route 4), Indian Canyon Drive at Ramon Road in Palm Springs (connections with Routes 1WVand 4), Sunrise Way at Vista Chino in Palm Springs (connection with Route 4), and West Drive at Pierson Boulevard in Desert Hot Springs (connections with Routes 3 and 5). Looking ahead, studies are underway to possibly boost service frequency to every 15 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.

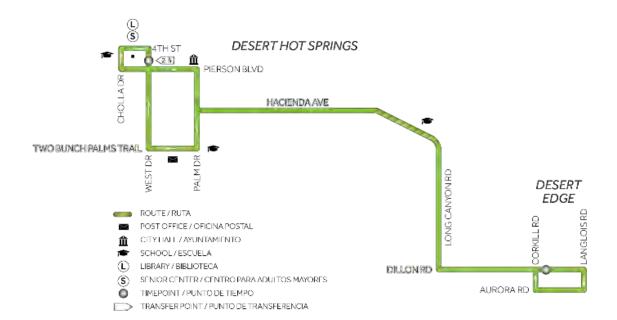






Route 3: Desert Edge - Desert Hot Springs

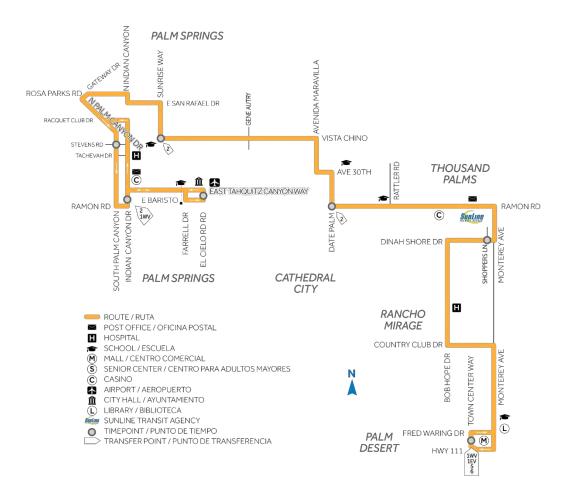
Route 3 operates 7 days a week with 60-minute frequency, connecting Desert Edge with Desert Hot Springs. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, and schools. The route also provides convenient connections for customers needing to transfer to SunLine Routes 2 and 5. The transfer point is located at West Drive at Pierson Boulevard in Desert Hot Springs. Looking ahead, studies are underway to possibly boost service peak weekday frequency to every 30 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.





Route 4: Palm Desert Mall - Palm Springs

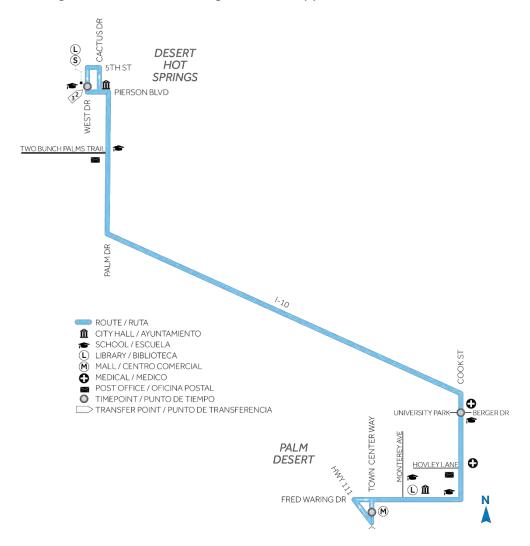
Route 4 is one of SunLine's higher-performing routes and operates 7 days a week with 40-minute frequency, connecting Palm Springs with Palm Desert. It serves the cities of Thousand Palms, Rancho Mirage, and Cathedral City. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, schools, medical centers, and Palm Springs International Airport. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1WV, 1WV, 2, 5, and 6. Those transfer points are located at Ramon Road at Date Palm Drive in Cathedral City (connection with Route 2), Indian Canyon Drive at Ramon Road in Palm Springs (connections with Routes 1WV and 2), Sunrise Way at Vista Chino in Palm Springs (connection with Route 2), and Town Center Way at Hahn Road (connections with Routes 1WV, 1EV, 5, and 6). Looking ahead, studies are underway to possibly boost service peak weekday frequency to every 30 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.





Route 5: Desert Hot Springs - CSUSB Palm Desert - Palm Desert Mall

Route 5 operates 5 days a week with 60-minute frequency, connecting Desert Hot Springs with Palm Desert using a portion of the Interstate 10 freeway. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, and schools. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1EV, 1WV, 2, 3, 4, and 6. The transfer points are located at West Drive at Pierson Boulevard in Desert Hot Springs (connections with Routes 2 and 3) and Town Center Way at Hahn Road in Palm Desert (connections with Routes 1WV, 1EV, 4, and 6). Looking ahead, studies are underway to possibly boost service frequency to every 40 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.





Route 6: Coachella - Via Fred Waring - Palm Desert Mall

Route 6 operates 7 days a week with 45-minute frequency on weekdays connecting Palm Desert with Coachella using a portion of Fred Waring Drive. It also serves the cities of Indio, La Quinta, and Indian Wells. On May 7, 2023, eliminated weekend service and weekday off-peak service on Route 6 due low productivity.

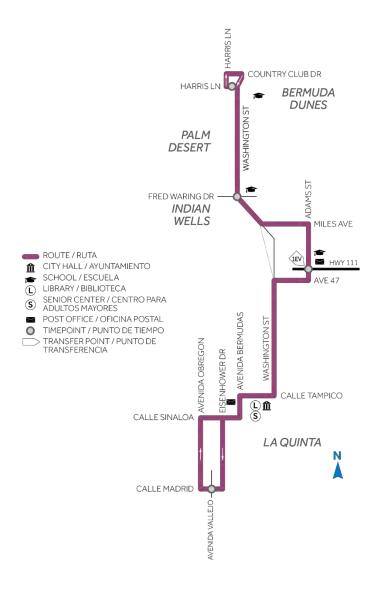
A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, and schools. The route also provides convenient connections for customers needing to transfer to SunLine Routes 1EV, 1WV, 4, 5, and 8. The transfer points are located at 5th Street at Vine Avenue in Coachella (connections with Routes 1EV and 8) and Town Center Way at Hahn Road in Palm Desert (connections with Routes 1EV, 1WV, 4, and 5). Looking ahead, studies are underway to possibly boost service peak weekday frequency to every 30 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.





Route 7: Bermuda Dunes - Indian Wells - La Quinta

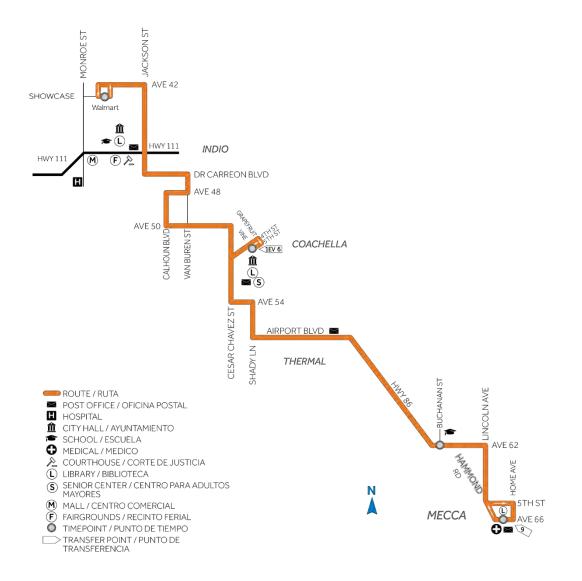
Route 7 operates 7 days a week with 45-minute frequency on weekdays and 1-hour, 45-minute frequency on weekends, connecting Bermuda Dunes with La Quinta. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, and schools. The route also provides a convenient connection for customers needing to transfer to SunLine's Route 1. The transfer point is located at Highway 111 at Adams Street in La Quinta. Looking ahead, studies are underway to possibly boost the peak weekday service frequency to every 30 minutes, which is a proposal from the most recent Comprehensive Operational Analysis. That move would be contingent on available funding and Board approval.





Route 8: North Indio - Coachella - Thermal/Mecca

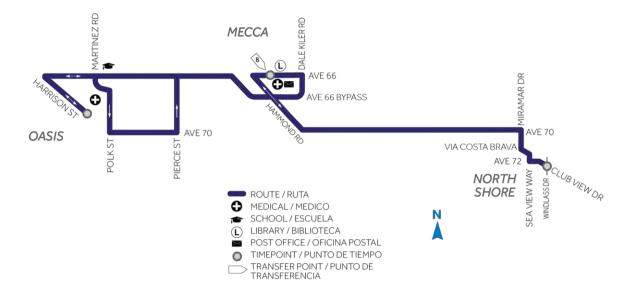
Route 8 is one of SunLine's critical routes linking the unincorporated part of the eastern Coachella Valley to the rest of SunLine's network. The route, which operates 7 days a week with 40-minute frequency on weekdays and 60-minute frequency on weekends, connects Indio with Thermal/Mecca, and also serves the city of Coachella. A variety of destinations are served, including retail and commercial centers, libraries, senior centers, city halls, recreational attractions, schools, and medical centers. The route also provides convenient connections for customers needing to transfer to Suline Routes 1EV, 6, and 9. Those transfer points are located at Avenue 66 at Mecca Health Clinic in Mecca (connection to Route 9) and 5th Street and Vine Avenue in Coachella (connection to Routes 1EV and 6).





Route 9: North Shore - Mecca - Oasis

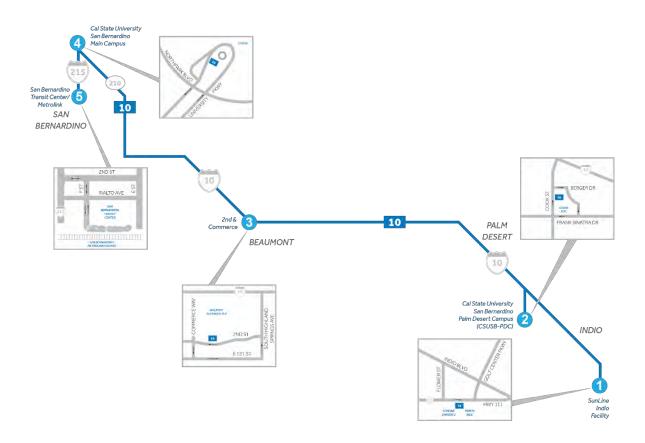
Route 9 operates 7 days a week with 60-minute frequency and connects North Shore with Oasis. A variety of destinations are served, including libraries, recreational attractions, medical centers, and schools. The route also provides a convenient connection for customers needing to transfer to SunLine's Route 8. The transfer point is located at Avenue 66 at Mecca Health Clinic.





Route 10 Commuter Link: Indio – CSUSB (PDC) – CSUSB – San Bernardino Transit Center (SBTC)/Metrolink

The Route 10 Commuter Link is designed to improve regional service between the Coachella Valley and the Inland Empire. For students, the 10 Commuter Link provides a direct connection between CSUSB's campuses in Palm Desert and San Bernardino. It also provides service to the San Bernardino Transit Center for connections with Metrolink trains as well as routes served by the Riverside Transit Agency, Omnitrans, Victor Valley Transit Authority, and Mountain Transit.





Route 1X: Express to Indio – Express to Palm Springs

Route 1X is a new limited-stop express route that will connect Palm Springs and Indio. Most of the route will travel along Highway 111 with a stop at B Street at Buddy Rogers Avenue and another on Town Center Way at Hahn Road to provide service to an already established bus stop and a high-density area. The purpose of Route 1X is to provide faster travel times between key stops and one additional weekday trip per hour on the Highway 111 corridor. The route will serve five stops in all, at South Palm Canyon at Baristo Road in Palm Springs, B Street at Buddy Rogers Avenue in Cathedral City, Town Center Way at Hahn Road in Palm Desert, Highway 111 at Adams Street in La Quinta, and Highway 111 at Golf Center Parkway in Indio. Though originally slated to begin service in fall 2022, Route 1X is now on hold until the SunLine Refueled service plan is fully implemented





School Trippers

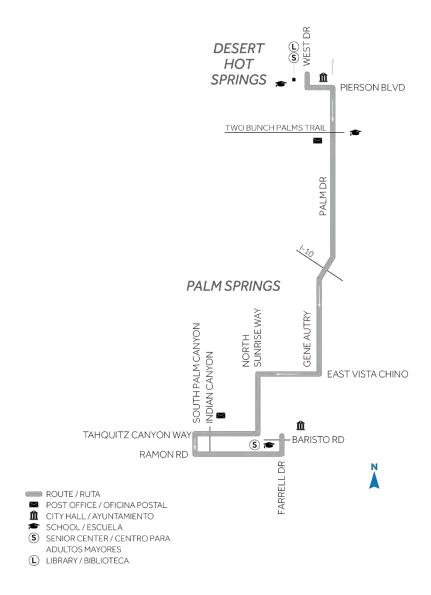
School tripper buses are traditionally added to regular routes when service reaches capacity or special alignments/deviations are created to address a specific demand for service. These buses are open to both students and members of the public. Rider information related to these routes must be shared with the public. SunLine is currently serving Desert Sands Unified School District campuses and will begin serving Palm Springs Unified School District campuses when in-person learning resumes. School tripper service is a limited-stop service that operates on the schedules shown on the following maps. Tripper routes were renamed in January 2021 as a part of the SunLine Refueled Initiative. Effective May 7, 2023, all Route 400 Trippers will be eliminated.



Route 200: Palm Springs High School AM Tripper

200

PALM SPRINGS HIGH SCHOOL

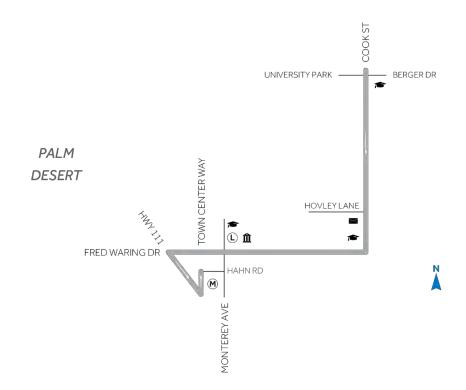




Route 500 SB: Palm Desert Mall PM Tripper

500

PALM DESERT MALL



ROUTE / RUTA

CITY HALL / AYUNTAMIENTO

SCHOOL/ESCUELA

L LIBRARY/BIBLIOTECA

MALL/CENTRO COMERCIAL

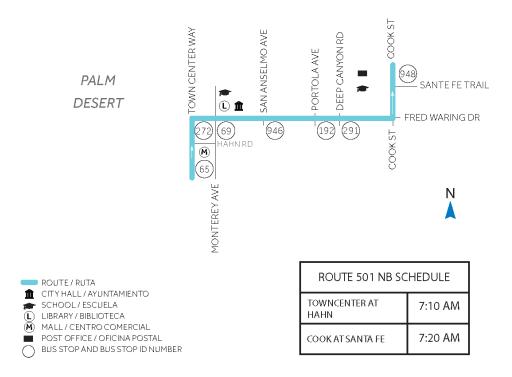
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Route 501 NB: Palm Desert High School AM Tripper (UPDATE)

ROUTE 501 NB

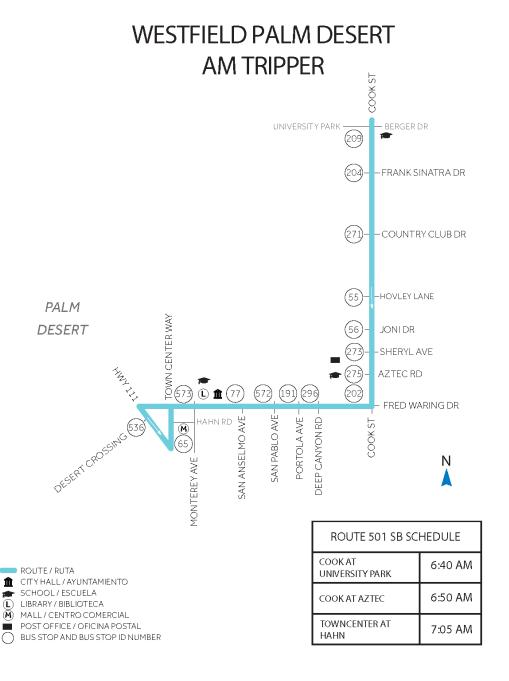
PALM DESERT HIGH SCHOOL AM TRIPPER





Route 501 SB: Palm Desert Mall AM Tripper (UPDATE)

ROUTE 501 SB

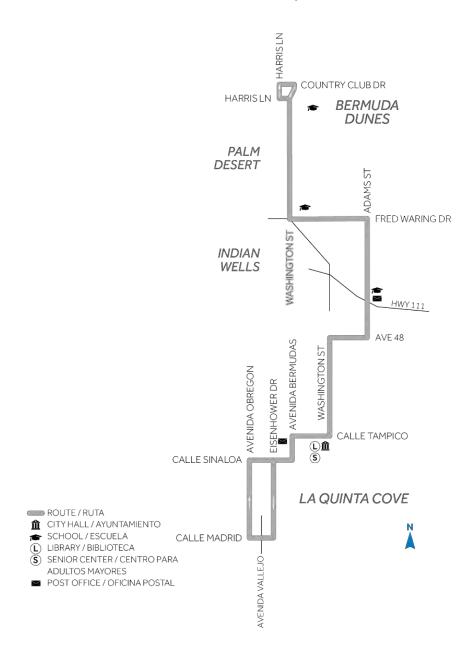




Route 700: Harris/Washington - Calle Madrid/AVN Vallejo AM Tripper

700

HARRIS / WASHINGTON - CALLE MADRID / AVN VALLEJO

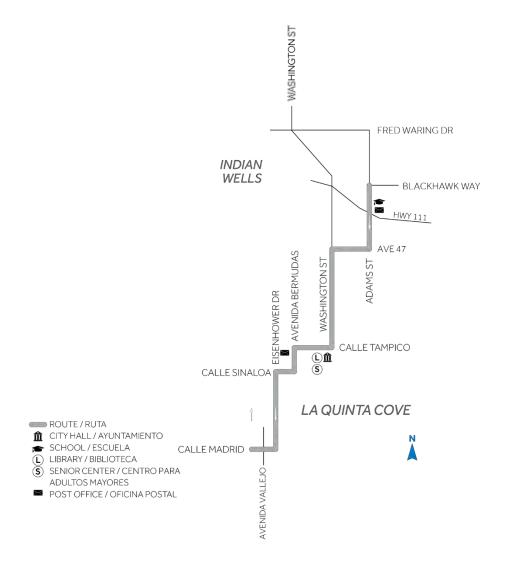




Route 701 SB: Calle Madrid/Avn Vallejo PM Tripper

701 SB

CALLE MADRID / AVN VALLEJO

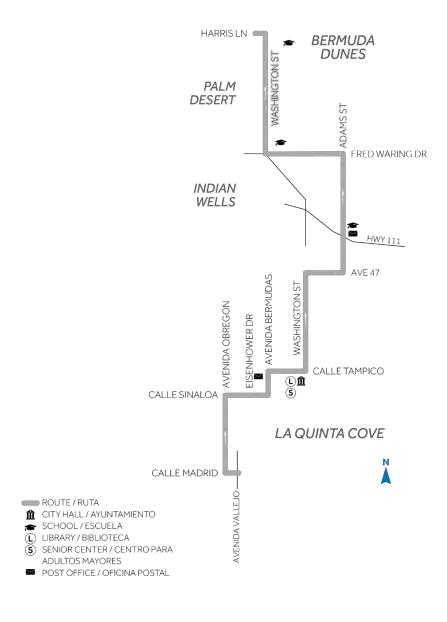




Route 701 NB: Harris/Washington PM Tripper

701 NB

HARRIS / WASHINGTON

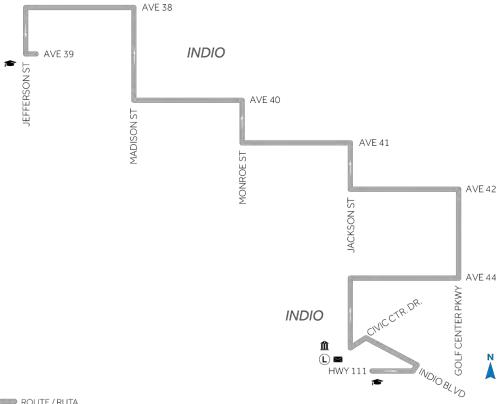




Route 800: Shadow Hills High School AM Tripper

800

SHADOW HILLS HIGH SCHOOL



ROUTE / RUTA

1 CITY HALL / AYUNTAMIENTO

SCHOOL/ESCUELA

L LIBRARY / BIBLIOTECA
S SENIOR CENTER / CENTRO PARA ADULTOS MAYORES

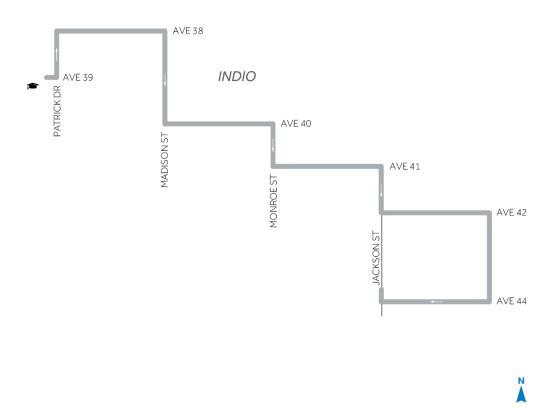
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Route 801: Jackson/44th PM Tripper

801

JACKSON / 44TH



ROUTE / RUTA

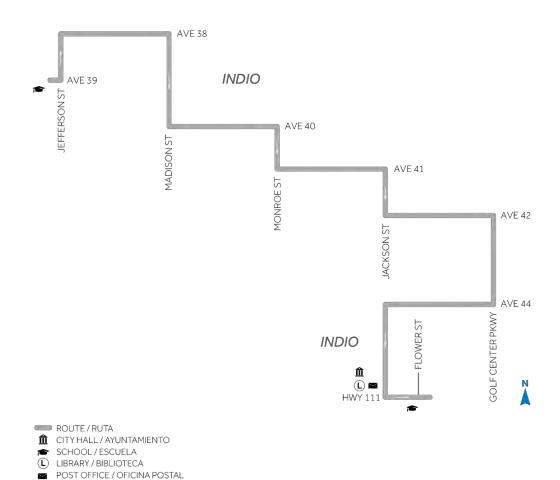
SCHOOL/ESCUELA



Route 802: Hwy 111/Golf Center Pkwy PM Tripper

802

HWY 111 / GOLF CENTER PKWY

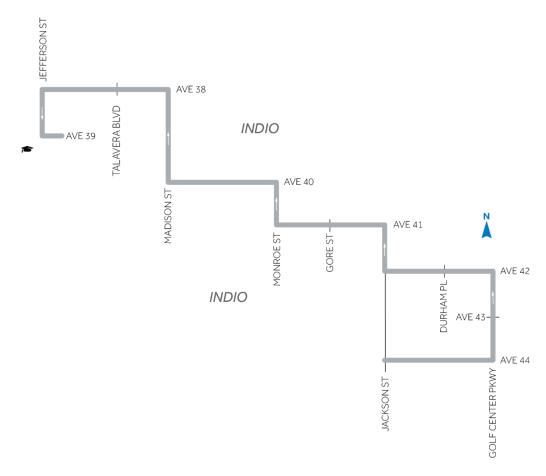




Route 803 NB: Shadow Hills High School AM Tripper

ROUTE 803 NB

SHADOW HILLS HIGH SCHOOL AM TRIPPER



- ROUTE / RUTA
- **M** CITY HALL / AYUNTAMIENTO
- SCHOOL/ESCUELA
- LIBRARY / BIBLIOTECA
- POST OFFICE / OFICINA POSTAL
- BUS STOP AND BUS STOP ID NUMBER



SunLine Services Group

DATE: May 24, 2023 DISCUSSION

TO: Taxi Committee

Board of Directors

FROM: Luis Garcia, Controller/Assistant Chief Financial Officer

RE: SunLine Regulatory Administration Draft FY24 Budget

Background

In accordance with the SunLine Services Group (SSG) Joint Powers Agreement, the Board of Directors must approve an annual budget. Staff has provided a draft FY24 SSG budget for discussion in preparation for approval at the upcoming June Board meeting. By beginning the process now, the Taxi Committee will have the ability to either move forward with this budget for approval at the June Board meeting or hold special committee meetings during the upcoming weeks to continue discussion and allow for any modifications. The budget was completed utilizing the approved FY24 fee schedule approved by the Board of Directors.

Attachment:

- Item 14a Draft FY24 SunLine Regulatory Administration Budget Presentation
- Item 14b Draft FY24 SunLine Regulatory Administration Budget Book



FY24 SunLine Regulatory Administration Budget

May 24, 2023

Luis Garcia, Controller/Assistant Chief Financial Officer

Achievements & Goals

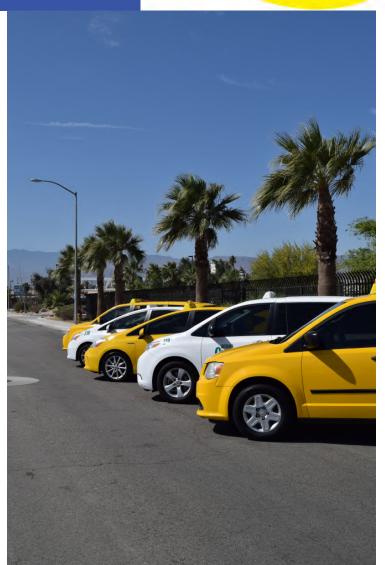


- Expansion of SunRide service to new zones
 - 53% Increase in ridership (FYTD March 2022 vs FYTD March 2023)
- Controlled Costs No increase to fees
- Continue to work with taxi companies on potential updates to ordinance

Budget Overview

SUNLING SERVICES GROUP

- Balanced budget
- \$197,675 Expenses
- \$197,675 Revenue
- \$10,475 increase over FY23
 - Primarily due to wage & fringe expenses



Revenue & Expenses



SunLine Transit Agency

Statement of Budget Revenue and Expenses

For fiscal year period covering July 1, 2023 to June 30, 2024

Sources of Funds		Expenses by Category	
Fines	\$ 3,500	Wages	\$ 94,908
New Driver Permit Revenue	750	Fringe Benefits	41,202
Taxi Business Permit Revenue	96,000	Services	39,609
Driver Transfer Revenue	125	Supplies and Materials	3,965
Driver Renewal Revenue	1,800	Utilities	5,802
Vehicle Permit Revenue	94,000	Casualty and Liability	5,589
Operator Application Renewal Fee	1,500	Subscriptions and Training	5,500
		Fees and Taxes	1,100
Total Revenue	\$ 197,675	Total Expenses	\$197,675
Profit (Loss)	\$ <u>-</u>		
Total FY 2023 Budgeted Expenses	\$ 187,200		
Variance	 10,475	Page 417 of 434	

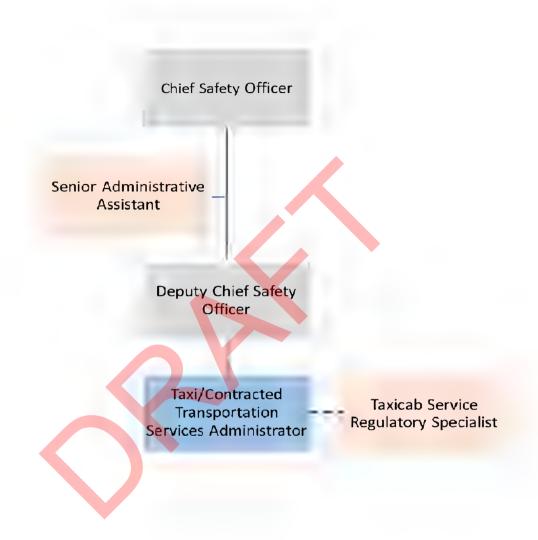
Questions?

Thank You



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REVENUE SUMMARY	3
TAXI FEES	4
EXPENSE REPORT	5
PERSONNEL SUMMARY	6
DETAILED EXPENSES	7 – 9



SUNLINE REGULATORY ADMINISTRATION





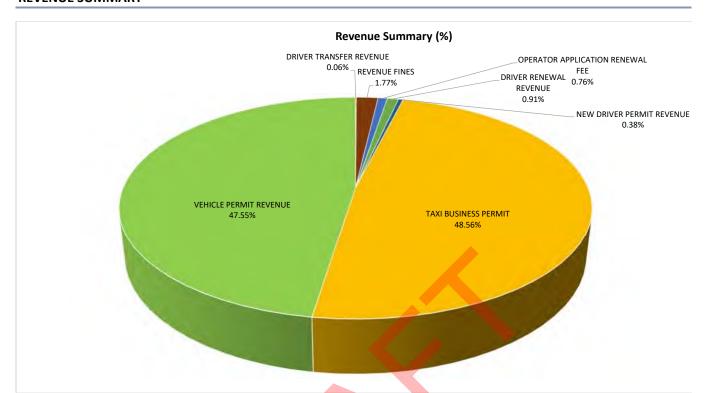
FUNCTIONS & RESPONSIBILITIES

Taxi regulation oversight includes, but is not limited to, responsibility for the day-to-day regulatory functions of the Coachella Valley taxicab industry. These functions include issuance of annual taxicab company licenses, vehicle and driver permit issuance, suspension and revocation of permits and licenses, complaint investigation, and ordinance compliance. The SRA Taxicab Administrator handles adjudication of ordinance violations, taxicab license and driver permit cases with appeals processed through the SSG guidelines and policies.

FY24 GOALS & OBJECTIVES

• Work with taxi companies to improve wait times for passengers and increase industry service reliability through ordinance enforcement.

REVENUE SUMMARY



Sources of Funding (Operating)	FY23 Approved Budget	FY23 Estimates	FY23 Variance	FY24 Proposed Budget	FY24 Variance
4010101200 REVENUE FINES	1,500	6,900	5,400	3,500	2,000
4010101500 NEW DRIVER PERMIT REVENUE	750	1,900	1,150	750	-
4010101550 TAXI BUSINESS PERMIT	96,000	96,000	-	96,000	-
4010101600 DRIVER TRANSFER REVENUE	250	167	(83)	125	(125)
4010101700 DRIVER RENEWAL REVENUE	1,500	2,300	800	1,800	300
4010101750 DRIVER PERMIT REINSTATEMENT/REPLACEMENT	50	-	(50)	-	(50)
4010101900 VEHICLE PERMIT REVENUE	85,000	98,398	13,398	94,000	9,000
4010102200 OTHER REVENUE	650	-	(650)	-	(650)
4010102205 OPERATOR APPLICATION RENEWAL FEE	1,500	-	(1,500)	1,500	-
Total Revenue	187,200	205,665	18,465	197,675	10,475

Notes:

[•] The FY23 variance reflects the difference between FY23 estimated actuals and FY23 approved budget. The FY24 variance indicates the difference between FY24 proposed budget and FY23 approved budget.

Taxi Fees

Taxi fees are approved in a yearly resolution which is approved at the March Board meeting. The approved fees are evaluated to ensure any increases are reasonably imposed solely to recover the actual costs of regulating taxicabs within the Coachella Valley. The following represents the approved fees for Fiscal Year 2024 used in the calculation of the proposed budget.

Fees	FY23 Approved Fees	FY24 Proposed Fees	Variance
New Taxicab Business Application Fee	1,000	1,000	-
Annual Taxicab Business Permit Renewal Application Fee	500	500	-
Annual Taxicab Business Permit Fee	32,000	32,000	-
Business Permit Reinstatement Fee	10,000	10,000	-
New Driver Permit	75	75	-
Driver Permit Renewal	25	25	-
Driver Permit Transfer Fee	25	25	-
Driver Permit Reinstatement Fee	25	25	-
Driver Permit Replacement	10	10	-
Annual Vehicle Permit (Gasoline/Diesel)	1,650	1,650	-
Annual Vehicle Permit (Hybrid1/Alt Fuel2)	850	850	-
Annual Vehicle Permit (WAV3/Zero Emission4)	200	200	-
Vehicle Fee, Reinstatement	65	65	-
Late Fee (for late payment of invoices)	25	25	-
Appeal Fee	100	100	-
Taxicab Distinct Appearance Determination Appeal Fee	1,200	1,200	-

Notes:

- "Hybrid" means Hybrid Electric/Gas Vehicle (HEV) and Plug-in Electric/Gas Hybrid Vehicle (PHEV)
- •"Alt Fuel" means alternative fuel vehicles that use Compressed Natural Gas (CNG), Biodiesel, or Ethanol (E85) fuel blends to operate
- "WAV" means wheelchair accessible vehicle that has the ability to load wheelchair users safely and without the need for the wheelchair user to leave their wheelchair.
- "Zero Emission" means Electric Vehicles (EV) and Hydrogen-Powered Fuel-Cell Vehicles (FCEV)
- Late fees shall be assessed at \$25.00 per day, not to exceed \$1,000 per occurrence

SUNLINE SERVICES GROUP

EXPENSE SUMMARY

General Ledger Code	FY21 Actuals	FY22 Actuals	FY23 Estimated Actuals	FY23 Approved Budget	FY24 Proposed Budget	Variance
5010201600 ADMIN SALARIES	85,071	40,062	20,031	40,857	44,943	4,086
5010201610 ADMIN SALARIES-OT	-		-	-	-	-
5010700000 ALLOCATED SALARIES	ı	4,301	30,414	48,507	49,965	1,458
502999999 TOTAL FRINGE BENEFITS	76,718	55,188	13,589	32,076	41,202	9,126
5030103240 BACKGROUND CHECK SERVICES	637	1,421	1,813	735	1,519	784
5030200000 PUBLIC NOTICES	119	-	-	280	90	(190)
5030300005 LEGAL SERVICES - GENERAL	11,376	12,820	14,847	10,000	14,000	4,000
5030300010 COMPUTER/NETWORK SUPPORT	480	149	-	1,000	10,000	9,000
5030303310 AUDIT SERVICES - EXTERNAL	7,000	-	-	7,000	7,000	-
5030400000 TEMPORARY HELP SERVICES	7,130	12,422	13,230	5,000	5,000	-
5030500000 MAINTENANCE CONTRACTS	285	388	271	1,000	500	(500)
5039900006 OUTSIDE REPAIRS-TAXI	ı	-	7	1,000	1,000	-
5039903800 OTHER SERVICES	600	525	500	1,000	500	(500)
5040101000 FUEL-CNG	-	211	320	500	500	-
5040404300 OFFICE SUPPLIES	2,224	1,320	2,835	2,500	2,280	(220)
5049900002 POSTAGE	502	120	120	120	110	(10)
5049900026 FACILITY MAINTENANCE	573	573	573	573	575	2
5049900032 REPAIR PARTS- TAXI VEHICLES	-	741	-	500	500	-
5050200001 UTILITIES	3,918	4,114	4,320	4,320	4,500	180
5050200003 TRASH PICK-UP	502	502	502	502	502	-
5050200005 TAXI STUDY	-	-	-	16,516	-	(16,516)
5050200006 COMMUNICATIONS	800	800	800	800	800	-
5060100000 INSURANCE-PHYSICAL DAMAGE	312	312	312	312	312	-
5060300000 INSURANCE-GENERAL LIABILITY	2,177	2,177	2,177	2,177	2,177	-
5060401000 INSURANCE PREMIUM WC	5,405	3,000	3,100	3,100	3,100	-
5079900000 FUEL TAXES	-	-	-	100	100	-
5090100000 DUES, MEMBERSHIPS & SUBSCRIPTIONS	1,163	1,312	1,368	1,625	1,500	(125)
5090200000 TRAVEL AND TRAINING	1,895	22	-	4,000	4,000	-
5090801000 BANK SERVICE FEES	814	815	945	1,100	1,000	(100)
5090801060 BAD DEBT EXPENSE	12,342	-	-	-	-	-
Total Expenses	222,043	143,294	112,067	187,200	197,675	10,475

SUNLINE SERVICES GROUP

PERSONNEL SUMMARY

FY24 Physical Count	Classification	FY23 Authorized FTEs	FY24 Requested FTEs	Variance
0	Deputy Chief Safety Officer	0.25	0.25	0.00
0	Taxi/Contracted Transportation Services Administrator	0.25	0.25	0.00
0	Senior Administrative Assistant	0.00	0.00	0.00
1	Taxicab Service Regulatory Specialist	1.00	1.00	0.00
1	Total FTEs	1.50	1.50	0.00

Notes

- The Deputy Chief Safety Officer and Taxi/Contracted Transportation Services Administrator will apportion a small percentage of payroll allocation for taxi business responsibilities.
- The Taxi Administrator position was modified to reflect a title change. New Taxi/Contracted Transportation Services Administrator for SunLine Transit Agency will allocate a small portion of time to SRA.



SUNLINE SERVICES GROUP DETAIL

Division 96

	FY23	FY24	
General Ledger Code	Approved	Proposed	Variance
	Budget	Budget	
5010201600 ADMIN SALARIES	40,857	44,943	4,086
5010700000 ALLOCATED SALARIES	48,507	49,965	1,458
502999999 TOTAL FRINGE BENEFITS	32,076	41,202	9,126
Sub-tota	al 121,440	136,110	14,670
5030103240 BACKGROUND CHECK SERVICES			
Costs related to processing new applicants	735	1,519	784
Sub-tot:	al 735	1,519	784
5030200000 PUBLIC NOTICES			
Public Notice	280	90	(190)
Sub-tot:	al 280	90	(190)
5030300005 LEGAL SERVICES - GENERAL			
General counsel	10,000	14,000	4,000
Sub-tot:		14,000	4,000
5030300010 COMPUTER/NETWORK SUPPORT			
Software Program & Equipment	1,000	10,000	9,000
Sub-tot:	1,000	10,000	9,000
5030303310 AUDIT SERVICES - EXTERNAL			
Fiscal year financial statement audit	7,000	7,000	-
Sub-tot:	7,000	7,000	-
5030400000 TEMPORARY HELP SERVICES			
Temporary Help Services	5,000	5,000	-
Sub-tot:		5,000	-
5030500000 MAINTENANCE CONTRACTS			
Copier related expenses	1,000	500	(500)
Sub-Total		500	(500)
5039900006 OUTSIDE REPAIRS-TAXI			
Maintenance costs for vehicles	1,000	1,000	
Sub-Tota		1,000	-
E020002800 OTHER SERVICES			
5039903800 OTHER SERVICES Board member compensation for SSG taxi committees	1,000	500	/E00\
Sub-tota		500	(500) (500)
FOADADADAD FUEL CNO			
5040101000 FUEL-CNG Fuel for vehicles	F00	F00	
Sub-tot	500 al 500	500 500	-

SUNLINE SERVICES GROUP DETAIL

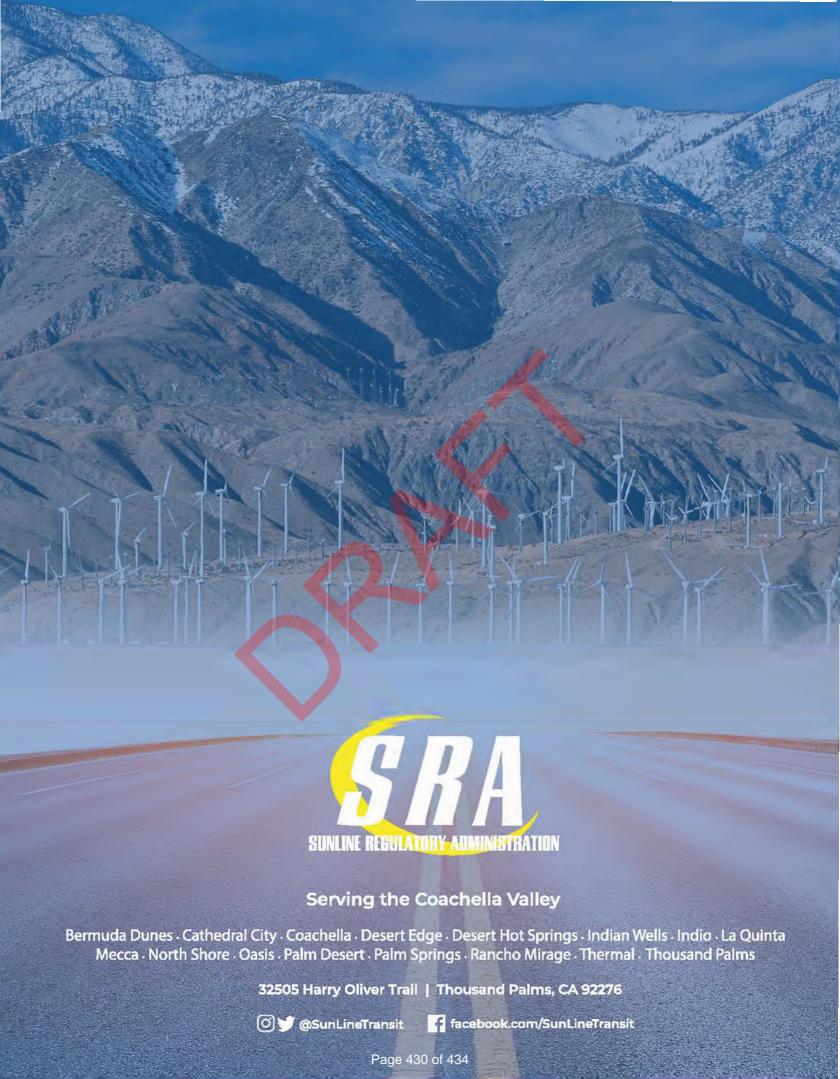
Division 96

General Ledger Code	FY23 Approved	FY24 Proposed	Variance
Series at 200ger 3000	Budget	Budget	v an ance
5040404300 OFFICE SUPPLIES		20080	
Office supplies	2,500	2,280	(220)
Sub-total	2,500	2,280	(220)
5049900002 POSTAGE			
Postage and mailing expenses	120	110	(10)
Sub-total Sub-total	120	110	(10)
5049900026 FACILITY MAINTENANCE			
Allocation from SunLine Transit Agency for materials required to maintain the building	573	575	2
Sub-total	573	575	2
5049900032 REPAIR PARTS- TAXI VEHICLES			
Anticipated repair costs for aging vehicles	500	500	-
Sub-total	500	500	-
5050200001 UTILITIES			
Allocation from SunLine Transit Agency for utilities used for the administration building	4,320	4,500	180
Sub-total	4,320	4,500	180
5050200003 TRASH PICK UP			
Allocation from SunLine Transit Agency for trash removal services	502	502	-
Sub-total	502	502	-
5050200005 TAXI STUDY	16.516		(10 510)
Taxi study on regulatory matters Sub-total	16,516 16,516		(16,516) (16,516)
Sub-total	10,510	-	(10,510)
5050200006 COMMUNICATIONS			
Cellular services	800	800	_
Sub-total	800	800	-
5060100000 INSURANCE-PHYSICAL DAMAGE			
Allocation from SunLine Transit Agency for insurance related to	312	312	_
vehicles Sub-total	312	312	
Sub-total	312	312	
5060300000 INSURANCE-GENERAL LIABILITY			
Allocation from SunLine Transit Agency for defense and indemnity			
coverage relating to covered occurrences under general liability	2,177	2,177	-
insurance Sub-total	2,177	2,177	_
Sub-total	2,111	2,1//	

SUNLINE SERVICES GROUP DETAIL

Division 96

FY23	FY24	
Approved	Proposed	Variance
Budget	Budget	
3,100	3,100	-
3,100	3,100	-
		-
100	100	-
100	100	-
1,625	1,500	(125)
1,625	1,500	(125)
4,000	4,000	-
4,000	4,000	-
1,100	1,000	(100)
1,100	1,000	(100)
197 200	107 675	10,475
	Approved Budget 3,100 3,100 100 1,625 1,625 4,000 4,000 1,100	Approved Budget 3,100 3,100 3,100 3,100 100 100



SunLine Transit Agency

DATE: May 24, 2023 INFORMATION

TO: Finance/Audit Committee

Board of Directors

FROM: Rudy Le Flore, Chief Project Consultant

RE: Hydrogen Consulting Contract Termination

Background

The SunLine Board of Directors approved a contract with Zen Clean Energy Solutions (Zen) in March 2017. Zen was brought in to provide technical support to SunLine's hydrogen programs. Specifically, Zen was hired to oversee the development of the Nel ASA, hydrogen fueling station. Since that time, SunLine has engaged Zen in several agreements relating to the support of SunLine's hydrogen program. This includes the oversight of SunLine's liquid hydrogen station produced by Cryogenic Industries, LLC who is owned by Nikkiso Company LTD (Nikkiso).

In September 2022, SunLine agreed to a contract assignment, as Zen was acquired by Hydrogen Technology & Energy Corporation (HTEC). HTEC is in the business of developing hydrogen fueling stations. In 2022, Nel released a press release regarding its ongoing business relationships with HTEC. Moreover, HTEC has established itself as a competitor to Nikkiso.

SunLine is a recipient of Federal Transit Administration (FTA) funding. SunLine is required to adhere to the guidelines provided by the FTA in FTA Circular 4220.1F. This guidance provides that:

"When using outside sources, the recipient should take appropriate steps to prevent or mitigate organizational conflicts of interest that would result in conflicting roles that might bias a contractor's judgment or would result in unfair competitive advantage."

Staff has determined that the acquisition of Zen by HTEC represents the appearance of a conflict of interest. Therefore, SunLine is terminating all work by HTEC that involves the oversight of a partner or competitor. HTEC will continue to perform services for SunLine that do not involve either of these two (2) scenarios. This will result in the termination of two (2) agreements and a reduction of HTEC's role in a third agreement. Staff will compete engineering firms to replace the work being performed by HTEC.

SunLine Transit Agency

DATE: May 24, 2023 INFORMATION

TO: Board of Directors

FROM: Edith Hernandez, Clerk of the Board/Clean Cities Coordinator

RE: Upcoming Election of Officers

Background

As a reminder for the Board of Directors, at the June 2023 Board meeting, nominations will be accepted to elect officers (Chairperson of the Board and Vice Chairperson of the Board) for SunLine Transit Agency.

In accordance with the Joint Powers Agreement, the Board shall elect, from among its members, a Chairperson and Vice Chairperson to serve for one year terms, said terms expiring at the end of each fiscal year. SunLine's meeting by-laws don't create an automatic advancement from Vice Chairperson to Chairperson. Selection of Chairperson and Vice Chairperson shall be by a majority vote of the quorum in attendance, and a failure to achieve such total of affirmative votes, shall be deemed a selection of the incumbent(s) to remain in office. Each person so selected shall serve until a successor is chosen (at any time) by affirmative votes, provided that at the first regular meeting in July of each year, the office of Chairperson and Vice Chairperson shall automatically be reconsidered by the Board.

Attachment:

Item 16a – History of Officers

SunLine Transit Agency SunLine Services Group <u>History of Board Officers</u>

YEAR	CHAIR	VICE-CHAIR
1977-1978	A. A. McCandless (Riverside Cty)	James McPherson (Palm Desert)
1978-1979	A. A. McCandless (Riverside Cty)	James McPherson (Palm Desert)
1979-1980	A. A. McCandless (Riverside Cty)	Cole Eyraud (Desert Hot Springs)
1980-1981	A. A. McCandless (Riverside Cty)	Robert Hubbard (Rancho Mirage)
	``	Michael Wolfson (Rancho Mirage)
1981-1982	A. A. McCandless (Riverside Cty)	Michael Wolfson (Rancho Mirage)
1982-1983	Julius Corsini (Desert Hot Springs)	Roger Harlow (Indio)
	Roger Harlow (Indio)	vacant 11/82 thru 6/83
1983-1984	Roger Harlow (Indio)	Richard Kelly (Palm Desert)
1984-1985	Patricia Larson (Riverside Cty)	Manuel Rios (Coachella)
1985-1986	Patricia Larson (Riverside Cty)	Manuel Rios (Coachella)
1986-1987	Richard Kelly (Palm Desert)	Yolanda Coba (Coachella)
1987-1988	Richard Kelly (Palm Desert)	Cole Eyraud (Desert Hot Springs)
1988-1989	Richard Kelly (Palm Desert)	Rena Murphy (Cathedral City)
1989-1990	Rena Murphy (Cathedral City)	Yolanda Coba (Coachella)
		John Pena (La Quinta)
1990-1991	Jeffrey Bleaman (Rancho Mirage)	Darwin Oakley (Indio)
1991-1992	John Pena (La Quinta)	Darwin Oakley (Indio)
1992-1993	Patricia Larson (Riverside Cty)	Richard Kelly (Palm Desert)
1993-1994	Richard Kelly (Palm Desert)	Phil Bostley (Indian Wells)
1994-1995	Phil Bostley (Indian Wells)	Sarah Di Grandi (Cathedral City)
1995-1996	Phil Bostley (Indian Wells)	Sarah Di Grandi (Cathedral City)
1996-1997	Phil Bostley (Indian Wells)	Sarah Di Grandi (Cathedral City)
	Sarah Di Grandi (Cathedral City)	Will Kleindienst (Palm Springs)
1997-1998	Sarah Di Grandi (Cathedral City)	Roy Wilson (Riverside Cty)
1998-1999	Roy Wilson (Riverside Cty)	Percy Byrd (Indian Wells)
1999-2000	Percy Byrd (Indian Wells)	Will Kleindienst (Palm Springs)
2000-2001	Percy Byrd (Indian Wells)	Will Kleindienst (Palm Springs)
2001-2002	Will Kleindienst (Palm Springs)	Percy Byrd (Indian Wells)
2002-2003	Matt Weyuker (Desert Hot Springs)	John Pena (La Quinta) [thru 11/02]
		Richard Kelly (Palm Desert) [elected 1/03]
2003-2004	Richard Kelly (Palm Desert)	Don Adolph (La Quinta)
2004-2005	Richard Kelly (Palm Desert)	Don Adolph (La Quinta)
2005-2006	Richard Kelly (Palm Desert) [thru 3/06]	Don Adolph (La Quinta)
	Don Adolph (La Quinta) [4/06 - 6/06]	
2006-2007	Mike Wilson (Indio)	Don Adolph (La Quinta)
2007-2008	Mike Wilson (Indio) [thru 12/08]	Bud England(Cathedral City) [thru 12/08]
2007-2008	Bud England (Cathedral City) [1/09-6/09]	Steve Pougnet (Palm Springs) [1/09-6/09]
2009-2010	Bud England (Cathedral City)	Steve Pougnet (Palm Springs)
2010-2011	Steve Pougnet (Palm Springs)	Eduardo Garcia (Coachella)
2011-2012	Eduardo Garcia (Coachella)	Robert Spiegel (Palm Desert)
2012-2013	Robert Spiegel (Palm Desert)	Yvonne Parks (Desert Hot Springs)

ITEM 16 ATTACHMENT A

2013-2014	Glenn Miller (Indio)	Greg Pettis (Cathedral City)
2014-2015	Greg Pettis (Cathedral City)	Douglas Hanson (Indian Wells) [thru 10/14]
		John J. Benoit (Riverside County)
2015-2016	Kristy Franklin (La Quinta)	Steven Hernandez (Coachella) [7/15-6/16]
2016-2017	Kristy Franklin (La Quinta) [thru 12/16]	Russell Betts (Desert Hot Springs) [6/16-12/16]
2016-2017	Russell Betts (Desert Hot Springs) [1/17-6/17]	Troy Strange (Indio) [1/17-6/17]
2017-2018	Russell Betts (Desert Hot Springs)	Troy Strange (Indio)
2018-2019	Troy Strange (Indio) [thru 12/18]	Kathleen Kelly (Palm Desert)
2018-2019	Kathleen Kelly (Palm Desert) [1/19-6/19]	Robert Radi (La Quinta) [1/19-6/19]
2019-2020	Kathleen Kelly (Palm Desert)	Robert Radi (La Quinta)
2020-2021	Robert Radi (La Quinta)	Glenn Miller (Indio)
2021-2022	Glenn Miller (Indio)	Lisa Middleton (Palm Springs)
2022-2023	Glenn Miller (Indio)	Lisa Middleton (Palm Springs)